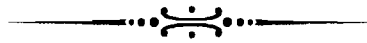


# 2012 ADOPTED BUDGET

## CITY OF KENOSHA



SUBMITTED BY

The Honorable Keith G. Bosman, Mayor



Frank J. Pacetti, City Administrator



### FINANCE COMMITTEE

David F. Bogdala,  
Chairman

Eric J. Haugaard

Theodore A. Ruffalo

Tod Ohnstad

Katherine Marks

Daniel L. Prozanski, Jr.

(This page left blank intentionally.)

**CITY OF KENOSHA, WISCONSIN**  
**MEMBERS OF THE COMMON COUNCIL**

|                               |                                     |
|-------------------------------|-------------------------------------|
| Jesse L. Downing .....        | President                           |
| Eric J. Hugaard .....         | Alderman, 1 <sup>st</sup> District  |
| Theodore A. Ruffalo.....      | Alderman, 2 <sup>nd</sup> District  |
| Jan Michalski.....            | Alderman, 3 <sup>rd</sup> District  |
| G. John Ruffolo .....         | Alderman, 4 <sup>th</sup> District  |
| Rocco J. LaMacchia, Sr. ....  | Alderman, 5 <sup>th</sup> District  |
| Tod Ohnstad .....             | Alderman, 6 <sup>th</sup> District  |
| Patrick Juliana .....         | Alderman, 7 <sup>th</sup> District  |
| Katherine Marks .....         | Alderman, 8 <sup>th</sup> District  |
| Lawrence F. Green .....       | Alderman, 9 <sup>th</sup> District  |
| Anthony Kennedy .....         | Alderman, 10 <sup>th</sup> District |
| Anthony Nudo .....            | Alderman, 11 <sup>th</sup> District |
| Steve Bostrom.....            | Alderman, 12 <sup>th</sup> District |
| Ray Misner.....               | Alderman, 13 <sup>th</sup> District |
| Daniel L. Prozanski, Jr. .... | Alderman, 14 <sup>th</sup> District |
| Michael J. Orth .....         | Alderman, 15 <sup>th</sup> District |
| Jesse L. Downing .....        | Alderman, 16 <sup>th</sup> District |
| David F. Bogdala. ....        | Alderman, 17 <sup>th</sup> District |

**RESOLUTION NO. 145-11**

**BY: Committee on Finance**

**ADOPTING BUDGETS, MAKING APPROPRIATIONS  
AND LEVYING 2011 PROPERTY TAXES**

**WHEREAS**, budgets have been presented to the Common Council of the City of Kenosha in accordance with law, setting forth estimated receipts and expenditures for the year 2012.

**THEREFORE, BE IT RESOLVED AS FOLLOWS:**

**SECTION ONE** That a tax be levied against all taxable property within the City of Kenosha for the purpose of defraying the expenditures of appropriations for the City General Fund as set forth, in the sum of **\$45,426,320**.

Revenues for the City of Kenosha General Fund other than the General Property Tax for the Fiscal Year 2012 are hereby fixed and determined in the amount of **\$25,430,998**.

**SECTION TWO** Appropriations for City General Fund Operation. That there be and hereby is appropriated out of the receipts of the City General Fund of the City of Kenosha for the Year 2012 to various accounts comprising the City General Fund Budget in the amount of **\$70,857,318**.

**EXPENDITURES**

**GENERAL GOVERNMENT**

|                                     |           |
|-------------------------------------|-----------|
| Council                             | \$249,332 |
| Legal                               | 711,647   |
| Board of Review                     | 8,720     |
| Mayor's Youth Commission            | 1,405     |
| Independent Audit                   | 51,000    |
| Assessing                           | 520,550   |
| Labor Negotiations                  | 10,595    |
| Budget/Financial Services           | 740,380   |
| Information Technology              | 735,685   |
| Clerk-Treasurer                     | 404,023   |
| Administration                      | 500,274   |
| Human Resources & Labor Relations   | 609,837   |
| Mail                                | 113,472   |
| Community Development & Inspections | 1,582,969 |
| Municipal Building Facility         | 457,450   |
| Other Facilities                    | 26,970    |
| Elections                           | 136,190   |

|                 |         |
|-----------------|---------|
| Municipal Court | 306,180 |
|-----------------|---------|

|                                 |                    |
|---------------------------------|--------------------|
| <b>TOTAL GENERAL GOVERNMENT</b> | <b>\$7,166,679</b> |
|---------------------------------|--------------------|

**PUBLIC SAFETY**

**Police Department**

|                                   |              |
|-----------------------------------|--------------|
| Police Administration             | \$578,690    |
| Investigations Division           | 4,407,034    |
| Police Patrol                     | 15,890,418   |
| Counter Services                  | 271,300      |
| Safety Building Occupancy Expense | 116,055      |
| Support Services                  | 390,640      |
| Planning, Research & Training     | 469,032      |
| Auxiliary Services                | 228,745      |
| Kenosha Street Crimes Unit        | 1,260,362    |
| Community Services                | 398,349      |
| Police Share Joint Services Costs | 2,768,378    |
| Total                             | \$26,779,003 |

**Fire Department**

|                              |              |
|------------------------------|--------------|
| Fire Administration          | \$452,562    |
| Dispatching & Communications | 692,095      |
| Fire Suppression             | 10,891,068   |
| Fire Prevention              | 273,143      |
| Training & Education         | 306,576      |
| Total                        | \$12,615,444 |

|                            |                     |
|----------------------------|---------------------|
| <b>TOTAL PUBLIC SAFETY</b> | <b>\$39,394,447</b> |
|----------------------------|---------------------|

**PUBLIC WORKS**

|                                    |           |
|------------------------------------|-----------|
| Public Works Administration        | \$282,137 |
| Engineering                        | 350,000   |
| Roadways & Bridges                 | 995,853   |
| Snow & Ice Removal                 | 1,157,500 |
| Electrical Maintenance and Service | 1,638,774 |
| Street Signs & Markings            | 204,662   |
| Auxiliary Services                 | 80,698    |
| Waste Collections                  | 2,004,497 |
| Solid Waste Disposal               | 1,405,439 |

**TOTAL PUBLIC WORKS** \$8,119,560

**HEALTH SERVICES**

|   |           |
|---|-----------|
| Health Administration-Professional Services | \$732,766 |
| Animal Control                              | 140,400   |

**TOTAL HEALTH SERVICES** \$873,166

**PARKS**

|                            |           |
|----------------------------|-----------|
| Park Administration        | \$121,596 |
| Baseball Diamonds          | 244,894   |
| Flower Gardens             | 107,707   |
| Soccer                     | 70,709    |
| Beaches                    | 59,532    |
| Special Areas & Activities | 114,961   |
| General Maintenance        | 2,076,459 |
| Swimming Pools             | 209,410   |

**TOTAL PARKS** \$3,005,268

**CONTRIBUTIONS TO OTHER FUNDS**

|                           |             |
|---------------------------|-------------|
| Enterprise - Mass Transit | \$1,519,344 |
| Enterprise - Airport      | 354,129     |
| I.S.F. - Central Stores   | 81,050      |

**TOTAL CONTRIBUTION TO OTHER FUNDS** \$1,954,523

**EMPLOYEE FRINGE BENEFITS**

|                                 |          |
|---------------------------------|----------|
| Group Life Insurance            | \$81,000 |
| State Unemployment Compensation | 288,314  |
| Personal Use of City Cars       | 490      |

**TOTAL EMPLOYEE FRINGE BENEFITS** \$369,804

**GENERAL INSURANCE**

|   |           |
|---|-----------|
| General Insurance Costs                 | \$344,985 |
| General Insurance-Administrative        | 128,830   |
| General Insurance-Claims Paid           | 150,000   |
| General Insurance-Worker's Compensation | 575,700   |

**TOTAL GENERAL INSURANCE** \$1,199,515

**MISCELLANEOUS NON-DEPARTMENTAL**

|                       |          |
|-----------------------|----------|
| Tax Roll Refunds      | \$15,000 |
| Sales Tax             | 10,000   |
| Bad Debt Expense      | 40,000   |
| Miscellaneous Expense | 20,000   |

**TOTAL MISCELLANEOUS NON-DEPARTMENTAL** \$85,000

**RESERVES**

|  |           |
|--|-----------|
| Contingency                                | \$250,000 |
| Salary & Fringe Benefit (Productivity Pay) | 86,000    |

|                       |                  |
|-----------------------|------------------|
| <b>TOTAL RESERVES</b> | <b>\$336,000</b> |
|-----------------------|------------------|

**DEBT SERVICE - NET OF REVENUES**

|   |                    |
|---|--------------------|
| <b>TOTAL DEBT SERVICE-NET OF REVENUES</b> | <b>\$8,353,356</b> |
|---|--------------------|

|                           |                     |
|---------------------------|---------------------|
| <b>TOTAL EXPENDITURES</b> | <b>\$70,857,318</b> |
|---------------------------|---------------------|

**SECTION THREE** Payment of Claims. That the Mayor, City Clerk-Treasurer and Director of Finance be and they hereby are authorized to draw the necessary orders from time to time for the payment of all claims and expenditures of all monies within the limitations of the above appropriations.

**SECTION FOUR** Recycling and Yardwaste Program Special Revenue Fund and Payment of Claims. That a tax in the amount of **\$229,354** be levied for the Recycling and Yardwaste Special Revenue Fund and that the Mayor, City Clerk-Treasurer and Director of Finance be and they hereby are authorized to draw the necessary orders from time to time for the current expense of the operating system.

**SECTION FIVE** Tax Levy for Emergency Medical Services. That a tax in the amount of **\$4,726,258** be levied for the Emergency Medical Services Special Revenue Fund and that the Mayor, City Clerk-Treasurer and Director of Finance be and they hereby are authorized to draw the necessary orders from time to time for the current expense of the operating system.

**SECTION SIX** Tax Levy for Community Promotion. That a tax in the amount of **\$ 33,000** be levied for the Community Promotion Special Revenue Fund and that the Mayor, City Clerk-Treasurer and Director of Finance be and they hereby are authorized to draw the necessary orders from time to time for the current expense of the operating system.

**SECTION SEVEN** Tax Levy for Public Library. That a tax in the amount of **\$ 5,243,916** be levied against all taxable property within the City of Kenosha, which sum shall be appropriated to the Library Board for the current expense of operating the Kenosha Library System.

**SECTION EIGHT** Tax Levy for Public Museum. That a tax in the amount of **\$ 1,509,722** be levied against all taxable property within the City of Kenosha, which sum shall be appropriated to the Museum Board for the current expense of operating the Kenosha Museum.

**SECTION NINE** For TID No. 11. The Common Council appropriates payment of the Tax Increment Project Revenue Bonds, Series A and Series B (First Industrial Investment, Inc. Project) (the "Bonds") the tax increment revenue ("Tax Increments") generated by the Property in Tax Incremental District No. 11 which is described in the Amended and Restated Development Financing Agreement (Tax Incremental District No. 11) dated as of April 21, 2008 between the City and First Industrial Investment, Inc., to the extent such Tax Increments are necessary to pay the debt service due on the Bonds in 2012.




**SECTION TEN** For TID No. 12. The Common Council appropriates payment of the Tax Increment Project Revenue Bonds, (Towne Investments Project) (the "Bonds") the tax increment revenue ("Tax Increments") derived from the Developer's Property in Tax Incremental District No. 12 which is described in the Development Financing Agreement (Tax Incremental District No. 12) dated as of December 8, 2008 between the City and BPOK 3 LLC, to the extent such Tax Increments are necessary to pay the debt service due on the Bonds in 2012.

**SECTION ELEVEN** For TID No. 13. The Common Council appropriates payment of the Tax Increment Project Revenue Bonds, Series A and Series B (Gordon Food Service Project) (the "Bonds") the tax increment revenue ("Tax Increments") derived from the Developer's Property in Tax Incremental District No. 13 which is described in the Development Financing Agreement (Tax Incremental District No. 13) dated as of October 15, 2008 between the City and Chicagoland DC 2008 LLC, to the extent such Tax Increments are necessary to pay the debt service due on the Bonds in 2012.

Adopted this 29th day of November, 2011

APPROVED \_\_\_\_\_

  
Keith G. Bosman

MAYOR

ATTEST \_\_\_\_\_

  
Michael Higgins

CITY CLERK

Drafted by: Department of Finance



**KEITH G. BOSMAN**  
**MAYOR**



*CITY OF KENOSHA*  
*625 - 52nd Street*  
*Kenosha, Wisconsin 53140*  
*(262) 653-4000*  
*Fax (262) 653-4010*

TO: MEMBERS OF THE COMMON COUNCIL

I am pleased to present for your consideration the 2012 Annual Operating Budget for the City of Kenosha.

The City maintains the budget document as a tool for financial planning and to provide additional information on the services provided by the City. As a result, the City has received the Distinguished Budget Award from the Government Finance Officers Association for the last seventeen years. This award is only given to those units of government which have made an outstanding effort to provide meaningful information to all users of the budget document.

All communities are experiencing a continued slow down in development, as is the City. As a result, this document continues to be one of our most important planning tools. While growth in a community adds jobs and tax base, a continued slow down in growth brings about a reduction in jobs and tax base, but continues to impact City operations to the same or greater extent. In the past, spending limits imposed by the Expenditure Restraint Program meant that the City had to continue to look for ways to control costs in the face of an increased demand for services. This formula allows for an adjusted allowable community growth and inflation, and is imposed on expenditures of the general fund only. In some years, this task was easier than in other years; however, the City has always been able to meet the requirements of the program and does so again this year. Although the total funding of the program by the State of Wisconsin remains the same as in the past, our expected revenue for 2012 will be approximately \$94,000 more than what is expected in 2011. The state has modified the definition of "inflation factor" effective with the 2012 budget from a CPI floor of 3% to zero. This change may impact future ability to qualify for this revenue source.

In an attempt to resolve its budget deficit, the State of Wisconsin reduced state aid to local governments. The loss of \$1.6 million in state revenue, as a result of the state's action taken in 2004, continued to affect future budgets for the City. Facing another budget deficit, the State of Wisconsin again reduced state aid to local governments resulting in an estimated \$500,000 loss for the City for the budget year 2010 with a projected \$10,000 increase for 2011. The 2012 budget will realize a further reduction in state aid projected to be \$1.8 million less than 2011.

In addition, there will be a loss in Transportation aids of approximately \$280,000 and Mass Transit aids of approximately \$500,000. Lastly, the state has reduced Recycling funding approximately \$178,000 in 2011 which will affect 2012 also.

Local governments continue to be under levy limits by the State. Under the state limits, the levy can not exceed the percentage increase in the City's net new construction percentage (with a few exceptions). The formula allows for community growth only and is imposed on revenues (the levy) for all city services, not just the general operating fund. Net new construction has gone from a high of 3.493% six years ago to 0.44% for the 2012 budget.

### **GOALS FOR 2012**

Based on a continuing decrease in construction and the impact this will have on future growth numbers which will further impact expenditure restraint and levy limit calculations, this budget was developed in an attempt to look beyond 2012. Maintaining delivery of services to the citizenry and balancing the expenditure cap and levy freeze continue to be a challenge. This budget balances this expectation with the allocation of available resources – a combination of expenditures and revenue adjustments. The budget does contain adjustments to expenditures, as explained in the Expenditure Highlights Section without eliminating essential services.

## **OPERATING BUDGET ISSUES**

### **Revenues**

#### **Major Revenues:**

- Expenditure Restraint Program – This program was initiated in 1991 in an attempt to control municipal expenditures and, therefore, hold down increases in property tax levies. The concept of this voluntary program is quite simple. If a municipality's general fund budget, excluding debt service, does not exceed a certain percentage set by the State each year, then the municipality will receive a payment under the program. This percentage increase is the annual rate of inflation as measured by the Consumer Price Index, plus an additional percentage to account for real growth in the community. This latter factor is equal to 60 percent of the percentage increase in net new construction during the prior year. For the City to qualify for a payment in 2012, the 2012 budget must not increase by more than an estimated 2.8%, excluding debt service and tipping fees. Failure to do so results in the loss of the entire payment of approximately \$2.5 million. The Expenditure Restraint program is a critical factor that must be taken into consideration in developing the General Operating Budget. The 2012 budget once again qualifies us for this payment. Kenosha has qualified for this payment every year since the inception of the program.
  
- State Shared Revenues – This program, which has been in existence for many years, is the largest source of non-tax levy revenue in the General Fund. It accounts for about 16 percent of total revenue for 2012. This program has resulted in revenue representing as much as 24 percent of our total general fund revenues, which was prior to 2004 and has been declining each year.

Shared Revenue is driven by a complicated formula which determines a municipality's wealth and financial need in comparison to other municipalities throughout the State of Wisconsin. While there are a number of components to the formula, a major element is per capita equalized values. This is the factor used by the state to determine a municipality's "tax base wealth" and has a major impact on the amount of shared revenues a community receives in a given year. The formula also has a provision

which guarantees that a community will receive at least 95 percent of the prior year's amount.

- General Transportation Aids – There are two payments under this program. Local Streets payment assist local government in the maintenance, improvement, and construction of local roads. Connecting Streets funding is for portions of State of Wisconsin trunk highway systems that pass through the City.

Decreases in state funding are particularly difficult to absorb because of the little growth in other non-tax levy revenues in recent years. Whereas major state and federal aid once accounted for 56 percent of general fund revenues, these sources only make up approximately 24 percent of the 2012 budget compared to 26 percent for 2011. Without the ability to increase non-tax levy revenues by this same percentage of loss in aids, pressure will continue to be placed on the tax levy.

#### Other Revenues:

- Revenues generated for licenses and permits are reviewed by the responsible department and recommended changes are made to the Common Council for approval, generally on an every other year basis. The amount of revenue that is generated from permit and development fees is based on the development and construction market. The 2012 budget reflects a decrease in revenues compared to the 2011 budget as a continuing stagnant construction market is anticipated, and the 2011 estimated revenues from this source is approximately \$160,000 less than what was budgeted for 2011.
- Public charges for services revenues such as swimming pools and other Park fees are weather sensitive. The 2012 budget reflects a moderate decrease compared to 2011, mainly due to the closing of one of the pools for repairs.
- Commercial Revenues – The largest revenue in this category is the Cable Franchise fee. The 2012 budget reflects a slight increase compared to the 2011 estimate.

- Interest Income – Interest rates have continued a downward spiral and the 2012 budget continues to reflect this trend.
- Other revenues – will remain essentially unchanged from 2011.

#### Revenue Assumptions:

- Revenue assumptions are based on the best available source of information.

#### Major Revenues:

- 1) Expenditure Restraint Program, State Shared Revenue and General Transportation Aids amounts are as projected by various state agencies.
- 2) Other Revenues – The Finance Department reviews past actual revenue history. This trend is adjusted annually for known or anticipated variables. Departments are responsible for reviewing the fees for services provided by their departments and making appropriate recommendations to the Common Council for revisions generally every other year.

### **Expenditure Highlights**

The City has a long tradition of responsible budgeting. The 2012 expenditure budget continues this tradition using constraints set by this administration. The 2012 expenditure budget criteria given to department heads stated that the 2012 budget is tax levy driven due to the levy limits mandated by the State, as well as the economic slow down and the continuing loss of state funding. The expenditure budget for 2012 is approximately \$1,480,000 less than 2011. The following highlights major areas for 2012:

- 1) Community Protection – This Administration continues to place the safety, health, and welfare of the community as a top priority. The 2012 Operating and Capital Improvement budgets for Police, Fire, Public Works, and Parks Departments reflect this commitment.

The success in community protection is a direct reflection of a long-standing budgetary commitment to provide personnel, equipment and training necessary for a strong protective services program. In order to keep pace and respond to the increasing challenges of our changing world, we need to continue to provide the necessary tools for protective services to ensure that departments can continue to operate at a high level in responding to all types of emergencies.

The 2012 budget includes a reorganization of the Police Department, recommended by the department. The department will be eliminating various Administration and Parking Enforcement Aide positions; creating new Community Service Officer positions and placing additional Patrol Officers on the street.

The Community Service Officer positions will take over the animal control services, which was previously provided by an outside contractor, parking enforcement and providing support to the Patrol Division.

- 2) The 2012 budget includes the impact of the merging of two departments, per the request of the Common Council. The departments of City Development and Neighborhood Services were combined into the Department of Community Development and Inspections. The merger resulted in the elimination of various positions in both of the departments and the reclassification of some positions as a result of the newly created department. Both of these changes have resulted in a savings in the 2012 budget.
- 3) Public Works and Parks – The 2012 budget for these two functions includes a reduction of one Waste Collector position and one Waste Collector position will not be funded for 2012. The department has also reduced the hours for the city's bulk drop off site to 16 hours per week.

In addition, the temporary and seasonal budget for the pools was reduced due to the closing of one of the pools for repairs.

- 4) The 2012 budget includes the elimination of Bus Operator positions in the Transit budget. As a result of the loss in State funding for Transit, the Adopted budget reflects the modification to the Saturday schedule to four routes and a reduction of service to one of the daily fixed routes.
- 5) This budget again includes zero percent increases for all employees except Police and Fire which are budgeted with a 2% increase.
- 6) The State budget requires that all employees eligible under the State Retirement System, with the exception of protective service and Transit employees, must pay 50% of the pension contribution rate. This budget reflects that change.
- 7) The 2012 budget reflects a change to both medical and prescription plans for all non-protective and protective non-represented employees and retirees.

### **Debt Administration**

The City's bond rating agency, Moody's Investor Service, recently recalibrated municipal ratings to their global scale. Based on the global scale the rating becomes Aa2 (which is equivalent to the Aa3 the City has maintained since an upgrade in 2003). That rating increase was based on the City's continued growth in tax base, a solid financial operation, reserve balances and above average but manageable debt. In order to maintain this rating, the City needs to continue its responsible budgeting while maintaining a sound reserve balance especially during a weakened economic environment.

### **CAPITAL IMPROVEMENT PROGRAM**

We continue to make strides in our goal of linking the Capital Improvement Program (CIP) with the Operating Budget. Changes that have already been implemented include detailed project descriptions, project priorities, and the rationale used to determine what capital outlay to include in the Operating Budget and what to include in the Capital Improvement Program.

The CIP document also includes an estimate for the impact each project will have on the



annual operating budget. This document is an important long-range planning guide which is updated annually due to project priority changes, project cost changes, etc. The Capital Improvement Budget provides a five year plan for annual Common Council approval.

The increased focus on the Capital Improvement Program, with specific funding targets, has the benefit of allowing the City to maintain stable long-term borrowing requirements, to do a better job of long-range planning, to maintain the City's infrastructure on a more current basis, and to continue to replace City equipment on a replacement plan basis which will reflect in equipment maintenance operating expenditures. Some highlights include:

1. Street Improvements – Improving the condition of our street infrastructure continues to be a priority. This emphasis, besides providing an economic benefit to our citizens, positively impacts our operating budget as less resources are needed for repairing of potholes and general maintenance.
2. Park Improvements – Creating new park space and enhancing the condition of existing parks is a priority in order to enhance the quality of life for the taxpayers of the City.
3. Replacement of fire and rescue vehicles as well as the ongoing replacement of police squads and motorcycles.

## **ECONOMIC REPORT**

The local economy continues to experience a general down turn in the residential and commercial sectors but showed moderate performance in the institutional industrial sector.

### Business Park of Kenosha

Phase I of this development is a joint partnership between the WISPARK Corporation and Kenosha Area Business Alliance. All of the land has been sold. More than 40 companies, accounting for over 1,300 jobs, are located in the park. Centrysis, a centrifuge manufacturing business completed construction of a second building in 2010.

A tax increment district (TID) was created in 2002 to facilitate the development of Phase II. This phase added approximately 105 acres to the business park which is located across from the Kenosha Regional Airport. The first building, a 626,000 square foot

warehouse/distribution center, was completed in 2008. Bradshaw Medical, a large medical instrument manufacturer, completed the construction of a new owner occupied building in the second phase of the Business Park of Kenosha in 2010.

### Commercial

Construction began on a neighborhood retail center at the Green Bay Road/Washington Road intersection where CVS will be the first tenant. Speedway gas station and convenience store constructed a new facility on 60<sup>th</sup> Street which opened in 2010. Finally, the first phase of the Kenosha Medical Campus, located in the Green Bay Road corridor, completed construction in 2010.

### Institutional

Gateway Technical College expanded their existing facility at the Kenosha Regional Airport in 2010. The Kenosha Unified School District is currently constructing a major addition to Indian Trail Academy which will become the City's third comprehensive high school when completed in 2011. The Kenosha Boys & Girls Club opened the new facility on 52<sup>nd</sup> Street in 2011. Finally, the Public Safety Building expansion was completed in 2010.

### LakeView Corporate Park

Lakeview Corporate Park is a mixed-use real estate development located in the Village of Pleasant Prairie in the County of Kenosha. The park is located off I-94 midway between Chicago and Milwaukee, one mile north of the Wisconsin/Illinois border.

There are a total of 82 companies located in LakeView, representing approximately 6,241 jobs. It is estimated that an additional 1,360 positions will be in place over the next couple of years. The park continues to have a spin-off effect on the greater Kenosha community in terms of additional industrial companies located in Kenosha's Business Park as well as residential and retail throughout the Kenosha and Racine metropolitan area.

## **OUTLOOK**

The future continues to present the challenge of planning and managing growth while keeping property taxes under control in light of stagnant or decreasing sources of state and federal

funding. The City is constantly looking at new and better ways of providing essential services while also maintaining the quality of life factors that attract people to Kenosha for homes, jobs and recreation.

We have shown success as demonstrated by the diversification of the local economy, and a low crime rate while keeping our overall costs low in comparison to other similarly sized communities in the state. We must also continue to make capital investments in the community to secure the bright economic future that has been achieved thus far. The Business Park of Kenosha, various commercial and institutional investments are examples of projects that benefit the City and are bringing jobs and economic diversity.

With continued vision, cooperation, and planning, I am confident Kenosha will remain a great place to live and work.

Sincerely,

A handwritten signature in black ink, appearing to read 'Keith G. Bosman', written in a cursive style.

Keith G. Bosman

Mayor

(This page left blank intentionally.)



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Kenosha**

**Wisconsin**

For the Fiscal Year Beginning

**January 1, 2011**

*Linda C. Danson Jeffrey R. Egan*

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Kenosha, Wisconsin for the fiscal year 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# TABLE OF CONTENTS

---

| <b><u>Tab</u></b> |   | <b><u>Page</u></b> |
|-------------------|---|--------------------|
| <b>1</b>          | <b>Budget Policies</b>                        |                    |
|                   | Budget Policies . . . . .                     | 1-1                |
| <b>2</b>          | <b>Budget Summaries</b>                       |                    |
|                   | City Overview and Organization . . . . .      | 2-1                |
|                   | Summary of Full-Time Positions . . . . .      | 2-2                |
|                   | Description of Fund Structure . . . . .       | 2-4                |
|                   | Budget Summaries . . . . .                    | 2-8                |
| <b>3</b>          | <b>General Fund</b>                           |                    |
|                   | General Fund . . . . .                        | 3-1                |
|                   | Summary of Revenues & Expenditures . . . . .  | 3-2                |
|                   | Analysis of Fund Balance . . . . .            | 3-24               |
|                   | General Government                            |                    |
|                   | General Government . . . . .                  | 3-25               |
|                   | Common Council . . . . .                      | 3-26               |
|                   | Legal . . . . .                               | 3-28               |
|                   | Board of Review . . . . .                     | 3-30               |
|                   | Mayor's Youth Commission . . . . .            | 3-32               |
|                   | Independent Audit . . . . .                   | 3-34               |
|                   | Assessing . . . . .                           | 3-36               |
|                   | Labor Negotiations . . . . .                  | 3-40               |
|                   | Finance - Budget/Financial Services . . . . . | 3-42               |
|                   | Information Technology . . . . .              | 3-44               |
|                   | City Clerk/Treasurer . . . . .                | 3-46               |
|                   | City Administration . . . . .                 | 3-48               |
|                   | Human Resources & Labor Relations . . . . .   | 3-50               |
|                   | Mail . . . . .                                | 3-54               |
|                   | Community Development & Inspections . . . . . | 3-56               |
|                   | City Development . . . . .                    | 3-61               |
|                   | Municipal Building Facility . . . . .         | 3-62               |
|                   | Elections . . . . .                           | 3-66               |
|                   | Municipal Court . . . . .                     | 3-68               |

# TABLE OF CONTENTS

---

| <u>Tab</u> |  | <u>Page</u> |
|------------|--|-------------|
|            | Public Safety  |             |
|            | Police Department . . . . .  | 3-71        |
|            | Fire Department . . . . .  | 3-101       |
|            | Neighborhood Services & Inspections . . . . .                              | 3-119       |
|            | Health Services . . . . .  | 3-120       |
|            | Public Works   |             |
|            | Public Works - Streets and Waste . . . . .                                 | 3-123       |
|            | Parks  |             |
|            | Parks . . . . .  | 3-152       |
|            | Non-Departmental   |             |
|            | Other Service Accounts . . . . .   | 3-179       |
| <b>4</b>   | <b>Special Revenue Funds</b>   |             |
|            | Special Revenue Funds . . . . .  | 4-1         |
|            | Special Revenue Funds Major Revenues . . . . .                             | 4-3         |
|            | Community Development Block Grant Program. . . . .                         | 4-4         |
|            | Library . . . . .  | 4-6         |
|            | Museums . . . . .  | 4-10        |
|            | School Resource Officers Program . . . . .                                 | 4-16        |
|            | O.J.A. Beat Patrol Grant . . . . .   | 4-17        |
|            | Sign Inspection Program . . . . .  | 4-18        |
|            | H.O.M.E. Program . . . . .   | 4-19        |
|            | Recycling . . . . .  | 4-20        |
|            | Yard Waste Management . . . . .  | 4-21        |
|            | Emergency Medical Services . . . . .                                       | 4-28        |
|            | Community Promotion . . . . .  | 4-32        |
| <b>5</b>   | <b>Debt Service Funds</b>  |             |
|            | Debt Service Funds . . . . .   | 5-1         |
|            | Debt Service Funds Major Revenues . . . . .                                | 5-2         |
|            | Summary of 2011 Debt Retirement Funding and Statutory Debt Limit . . . . . | 5-4         |
|            | Schedule of Debt Service Requirements . . . . .                            | 5-5         |
| <b>6</b>   | <b>Capital Improvement Program</b>   |             |
|            | Capital Improvement Program . . . . .                                      | 6-1         |
|            | Capital Improvement Project Major Revenues . . . . .                       | 6-2         |
|            | Non-Routine Capital Improvement Projects . . . . .                         | 6-3         |
|            | Capital Improvement Program Summary . . . . .                              | 6-6         |

# TABLE OF CONTENTS

---

| <b><u>Tab</u></b> |  | <b><u>Page</u></b> |
|-------------------|--|--------------------|
| <b>7</b>          | <b>Enterprise Funds</b>                                    |                    |
|                   | Enterprise Funds . . . . .                                 | 7-1                |
|                   | Enterprise Funds Major Revenues . . . . .                  | 7-2                |
|                   | Storm Water Utility. . . . .                               | 7-3                |
|                   | Parking . . . . .  | 7-20               |
|                   | Mass Transit . . . . .                                     | 7-21               |
|                   | Airport . . . . .  | 7-41               |
|                   | Golf Course . . . . .                                      | 7-46               |
|                   | Kenosha Water Utility . . . . .                            | 7-50               |
| <b>8</b>          | <b>Internal Service Funds</b>                              |                    |
|                   | Internal Service Funds . . . . .                           | 8-1                |
|                   | Internal Service Funds Major Revenues . . . . .            | 8-2                |
|                   | Health Insurance Fund . . . . .                            | 8-3                |
|                   | Central Stores . . . . .                                   | 8-8                |
|                   | Engineering Services . . . . .                             | 8-12               |
|                   | Fleet Maintenance . . . . .                                | 8-16               |
|                   | Civic Center . . . . .                                     | 8-20               |
| <b>9</b>          | <b>Supplemental Information</b>                            |                    |
|                   | Capital Outlay Summary . . . . .                           | 9-2                |
|                   | Non-Capital Office Furniture and Equipment (362) . . . . . | 9-3                |
|                   | Other Non-Capital (369) . . . . .                          | 9-4                |
|                   | Overtime Summary . . . . .                                 | 9-6                |
|                   | Temporary and Seasonal Summary . . . . .                   | 9-8                |
| <b>10</b>         | <b>Statistical Information</b>                             |                    |
|                   | Statistical Information . . . . .                          | 10-1               |
| <b>11</b>         | <b>Glossary</b>  |                    |
|                   | Glossary . . . . .   | 11-1               |



## FINANCIAL POLICIES

The City of Kenosha's financial policies set forth the basic framework for the overall fiscal management of the City. Operating concurrently with changing circumstances and conditions, these policies assist the decision making process of the City Council. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long standing principles, traditions and practices, and have followed generally accepted accounting principles. The policies have guided the City in the past and have helped maintain financial stability over a long period of time.

## OPERATING BUDGET POLICES

- The City will prepare an annual budget for all operating funds in accordance with §2.02 of the Code of General Ordinances, which incorporates, by reference, §65.90 of the Wisconsin State Statutes.

The ordinance, in general requires:

1. A budget for governmental and proprietary funds.
  2. A budget available for public inspection.
  3. A public hearing prior to adoption by the Common Council.
  4. An itemization of all indebtedness, expenditures, revenues, and anticipated surpluses.
  5. A two-thirds (2/3rds) vote of the entire membership of the Common Council to modify an adopted appropriation.
- 
- The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.
  - A contingency account will be maintained in the annual operating budget to provide for unanticipated expenditures of a nonrecurring nature or to meet unforeseen increases in service delivery costs. Transfers from the contingency account must be approved by the Common Council.
  - Budget amendments and transfers between departments are initiated by the department. After review by the Finance Department, the transfer is forwarded to Administration for recommendation of approval to the Finance Committee, with final approval by the Common Council.
  - Budget transfers within departments are initiated by the department. The Finance Department reviews for availability of funds and approves. Transfers from personal services accounts to other accounts within the department must be reviewed and

approved by Administration.

- Carry over of prior year budget fund authorization is initiated by the department. The requests are reviewed by the Finance Department and Administration for recommendation of approval to the Finance Committee with final approval by the Common Council.
- Budgets are classified as either lapsing (spending authority terminates at the year end) or non-lapsing (spending authority continues through the life of the project). All lapsing budgets are prepared for fiscal year operations beginning January 1 and ending December 31.

Lapsing Appropriation

General Fund

Various Special Revenue Funds

Debt Service Funds

Proprietary Funds

Internal Service Funds

Budgeted revenues and appropriations for the ensuing year for this classification are established on a modified accrual basis of accounting. Proprietary fund budgets generally serve as a financial plan with revenues and costs varying with the demand for service.

Non-Lapsing Appropriations

Capital Project Funds

Community Development Block Grant

Budgets for this classification are established as a project-length budget which authorizes total expenditures over the duration of a project rather than year to year.

- Operating budgets are adopted on a fund/department/division(program) basis.
- Increases to the adopted budgets are made only in the following situations:
  - emergency situations
  - nonrecurring appropriations with offsetting revenues
  - carry over of prior year appropriations

## **OPERATING BUDGET PROCESS**

The following established the City's operating budget for the ensuing fiscal calendar year.

- The City's operating budget process begins with the development of the budget calendar and instructions to department heads regarding the expenditure policy of the Mayor. This policy will include fiscal and operational guidelines as well as guidelines relating to budgetary increases, etc.
- Departments prepare budget requests and estimated projections, which provide the Departments of Administration and Finance with information to analyze the requests against previous budget years and against the total overall needs of the City.
- The Mayor, City Administrator, Director of Finance and Director of Personnel review department budgets with each department head and staff.
- Upon completion of these deliberations, the Finance Department will prepare the Executive Budget for presentation by the Mayor to the legislative body. The legislative body refers the Executive Budget to various standing committees and then to the Finance Committee. The Finance Committee is responsible for review of the Executive Budget and referral to the Common Council for adoption.
- The City holds a public hearing on the budget and the Committee of the Whole meeting to deliberate the Executive Budget and any amendments recommended by the Finance Committee.
- The budget is adopted by the Common Council through an appropriation resolution.
- Once the budget is adopted, the Finance Department makes the adopted version of the budget document available to all departments, legislative body and the public.

## **OPERATING BUDGET PREPARATION CRITERIA**

The following budget criteria was established by the Mayor prior to the preparation of the 2012 Budget.

Budgets for 2012 must meet the requirements under the Expenditure Restraint Program and the State of Wisconsin tax levy freeze.

**CITY OF KENOSHA – 2012**  
**OPERATING BUDGET PREPARATION TIMETABLE**

|               |   |
|---------------|---|
| October 3     | Mayor to distribute Operating Budget to the Common Council  |
| October 7     | Publication of Public Hearing Notice and Budget Summary in official newspaper.                    |
| October 24-27 | Committees review Proposed Budgets  |
| November 16   | Executive Proposed Budget presented to the Finance Committee with department heads in attendance. |
| November 28   | Public Hearing and Committee of the Whole meeting.  |
| November 29   | Adoption of operating budget by Common Council.   |

**CITY OF KENOSHA – 2012**  
**CAPITAL IMPROVEMENT BUDGET PREPARATION CALENDAR**

|               |  |
|---------------|--|
| October 3     | Mayor to distribute Capital Improvement Plan to the Common Council             |
| October 24-27 | Committees review Proposed Budgets   |
| November 16   | Finance Committee will review and make recommendations.                        |
| November 28   | Public Hearing and Committee of the Whole meeting.                             |
| November 29   | Common Council adoption of the five-year Capital Improvement Program document. |

## CAPITAL BUDGET POLICIES

- The City shall utilize available funding sources for capital improvements whenever practical and feasible:
  - grant funds
  - special assessments
  - developer contributions
- The City will develop a five year capital improvement program, which will be reviewed and updated annually, and adopted prior to the adoption of the operating budget.
- The complete five year capital project funding plan must be balanced each year by matching projected expenditures with proposed revenue sources.
- The City will maintain its physical assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital plant and equipment from current revenues when possible.
- The City will try to ensure that industrial acreage is available for development within the City and served with necessary infrastructure.

## CAPITAL IMPROVEMENT BUDGET PROCESS

The following established the City's capital improvement budget for the ensuing fiscal calendar year:

- The City's capital improvement budget process begins with the development of the budget calendar and instruction to department heads.
- Departments update five year Capital Improvement Plan budget requests. The five year budgets are analyzed against previous budget years and against the total overall needs of the City.
- The Mayor, City Administrator, Director of Finance and City Planner review department budgets with each department head.
- Upon completion of the deliberations, the City Plan Department will prepare a five year Capital Improvement budget for presentation by the Mayor to the legislative body. The legislative body refers the budget to the various standing committees and then to the Finance Committee. The Finance Committee is responsible for review of the budget and referral to the Common Council for adoption.
- The City holds a public hearing on the budget and the Committee of the Whole meeting to deliberate the budget as amended by the Finance Committee.

- The budget is adopted by the Common Council through an appropriation resolution. Adoption of the Capital Improvement Budget must be done prior to adoption of the Operating Budget.

### **REVENUE POLICIES**

- The City will try to maintain a diversified and stable revenue system to minimize short-run fluctuations in any one revenue source.
- The City will attempt to maximize benefits from major revenue sources as a way of maintaining a stable tax rate.
- The City will follow an aggressive policy of collecting revenues.
- The City will establish all user charges and fees at a level related to the full cost (operating, direct, and indirect) of providing the service, whenever practical.
- The City will review license fees/charges to determine if the revenues support the cost of providing the service.
- Sewer and Water Utility funds will be self-supporting through user fees.
  - Rate adjustments for the Sewer Utility will be submitted to the Common Council for review and approval.

## RESERVE POLICIES

- The City's General Fund operating budget will establish a contingency expenditure appropriation in the annual operating budget to provide for all unanticipated expenditures of a nonrecurring nature, or to meet unexpected small increases in service delivery costs.
- The City shall try to maintain a minimum General Fund working capital equal to 5% of the subsequent year's General Fund operating budget to provide funds for reasonable cash flow needs. This reserve could also be used when the City encounters unforeseen emergencies such as storms, floods, severe unexpected increases in service costs, or other situations which are determined to be emergency situations by the Common Council.
- Reserves will be established in the Water and Sewer Utilities in accordance with Revenue Bond Ordinance provisions.
- All general obligation debts will be paid through a general debt service fund. Operating budgets will be prepared to meet the annual principal, interest, and service charge costs for each fund. Net debt service requirements (debt service expenditures less debt service revenue) will be funded through the general tax levy.



## INVESTMENT POLICIES

### **AUTHORITY**

The following Wisconsin State Statutes apply as to the authority of the City of Kenosha regarding public depositions and investments of public funds.

§34.01(5), Definition of Public Depository

§34.05, Designation of Public Depository

§34.06, Liability of Treasurer

§34.07, Security

§34.08, Payment of Losses

§66.0603, Investments

The following factors are taken into consideration regarding the investment of City funds.

### **LEGALITY**

§34.01(5) Wisconsin State Statutes name the eligible types of public depositories and §66.0603 Wisconsin State Statute defines authorized investments. The City shall comply with these statutes when making investments of funds.

### **SAFETY**

Safety of principal is a prime consideration when City funds are invested.

Certificates of Deposit shall be purchased only from financial institutions as defined by Wisconsin State Statute §34.01(5), which are insured to the first \$100,000.00 of principal by FSLIC, FDIC, or Wisconsin Credit Union Saving Insurance Corp. and are eligible for \$400,000.00 principal guarantee by the State Municipal Guarantee Fund. Certificates of Deposit in excess of \$500,000.00 shall be perfected by a third party agreement whereby collateral shall be held by a third party.

Acceptable collateral are Treasury Notes, Bills or Bonds, or any security backed by the full faith and credit of the United States government.

## REPURCHASE AGREEMENTS

When City funds of less than \$500,000.00 are invested in a repurchase agreement of fourteen days or less, the financial institution shall supply the City of a listing of U.S. Government securities that the institution is pledging on its books to secure the repurchase agreements. Repurchase agreements of \$500,000.00 or more or in excess of fourteen days shall be secured the same as Certificates of Deposit.

The City Treasurer may make the following types of investments:

1. Investment of General Fund Float in City Concentration account per contract with the financial institution.
2. State of Wisconsin Local Government Pooled Investment Fund.
3. United States Treasury Bills, Notes, or Bonds.
4. Certificates of Deposit with designated Public Depositories.
5. Repurchase Agreements with designated Public Depositories.

## **LIQUIDITY**

The immediate day to day cash flow needs of the City shall be considered when investment decisions are made.

Any investment maturing sixty days or longer shall not be made until the Treasurer and Director of Finance have agreed that the investment is prudent in regards to the cash flow needs of the City.

No funds shall be invested longer than one year.

## **YIELD**

The yield of investment shall become a determining factor only after legality, safety , and liquidity have been determined.

The City Treasurer shall invest City funds, and in his/her absence, the Deputy City Treasurer or Director of Finance shall invest City funds.

### **DEBT POLICIES**

- The City will confine long-term borrowing to capital improvements and equipment with high cost and long expected useful life.
- The City will follow a policy of full disclosure on every financial report and bond prospectus.
- The City will use short term debt for cash flow and bond or note anticipation purposes.
- The City will first look to available current resources before using debt to fund capital improvements.
- Section 67.03 (1) of the Wisconsin State Statutes provides that the amount of indebtedness of a municipality shall not exceed 5 percent of the equalized valuation of the taxable property in the municipality. However, the City administration has informally set an internal debt limit which equates to 70 percent of the maximum amount allowed by Wisconsin Statutes. The purpose is to provide a margin of safety for potential adverse changes in valuation.

### **ACCOUNTING POLICIES**

- The accounts of the City are presented on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures.
- The books and records of the City are maintained in conformance with accounting principles accepted as the standard in the industry. The only exception to conformance with accounting principles result from State or Federal law.
- An annual audit will be performed by an independent accounting firm.
- The accounting records of the City are maintained on the modified accrual basis of accounting for the General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Expendable Trust Funds and Agency Funds. The accrual basis of accounting is used for the Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds.
- In general, under the modified accrual basis of accounting, revenues are recognized when they become measurable and available as new current assets. Expenditures are generally recognized when the related fund liability is incurred.
- In general, under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized when liabilities are incurred without regard to receipt or disbursement of each.

**EMPLOYEE BENEFITS**

Those employees expected to work over 1,200 hours per year and expected to be employed for at least one year from date of hire are eligible to participate in the Wisconsin Retirement System (WRS), a statewide cost-sharing multiple-employer public employee retirement system. Covered employees are required by statute to contribute to the plan based on a percentages of their salary. Effective with passage of the 2011-2013 State of Wisconsin budget, non-protective service public employees, except Transit, are required to pay 50% of the pension contribution on a pre-tax basis. The rates of employer and employee contributions are set annually by WRS based on actuarial evaluations. The State's policy is to fund retirement contributions to meet current costs of the plan and amortized prior service costs over 40 years. The 2012 rate requirements for the Wisconsin Retirement System employees are as follows:

|                       | <u>General</u> | <u>Elected</u> | <u>Police</u> | <u>Fire</u> |
|-----------------------|----------------|----------------|---------------|-------------|
| Employee Contribution | 5.9            | 7.05           | 5.9           | 5.9         |
| Employer              | 5.9            | 7.05           | 15.6          | 17.9        |
| <b>TOTAL</b>          | <b>11.8</b>    | <b>14.1</b>    | <b>21.5</b>   | <b>23.8</b> |

In addition to the Wisconsin Retirement System, the State of Wisconsin administers a plan for certain retired employees of the Police and Fire Departments. These individuals had been covered by a private pension plan prior to the City joining the WRS. No new employees are added to the plan. The City's policy is to fund retirement contributions to meet current benefit payments to retired employees.

**Post Retirement Benefits**

In addition to providing pension benefits, the City provides certain paid health care benefits for retired employees as follows:

Police Department employees voluntarily retiring with 15 years of service and upon reaching age 53, until eligible for other paid hospital-surgical insurance, eligible for Medicare or other government furnished hospital-surgical insurance, or attains the age of 65, whichever occurs first.

Fire Department employees voluntarily retiring with 15 years of service and reaching age 53 (less than 15 years and age 55), until eligible for other paid hospital-surgical insurance, or eligible for Medicare or other governmental furnished hospital-surgical insurance.

Transit union employees retiring with 15 years of service and reaching age 60 (less than 15 years and age 62), until eligible for other paid health hospital-surgical insurance, eligible for Medicare or attains the ages of 65, whichever occurs first.

All other full time employees retiring with 15 years of service and reaching age 60, until

eligible for other paid hospital-surgical insurance, or eligible for Medicare or other government furnished hospital-surgical insurance.

**Compensated Absences**

Employees accumulate vacation and sick leave at various rates depending upon bargaining group and length of service. Employees are compensated upon termination for unused vacation earned in the current year. No liability for unpaid vacation benefits exist at year end as vacations are forfeited if not used in the calendar year earned.

Employees are not compensated for unused sick leave upon termination of employment. Depending on bargaining group, employees may be eligible for fifty percent of accumulated sick leave, excluding sick leave bank hours, to be paid upon normal retirement or disability. The City establishes an accrual of the projected future cost of absences, for which employees will be paid, during the period that employees render the services necessary to be eligible for such benefits as required by GASB.

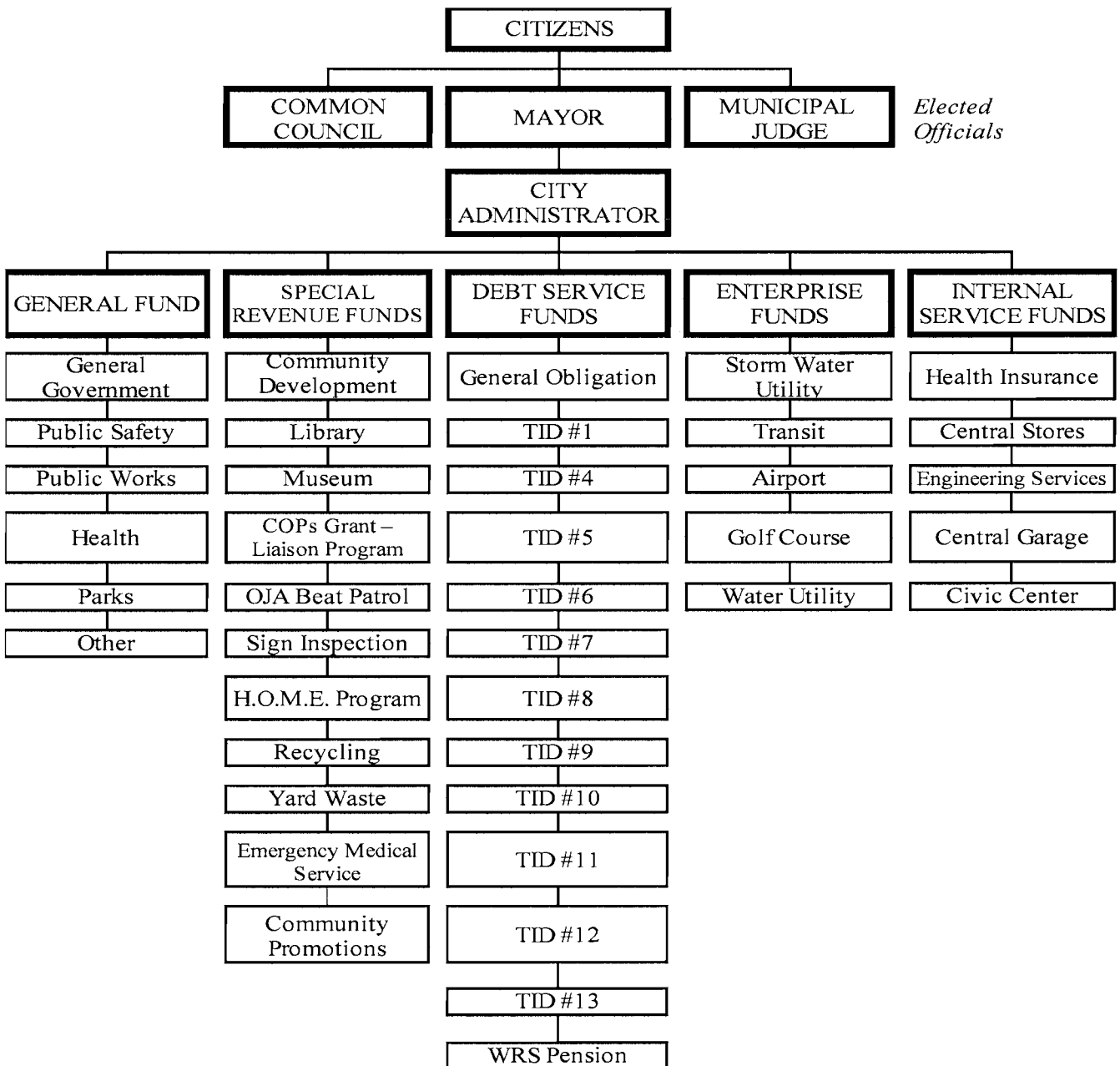
(This page left blank intentionally.)

# CITY OF KENOSHA, WISCONSIN

Ideally located on the shores of Lake Michigan between Chicago and Milwaukee, Kenosha has grown from a tiny agricultural community to a dynamic commercial and industrial center. Originally known as “Pike Creek”, Kenosha received its earliest settlers in 1835. They came primarily from New England to farm the fertile country beyond the lake plain. In 1836, recognizing the growing importance of the area as a harbor city, the name was changed to Southport. The City was finally incorporated in 1850 and designated the seat of Kenosha County.

|                        | 2009      | 2010      | 2011      |
|------------------------|-----------|-----------|-----------|
| Population             | 96,000    | 96,400    | 99,450    |
| Square Miles           | 25.56     | 26.58     | 26.61     |
| Equalized Values (000) | 6,799,689 | 6,405,483 | 6,011,116 |

## Organization



**CITY OF KENOSHA, WISCONSIN  
FUNDED FULL-TIME POSITIONS**

| <i>Positions</i>                        | 2010  | 2011  | Adopted<br>2012 |
|---|-------|-------|-----------------|
| Legal                                   | 6.0   | 6.0   | 6.0             |
| Assessing                               | 6.0   | 5.5   | 5.5             |
| Finance - Budget/Financial Services     | 8.4   | 8.4   | 8.4             |
| Information Technology                  | 1.0   | 1.0   | 1.0             |
| Clerk/Treasurer                         | 5.0   | 4.5   | 4.5             |
| City Administration                     | 5.0   | 5.0   | 5.0             |
| Human Resources                         | 5.0   | 5.0   | 5.0             |
| Community Development & Inspections (2) | 31.0  | 29.0  | 19.0            |
| City Development (2)                    | 0.0   | 0.0   | 0.0             |
| Municipal Office Building               | 2.0   | 2.0   | 2.0             |
| Municipal Court                         | 4.0   | 4.0   | 4.0             |
| Police                                  | 209.0 | 209.0 | 211.0           |
| Fire                                    | 156.0 | 156.0 | 155.0           |
| Neighborhood Services & Inspections (2) | 0.0   | 0.0   | 0.0             |
| Public Works                            | 69.0  | 67.0  | 65.0            |
| Parks                                   | 24.5  | 23.5  | 22.5            |
| General Insurance                       | 2.0   | 2.0   | 1.0             |
| Total General Fund                      | 533.9 | 527.9 | 514.9           |
| Library                                 | 42.0  | 41.0  | 37.0            |
| Museum                                  | 15.0  | 15.0  | 14.0            |
| Kenosha Housing Authority (1)           | 9.0   | 9.0   | 7.0             |
| Water Utility                           | 84.0  | 82.0  | 80.0            |
| Transit                                 | 58.6  | 56.6  | 50.6            |
| Airport                                 | 4.0   | 4.0   | 3.0             |
| Golf Course                             | 0.5   | 0.5   | 0.5             |
| Central Stores                          | 1.0   | 1.0   | 1.0             |
| Engineering                             | 14.0  | 15.0  | 15.0            |
| Fleet Maintenance                       | 10.0  | 10.0  | 10.0            |
| Total Other Funds                       | 238.1 | 234.1 | 218.1           |
| Total City of Kenosha Funded Positions  | 772.0 | 762.0 | 733.0           |

(1) Operates independently under authority of City of Kenosha

(2) Positions previously budgeted separately for 2010 and 2011 in City Development and Neighborhood Services & Inspections . For 2012 positions are combined in the newly formed Community Development & Inspections.



**CITY OF KENOSHA, WISCONSIN  
UNFUNDED FULL-TIME POSITIONS**

---

| <b><i>Positions</i></b>                  | Adopted<br>2012 |
|--|-----------------|
| Police                                   | 1.0             |
| Fire                                     | 1.0             |
| Public Works                             | 2.0             |
| General Insurance                        | 1.0             |
| Total General Fund                       | 5.0             |
| <br>                                     |                 |
| Museum                                   | 1.0             |
| Transit                                  | 2.0             |
| Airport                                  | 1.0             |
| Total Other Funds                        | 4.0             |
| <br>                                     |                 |
| Total City of Kenosha Unfunded Positions | 9.0             |

***Labor Relations***

A majority of the City of Kenosha Employees are represented by one of the following major associations:

1. Local 71 American Federation of State, County and Municipal Employees (AFSCME) represents 184 employees. A three year labor contract expires at the end of 2013.
2. Local 998 American Transit Union represents 38 employees. A two year labor contract expired at the end of 2011.
3. Local 414 International Assoc. of Fire Fighters represents 141 employees. A two year labor contract expires at the end of 2012.
4. The Kenosha Professional Police Assoc. represents 166 employees. A three year labor contract expires at the end of 2012.
5. The Kenosha Building Inspectors Assoc. represents 8 employees. A two year labor contract expires at the end of 2011.

# CITY OF KENOSHA, WISCONSIN

---

## ***Description of Fund Structure***

A fund is an independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

### **Governmental Funds**

**General Fund** - Major fund which accounts for all activities not accounted for in other funds. Most tax-funded functions, such as police and fire protection, are accounted for here.

**Special Revenue Funds** - Funds used to account for revenue legally earmarked for a particular purpose.

**Debt Service Funds** - Funds used to account for revenues and expenditures used to repay the principal and interest due on debt in that year.

**Capital Improvement Projects** - Funds used to account for financial resources used to construct or acquire capital facilities, etc.

Governmental funds are budgeted using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal year. Expenditures generally are recorded when the liability is incurred, as under accrual accounting. However, principal and interest on general long term debt, claims and judgments, and compensated absences are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

## CITY OF KENOSHA, WISCONSIN

---

### Proprietary Funds

**Enterprise Funds** - Funds used to account for government services that derive a substantial portion of their revenue from user charges.

**Internal Service Funds** - Funds used to account for the goods and services provided by one department to other government departments on a cost-reimbursement basis.

Proprietary funds are budgeted using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flow takes place. Non exchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlement, and donations. Revenue from grants, entitlement, and donations are recognized in the fiscal year in which all eligibility requirements imposed by the provider have been met. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the City must provide local resources to be used for a specific purpose; and expenditure requirements, in which the resources are provided to the City on a reimbursement basis.

(This page left blank intentionally.)

## CITY OF KENOSHA, WISCONSIN

---

### ***Functional Units***

Functional units within the budget describe related activities aimed at accomplishing a major service or regulatory program. This activity is shown throughout the budget document as a two digit number in the heading of the budget detail (for example, 01 is General Government).

In the aggregate, these functional units are shown as either major funds or non-major funds as illustrated below:

| <u>Functional Unit</u>    | <u>Major Fund</u> | <u>Non-Major Fund</u> |
|---------------------------|-------------------|-----------------------|
| General Government        | X                 |                       |
| Public Safety             | X                 |                       |
| Public Works & Sanitation | X                 |                       |
| Health                    | X                 |                       |
| Culture & Recreation      | X                 |                       |
| Urban Development         |                   | X                     |
| Other                     | X                 | X                     |
| Capital                   |                   | X                     |
| Debt                      | X                 | X                     |

Major funds relate to funds whose revenues, expenditures/expenses, assets or liabilities are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for the same item.

**City of Kenosha**  
**Three Year Financial Summary Information and**  
**Summary of Comparative 2012 Expenditure Budget By Individual Fund**

| Fund                               | 2010<br>Adopted   | 2011<br>Adopted   | 2012<br>Adopted   | % Increase<br>(Decrease)<br>2012 vs 2011 |
|------------------------------------|-------------------|-------------------|-------------------|--|
| <b>General Fund</b>                |                   |                   |                   |  |
| General Government                 | 6,350,813         | 6,332,581         | 7,166,679         | 13.2%                                    |
| Public Safety                      | 39,464,361        | 40,749,414        | 39,394,447        | -3.3%                                    |
| Public Works & Sanitation          | 8,835,534         | 8,634,513         | 8,119,560         | -6.0%                                    |
| Health                             | 1,430,234         | 1,411,234         | 873,166           | -38.1%                                   |
| Culture & Recreation               | 3,554,471         | 3,388,475         | 3,005,268         | -11.3%                                   |
| Debt Service                       | 7,541,504         | 8,072,830         | 8,353,356         | 3.5%                                     |
| Other                              | 3,810,416         | 3,751,731         | 3,944,842         | 5.1%                                     |
| <b>Total General Fund</b>          | <b>70,987,333</b> | <b>72,340,778</b> | <b>70,857,318</b> | <b>-2.1%</b>                             |
| <b>Special Revenue Funds</b>       |                   |                   |                   |  |
| Kenosha Public Library             | 6,937,792         | 7,000,188         | 7,180,526         | 2.6%                                     |
| Kenosha Public Museums             | 2,619,759         | 2,604,159         | 2,413,822         | -7.3%                                    |
| Recycling & Yard Waste Management  | 742,326           | 724,731           | 650,054           | -10.3%                                   |
| Emergency Medical Services         | 7,228,868         | 7,270,155         | 7,476,258         | 2.8%                                     |
| Community Promotion                | 159,500           | 149,175           | 142,135           | -4.7%                                    |
| <b>Total Special Revenue Funds</b> | <b>17,688,245</b> | <b>17,748,408</b> | <b>17,862,795</b> | <b>0.6%</b>                              |
| <b>Debt Service Funds</b>          |                   |                   |                   |  |
| General Obligation                 | 9,178,763         | 9,408,652         | 13,966,197        | 48.4%                                    |
| TID 4 – Harborpark                 | 5,992,833         | 6,339,832         | 3,589,876         | -43.4%                                   |
| TID 5 – Business Park              | 1,628,476         | 1,591,080         | 1,641,968         | 3.2%                                     |
| TID 6 – Harborside Streetscape     | 766,970           | 700,000           | 117,680           | -83.2%                                   |
| TID 7 – Brass Site                 | 224,105           | 224,105           | 224,105           | -%                                       |
| TID 8 – Business Park-Phase II     | 200,000           | 300,000           | 400,000           | 33.3%                                    |
| TID 9 – MacWhyte Site              | 584,325           | 367,114           | 399,882           | 8.9%                                     |
| TID 10 - Wilson Heights            | 77,174            | 175,174           | 171,174           | -2.3%                                    |
| <b>Total Debt Service Funds</b>    | <b>18,652,646</b> | <b>19,105,957</b> | <b>20,510,882</b> | <b>7.4%</b>                              |

**City of Kenosha**  
**Three Year Financial Summary Information and**  
**Summary of Comparative 2012 Expenditure Budget By Individual Fund**

| Fund                                 | 2010<br>Adopted    | 2011<br>Adopted    | 2012<br>Adopted    | % Increase<br>(Decrease)<br>2012 vs 2011 |
|--------------------------------------|--------------------|--------------------|--------------------|--|
| <b>Capital Project Funds</b>         |                    |                    |                    |  |
| Administration                       | —                  | 175,000            | 500,000            | 185.7%                                   |
| Airport                              | 20,000             | 20,000             | 785,000            | 3825.0%                                  |
| Community Development                | 967,500            | 117,500            | 3,817,500          | 3148.9%                                  |
| Fire Department                      | 146,660            | 1,075,260          | 984,000            | -8.5%                                    |
| Library                              | —                  | 70,000             | 100,000            | 42.9%                                    |
| Museums                              | 50,000             | —                  | 1,250,000          | -%                                       |
| Police Department                    | 620,000            | 664,900            | 463,900            | -30.2%                                   |
| Parks                                | 1,334,000          | 1,482,000          | 2,993,831          | 102.0%                                   |
| Parks – Other                        | 146,000            | —                  | —                  | -%                                       |
| Public Works – Composite             | 11,604,570         | —                  | —                  | -%                                       |
| Public Works – Other                 | 2,292,500          | 1,536,500          | 5,160,663          | 235.9%                                   |
| Public Works – Streets               | 3,130,000          | —                  | —                  | -%                                       |
| Public Works – Infrastructure        | —                  | 6,595,000          | 6,791,500          | 3.0%                                     |
| Redevelopment Authority              | 225,000            | 225,000            | 362,000            | 60.9%                                    |
| Storm Water Utility                  | 4,358,000          | 4,236,000          | 4,903,000          | 15.7%                                    |
| Transit                              | 2,015,900          | 2,240,200          | 2,222,700          | -0.8%                                    |
| TIF Districts                        | 1,140,000          | —                  | —                  | -%                                       |
| <b>Total Capital Project Funds</b>   | <b>28,050,130</b>  | <b>18,437,360</b>  | <b>30,334,094</b>  | <b>64.5%</b>                             |
| <b>Enterprise Funds</b>              |                    |                    |                    |  |
| Storm Water Utility                  | 6,161,662          | 6,622,408          | 6,956,443          | 5.0%                                     |
| Transit                              | 6,936,932          | 7,104,665          | 6,675,019          | -6.0%                                    |
| Airport                              | 862,027            | 756,234            | 742,577            | -1.8%                                    |
| Washington Park Golf Course          | 299,809            | 292,018            | 293,986            | 0.7%                                     |
| Kenosha Water Utility                | 34,116,914         | 35,097,925         | 32,039,790         | -8.7%                                    |
| <b>Total Enterprise Funds</b>        | <b>48,377,344</b>  | <b>49,873,250</b>  | <b>46,707,815</b>  | <b>-6.3%</b>                             |
| <b>Internal Service Funds</b>        |                    |                    |                    |  |
| Health Insurance                     | 16,200,000         | 17,260,800         | 17,177,712         | -0.5%                                    |
| Central Stores                       | 2,151,450          | 1,962,649          | 2,265,244          | 15.4%                                    |
| Engineering                          | 1,095,494          | 1,368,832          | 1,289,978          | -5.8%                                    |
| Central Garage                       | 1,015,528          | 977,643            | 997,890            | 2.1%                                     |
| Civic Center                         | 138,961            | 185,915            | 285,115            | 53.4%                                    |
| <b>Total Internal Service Funds</b>  | <b>20,601,433</b>  | <b>21,755,839</b>  | <b>22,015,939</b>  | <b>1.2%</b>                              |
| <b>Total Expenditures, All Funds</b> | <b>204,357,131</b> | <b>199,261,592</b> | <b>208,288,843</b> | <b>4.5%</b>                              |

**City of Kenosha**  
**Three Year Financial Summary Information and**  
**Summary of Comparative 2012 Revenue Budget By Individual Fund**

| Fund                         | Revenue Category                   | 2010<br>Adopted   | 2011<br>Adopted   | 2012<br>Adopted   | % Increase<br>(Decrease)<br>2012 vs 2011 |
|------------------------------|------------------------------------|-------------------|-------------------|-------------------|--|
| <b>General Fund</b>          |                                    |                   |                   |                   |  |
|                              | Property Tax Levy – Operating      | 35,588,570        | 36,895,350        | 37,072,964        | 0.5%                                     |
|                              | Property Tax Levy – Debt Service   | 7,541,504         | 8,072,830         | 8,353,356         | 3.5%                                     |
|                              | Other Taxes                        | 2,637,000         | 2,785,000         | 3,125,000         | 12.2%                                    |
|                              | Intergovernmental Revenues         | 19,247,203        | 19,644,681        | 17,575,734        | -10.5%                                   |
|                              | Licenses and Permits               | 1,280,930         | 1,347,135         | 1,142,387         | -15.2%                                   |
|                              | Fines and Forfeitures              | 1,527,000         | 1,600,000         | 1,645,000         | 2.8%                                     |
|                              | Public Charges for Service         | 379,650           | 582,850           | 347,380           | -40.4%                                   |
|                              | Commercial Revenue                 | 1,081,120         | 1,130,932         | 1,224,497         | 8.3%                                     |
|                              | Interest Income                    | 145,560           | 160,000           | 117,000           | -26.9%                                   |
|                              | Miscellaneous Revenues             | 32,500            | 32,500            | 64,500            | 98.5%                                    |
|                              | Other Financing Sources            | 1,526,296         | 89,500            | 189,500           | 111.7%                                   |
|                              | <b>Total General Fund</b>          | <b>70,987,333</b> | <b>72,340,778</b> | <b>70,857,318</b> | <b>-2.1%</b>                             |
| <b>Special Revenue Funds</b> |                                    |                   |                   |                   |  |
|                              | Property Tax Levy – Operating      | 11,011,643        | 10,894,970        | 10,584,390        | -2.9%                                    |
|                              | Property Tax Levy – Debt Service   | 476,849           | 492,171           | 1,157,860         | 135.3%                                   |
|                              | Intergovernmental Revenues         | 2,111,088         | 2,103,391         | 1,899,511         | -9.7%                                    |
|                              | Public Charges for Service         | 3,386,600         | 3,387,800         | 3,257,300         | -3.9%                                    |
|                              | Miscellaneous Revenues             | 13,500            | 4,000             | 24,750            | 518.8%                                   |
|                              | Other Financing Sources            | 688,565           | 880,076           | 938,984           | 6.7%                                     |
|                              | <b>Total Special Revenue Funds</b> | <b>17,688,245</b> | <b>17,762,408</b> | <b>17,862,795</b> | <b>0.6%</b>                              |
| <b>Debt Service Funds</b>    |                                    |                   |                   |                   |  |
|                              | Tax Levy – Debt Service            | 8,018,353         | 8,072,830         | 8,353,356         | 3.5%                                     |
|                              | Other Taxes                        | 8,377,900         | 8,703,875         | 8,371,883         | -3.8%                                    |
|                              | Miscellaneous Revenues             | 2,370,191         | 2,171,995         | 3,299,077         | 51.9%                                    |
|                              | <b>Total Debt Service Funds</b>    | <b>18,766,444</b> | <b>18,948,700</b> | <b>20,024,316</b> | <b>5.7%</b>                              |



**City of Kenosha**  
**Three Year Financial Summary Information and**  
**Summary of Comparative 2012 Revenue Budget By Individual Fund**

| Fund                          | Revenue Category                    | 2010<br>Adopted    | 2011<br>Adopted    | 2012<br>Adopted    | % Increase<br>(Decrease)<br>2012 vs 2011 |
|-------------------------------|-------------------------------------|--------------------|--------------------|--------------------|--|
| <b>Capital Project Funds</b>  |                                     |                    |                    |                    |  |
|                               | Note Proceeds                       | 14,482,840         | 14,679,000         | 20,465,021         | 39.4%                                    |
|                               | Intergovernmental Revenues          | 13,567,290         | 3,758,360          | 9,869,073          | 162.6%                                   |
|                               | <b>Total Capital Project Funds</b>  | <b>28,050,130</b>  | <b>18,437,360</b>  | <b>30,334,094</b>  | <b>64.5%</b>                             |
| <b>Enterprise Funds</b>       |                                     |                    |                    |                    |  |
|                               | Intergovernmental Revenues          | 4,113,082          | 4,188,771          | 3,530,654          | -15.7%                                   |
|                               | Public Charges for Service          | 39,508,291         | 40,711,898         | 37,873,513         | -7.0%                                    |
|                               | Commercial Revenue                  | 1,663,678          | 1,814,288          | 1,819,213          | 0.3%                                     |
|                               | Miscellaneous Revenues              | 60,300             | 60,000             | 70,000             | 16.7%                                    |
|                               | Other Financing Sources             | 2,048,362          | 1,893,045          | 1,873,473          | -1.0%                                    |
|                               | <b>Total Enterprise Funds</b>       | <b>47,393,713</b>  | <b>48,668,002</b>  | <b>45,166,853</b>  | <b>-7.2%</b>                             |
| <b>Internal Service Funds</b> |                                     |                    |                    |                    |  |
|                               | Charges for Service                 | 20,273,045         | 21,662,235         | 21,798,688         | 0.6%                                     |
|                               | Other Financing Sources             | 307,950            | 87,649             | 81,050             | -7.5%                                    |
|                               | <b>Total Internal Service Funds</b> | <b>20,580,995</b>  | <b>21,749,884</b>  | <b>21,879,738</b>  | <b>0.6%</b>                              |
|                               | <b>Total Revenue By Funds</b>       | <b>203,466,860</b> | <b>197,907,132</b> | <b>206,125,114</b> | <b>4.2%</b>                              |

**City of Kenosha**  
**Three Year Financial Summary Information and**  
**Governmental Funds – Estimated Fund Balances**

| Fund Balances as of 12/31                 | 2010<br>Actual   | 2011<br>Estimated  | 2012<br>Estimated  |
|---|------------------|--------------------|--------------------|
| <b>Major Governmental Funds:</b>          |                  |                    |                    |
| General Fund (Reserved & Working Capital) |                  |                    |                    |
| Beginning Balance                         | 10,070,022       | 10,959,305         | 11,427,986         |
| Net Change                                | <u>889,283</u>   | <u>468,681</u>     | <u>–</u>           |
| Ending Fund Balance                       | 10,959,305       | 11,427,986         | 11,427,986         |
| General Obligation Debt – Restricted      |                  |                    |                    |
| Beginning Balance                         | 943,446          | 1,250,210          | 1,801,383          |
| Net Change                                | <u>306,764</u>   | <u>551,173</u>     | <u>(2,313,764)</u> |
| Ending Fund Balance                       | 1,250,210        | 1,801,383          | (512,381)          |
| <b>Non-Major Governmental Funds:</b>      |                  |                    |                    |
| Special Revenue Funds – Restricted        |                  |                    |                    |
| Beginning Balance                         | 263,272          | 569,746            | 166,745            |
| Net Change                                | <u>306,474</u>   | <u>(403,001)</u>   | <u>(342,684)</u>   |
| Ending Fund Balance                       | 569,746          | 166,745            | (175,939)          |
| Debt Service Funds – Restricted           |                  |                    |                    |
| Beginning Balance                         | 489,934          | (265,006)          | (973,436)          |
| Net Change                                | <u>(754,940)</u> | <u>(708,430)</u>   | <u>1,827,198</u>   |
| Ending Fund Balance                       | (265,006)        | (973,436)          | 853,762            |
| Capital Project Funds – Restricted        |                  |                    |                    |
| Beginning Balance                         | 11,307,211       | 15,349,306         | 13,715,258         |
| Net Change                                | <u>4,042,095</u> | <u>(1,634,048)</u> | <u>–</u>           |
| Ending Fund Balance                       | 15,349,306       | 13,715,258         | 13,715,258         |

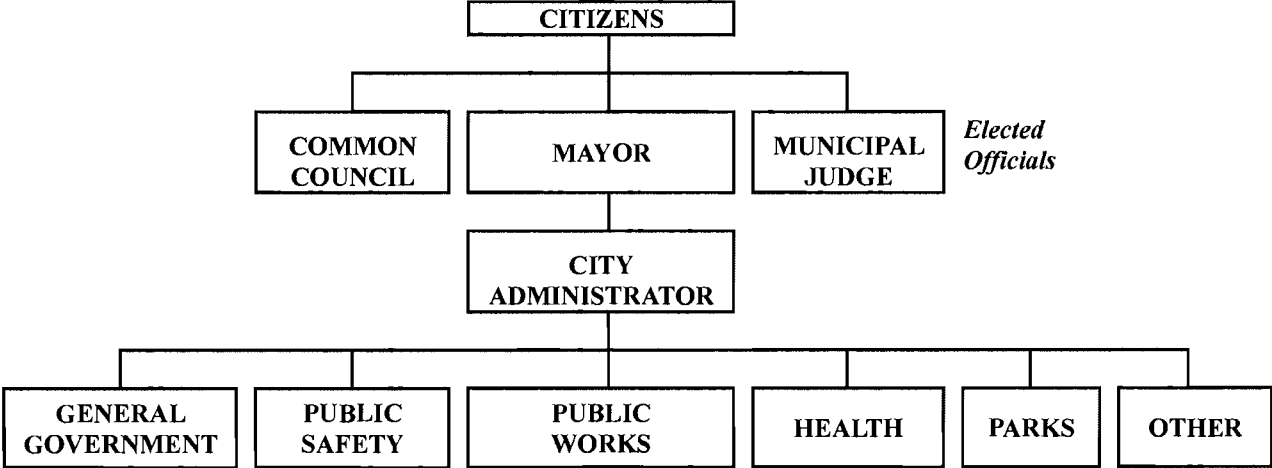
A fund will have balance sheet accounts consisting of assets, liabilities, and fund balance, and a series of revenue and expenditure accounts. A fund balance is created or increased when fund revenues exceed fund expenditures for a fiscal period. Correspondingly, a fund's balance is decreased when fund expenditures exceed fund revenues. The balance sheet accounts identify the assets that belong to a fund, such as cash or a grant payment receivable; and what liabilities it owes, such as an accounts payable to a supplier. The difference between a fund's assets and liabilities equals fund balance. A positive fund balance represents a financial resource available to finance expenditures of a following fiscal period. A deficit balance can only be recovered by having revenues that exceed expenditures in a following fiscal period.

**GENERAL FUND**

The General Fund is used to account for the primary operations of the City of Kenosha that are financed from property taxes and other general revenues. Included in this fund are police and fire protection, street maintenance, waste disposal, and park maintenance, among other services.

This fund is maintained and budgeted on the modified accrual basis of accounting.

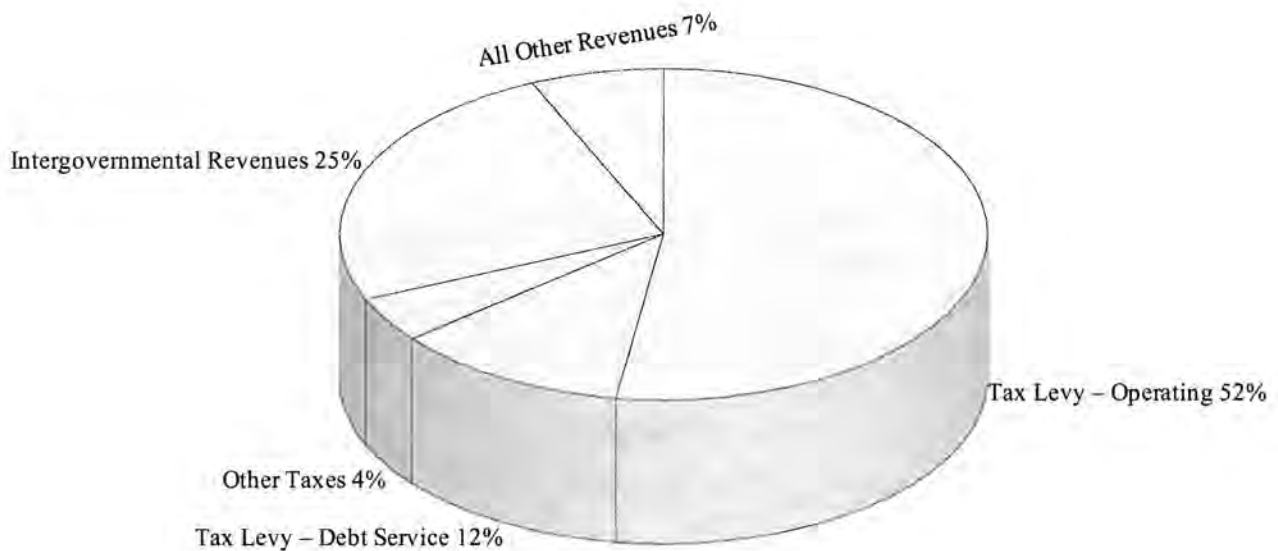
**Organization**



**SUMMARY OF 2012 GENERAL FUND BUDGET**

**Comparative Revenues**

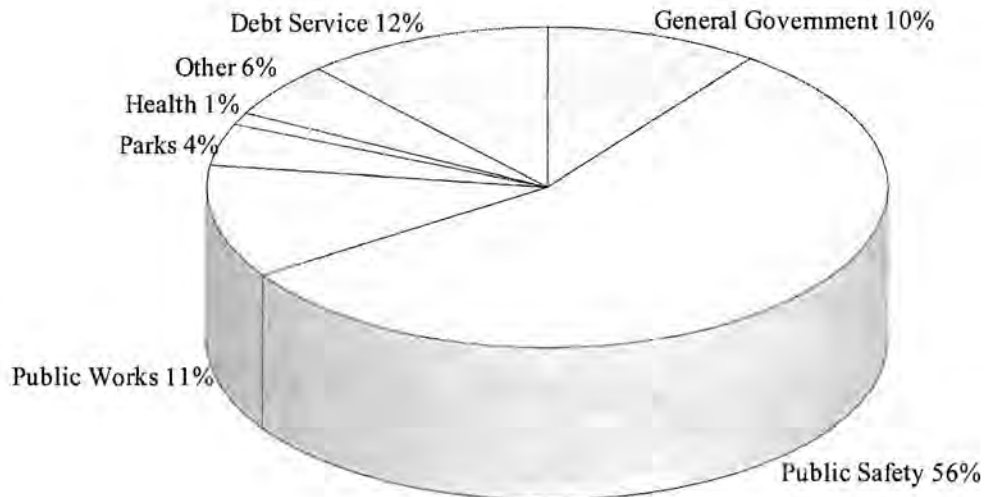
|                             | 2010<br>Actual<br>Revenues | 2011<br>Budgeted<br>Revenues | Actual<br>Received<br>06/30/11 | 2011<br>Estimated<br>Revenues | 2012<br>Adopted<br>Budget  |
|-----------------------------|----------------------------|------------------------------|--------------------------------|-------------------------------|----------------------------|
| Tax Levy – Operating        | \$35,588,570               | \$36,895,350                 | \$36,895,350                   | \$36,895,350                  | \$37,072,964               |
| Tax Levy – Debt Service     | \$7,541,504                | \$8,072,830                  | \$4,036,416                    | \$8,072,830                   | \$8,353,356                |
| Other Taxes                 | \$2,755,725                | \$2,785,000                  | \$503,358                      | \$2,972,146                   | \$3,125,000                |
| Intergovernmental Revenues  | \$19,255,135               | \$19,644,681                 | \$1,602,781                    | \$19,816,908                  | \$17,575,734               |
| Licenses & Permits          | \$1,258,588                | \$1,347,135                  | \$683,538                      | \$1,157,282                   | \$1,142,387                |
| Fines & Forfeitures         | \$1,539,090                | \$1,600,000                  | \$803,962                      | \$1,647,000                   | \$1,645,000                |
| Public Charges for Services | \$836,571                  | \$582,850                    | \$265,970                      | \$454,765                     | \$347,380                  |
| Commercial Revenue          | \$1,183,377                | \$1,130,932                  | \$323,311                      | \$1,093,242                   | \$1,224,497                |
| Interest Income             | \$141,299                  | \$160,000                    | \$137,557                      | \$154,495                     | \$117,000                  |
| Miscellaneous Revenue       | \$129,425                  | \$32,500                     | \$116,833                      | \$145,356                     | \$64,500                   |
| Other Financing Sources     | \$26,296                   | \$89,500                     | -                              | -                             | \$189,500                  |
| <b>Total</b>                | <b><u>\$70,255,580</u></b> | <b><u>\$72,340,778</u></b>   | <b><u>\$45,369,076</u></b>     | <b><u>\$72,409,374</u></b>    | <b><u>\$70,857,318</u></b> |



## SUMMARY OF 2012 GENERAL FUND BUDGET

### Comparative Expenditures

|                    | 2010<br>Actual<br>Expenditures | 2011<br>Revised<br>Budget  | Expenditures<br>to<br>06/30/11 | 2011<br>Estimated<br>Expenditures | 2012<br>Adopted<br>Budget  |
|--------------------|--------------------------------|----------------------------|--------------------------------|-----------------------------------|----------------------------|
| General Government | \$7,823,502                    | \$7,734,670                | \$3,721,717                    | \$7,376,077                       | \$7,166,679                |
| Public Safety      | \$37,213,930                   | \$39,409,825               | \$19,241,533                   | \$38,888,960                      | \$39,394,447               |
| Public Works       | \$8,369,164                    | \$8,582,323                | \$4,623,305                    | \$8,830,841                       | \$8,119,560                |
| Parks              | \$3,320,005                    | \$3,394,229                | \$1,355,401                    | \$3,371,094                       | \$3,005,268                |
| Health             | \$1,400,073                    | \$1,411,234                | \$678,479                      | \$1,407,234                       | \$873,166                  |
| Other              | \$3,913,643                    | \$3,735,667                | \$2,096,313                    | \$3,993,657                       | \$3,944,842                |
| Debt Service       | \$7,541,504                    | \$8,072,830                | \$4,036,416                    | \$8,072,830                       | \$8,353,356                |
| <b>Total</b>       | <b><u>\$69,581,821</u></b>     | <b><u>\$72,340,778</u></b> | <b><u>\$35,753,164</u></b>     | <b><u>\$71,940,693</u></b>        | <b><u>\$70,857,318</u></b> |



## GENERAL FUND REVENUES

---

### **Taxes**

All required funding that cannot be generated from State aids, permits, licenses, and all other revenues, must be derived from a PROPERTY TAX LEVY. In 2012, \$37,072,964 must be levied to support General Fund operations while another \$8,353,356 is being levied for debt retirement in the General Fund and \$1,157,860 in the Special Revenue Fund. The tax rate is expressed in terms of “mills”, with one mill equivalent to one dollar tax for every \$1,000 of assessed value.

The largest source of PAYMENT IN LIEU OF TAXES is collected from the Water Utility under the accounting guidelines for enterprise funds. Since the Water Utility is tax-exempt, this payment is made as reimbursement for City services, such as police and fire protection. The total payment from all sources is estimated at approximately \$2.2 million in 2012.

OTHER TAXES include mobile home fees and penalty and interest paid on current and delinquent taxes.

### **Intergovernmental Revenues**

STATE SHARED REVENUE is the largest single intergovernmental revenue source and the second largest revenue source other than property taxes. This payment represents approximately 16.2% of general fund revenues in 2012. This revenue continues to decline from the approximate 20.7% for 2006 to 18.4% in 2011. The appropriation for this payment is based on a formula which takes into account equalized values, population, and local tax effort. This revenue declined from a high of \$16 million in 1989 to \$13.6 million in 1994, due primarily to a rapid growth in equalized values over the period. This major source of revenue increased from 1995 to 1998, but declined to \$14.5 million in 1999 due to higher than average equalized value growth and has increased minimally each year between 2000 and 2003. This payment decreased to approximately \$13.8 million in 2004 as a result of State reductions of revenue to local municipalities in anticipation of a State budget deficit and had remained at approximately \$13.8 million for the last six budget years. The 2010 budget decreased another \$500,000 due to State reductions to approximately \$13.2 million and 2011 is expected to remain at \$13.2 million. 2012, however, will realize a further reduction of approximately \$1.8 million.

The City will also receive an EXPENDITURE RESTRAINT PAYMENT in 2012 of about \$2.5 million. This amount has remained about the same since 2003. This is a program that rewards communities who keep expenditures at or below inflation. The City of Kenosha has qualified for this payment every year since its introduction in 1991.

STATE AID – LOCAL AND CONNECTING STREETS is for expenditures related to maintaining local streets and state highways in the City. This payment had remained at approximately \$2.7 million for 2005 through 2009, compared to \$2.8 million received in 2004 and \$2.9 million in 2003. The City will receive approximately \$2.5 million for 2012.

PAYMENT FOR MUNICIPAL SERVICES is paid by the state to reimburse the City for police, fire and waste services on state-owned buildings that are serviced by the City. As part of an agreement, a portion of the revenue the City receives goes to the Kenosha County and the Town of Somers for providing police services to the University of Wisconsin-Parkside. The State has reduced the funding amount for

## **GENERAL FUND REVENUES**

---

providing police services to the University, which will result in the City's share of the payment dropping . The net amount the the city will receive in 2012 will be approximately \$284,000.

### ***Licenses and Permits***

The City collects fees for various licenses and permits that are issued for a variety of business activities and professional occupations. These include licenses for tavern operators, taxicab drivers, beer and wine dealers, among others.

The largest source of revenue comes from the issuance of building and structure permits. The revenue from this source goes to offset the cost of conducting building inspections and for reviewing construction plans. The 2008 revenue from this source totaled approximately \$1.3 million. Due to the continued decrease in building construction, the revenue has declined since 2008 to \$888,000 in 2010. The Department of Community Development is estimating approximately \$732,000 for 2012 as a result of the continuing stagnant economy.

### ***Fines and Forfeitures***

COURT FINES AND COSTS are collected from violators of local laws and ordinances as ordered by the Municipal Judge. These total approximately \$900,000 - \$1,000,000 per year.

PARKING VIOLATIONS are collected from violators of parking meters, signs, and ordinances, and from violators of snow emergency parking restrictions. This totals approximately \$500,000 per year.

### ***Public Charges for Services***

The City also collects fees for various services that are provided including:

- ADMISSION FEES for City swimming pools and athletic fields
- SPECIAL CHARGES for razing buildings and for weed cutting

### ***Commercial Revenue***

The largest of this category of revenue is made up by CABLE TV FRANCHISE FEE. The City receives 5 percent of gross revenues from the local cable operator under a franchise agreement that allows this company to provide cable services to residents. In addition, the City has received franchise fees from AT&T connections. The City is estimating \$1.1 million from this source in 2012.

### ***Interest Income***

The City receives income from investing available funds through a cash management plan. This includes investing funds in U.S. Treasury securities, as well as the Local Government Investment pool,

## **GENERAL FUND REVENUES**

---

and through overnight repurchase agreements that are made by the City's banking institution on a daily basis. This revenue source can fluctuate from year to year depending on prevailing interest rates. The 2011 revenue is expected to total approximately \$35,000 due to falling interest rates. As interest rates have remained unchanged, the 2012 expected interest income for the General Fund is \$20,000.

### ***Miscellaneous Revenues***

All revenues that do not fall under any of the prior categories are classified under miscellaneous.



## GENERAL FUND REVENUES

### Analysis of Major Revenue Sources

| Revenue                           | 2010<br>Actual          | 2011<br>Budget          | 2012<br>Adopted<br>Budget | 2011 vs 2012             |                  |
|-----------------------------------|-------------------------|-------------------------|---------------------------|--------------------------|------------------|
|                                   |                         |                         |                           | \$ Change                | % Change         |
| Tax Levy – Operating              | \$35,588,570            | \$36,895,350            | \$37,072,964              | \$177,614                | 0.5%             |
| Tax Levy – Debt Service           | 7,541,504               | 8,072,830               | 8,353,356                 | 280,526                  | 3.5%             |
| Total Tax Levy                    | 43,130,074              | 44,968,180              | 45,426,320                | 458,140                  | 1.0%             |
| <br><u>Major Revenues</u>         |                         |                         |                           |                          |                  |
| Exempt Computer Aid Payment       | 306,165                 | 300,000                 | 325,000                   | 25,000                   | 8.3%             |
| Payment in Lieu of Taxes          | 1,884,526               | 1,905,000               | 2,248,000                 | 343,000                  | 18.0%            |
| State Shared Revenues             | 13,272,784              | 13,287,000              | 11,491,237                | (1,795,763)              | -13.5%           |
| Expenditure Restraint Payment     | 2,488,360               | 2,444,200               | 2,538,337                 | 94,137                   | 3.9%             |
| State Aid – Local & Conn. Streets | 2,583,997               | 2,804,873               | 2,525,000                 | (279,873)                | -10.0%           |
| Municipal Services Payment        | 332,387                 | 320,000                 | 284,000                   | (36,000)                 | -11.3%           |
| Building & Structure Permits      | 887,681                 | 933,000                 | 732,500                   | (200,500)                | -21.5%           |
| Court Fines & Costs               | 1,091,950               | 1,100,000               | 1,145,000                 | 45,000                   | 4.1%             |
| Parking Violations                | 447,140                 | 500,000                 | 500,000                   | —                        | -%               |
| Cable TV Franchise Fee            | 1,018,542               | 1,000,000               | 1,150,000                 | 150,000                  | 15.0%            |
| Interest Income                   | 141,299                 | 160,000                 | 117,000                   | (43,000)                 | -26.9%           |
| Total Major Revenues              | 24,454,831              | 24,754,073              | 23,056,074                | (1,697,999)              | -6.9%            |
| <br>All Other Revenue Sources     | <br>2,670,675           | <br>2,618,525           | <br>2,374,924             | <br>(243,601)            | <br>-9.3%        |
| <br>Total Revenues                | <br><u>\$70,255,580</u> | <br><u>\$72,340,778</u> | <br><u>\$70,857,318</u>   | <br><u>(\$1,483,460)</u> | <br><u>-2.1%</u> |

(This page left blank intentionally.)

**CITY OF KENOSHA, WISCONSIN**

**2012 GENERAL FUND BUDGET**

## GENERAL FUND

## 2012 GENERAL FUND OPERATING BUDGET - REVENUES

## TAXES

## TAXES

|                                      | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|--------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| REAL & PERSONAL PROPERTY             |                            |                              |  |                               |   |
| 41101 TAX LEVY-GENERAL               | 35,588,570-                | 36,895,350-                  | 36,895,350-                            | 36,895,350-                   | 37,072,964-                             |
| 41102 TAX LEVY-DEBT SERVICE          | 7,541,504-                 | 8,072,830-                   | 4,036,416-                             | 8,072,830-                    | 8,353,356-                              |
| 41103 TAX CREDIT OVER/UNDER APPLIED  | 130                        |                              | 48                                     | 48                            |   |
| 41107 AG USE VALUE PENALTY           |                            |                              | 3,436-                                 | 3,436-                        |   |
| 41124 PEN & INT DELQ BONDED SP ASMT  | 46,062-                    | 28,000-                      | 17,366-                                | 28,000-                       | 28,000-                                 |
| 41125 PEN & INT CURRENT TAX ROLL     | 166,164-                   | 160,000-                     | 133,628-                               | 186,000-                      | 160,000-                                |
| 41126 PEN & INT DELQ PER PROPERTY    | 16,257-                    | 10,000-                      | 15,531-                                | 19,000-                       | 15,000-                                 |
| 41150 EXEMPT COMPUTER AID PAYMENT    | 306,165-                   | 300,000-                     |  | 325,000-                      | 325,000-                                |
| 41151 PAYMENT IN LIEU OF TAXES       | 1,884,526-                 | 1,905,000-                   |  | 2,058,000-                    | 2,248,000-                              |
| **REAL & PERSONAL PROPERTY           | 45,549,118-                | 47,371,180-                  | 41,101,679-                            | 47,587,568-                   | 48,202,320-                             |
| TAXES - OTHER                        |                            |                              |  |                               |   |
| 41201 MOBILE HOME FEES/LOT CR.       | 112,962-                   | 132,000-                     | 162,855-                               | 120,000-                      | 120,000-                                |
| 41202 FIRE DEPT DUES                 | 210,433-                   | 210,000-                     | 207,758-                               | 207,758-                      | 204,000-                                |
| 41204 HOTEL/MOTEL TAX ORD #44-81     | 13,286-                    | 40,000-                      | 37,168                                 | 25,000-                       | 25,000-                                 |
| **TAXES - OTHER                      | 336,681-                   | 382,000-                     | 333,445-                               | 352,758-                      | 349,000-                                |
| STATE TAXES                          |                            |                              |  |                               |   |
| 43201 STATE SHARED TAXES             | 13,272,784-                | 13,287,000-                  |  | 13,287,594-                   | 11,491,237-                             |
| 43202 EXPEND RESTRAINT PROGRAM (ERP) | 2,488,360-                 | 2,444,200-                   |  | 2,444,257-                    | 2,538,337-                              |
| **STATE TAXES                        | 15,761,144-                | 15,731,200-                  |  | 15,731,851-                   | 14,029,574-                             |
| FEDERAL GRANTS                       |                            |                              |  |                               |   |
| 43326 FEMA DISTASTER PROGRAM         |                            |                              |  | 212,020-                      |   |
| **FEDERAL GRANTS                     |                            |                              |  | 212,020-                      |   |
| STATE GRANTS & REVENUES              |                            |                              |  |                               |   |
| 43401 STATE AID LOCAL STREETS        | 2,287,886-                 | 2,510,418-                   | 1,255,220-                             | 2,510,418-                    | 2,260,000-                              |
| 43402 STATE AID CONNECTING STREETS   | 296,111-                   | 294,455-                     | 146,612-                               | 293,220-                      | 265,000-                                |
| 43411 STATE POLICE TRAINING PROGRAM  | 1,049-                     |                              |  |                               |   |
| 43421 FEMA-DISASTER PROGRAM          |                            |                              |  | 35,336-                       |   |
| 43447 GAS TANK INSPECTIONS           | 6,500-                     | 6,200-                       | 80-                                    | 5,500-                        | 5,000-                                  |
| 43492 MUNICIPAL SERVICES PROGRAM     | 332,387-                   | 320,000-                     | 84,710-                                | 294,000-                      | 284,000-                                |
| 43499 STATE GRANTS - OTHER           | 5,134-                     |                              |  |                               |   |
| **STATE GRANTS & REVENUES            | 2,929,067-                 | 3,131,073-                   | 1,486,622-                             | 3,138,474-                    | 2,814,000-                              |
| OTHER INTERGOVERNMENT REVENUE        |                            |                              |  |                               |   |
| 43601 LAND LEASE-STREETCAR SITE      |                            | 130,845-                     |  | 130,000-                      | 130,000-                                |
| 43602 GEN CITY SERV WATER UTILITY    | 138,140-                   | 150,000-                     |  | 150,000-                      | 150,000-                                |
| 43606 BUILDING RENTAL KHA            | 16,080-                    | 16,563-                      | 9,662-                                 | 16,563-                       | 17,160-                                 |
| 43614 INDIRECT COST REIMBURSEMENT    | 402,926-                   | 485,000-                     | 104,761-                               | 435,000-                      | 435,000-                                |
| 43622 USMS TASK FORCE REIMB          | 7,778-                     |                              | 1,736-                                 | 3,000-                        |   |
| **OTHER INTERGOVERNMENT REV          | 564,924-                   | 782,408-                     | 116,159-                               | 734,563-                      | 732,160-                                |
| STREET USE                           |                            |                              |  |                               |   |
| 44101 LOADING ZONES                  | 2,040-                     | 2,000-                       | 875-                                   | 2,000-                        | 2,000-                                  |

GENERAL FUND  
 LICENSES AND PERMITS  
 LICENSES AND PERMITS

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                      | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|--------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| STREET USE                           |                            |                              |  |                               |   |
| 44102 TAXICABS                       | 360-                       | 975-                         | 600-                                   | 600-                          | 600-                                    |
| 44106 STREET OPENING PERMITS         | 24,950-                    | 28,000-                      | 11,850-                                | 23,000-                       | 25,000-                                 |
| 44107 PARKING L CURB O. & SIDEWALK P | 16,720-                    | 15,000-                      | 5,410-                                 | 13,000-                       | 13,000-                                 |
| 44109 STREET PARTY PERMITS           | 2,295-                     | 2,200-                       | 720-                                   | 1,600-                        | 1,600-                                  |
| **STREET USE                         | 46,365-                    | 48,175-                      | 19,455-                                | 40,200-                       | 42,200-                                 |
| ALCOHOLIC BEVERAGE LICENSES          |                            |                              |  |                               |   |
| 44202 CLASS "A" BEER                 | 10,405-                    | 25,000-                      | 23,717-                                | 25,000-                       | 25,000-                                 |
| 44203 CLASS "B" BEER TAVERN          | 98,673-                    | 94,000-                      | 92,467-                                | 94,000-                       | 94,000-                                 |
| 44204 CLASS "A" LIQUOR               | 9,001-                     | 8,700-                       | 9,158-                                 | 9,200-                        | 9,200-                                  |
| 44207 TAVERN TRANSFER                | 150-                       | 200-                         | 150-                                   | 150-                          | 150-                                    |
| 44208 SPECIAL BEER                   | 310-                       | 100-                         | 210-                                   | 250-                          | 250-                                    |
| 44210 SPECIAL WINE                   | 310-                       | 200-                         | 140-                                   | 150-                          | 150-                                    |
| 44211 CLASS "C" WINE                 | 925-                       | 1,000-                       | 750-                                   | 775-                          | 800-                                    |
| **ALCOHOLIC BEVERAGE LICENS          | 119,774-                   | 129,200-                     | 126,592-                               | 129,525-                      | 129,550-                                |
| HEALTH LICENSES                      |                            |                              |  |                               |   |
| 44301 LODGING/ROOMING HOUSES         | 2,000-                     | 3,750-                       |  | 3,250-                        | 3,250-                                  |
| 44302 PET FANCIER LICENSE            | 35-                        | 250-                         | 70-                                    | 140-                          | 140-                                    |
| 44304 DOG LICENSES                   | 24,961-                    | 21,400-                      | 16,499-                                | 21,400-                       | 21,500-                                 |
| 44305 MOBILE HOME LICENSES           | 1,100-                     | 1,100-                       | 1,100-                                 | 1,100-                        | 1,100-                                  |
| 44308 KENNEL LICENSE                 | 1,835-                     | 700-                         |  | 400-                          | 400-                                    |
| 44310 LATE FEES 44301                | 165-                       |                              | 5-                                     | 20-                           |   |
| 44315 OUTDOOR DINING PERMIT          | 750-                       | 1,000-                       | 1,550-                                 | 1,550-                        | 1,500-                                  |
| **HEALTH LICENSES                    | 30,846-                    | 28,200-                      | 19,224-                                | 27,860-                       | 27,890-                                 |
| POLICE & PROTECTIVE LICENSES         |                            |                              |  |                               |   |
| 44401 PEDDLERS                       | 13,075-                    | 31,250-                      | 7,850-                                 | 8,125-                        | 31,250-                                 |
| 44402 JUNK DEALERS                   | 1,200-                     | 1,200-                       | 1,200-                                 | 1,200-                        | 1,200-                                  |
| **POLICE & PROTECTIVE LICEN          | 14,275-                    | 32,450-                      | 9,050-                                 | 9,325-                        | 32,450-                                 |
| AMUSEMENTS LICENSES                  |                            |                              |  |                               |   |
| 44501 THEATRES                       | 1,100-                     | 1,000-                       | 1,000-                                 | 1,000-                        | 1,000-                                  |
| 44502 AMUSEMENT LICENSES             | 30,000-                    | 30,000-                      | 30,000-                                | 30,000-                       | 30,000-                                 |
| 44507 CABARETS                       | 24,825-                    | 23,000-                      | 25,075-                                | 26,000-                       | 26,000-                                 |
| 44509 YOUTH AMUSEMENT ENTERPRISES    | 5,170-                     | 1,700-                       | 4,725-                                 | 4,725-                        | 4,725-                                  |
| 44511 PUBLIC ENTERTAINMENT LICENSE   |                            |                              | 75-                                    | 175-                          |   |
| **AMUSEMENTS LICENSES                | 61,095-                    | 55,700-                      | 60,875-                                | 61,900-                       | 61,725-                                 |
| MERCHANDISING LICENSES/PERMITS       |                            |                              |  |                               |   |
| 44601 CIGARETTES                     | 12,100-                    | 13,000-                      | 10,500-                                | 11,400-                       | 12,000-                                 |
| 44602 CHRISTMAS TREES                | 809-                       | 240-                         |  | 250-                          | 250-                                    |
| **MERCHANDISING LICENSES/PE          | 12,909-                    | 13,240-                      | 10,500-                                | 11,650-                       | 12,250-                                 |
| PROF & OCCUPATIONAL PERMITS          |                            |                              |  |                               |   |
| 44702 TOWING TRUCK SERVICE           | 800-                       | 22,250-                      | 900-                                   | 22,250-                       | 22,250-                                 |

GENERAL FUND  
 LICENSES AND PERMITS  
 LICENSES AND PERMITS

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                      | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|--------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| PROF & OCCUPATIONAL PERMI            |                            |                              |  |                               |   |
| 44703 PRIVATE WASTE COLLECTORS       | 370-                       | 370-                         |  | 185-                          | 185-                                    |
| 44704 SIGN CONTRACTORS               | 1,500-                     | 1,260-                       | 930-                                   | 1,020-                        | 1,020-                                  |
| 44705 SIDEWALK LAYERS                | 3,120-                     | 2,700-                       | 1,710-                                 | 2,190-                        | 2,190-                                  |
| 44707 HEATING CONTRACTOR             | 330-                       | 390-                         | 300-                                   | 300-                          | 300-                                    |
| 44708 TAXI DRIVERS                   | 2,650-                     | 1,900-                       | 1,330-                                 | 1,900-                        | 1,900-                                  |
| 44709 TAVERN OPERATORS               | 75,500-                    | 78,000-                      | 52,355-                                | 75,000-                       | 75,000-                                 |
| 44712 MASSAGE THERAPY-ESTBLSH/TECH   | 100-                       |                              |  |                               |   |
| 44715 2ND HAND ARTICLE DEALERS LIC   | 408-                       |                              | 53-                                    | 327-                          | 327-                                    |
| 44716 2ND HAND JEWELRY DEALERS LIC   | 515-                       | 300-                         |  | 300-                          | 300-                                    |
| 44721 RECYCLING CENTERS              | 350-                       |                              | 350-                                   | 350-                          | 350-                                    |
| **PROF & OCCUPATIONAL PERMI          | 85,643-                    | 107,170-                     | 57,928-                                | 103,822-                      | 103,822-                                |
| BUILDINGS & STRUCTURE PERMITS        |                            |                              |  |                               |   |
| 44802 BUILDING PERMITS               | 604,469-                   | 665,000-                     | 258,548-                               | 525,000-                      | 500,000-                                |
| 44803 PLUMBING PERMITS               | 77,931-                    | 75,000-                      | 36,750-                                | 75,000-                       | 70,000-                                 |
| 44804 ELECTRICAL PERMITS             | 132,273-                   | 125,000-                     | 43,127-                                | 90,000-                       | 85,000-                                 |
| 44805 HEATING PERMITS                | 49,632-                    | 50,000-                      | 37,655-                                | 75,000-                       | 70,000-                                 |
| 44806 RE-INSPECTION FEE              | 11,378-                    | 18,000-                      | 3,834-                                 | 8,000-                        | 7,500-                                  |
| 44809 TEMP OCCUPANCY PERMITS         | 1,500-                     |                              |  |                               |   |
| 44810 UNPAID PERMIT FEES             | 10,498-                    |                              |  |                               |   |
| **BUILDINGS & STRUCTURE PER          | 887,681-                   | 933,000-                     | 379,914-                               | 773,000-                      | 732,500-                                |
| COURT FINES AND COSTS                |                            |                              |  |                               |   |
| 45103 M/C FINES SUBJECT TO SURCHARGE | 835,117-                   | 905,500-                     | 391,989-                               | 890,000-                      | 890,000-                                |
| 45104 MUNICIPAL COURT COSTS          | 251,460-                   | 190,000-                     | 126,578-                               | 250,000-                      | 250,000-                                |
| 45108 INTEREST/FILING FEES           | 5,373-                     | 4,500-                       | 6,096-                                 | 7,000-                        | 5,000-                                  |
| **COURT FINES AND COSTS              | 1,091,950-                 | 1,100,000-                   | 524,663-                               | 1,147,000-                    | 1,145,000-                              |
| PARKING                              |                            |                              |  |                               |   |
| 45203 PARKING VIOLATIONS-OTHER       | 447,140-                   | 500,000-                     | 279,299-                               | 500,000-                      | 500,000-                                |
| **PARKING                            | 447,140-                   | 500,000-                     | 279,299-                               | 500,000-                      | 500,000-                                |
| POLICE DEPARTMENT                    |                            |                              |  |                               |   |
| 46101 POLICE SNAP SHOTS              | 40-                        |                              |  |                               |   |
| 46103 EVIDENCE FUNDS                 | 2,187-                     |                              |  | 1,530-                        |   |
| **POLICE DEPARTMENT                  | 2,227-                     |                              |  | 1,530-                        |   |
| FIRE DEPARTMENT                      |                            |                              |  |                               |   |
| 46202 EMS-AMBULANCE USER FEES        | 79                         |                              |  |                               |   |
| 46205 GAS TANK INSPECTION FEE        | 985-                       | 1,600-                       | 160-                                   | 1,000-                        | 1,000-                                  |
| 46207 FPB-PLAN REVIEW/INSPECTION FEE | 5,820-                     | 7,400-                       | 2,808-                                 | 7,000-                        | 7,000-                                  |
| 46208 BONFIRE PERMIT                 | 300-                       |                              |  |                               |   |
| 46209 MOTOR VEHICLE ACCIDENT FEES    | 103,192-                   | 60,000-                      | 35,301-                                | 75,000-                       | 70,000-                                 |
| 46210 SPRINKLER SYSTEMS              | 8,900-                     | 6,000-                       | 4,000-                                 | 6,000-                        | 6,000-                                  |
| 46211 FIRE ALARM SYSTEMS             | 10,000-                    | 6,700-                       | 2,900-                                 | 5,400-                        | 5,000-                                  |
| 46212 ANSUL SYSTEMS                  | 1,900-                     | 2,000-                       | 2,400-                                 | 3,000-                        | 2,000-                                  |

GENERAL FUND  
PUBLIC CHARGES FOR SERVICES  
PUBLIC CHARGES FOR SERVICES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                       | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|---------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| FIRE DEPARTMENT                       |                            |                              |  |                               |   |
| 46213 FIREWORKS                       | 1,700-                     | 700-                         | 400-                                   | 1,350-                        | 1,000-                                  |
| 46215 FPB-INSPECTION FEES             |                            | 238,950-                     |  |                               |   |
| **FIRE DEPARTMENT                     | 132,718-                   | 323,350-                     | 47,969-                                | 98,750-                       | 92,000-                                 |
| PUBLIC WORKS                          |                            |                              |  |                               |   |
| 46301 LABOR & EQUIPMENT CHARGED OUT   | 1,046-                     |                              |  |                               |   |
| 46302 MAPS & PRINTS-P.W.              | 20-                        |                              | 22-                                    | 25-                           |   |
| 46311 MATERIALS & SUPPLIES SOLD       |                            |                              | 3,822-                                 | 3,822-                        |   |
| 46394 WHITE GOODS PICKUP FEES         | 2,205-                     | 1,500-                       | 735-                                   | 1,500-                        | 1,500-                                  |
| **PUBLIC WORKS                        | 3,271-                     | 1,500-                       | 4,579-                                 | 5,347-                        | 1,500-                                  |
| PARKS DEPARTMENT                      |                            |                              |  |                               |   |
| 46501 PICNIC RENTALS (RESIDENT)       |                            |                              | 8,595-                                 | 14,000-                       | 15,800-                                 |
| 46502 PICNIC RENTALS (NON-RESIDENT)   |                            |                              | 575-                                   | 1,500-                        | 1,500-                                  |
| 46503 OTHER LABOR CHARGES             | 5,217-                     |                              |  |                               |   |
| 46504 PARK CHARGES                    | 8,931-                     | 8,000-                       |  | 1,000-                        | 1,000-                                  |
| 46505 SNOW DUMPING CHARGES            | 2,326-                     |                              |  |                               |   |
| 46506 CONCESSION-PARKS                | 165-                       | 2,500-                       |  |                               |   |
| 46511 LOCKER FEES                     | 1,146-                     | 1,000-                       |  | 1,000-                        | 1,000-                                  |
| 46512 POOL FEES-ANDERSON PL CHILDREN  | 43,097-                    | 35,000-                      | 2,688-                                 | 34,200-                       |   |
| 46513 POOL FEES-WASHINGTON PL CH      | 13,923-                    | 20,000-                      | 776-                                   | 21,600-                       | 25,000-                                 |
| 46514 POOL FEES ANDERSON POOL ADULT   | 22,723-                    | 17,000-                      | 1,118-                                 | 19,600-                       |   |
| 46515 POOL FEES WASHINGTON POOL ADUL  | 7,426-                     | 11,000-                      | 234-                                   | 12,600-                       | 15,000-                                 |
| 46516 POOL RENTAL                     | 600-                       | 600-                         | 350-                                   | 650-                          | 600-                                    |
| 46517 \$25 POOL PASS\$30PUNCH         | 11,634-                    | 11,000-                      | 9,535-                                 | 12,000-                       | 7,200-                                  |
| 46519 NON-SWIMMING FEE                | 3,510-                     | 3,500-                       | 252-                                   | 5,100-                        | 3,500-                                  |
| 46520 BASEBALL/SOFTBALL GAMES         | 2,910-                     |                              | 2,055-                                 | 2,500-                        | 2,500-                                  |
| 46521 BASEBALL/SOFTBALL PRACTICES     |                            |                              | 2,880-                                 | 3,100-                        | 3,000-                                  |
| 46523 SOCCER GAMES                    |                            |                              | 820-                                   | 1,000-                        | 1,000-                                  |
| 46524 SOCCER PRACTICES                |                            |                              | 525-                                   | 785-                          | 785-                                    |
| 46526 LACROSSE                        |                            |                              | 250-                                   | 250-                          | 250-                                    |
| 46527 RUGBY                           |                            |                              | 240-                                   | 250-                          | 250-                                    |
| 46528 TENNIS                          |                            |                              | 120-                                   | 120-                          | 120-                                    |
| 46529 PARK FACILITY FEE               |                            |                              | 675-                                   | 925-                          | 1,000-                                  |
| 46531 SHOWMOBILE                      |                            |                              | 1,188-                                 | 1,500-                        | 1,500-                                  |
| 46532 BEER PERMITS                    |                            |                              | 1,750-                                 | 2,000-                        | 2,000-                                  |
| 46533 LIGHTS FEE-ATHLETIC FIELDS      |                            |                              | 450-                                   | 600-                          | 600-                                    |
| 46580 RENT-BEACH HOUSE (RESIDENT)     |                            |                              | 10,880-                                | 13,160-                       | 13,500-                                 |
| 46581 RENT-BEACH HOUSE (NON-RESIDENT) |                            |                              | 4,180-                                 | 4,800-                        | 4,800-                                  |
| 46583 RENT-ORIBILETTI (NON-PROFIT)    |                            |                              | 3,300-                                 | 4,500-                        | 4,500-                                  |
| 46586 PENNOYER PARK BANDSHELL         |                            |                              | 125-                                   | 125-                          | 125-                                    |
| 46587 WOLFENBUTTEL GARDEN (2 HRS.)    |                            |                              | 720-                                   | 800-                          | 800-                                    |
| 46588 WOLFENBUTTEL GARDEN (3 HRS.)    |                            |                              | 450-                                   | 500-                          | 500-                                    |
| 46589 LINCOLN FLOWER GARDEN (2 HRS.)  |                            |                              | 265-                                   | 400-                          | 400-                                    |
| 46590 LINCOLN FLOWER GARDEN (3 HRS)   |                            |                              | 175-                                   | 250-                          | 250-                                    |
| **PARKS DEPARTMENT                    | 123,608-                   | 109,600-                     | 55,171-                                | 160,815-                      | 108,480-                                |
| BUILDING & ZONING                     |                            |                              |  |                               |   |
| 46601 HOUSING APPEALS                 | 75-                        |                              |  |                               |   |

GENERAL FUND  
PUBLIC CHARGES FOR SERVICES  
PUBLIC CHARGES FOR SERVICES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                      | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|--------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| <b>BUILDING &amp; ZONING</b>         |                            |                              |  |                               |   |
| 46602 ZONING PETITION FEES           | 9,765-                     | 10,000-                      | 1,780-                                 | 5,500-                        | 7,000-                                  |
| 46603 DEVELOPER FEES                 | 37,543-                    | 35,000-                      | 16,138-                                | 35,000-                       | 35,000-                                 |
| **BUILDING & ZONING                  | 47,383-                    | 45,000-                      | 17,918-                                | 40,500-                       | 42,000-                                 |
| <b>OTHER SERVICES</b>                |                            |                              |  |                               |   |
| 46703 SALE POLL LISTS-ORD/COPIES     | 8,534-                     | 2,000-                       | 801-                                   | 2,000-                        | 2,000-                                  |
| 46705 CUSTOMER SEARCH FEES           | 2,452-                     | 1,400-                       | 1,050-                                 | 1,400-                        | 1,400-                                  |
| **OTHER SERVICES                     | 10,986-                    | 3,400-                       | 1,851-                                 | 3,400-                        | 3,400-                                  |
| <b>SPECIAL CHARGES</b>               |                            |                              |  |                               |   |
| 46801 RAZING CONDEMNED BUILDINGS     | 225,535-                   | _____                        | 13,536-                                | 13,536-                       | _____                                   |
| 46802 WEED CUTTING                   | 98,571-                    | _____                        | 5,160-                                 | 5,160-                        | _____                                   |
| 46803 OTHER SPECIAL CHARGES          | 3,157-                     | 100,000-                     | 37,090-                                | 37,090-                       | 100,000-                                |
| 46806 TRASH REMOVAL                  | 36,085-                    | _____                        | 13,569-                                | 13,569-                       | _____                                   |
| 46807 REINSPECTION FEES S.A.         | 51,248-                    | _____                        | 32,126-                                | 32,126-                       | _____                                   |
| 46808 BOARDING/SECURING S.A.         | 32,276-                    | _____                        | 12,948-                                | 14,280-                       | _____                                   |
| **SPECIAL CHARGES                    | 446,872-                   | 100,000-                     | 114,429-                               | 115,761-                      | 100,000-                                |
| <b>OTHER SERVICES</b>                |                            |                              |  |                               |   |
| 46901 INS REIMB LIGHT POLE/TRAF SIG  | 52,305-                    | _____                        | 17,687-                                | 22,000-                       | _____                                   |
| 46904 DAMAGE TO CITY PROPERTY        | 7,080-                     | _____                        | 2,504-                                 | 3,200-                        | _____                                   |
| 46905 INS. REIMB.-POLICE DEPT.       | 4,881-                     | _____                        | _____                                  | _____                         | _____                                   |
| 46906 INS. REIMB.-PUBLIC WORKS       | 2,500-                     | _____                        | _____                                  | _____                         | _____                                   |
| 46907 INS. REIMB.-PARKS DEPT.        | 240-                       | _____                        | _____                                  | _____                         | _____                                   |
| 46908 INS. REIMB.-OTHER              | 13,305-                    | _____                        | 400-                                   | _____                         | _____                                   |
| 46908 INS. REIMB.-OTHER              | 10,805                     | _____                        | 3,462-                                 | 3,462-                        | _____                                   |
| **OTHER SERVICES                     | 69,506-                    | _____                        | 24,053-                                | 28,662-                       | _____                                   |
| <b>COMMERCIAL REVENUES</b>           |                            |                              |  |                               |   |
| 47104 SALE OF PROPERTY-NON-TAXABLE   | 51,193-                    | 30,000-                      | 17,999-                                | 30,000-                       | 30,000-                                 |
| 47106 COMSYS INC RENT                | 20,128-                    | 20,732-                      | 604-                                   | 20,732-                       | 21,478-                                 |
| 47107 RENTAL OF PROPERTY-OTHER       | 1,050-                     | _____                        | _____                                  | _____                         | _____                                   |
| 47108 CABLE TV FRANCHISE FEE         | 1,018,542-                 | 1,000,000-                   | 291,895-                               | 1,020,000-                    | 1,150,000-                              |
| 47116 SUBDIVISION FILING FEES        | 4,515-                     | 5,000-                       | 110-                                   | 1,750-                        | 2,000-                                  |
| 47118 PICNIC PERMIT & OTHER PK FEES  | 18,520-                    | 19,000-                      | _____                                  | _____                         | _____                                   |
| 47119 RENTAL-BASEBALL GAMES          | 23,967-                    | 24,000-                      | _____                                  | _____                         | _____                                   |
| 47120 RENTAL-SOCCER                  | 3,230-                     | 2,500-                       | _____                                  | _____                         | _____                                   |
| 47122 RENTAL - SOUTHPORT BEACH HOUSE | 21,735-                    | 21,000-                      | _____                                  | _____                         | _____                                   |
| 47199 MISC LEASE REVENUES            | 6,995-                     | 7,200-                       | 4,201-                                 | 7,200-                        | 7,459-                                  |
| **COMMERCIAL REVENUES                | 1,169,875-                 | 1,129,432-                   | 314,809-                               | 1,079,682-                    | 1,210,937-                              |
| <b>HARBOR REVENUES</b>               |                            |                              |  |                               |   |
| 47307 PARKSIDE HOTEL LIMITED         | 12,000-                    | _____                        | 7,000-                                 | 12,000-                       | 12,000-                                 |
| 47308 KENOSHA YACHT CLUB LEASE       | 1,502-                     | 1,500-                       | 1,502-                                 | 1,560-                        | 1,560-                                  |
| **HARBOR REVENUES                    | 13,502-                    | 1,500-                       | 8,502-                                 | 13,560-                       | 13,560-                                 |
| <b>SALE OF FIXED ASSETS</b>          |                            |                              |  |                               |   |
| 47704 SALE F.A.-POLICE-NONTAXABLE    | _____                      | _____                        | 23,991-                                | 23,991-                       | _____                                   |



GENERAL FUND  
 NON-GOVERNMENTAL GRANTS  
 NON-GOVERNMENTAL GRANTS

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                     | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|-------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| SALE OF FIXED ASSETS                |                            |                              |  |                               |   |
| 47706 SALE F.A.-OTHER-NONTAXABLE    |                            |                              | 1,191-                                 | 2,285-                        |   |
| **SALE OF FIXED ASSETS              |                            |                              | 25,182-                                | 26,276-                       |   |
| INTEREST INCOME                     |                            |                              |  |                               |   |
| 48101 INTEREST ON INVESTMENTS       | 57,979-                    | 75,000-                      | 18,649-                                | 35,000-                       | 20,000-                                 |
| 48103 INTEREST ON SPEC ASSMTS       | 5,989-                     |                              | 18,413-                                | 19,000-                       |   |
| 48108 INTEREST ON ACCOUNTS REC.     | 15-                        |                              |  |                               |   |
| 48109 DIVIDEND INCOME               | 77,316-                    | 85,000-                      | 100,495-                               | 100,495-                      | 97,000-                                 |
| **INTEREST INCOME                   | 141,299-                   | 160,000-                     | 137,557-                               | 154,495-                      | 117,000-                                |
| MISCELLANEOUS REVENUES              |                            |                              |  |                               |   |
| 49102 PRIOR YEAR EXP REIMB          | 19,719-                    |                              | 32,687-                                | 32,900-                       |   |
| 49107 RESTITUTION-CIRCUIT COURT     | 247-                       |                              | 141-                                   | 150-                          |   |
| 49108 LABOR/OVERHEAD CHARGED OUT    | 21,765-                    |                              | 13,774-                                | 22,500-                       | 20,000-                                 |
| 49111 MISCELLANEOUS                 | 64,531-                    | 7,000-                       | 43,000-                                | 44,000-                       | 25,000-                                 |
| 49115 MOTOR FUEL TAX REFUND         | 17,340-                    | 20,000-                      |  | 15,000-                       | 15,000-                                 |
| 49117 CASH OVERAGE & SHORTAGE       | 135                        |                              | 29-                                    | 30-                           |   |
| 49118 EMP WITNESS & JURY FEES RET'D | 921-                       | 500-                         | 366-                                   | 500-                          | 500-                                    |
| 49136 COBRA H.I. PREMIUMS           | 901-                       |                              |  |                               |   |
| 49150 WAGE/GARNISHMENT FEE          | 4,136-                     | 5,000-                       | 1,654-                                 | 4,000-                        | 4,000-                                  |
| **MISCELLANEOUS REVENUES            | 129,425-                   | 32,500-                      | 91,651-                                | 119,080-                      | 64,500-                                 |
| OTHER FINANCING PROCEEDS            |                            |                              |  |                               |   |
| 49841 INTER FUND TRANSFER - IN      | 26,296-                    | 89,500-                      |  |                               | 189,500-                                |
| **OTHER FINANCING PROCEEDS          | 26,296-                    | 89,500-                      |  |                               | 189,500-                                |
| ****GENERAL FUND                    | 70,255,580-                | 72,340,778-                  | 45,369,076-                            | 72,409,374-                   | 70,857,318-                             |

(This page left blank intentionally.)

(This page left blank intentionally.)

2012 GENERAL FUND OPERATING BUDGET-EXPENDITURES

|                             | 2010<br>ACTUAL<br>EXPEND. | 2011<br>REVISED<br>BUDGET | EXPEND.<br>TO<br>6/30/2011 | 2011<br>ESTIMATED<br>EXPEND. | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------|
| GENERAL GOVERNMENT          |                           |                           |                            |                              |                           |
| COUNCIL                     | 180,989                   | 240,065                   | 121,469                    | 238,418                      | 249,332                   |
| LEGAL                       | 676,912                   | 722,058                   | 349,795                    | 700,642                      | 711,647                   |
| BOARD OF REVIEW             | 5,764                     | 8,086                     |                            | 8,086                        | 8,720                     |
| KEEP KENOSHA BEAUTIFUL      | 32,711                    |                           |                            |                              |                           |
| MAYOR'S YOUTH COMMISSION    | 793                       | 1,425                     | 806                        | 1,135                        | 1,405                     |
| INDEPENDENT AUDIT           | 50,112                    | 49,730                    | 75,000                     | 49,730                       | 51,000                    |
| ASSESSING                   | 572,339                   | 558,348                   | 253,439                    | 523,468                      | 520,550                   |
| LABOR NEGOTIATIONS          | 1,090                     | 10,795                    | 15,378                     | 20,530                       | 10,595                    |
| BUDGET/FINANCIAL SERVICES   | 714,373                   | 773,901                   | 373,175                    | 760,960                      | 740,380                   |
| INFORMATION TECHNOLOGY      | 674,021                   | 724,960                   | 329,179                    | 713,150                      | 735,685                   |
| CLERK TREASURER             | 394,297                   | 413,521                   | 178,852                    | 380,386                      | 404,023                   |
| ADMINISTRATION              | 563,236                   | 564,955                   | 278,468                    | 549,995                      | 500,274                   |
| HR & LABOR RELATIONS        | 615,236                   | 609,477                   | 290,708                    | 546,137                      | 609,837                   |
| MAIL                        | 103,293                   | 114,801                   | 54,977                     | 114,800                      | 113,472                   |
| COMMUNITY DEVELOPMENT       | 2,303,726                 | 1,999,785                 | 941,907                    | 1,812,526                    | 1,582,969                 |
| MUNICIPAL BUILDING FACILITY | 475,164                   | 502,423                   | 229,076                    | 484,224                      | 457,450                   |
| OTHER FACILITIES            | 15,145                    | 23,398                    | 11,441                     | 24,240                       | 26,970                    |
| ELECTIONS                   | 141,997                   | 102,287                   | 64,249                     | 140,030                      | 136,190                   |
| MUNICIPAL COURT             | 302,304                   | 314,655                   | 153,798                    | 307,620                      | 306,180                   |
| ****GENERAL GOVERNMENT      | 7,823,502                 | 7,734,670                 | 3,721,717                  | 7,376,077                    | 7,166,679                 |

2012 GENERAL FUND OPERATING BUDGET-EXPENDITURES

|                                | 2010<br>ACTUAL<br>EXPEND. | 2011<br>REVISED<br>BUDGET | EXPEND.<br>TO<br>6/30/2011 | 2011<br>ESTIMATED<br>EXPEND. | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------|
| PUBLIC SAFETY                  |                           |                           |                            |                              |                           |
| POLICE DEPT                    |                           |                           |                            |                              |                           |
| POLICE ADMINISTRATION          | 702,423                   | 723,937                   | 346,312                    | 648,639                      | 578,690                   |
| INVESTIGATIONS DIVISION        | 4,150,349                 | 4,309,893                 | 2,056,955                  | 4,261,743                    | 4,407,034                 |
| POLICE PATROL                  | 14,710,317                | 16,064,987                | 7,617,173                  | 15,798,670                   | 15,890,418                |
| COUNTER SERVICES               | 273,023                   | 283,405                   | 141,215                    | 283,445                      | 271,300                   |
| SAFETY BLDG OCCUPANCY EXPENSE  | 97,874                    | 139,943                   | 69,966                     | 139,943                      | 116,055                   |
| SUPPORT SERVICES               |                           |                           |                            |                              | 390,640                   |
| PLANNING, RESEARCH & TRAINING  | 583,574                   | 586,222                   | 307,015                    | 584,894                      | 469,032                   |
| AUXILIARY SERVICES             | 179,538                   | 199,155                   | 107,404                    | 207,660                      | 228,745                   |
| KENOSHA STREET CRIMES UNIT     | 1,221,841                 | 1,245,425                 | 574,772                    | 1,215,013                    | 1,260,362                 |
| COMMUNITY SERVICES             | 371,712                   | 388,136                   | 162,476                    | 386,435                      | 398,349                   |
| POLICE SHARE JOINT SERVICE CST | 3,096,942                 | 3,064,392                 | 1,915,244                  | 3,064,392                    | 2,768,378                 |
| **POLICE DEPT                  | 25,387,593                | 27,005,495                | 13,298,532                 | 26,590,834                   | 26,779,003                |
| FIRE DEPT                      |                           |                           |                            |                              |                           |
| FIRE ADMINISTRATION            | 461,283                   | 455,537                   | 226,714                    | 453,494                      | 452,562                   |
| DISPATCHING & COMMUNICATIONS   | 774,635                   | 766,098                   | 319,368                    | 766,498                      | 692,095                   |
| FIRE SUPPRESSION               | 9,919,663                 | 10,612,320                | 5,134,687                  | 10,516,356                   | 10,891,068                |
| FIRE PREVENTION                | 403,603                   | 264,437                   | 125,392                    | 263,857                      | 273,143                   |
| TRAINING & EDUCATION           | 267,153                   | 305,938                   | 136,840                    | 297,921                      | 306,576                   |
| **FIRE DEPT                    | 11,826,337                | 12,404,330                | 5,943,001                  | 12,298,126                   | 12,615,444                |

2012 GENERAL FUND OPERATING BUDGET-EXPENDITURES

|                               | 2010<br>ACTUAL<br>EXPEND. | 2011<br>REVISED<br>BUDGET | EXPEND.<br>TO<br>6/30/2011 | 2011<br>ESTIMATED<br>EXPEND. | 2012<br>ADOPTED<br>BUDGET |
|-------------------------------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------|
| PUBLIC WORKS DEPT             |                           |                           |                            |                              |                           |
| ****PUBLIC SAFETY             | 37,213,930                | 39,409,825                | 19,241,533                 | 38,888,960                   | 39,394,447                |
| PUBLIC WORKS & SANITATION     |                           |                           |                            |                              |                           |
| PUBLIC WORKS ADMINISTRATION   | 381,556                   | 261,935                   | 147,870                    | 222,582                      | 282,137                   |
| ENGINEERING                   | 282,562                   | 350,000                   | 91,468                     | 350,000                      | 350,000                   |
| ROADWAYS & BRIDGES            | 1,133,180                 | 1,121,873                 | 724,840                    | 1,296,583                    | 995,853                   |
| SNOW & ICE REMOVAL            | 1,350,207                 | 1,073,711                 | 1,179,497                  | 1,330,099                    | 1,157,500                 |
| ELECTRICAL MAINT & SERVICE    | 1,401,488                 | 1,633,692                 | 702,878                    | 1,583,273                    | 1,638,774                 |
| STREET SIGNS & MARKINGS       | 211,909                   | 215,394                   | 89,605                     | 194,097                      | 204,662                   |
| STORM SEWER-MAINTENANCE       |                           |                           |                            |                              |                           |
| AUXILIARY SERVICES            | 78,389                    | 56,323                    | 27,024                     | 58,529                       | 80,698                    |
| WASTE COLLECTIONS             | 2,138,698                 | 2,268,982                 | 969,697                    | 2,177,415                    | 2,004,497                 |
| SOLID WASTE DISPOSAL          | 1,391,175                 | 1,600,413                 | 690,426                    | 1,618,263                    | 1,405,439                 |
| ****PUBLIC WORKS & SANITATION | 8,369,164                 | 8,582,323                 | 4,623,305                  | 8,830,841                    | 8,119,560                 |
| HEALTH                        |                           |                           |                            |                              |                           |
| HEALTH ADM - COUNTY SERVICES  | 1,086,234                 | 1,086,234                 | 541,779                    | 1,086,234                    | 732,766                   |
| ANIMAL CONTROL                | 313,839                   | 325,000                   | 136,700                    | 321,000                      | 140,400                   |
| ****HEALTH                    | 1,400,073                 | 1,411,234                 | 678,479                    | 1,407,234                    | 873,166                   |

2012 GENERAL FUND OPERATING BUDGET-EXPENDITURES

|                               | 2010<br>ACTUAL<br>EXPEND. | 2011<br>REVISED<br>BUDGET | EXPEND.<br>TO<br>6/30/2011 | 2011<br>ESTIMATED<br>EXPEND. | 2012<br>ADOPTED<br>BUDGET |
|-------------------------------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------|
| CULTURE & RECREATION          |                           |                           |                            |                              |                           |
| PARKS-ADMINISTRATION          | 234,566                   | 127,354                   | 63,736                     | 125,423                      | 121,596                   |
| BASEBALL DIAMONDS             | 280,615                   | 254,210                   | 110,099                    | 256,541                      | 244,894                   |
| FLOWER GARDENS                | 130,975                   | 115,029                   | 66,699                     | 113,526                      | 107,707                   |
| SOCCER                        | 74,269                    | 91,102                    | 13,438                     | 89,102                       | 70,709                    |
| BEACHES                       | 51,011                    | 64,586                    | 30,025                     | 61,686                       | 59,532                    |
| PARKS SPEC AREAS & ACTIVITIES | 104,935                   | 135,027                   | 24,120                     | 124,848                      | 114,961                   |
| PARKS GENERAL MAINTENANCE     | 2,182,395                 | 2,312,457                 | 964,949                    | 2,314,220                    | 2,076,459                 |
| SWIMMING POOLS                | 258,388                   | 294,401                   | 82,858                     | 285,748                      | 209,410                   |
| FORESTRY/STORM WATER UTILITY  | 2,851                     | 63                        | 523-                       |                              |                           |
| ***CULTURE & RECREATION       | 3,320,005                 | 3,394,229                 | 1,355,401                  | 3,371,094                    | 3,005,268                 |

2012 GENERAL FUND OPERATING BUDGET-EXPENDITURES

|                                | 2010<br>ACTUAL<br>EXPEND. | 2011<br>REVISED<br>BUDGET | EXPEND.<br>TO<br>6/30/2011 | 2011<br>ESTIMATED<br>EXPEND. | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------|---------------------------|---------------------------|----------------------------|------------------------------|---------------------------|
| OTHER                          |                           |                           |                            |                              |                           |
| ENTERP-MASS TRANSIT            | 1,426,584                 | 1,519,344                 | 759,672                    | 1,554,604                    | 1,519,344                 |
| ENTERP-AIRPORT                 | 451,809                   | 374,742                   | 186,852                    | 373,701                      | 354,129                   |
| I.S.F.-CENTRAL STORES          | 84,207                    | 87,649                    | 43,824                     | 88,629                       | 81,050                    |
| CENTRAL GARAGE                 |                           | 1,224                     |                            |                              |                           |
| IMPUTED BENEFIT COSTS          | 1,570                     |                           |                            |                              |                           |
| GROUP LIFE INSURANCE           | 79,149                    | 85,500                    | 43,698                     | 81,000                       | 81,000                    |
| ST UNEMPLOY COMP               | 258,964                   | 193,314                   | 175,051                    | 265,000                      | 288,314                   |
| PERSONAL USE OF CITY CARS      | 36                        | 760                       | 310                        | 490                          | 490                       |
| FLEX BENEFIT PROGRAM COSTS     | 7,438                     | 7,600                     | 3,325                      | 7,140                        |                           |
| GENERAL INS COSTS              | 294,470                   | 299,597                   | 331,282                    | 318,615                      | 344,985                   |
| GEN'L INS.-ADMINISTRATIVE      | 123,520                   | 90,005                    | 110,313                    | 129,325                      | 128,830                   |
| GEN'L INS.-CLAIMS PAID         | 71,267                    | 150,000                   | 104,182                    | 150,000                      | 150,000                   |
| WORKER'S COMP EXPENSES         | 561,876                   | 572,700                   | 267,523                    | 672,000                      | 575,700                   |
| DEPT HSING/STREET SPEC CHARGES | 406,755                   |                           | 57,356                     |                              |                           |
| TAX ROLL REFUNDS               | 45,376                    | 15,000                    | 4,021                      | 14,921                       | 15,000                    |
| SALES TAX                      | 14,038                    | 10,000                    | 31                         | 10,000                       | 10,000                    |
| BAD DEBT EXPENSE               | 53,463                    | 40,000                    | 7,000                      | 40,000                       | 40,000                    |
| MISCELLANEOUS EXPENSE          | 33,121                    | 20,000                    | 1,873                      | 20,000                       | 20,000                    |
| CONTINGENCY RESERVE            |                           | 250,000                   |                            | 250,000                      | 250,000                   |
| SALARY & FRINGE BENEFIT RESERV |                           | 18,232                    |                            | 18,232                       | 86,000                    |
| DEBT SERVICE NET OF REVENUES   | 7,541,504                 | 8,072,830                 | 4,036,416                  | 8,072,830                    | 8,353,356                 |
| ****OTHER                      | 11,455,147                | 11,808,497                | 6,132,729                  | 12,066,487                   | 12,298,198                |
| ****TOTAL GENERAL FUND         | 69,581,821                | 72,340,778                | 35,753,164                 | 71,940,693                   | 70,857,318                |



**CITY OF KENOSHA, WISCONSIN**

**2012 GENERAL FUND BUDGET**

**SUPPLEMENTARY INFORMATION**

**ANALYSIS OF PROJECTED GENERAL FUND WORKING  
CAPITAL BALANCE AS OF DECEMBER 31, 2011**

---

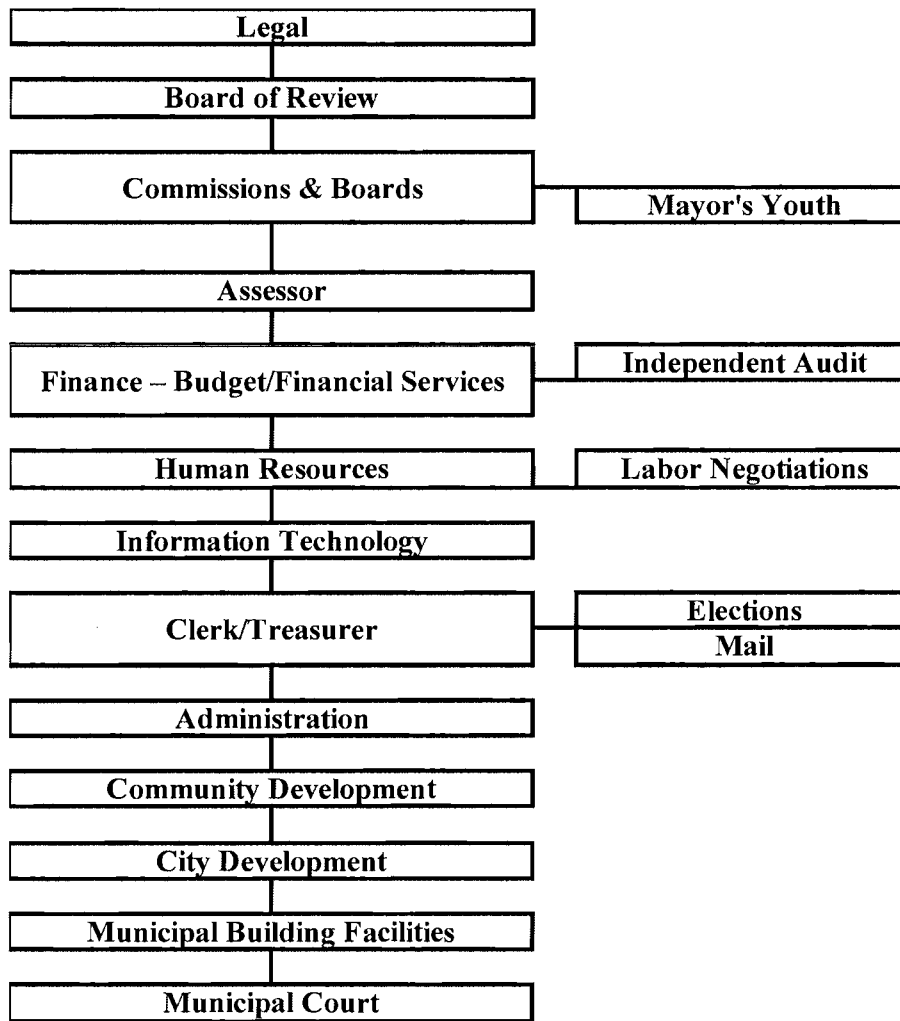
|  |              |
|--|--------------|
| General Fund Working Capital Balance per Audit as of December 31, 2010   | \$9,456,895  |
| Less: Estimated expenditures for the year ended December 31, 2011  | (71,940,693) |
| Plus: Estimated revenues for year the ended December 31, 2011  | 72,409,374   |
| Estimated General Fund Working Capital Balance at December 31, 2011<br>before appropriation to 2012 Budget   | 9,925,576    |
| Less: Amount appropriated from General Fund Working<br>Capital Balance to the 2012 City of Kenosha General<br>Fund Budget                                | (0)          |
| Estimated General Fund Working Capital Balance at December 31, 2011<br>after deducting amount applied to the 2012 City of<br>Kenosha General Fund Budget | 9,925,576    |
| Adopted 2012 Budget  | 70,857,318   |
| Estimated General Fund Working Capital Balance at December 31, 2011<br>as a percent of 2012 Adopted City of Kenosha General Fund Budget                  | 14%          |

# GENERAL GOVERNMENT

---

The General Government service area includes departments that provide administrative and support services to departments of the City of Kenosha. Primary responsibilities include policy development, accounts payable, payroll, legal services, personnel administration, planning, cash management, elections, and city assessing, among others.

## **Organization**



## COMMON COUNCIL

---

The Common Council is the elected legislative body of the City of Kenosha. The seventeen members of the Common Council are elected by their respective Aldermanic districts for two year terms every even numbered year. The Common Council acts under the authority granted by Wisconsin State Statutes.

### ***Responsibilities/Activities***

First and foremost, the Common Council's major focus is to respond to citizens' concerns regarding municipal operations. Citizens are invited to attend Council meetings, which are held on the first and third Monday of each month. Additional meetings are held as they are needed.

Members of the Common Council serve to fill the membership on four standing committees that send recommendations to the Council on various matters affecting the City. Various members of the Council also serve on other Boards and Commissions as required.

Council members work to pass all City Ordinances and to insure their enforcement. The Council members also review and approve all City Budgets and claims against the City of Kenosha. The Common Council also levies taxes in order to provide City services to Kenosha residents. The Council also votes on all matters regarding land usage. The members of Council provide overall policy direction of municipal operations.

110 GENERAL FUND  
01 GENERAL GOVERNMENT

1 COUNCIL

| DESCRIPTION                       | ACTUAL<br>2010    | REVISED<br>2011   | 6 MO YTD<br>6/11  | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|
| 50101 COUNCIL                     |                   |                   |                   |                   |                           |
| 112 SALARIES-ALDERMAN REGULAR     | 113,901           | 93,510            | 47,051            | 93,510            | 93,510                    |
| 113 ALDERMAN-EXPENSE ALLOWANCE    | <u>          </u> | 20,400            | 9,900             | 20,400            | 20,400                    |
| 133 PER DIEM                      | 1,200             | 3,000             | 100               | 1,500             | 3,000                     |
| 145 SECRETARIAL ALLOWANCE         | 1,440             | 3,240             | 255               | 2,000             | 3,240                     |
| 151 WRS/RETIREMENT                | 13,622            | 15,930            | 7,617             | 12,250            | 8,450                     |
| 152 F.I.C.A.                      | 7,226             | 7,450             | 3,553             | 7,300             | 7,450                     |
| 158 MEDICARE CONTRIBUTION         | 1,689             | 1,750             | 830               | 1,710             | 1,750                     |
| TOTAL PERSONAL SERVICES           | 139,078           | 145,280           | 69,306            | 138,670           | 137,800                   |
| 219 OTHER PROFESSIONAL SERVICES   | 13,447            | 15,000            | 16,110            | 25,000            | 25,000                    |
| 232 OFFICE EQUIPMENT              | 4,023             | 5,538             | 2,649             | 5,538             | 5,500                     |
| 235 EQUIPMENT REPAIRS/MAINT.      | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | 4,002                     |
| 261 MILEAGE                       | 208               | 500               | 118               | 300               | 500                       |
| 262 COMMERCIAL TRAVEL             | <u>          </u> | 1,000             | <u>          </u> | <u>          </u> | 1,000                     |
| 263 MEALS & LODGING               | 165               | 2,000             | 20                | 150               | 2,000                     |
| 264 REGISTRATION                  | 100               | 500               | <u>          </u> | <u>          </u> | 500                       |
| 265 ALDERMAN-TECH REIMBURSEMENT   | <u>          </u> | 26,520            | 11,726            | 24,960            | 26,520                    |
| TOTAL CONTRACTUAL SERVICES        | 17,943            | 51,058            | 30,623            | 55,948            | 65,022                    |
| 311 OFFICE SUPPLIES/PRINTING      | 5,175             | 4,800             | 1,679             | 4,800             | 6,000                     |
| 321 PUBLICATION OF LEGAL NOTICES  | 18,606            | 24,000            | 5,634             | 24,000            | 24,000                    |
| 322 SUBSCRIPTIONS & BOOKS         | 37                | 600               | <u>          </u> | 600               | 600                       |
| 323 MEMBERSHIP DUES               | 150               | 14,327            | 14,227            | 14,400            | 14,210                    |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | 1,200                     |
| 389 OTHER                         | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | 500                       |
| TOTAL MATERIALS AND SUPPLIES      | 23,968            | 43,727            | 21,540            | 43,800            | 46,510                    |
| DEPARTMENT TOTAL                  | 180,989           | 240,065           | 121,469           | 238,418           | 249,332                   |

## LEGAL

---

The City Attorney's Office provides comprehensive legal services to the City of Kenosha, its governing body and subunits. This includes the Water Utility, Library, Museum, Redevelopment Authority and Housing Authority, its department heads, and approximately twenty-five (25) Boards and Commissions. The only areas in which the office is not involved are labor contract negotiations, grievances and arbitration; bonding, areas involving special expertise, and in areas which the office is legally or ethically precluded from handling, due to a conflict of interest.

### **Responsibilities/Activities**

The City Attorney's Office provides accurate and complete legal advice on matters affecting the City. The Office also provides and/or oversees all actions brought by or against the City, its officers and employees before Federal, State, and Appellate Courts.

Violations of City Ordinances are diligently prosecuted and delinquent accounts receivables and personal property taxes are fervently collected. The Office represents the City's interest in State and City administrative hearings

The Office drafts and/or approves all ordinances, resolutions, contracts, leases, and other legal documents.

The City Attorney's Office assists in zoning and land use issues, negotiating boundary adjustment agreements, and assists in redevelopment activities.

Other major activities include attending to intergovernmental relations issues.

The City Attorney also handles environmental remediation issues, as well as advises on sanitary sewer and water service issues.

### **Funded Full-Time Positions**

|                                | <u>2010</u> | <u>2011</u> | <u>Adopted<br/>2012</u> |
|--------------------------------|-------------|-------------|-------------------------|
| City Attorney                  | 1           | 1           | 1                       |
| Deputy City Attorney           | 1           | 1           | 1                       |
| Assistant City Attorney II (1) | 2           | 2           | 2                       |
| Legal Secretary                | 2           | 2           | 2                       |
| <br>                           |             |             |                         |
| Total Funded                   | <u>6</u>    | <u>6</u>    | <u>6</u>                |

*(1) Position may be under filled as an Assistant City Attorney I*

110 GENERAL FUND  
01 GENERAL GOVERNMENT

3 LEGAL

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50301 LEGAL                        |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 417,264        | 452,410         | 221,811          | 448,200           | 463,470                   |
| 131 OVERTIME                       | 2,801          | 1,000           | 1,893            | 5,225             | 6,000                     |
| 132 TEMP/SEAS/L.T.E.               | 10,676         | 20,520          | 5,681            | 13,250            | 20,520                    |
| 135 LONGEVITY                      | 240            | 240             | 120              | 240               | 240                       |
| 146 PRODUCTIVITY INCENTIVE         | 1,625          | 375             | 375              | 375               |                           |
| 151 WRS/RETIREMENT                 | 46,416         | 52,630          | 26,007           | 41,675            | 27,720                    |
| 152 F.I.C.A.                       | 26,130         | 29,400          | 13,888           | 28,200            | 29,130                    |
| 155 HEALTH INSURANCE EXPENSE       | 109,020        | 111,600         | 55,800           | 111,600           | 108,600                   |
| 158 MEDICARE CONTRIBUTION          | 6,266          | 6,880           | 3,330            | 6,800             | 7,116                     |
| TOTAL PERSONAL SERVICES            | 620,438        | 675,055         | 328,905          | 655,565           | 662,796                   |
| 219 OTHER PROFESSIONAL SERVICES    | 14,084         | 17,175          | 6,498            | 16,000            | 17,575                    |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 1,580           | 666              | 1,580             | 1,580                     |
| 232 OFFICE EQUIPMENT               | 450            | 1,300           | 259              | 1,300             | 1,460                     |
| 261 MILEAGE                        | 609            | 500             | 148              | 450               | 500                       |
| 263 MEALS & LODGING                | 328            | 900             | 326              | 700               | 1,100                     |
| 264 REGISTRATION                   | 2,425          | 3,016           | 1,193            | 2,700             | 3,016                     |
| TOTAL CONTRACTUAL SERVICES         | 17,896         | 24,471          | 9,090            | 22,730            | 25,231                    |
| 311 OFFICE SUPPLIES/PRINTING       | 2,358          | 2,400           | 1,067            | 2,400             | 2,400                     |
| 322 SUBSCRIPTIONS & BOOKS          | 19,496         | 18,100          | 8,886            | 18,100            | 19,188                    |
| 323 MEMBERSHIP DUES                | 15,826         | 2,032           | 1,847            | 1,847             | 2,032                     |
| 362 OFFICE FURNITURE & EQUIPMENT   | 898            |                 |                  |                   |                           |
| TOTAL MATERIALS AND SUPPLIES       | 38,578         | 22,532          | 11,800           | 22,347            | 23,620                    |
| DEPARTMENT TOTAL                   | 676,912        | 722,058         | 349,795          | 700,642           | 711,647                   |

## BOARD OF REVIEW

---

The primary function of the Board of Review budget is to provide funding for legal counsel and clerical support to the board during assessment hearings.

### ***Responsibilities/Activities***

A City-wide revaluation is performed every two years. It is the responsibility of the Board of Review to hear all objections to the valuation of property and determine, based upon oral testimony, if the assessment is fair and equitable.



110 GENERAL FUND  
01 GENERAL GOVERNMENT

4 BOARD OF REVIEW

| DESCRIPTION                      | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50401 BOARD OF REVIEW            |                |                 |                  |                   |                           |
| 132 TEMP/SEAS/L.T.E.             | 915            | 1,204           | _____            | 1,204             | 1,810                     |
| 151 WRS/RETIREMENT               | 101            | 140             | _____            | 140               | 110                       |
| 152 F.I.C.A.                     | 57             | 75              | _____            | 75                | 120                       |
| 158 MEDICARE CONTRIBUTION        | 13             | 17              | _____            | 17                | 30                        |
| TOTAL PERSONAL SERVICES          | 1,086          | 1,436           | _____            | 1,436             | 2,070                     |
| 219 OTHER PROFESSIONAL SERVICES  | 4,478          | 6,000           | _____            | 6,000             | 6,000                     |
| 263 MEALS & LODGING              | 16             | 300             | _____            | 300               | 300                       |
| 264 REGISTRATION                 | 25             | 50              | _____            | 50                | 50                        |
| TOTAL CONTRACTUAL SERVICES       | 4,519          | 6,350           | _____            | 6,350             | 6,350                     |
| 311 OFFICE SUPPLIES/PRINTING     | 159            | 250             | _____            | 250               | 250                       |
| 321 PUBLICATION OF LEGAL NOTICES | _____          | 50              | _____            | 50                | 50                        |
| TOTAL MATERIALS AND SUPPLIES     | 159            | 300             | _____            | 300               | 300                       |
| DEPARTMENT TOTAL                 | 5,764          | 8,086           | _____            | 8,086             | 8,720                     |

## MAYOR'S YOUTH COMMISSION

---

The Mayor's Youth Commission was created to address community concerns regarding our community's youth through formal government input. The commission is comprised of volunteers of a wide variety of ages and occupations and is involved in many activities such as a brick memorial, quarterly award presentations, clothing/food drives, annual scholarship interviews/presentations, and an annual banquet.

The Commission identifies and recognizes individual minors and young adults who excel in any field of worthy endeavor, and generally acts as a resource for youth in City government matters.

### ***Responsibilities/Activities***

The Commission identifies and recommends to the Mayor commendations of various individuals under the age of twenty-one who excel in any field or have gone above and beyond to contribute to the well-being of the City of Kenosha and/or its citizens.

High school junior, senior, and college level award winners are eligible for one of many scholarships awarded annually. The funds used for scholarship awards are raised with the annual Buy-a-Brick program. Community members are encouraged to purchase an engraved memorial brick to honor a loved one who has passed. These bricks are placed in a memorial at Wolfenbuttel Park annually.

110 GENERAL FUND  
 01 GENERAL GOVERNMENT

6 COMMUNITY PROMOTION

| DESCRIPTION                     | ACTUAL<br>2010    | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|-------------------|-----------------|------------------|-------------------|---------------------------|
| 50605 MAYOR'S YOUTH COMMISSION  |                   |                 |                  |                   |                           |
| 145 SECRETARIAL ALLOWANCE       | 315               | 450             | 180              | 450               | 450                       |
| 151 WRS/RETIREMENT              | 35                | 60              | 21               | 45                | 40                        |
| 152 F.I.C.A.                    | 19                | 30              | 11               | 30                | 30                        |
| 158 MEDICARE CONTRIBUTION       | 5                 | 10              | 3                | 10                | 10                        |
| TOTAL PERSONAL SERVICES         | 374               | 550             | 215              | 535               | 530                       |
| 219 OTHER PROFESSIONAL SERVICES | <u>          </u> | 306             | 138              | 140               | 375                       |
| 263 MEALS & LODGING             | 419               | 569             | 453              | 460               | 500                       |
| TOTAL CONTRACTUAL SERVICES      | 419               | 875             | 591              | 600               | 875                       |
| DIVISION TOTAL                  | 793               | 1,425           | 806              | 1,135             | 1,405                     |

## **INDEPENDENT AUDIT**

---

The City of Kenosha is required by Wisconsin State Statutes to have an annual independent audit of the City's financial condition. In addition, an annual independent audit for federal and state funded programs is required. Budget and Financial Services is responsible for obtaining an independent audit firm to provide these services, preparing all lead schedules and work papers for audit and completing the Single Audit Report and Comprehensive Annual Financial Reports (CAFR).

### ***Responsibilities/Activities***

According to Wisconsin State Statutes, the City of Kenosha is required to provide an independent audit and opinion on the financial position of the City. An independent audit firm conducts on-site audits of the City's financial records.

110 GENERAL FUND  
 01 GENERAL GOVERNMENT

7 INDEPENDENT AUDIT

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50701 INDEPENDENT AUDIT         |                |                 |                  |                   |                           |
| 211 AUDITING SERVICES           | 57,156         | 48,730          | 75,000           | 48,730            | 50,000                    |
| 219 OTHER PROFESSIONAL SERVICES | 7,045-         | 1,000           |                  | 1,000             | 1,000                     |
| TOTAL CONTRACTUAL SERVICES      | 50,111         | 49,730          | <u>75,000</u>    | 49,730            | 51,000                    |
| <br>                            |                |                 |                  |                   |                           |
| DEPARTMENT TOTAL                | 50,111         | 49,730          | 75,000           | 49,730            | 51,000                    |

## ASSESSING

The mission of the Assessing Department is to administer the assessment program in a manner that assures public confidence in accuracy, fairness, and productivity in accordance with Wisconsin State Statutes.

### ***Responsibilities/Activities***

One of the Assessing Department's primary objectives is to discover, list, and value all real and personal property in an equitable manner that is understandable and explainable to the public. The Department strives to effectively manage all assessment processes, personnel procedures, data systems, and public relations. It also functions to maintain and provide accurate and current assessment information and service internally and externally.

|   | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|---|----------------|-------------------|-------------------|
| Total Assessed Values, January 1                    | 6,028,282,100  | 6,005,756,100     | 5,380,870,000     |
| Real Estate:  | 5,857,071,100  | 5,850,348,700     | 5,230,870,000     |
| Residential   | 4,130,678,000  | 4,136,906,300     | 3,700,000,000     |
| Commercial  | 1,580,547,500  | 1,572,971,000     | 1,400,000,000     |
| Agricultural, Undeveloped and Other                 | 874,300        | 871,400           | 870,000           |
| Manufacturing (assessed by state)                   | 144,971,300    | 139,600,000       | 130,000,000       |
| Personal Property (includes manufacturing)          | 171,211,000    | 155,407,400       | 150,000,000       |
| Mobile Homes (not included in total assessed value) | 7,359,000      | 7,337,800         | 7,300,000         |
| Parcel Count, January 1                             |                |                   |                   |
| Residential   | 29,680         | 29,655            | 29,600            |
| Commercial  | 2,428          | 2,442             | 2,450             |
| Agricultural  | 61             | 61                | 61                |
| Manufacturing                                       | 119            | 119               | 119               |
| Personal Property (includes manufacturing)          | 2,281          | 2,147             | 2,100             |
| Mobile Homes  | 453            | 453               | 453               |
| TOTAL   | 35,022         | 34,877            | 34,783            |
| Sales Inspections                                   | 1,396          | 1,200             | 1,200             |
| Building Permit Inspections                         | 1,169          | 1,100             | 1,100             |
| Other Property Inspections                          | 2,360          | 2,700             | 2,500             |
| Assessment Information Requests                     | 10,115         | 11,000            | 11,000            |
| Board of Assessors                                  | 346            | 284               | 350               |
| Board of Review                                     | 16             | 70                | 100               |

## ASSESSING

---

|  |
|--|
| <b><i>Funded Full Time Positions</i></b> |
|--|

|                      | <u>2010</u> | <u>2011</u> | <u>Adopted<br/>2012</u> |
|----------------------|-------------|-------------|-------------------------|
| City Assessor (1)    | 0.5         | 0.5         | 0.5                     |
| Deputy City Assessor | 1.0         | 1.0         | 1.0                     |
| Appraiser I/II       | 3.0         | 3.0         | 3.0                     |
| Clerk Typist         | 0.5         | 0.0         | 0.0                     |
| Assessment Aide II   | 1.0         | 1.0         | 1.0                     |
| <b>Total Funded</b>  | <u>6.0</u>  | <u>5.5</u>  | <u>5.5</u>              |

*(1) Positions are budgeted 50% Assessing, 50% City Clerk/Treasurer*

(This page left blank intentionally.)



110 GENERAL FUND  
01 GENERAL GOVERNMENT

9 ASSESSING

| DESCRIPTION                      | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50901 ASSESSING                  |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR   | 353,359        | 344,720         | 165,859          | 320,000           | 335,020                   |
| 132 TEMP/SEAS/L.T.E.             | 2,793          | 7,587           |                  | 7,587             | 2,890                     |
| 135 LONGEVITY                    | 400            | 420             | 150              | 300               | 300                       |
| 146 PRODUCTIVITY INCENTIVE       | 2,313          | 250             | 250              | 250               |                           |
| 151 WRS/RETIREMENT               | 39,466         | 40,925          | 17,532           | 32,795            | 20,000                    |
| 152 F.I.C.A.                     | 22,128         | 21,879          | 10,263           | 20,400            | 20,975                    |
| 155 HEALTH INSURANCE EXPENSE     | 109,020        | 102,300         | 51,150           | 102,300           | 99,550                    |
| 158 MEDICARE CONTRIBUTION        | 5,175          | 5,122           | 2,400            | 4,800             | 4,915                     |
| TOTAL PERSONAL SERVICES          | 534,654        | 523,203         | 247,604          | 488,432           | 483,650                   |
| 219 OTHER PROFESSIONAL SERVICES  | 16,309         | 17,000          |                  | 17,000            | 18,000                    |
| 227 TELEPHONE - EQUIPMENT/OTHER  | 168            |                 |                  |                   |                           |
| 232 OFFICE EQUIPMENT             | 340            | 595             | 248              | 700               | 800                       |
| 261 MILEAGE                      | 4,033          | 5,000           | 1,148            | 5,000             | 5,000                     |
| 262 COMMERCIAL TRAVEL            |                | 400             |                  | 400               | 400                       |
| 263 MEALS & LODGING              | 733            | 2,000           |                  | 2,000             | 2,000                     |
| 264 REGISTRATION                 | 900            | 2,000           | 35               | 1,800             | 2,000                     |
| 283 OFFICE SPACE RENTAL          | 7,500          |                 |                  |                   |                           |
| TOTAL CONTRACTUAL SERVICES       | 29,983         | 26,995          | 1,431            | 26,900            | 28,200                    |
| 311 OFFICE SUPPLIES/PRINTING     | 4,489          | 4,500           | 1,925            | 4,500             | 4,500                     |
| 316 COMPUTER SOFTWARE            | 1,626          | 2,200           | 1,626            | 2,200             | 2,700                     |
| 321 PUBLICATION OF LEGAL NOTICES | 36             | 50              | 35               | 36                | 50                        |
| 322 SUBSCRIPTIONS & BOOKS        | 748            | 600             | 443              | 600               | 600                       |
| 323 MEMBERSHIP DUES              | 803            | 800             | 375              | 800               | 850                       |
| TOTAL MATERIALS AND SUPPLIES     | 7,702          | 8,150           | 4,404            | 8,136             | 8,700                     |
| DEPARTMENT TOTAL                 | 572,339        | 558,348         | 253,439          | 523,468           | 520,550                   |

## LABOR NEGOTIATIONS

---

Under Charter Ordinance 29, Human Resources is responsible for directing and coordinating all labor negotiations and labor contract administration activities for the City of Kenosha's seven bargaining units. In addition, Human Resources assists the Library Director in labor negotiations and labor contract administration activities for two Library bargaining units and also functions as the City's representative for labor negotiations and labor contract administration with the City/County Joint Services organization.

*(Although Act 10 and Act 32 legislation has dramatically altered the landscape for collective bargaining in the State of Wisconsin, as of this writing, it is too early to ascertain the impact of the legislation to the continuing existence of some of the City's unions.)*

### **Responsibilities/Activities**

The Department of Human Resources works to establish and maintain a positive labor relations atmosphere, to provide one clear and consistent management position across all departments in all dealings with City bargaining units. The Department acts as the City's chief negotiator in all labor contract negotiations, and serves to coordinate and approve any grievance settlements at all steps of the grievance and arbitration process. Human Resources works with both labor and management on the daily matters involving operations as they affect issues related to contract language, national and state bargaining laws, and grievance and arbitration precedents.

The Department conducts labor negotiations with seven City bargaining units, two Library bargaining units and the Joint Services unit. Human Resources maintains a dialogue with Union Officials to solve employee concerns and problems, participating in step 1-5 grievance appeal hearings, as necessary.

The Department represents the City's positions at Civil Service Commission grievance hearings. It also negotiates modifications to labor agreements during the term or conclusion of a contract, and acts to resolve problems and disputes.

Human Resources continuously researches and advises labor and management on matters involving labor laws. It also handles contract administration questions posed by department managers and supervisors and conducts training as appropriate.

The Department also meets and confers, as appropriate, with non-represented employees on compensation and employment benefits matters.

110 GENERAL FUND  
 01 GENERAL GOVERNMENT

10 LABOR NEGOTIATIONS

| DESCRIPTION                  | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51001 LABOR NEGOTIATIONS     |                |                 |                  |                   |                           |
| 212 LEGAL-LABOR/PERSONNEL    | 751            | 10,000          | 15,098           | 20,000            | 10,000                    |
| 263 MEALS & LODGING          |                | 250             |                  | 250               | 250                       |
| 264 REGISTRATION             | 149            | 150             | 90               | 90                | 150                       |
| TOTAL CONTRACTUAL SERVICES   | 900            | 10,400          | 15,188           | 20,340            | 10,400                    |
| 322 SUBSCRIPTIONS & BOOKS    |                | 200             |                  |                   |                           |
| 323 MEMBERSHIP DUES          | 190            | 195             | 190              | 190               | 195                       |
| TOTAL MATERIALS AND SUPPLIES | 190            | 395             | 190              | 190               | 195                       |
| DEPARTMENT TOTAL             | 1,090          | 10,795          | 15,378           | 20,530            | 10,595                    |

## **FINANCE - BUDGET / FINANCIAL SERVICES**

---

Budget and Financial Services is responsible for the financial operations of the City, including budgeting, internal controls, payroll, accounts payable, accounts receivable, internal and external financial reporting, debt management, investments, financial forecasting, developing and implementing City-wide financial procedures, general risk management health and fringe benefit management, the financial operation of the Storm Water Utility Fund, and a centralized purchasing system.

Budget and Financial Services is responsible for the recording and processing of City-wide financials, procurement, health and benefit management, and risk management activities. This includes on-going monitoring to ensure compliance with City-wide accounting, purchasing, and risk management policies and procedures, while meeting GASB, GAAP, and grantor agencies requirements as well as other external customers, by coordinating efforts with other City departments.

### ***Responsibilities/Activities***

Budget and Financial Services is responsible for the preparation and issuance of employee payroll and required benefit payments. The Department also audits, prepares, and issues all accounts payable checks.

Acquisition of all goods and services for the City and disposal of surplus equipment are the responsibilities of Budget and Financial Services.

The Department reviews and reports the fiscal impact of federal and state legislation; prepares Annual Financial Statements and manages the annual comprehensive and single audit; develops long-term financing plans in support of the Capital Improvement Program; and records and accounts for all assets of the City.

Budget and Financial Services also reviews departmental budgets and makes recommendations to City Administration. Preparation of statistical information for budgeting and financial statements also falls under the Departmental responsibilities. The Department analyzes the City's annual borrowing needs as determined by the Capital Improvement Program and operating cash flow analysis. Budget and Financial Services plans and coordinates the annual financing through financial advisors and bond attorneys. Bond ratings are obtained for each issue from rating agencies.

Financial operations of Risk Management and of the Storm Water Utility also fall under the jurisdiction of Budget and Financial Services.

### ***Funded Full-Time Positions***

|                           | 2010       | 2011       | Adopted<br>2012 |
|---------------------------|------------|------------|-----------------|
| Director of Finance       | 1.0        | 1.0        | 1.0             |
| Purchasing Manager        | 1.0        | 1.0        | 1.0             |
| Accountant                | 2.0        | 2.0        | 2.0             |
| Account Clerk Coordinator | 1.0        | 1.0        | 1.0             |
| Account Clerk II (1)      | 2.4        | 2.4        | 2.4             |
| Account Clerk II (2)      | 1.0        | 1.0        | 1.0             |
| Total Funded              | <u>8.4</u> | <u>8.4</u> | <u>8.4</u>      |

(1) One position is budgeted 40% to Budget/Financial Services and 60% to Transit.

(2) Position is authorized in Budget/Financial Services, position is funded in Storm Water Utility.

110 GENERAL FUND  
01 GENERAL GOVERNMENT

11 FINANCE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51101 BUDGET/FINANCIAL SERVICES    |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 418,568        | 463,285         | 229,562          | 461,924           | 467,260                   |
| 122 PERM. PART-TIME - REPRESENTED  |                | 31,000          | 14,951           | 31,000            | 35,000                    |
| 131 OVERTIME                       | 6,009          | 4,500           |                  | 4,500             | 5,000                     |
| 132 TEMP/SEAS/L.T.E.               | 29,109         |                 | 4-               |                   |                           |
| 135 LONGEVITY                      | 480            | 535             | 255              | 535               | 580                       |
| 146 PRODUCTIVITY INCENTIVE         | 2,275          |                 |                  |                   |                           |
| 151 WRS/RETIREMENT                 | 50,217         | 57,930          | 28,409           | 49,360            | 30,000                    |
| 152 F.I.C.A.                       | 27,716         | 30,970          | 15,107           | 30,875            | 31,500                    |
| 155 HEALTH INSURANCE EXPENSE       | 134,457        | 148,801         | 74,400           | 148,801           | 133,940                   |
| 158 MEDICARE CONTRIBUTION          | 6,580          | 7,250           | 3,533            | 7,220             | 7,400                     |
| TOTAL PERSONAL SERVICES            | 675,411        | 744,271         | 366,213          | 734,215           | 710,680                   |
| 219 OTHER PROFESSIONAL SERVICES    | 15,130         | 6,250           | 550              | 6,250             | 6,250                     |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 790             | 399              | 790               | 660                       |
| 232 OFFICE EQUIPMENT               | 2,158          | 3,115           | 928              | 2,900             | 3,440                     |
| 261 MILEAGE                        |                | 100             |                  | 150               | 300                       |
| 262 COMMERCIAL TRAVEL              |                | 500             |                  |                   |                           |
| 263 MEALS & LODGING                | 218            | 1,625           |                  | 250               | 600                       |
| 264 REGISTRATION                   | 340            | 800             |                  | 255               | 1,000                     |
| TOTAL CONTRACTUAL SERVICES         | 17,846         | 13,180          | 1,877            | 10,595            | 12,250                    |
| 311 OFFICE SUPPLIES/PRINTING       | 16,130         | 14,200          | 4,082            | 14,200            | 15,500                    |
| 314 MICRO-FICHE CHARGES            | 3,754          |                 |                  |                   |                           |
| 322 SUBSCRIPTIONS & BOOKS          | 438            | 1,050           | 338              | 750               | 750                       |
| 323 MEMBERSHIP DUES                | 715            | 1,200           | 665              | 1,200             | 1,200                     |
| 326 ADVERTISING                    | 79             |                 |                  |                   |                           |
| TOTAL MATERIALS AND SUPPLIES       | 21,116         | 16,450          | 5,085            | 16,150            | 17,450                    |
| DIVISION TOTAL                     | 714,373        | 773,901         | 373,175          | 760,960           | 740,380                   |

## **INFORMATION TECHNOLOGY**

---

Information Technology requirements of the City of Kenosha are fulfilled through a contract with ComSys, Inc. The contract provides for the development of new programs, maintenance and enhancement of existing programs and maintenance of hardware.

### ***Responsibilities/Activities***

Information Technology services are provided to all departments of the City of Kenosha.

Information Technology (I.T.) analyzes, designs, and recommends the computer programs and its respective support systems in order to provide the most efficient methods of fulfilling the City's technology needs.

I.T. plans and implements new technologies, administers and manages the City's various information systems, and maintains computer hardware and provides recommendations for all I.T. related equipment.

The Department also provides training for in-house applications, desktop application software and any other training as needed by City employees. I.T. also maintains a HelpDesk available to all City departments.

Providing guidance in the long range planning of the City's technology needs, as well as maintaining the City's website and intranet, are additional responsibilities of the I.T. Department.

### ***Funded Full-Time Positions***

|                               | <u>2010</u> | <u>2011</u> | <u>Adopted<br/>2012</u> |
|-------------------------------|-------------|-------------|-------------------------|
| Technology & Media Specialist | <u>1.0</u>  | <u>1.0</u>  | <u>1.0</u>              |
| Total Funded                  | <u>1.0</u>  | <u>1.0</u>  | <u>1.0</u>              |

110 GENERAL FUND  
01 GENERAL GOVERNMENT

11 FINANCE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51102 INFORMATION TECHNOLOGY       |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 56,125         | 57,230          | 28,393           | 57,020            | 57,230                    |
| 131 OVERTIME                       | 682            |                 |                  |                   |                           |
| 146 PRODUCTIVITY INCENTIVE         | 375            |                 |                  |                   |                           |
| 151 WRS/RETIREMENT                 | 6,291          | 6,640           | 3,294            | 5,250             | 3,380                     |
| 152 F.I.C.A.                       | 3,545          | 3,550           | 1,760            | 3,550             | 3,550                     |
| 155 HEALTH INSURANCE EXPENSE       | 18,170         | 18,600          | 9,300            | 18,600            | 18,100                    |
| 158 MEDICARE CONTRIBUTION          | 829            | 830             | 412              | 830               | 830                       |
| TOTAL PERSONAL SERVICES            | 86,017         | 86,850          | 43,159           | 85,250            | 83,090                    |
| 215 DATA PROCESSING                | 432,165        | 445,150         | 221,277          | 445,150           | 458,945                   |
| 219 OTHER PROFESSIONAL SERVICES    |                | 24,000          | 7,080            | 14,000            | 26,400                    |
| 226 CELLULAR/WIRELESS SERVICE COST | 7,567          | 1,000           | 72               | 1,000             |                           |
| 232 OFFICE EQUIPMENT               |                |                 | 585              |                   |                           |
| 233 LICENSING/MAINT AGREEMENTS     | 52,695         | 67,210          | 44,027           | 67,000            | 80,000                    |
| 235 EQUIPMENT REPAIRS/MAINT.       |                |                 |                  |                   | 1,500                     |
| TOTAL CONTRACTUAL SERVICES         | 492,427        | 537,360         | 273,041          | 527,150           | 566,845                   |
| 311 OFFICE SUPPLIES/PRINTING       | 1,091          | 750             | 30               | 750               | 750                       |
| TOTAL MATERIALS AND SUPPLIES       | 1,091          | 750             | 30               | 750               | 750                       |
| 539 DATA PROCESSING - OTHER        | 94,486         | 100,000         | 12,949           | 100,000           | 85,000                    |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 94,486         | 100,000         | 12,949           | 100,000           | 85,000                    |
| DIVISION TOTAL                     | 674,021        | 724,960         | 329,179          | 713,150           | 735,685                   |

## CITY CLERK/TREASURER

---

The City Clerk/Treasurer Department is responsible for tax collection, the management of the City's cash and assets, receipt of all revenues received by the City, municipal Court fine collection, licensing, Common Council, standing committees and election administration. This office is often a citizen's first point of contact with City Hall.

The City Clerk/Treasurer provides accurate, timely collection and recording of taxes as well as other funds due to the City along with the issuance and administration of various business, personal and pet licenses. It also serves to support and administer meetings of the Common Council, standing committees, Board of Review and Canvass Board. The Department also works to ensure the proper coordination and administration of the election process.

### *Responsibilities/Activities*

The Department is responsible for the preparation, mailing and collection of approximately 34,000 real estate and business personal property tax bills, as well as numerous special assessments. Following collection periods, settlement statements and payments to overlapping governmental units are prepared and disbursed.

More than 30 types of licenses are processed and issued by the department. Official records and archives are maintained, including, but not limited to, ordinances, resolutions, agreements, leases, contracts, easements, annexations, attachments, surveys and other City business.

Annually, over 72,000 receipt transactions occur, totaling over \$150 million in deposits.

Due to the Help America Vote Act (HAVA) of 2002, voter registration, absentee ballots and elections are now administered by certified staff members through the use of SVRS (Statewide Voter Registration System). SVRS is a comprehensive solution that collects and manages voter registration, absentee ballot requests, poll lists, voting jurisdiction/districts, and other information needed to administer elections.

### *Funded Full-Time Positions*

|                        | 2010 | 2011 | Adopted<br>2012 |
|------------------------|------|------|-----------------|
| Clerk/Treasurer (1)    | 0.5  | 0.5  | 0.5             |
| Deputy Clerk/Treasurer | 1.0  | 1.0  | 1.0             |
| Cashier                | 1.0  | 1.0  | 1.0             |
| Clerk Typist III       | 1.0  | 1.0  | 1.0             |
| Clerk Typist I         | 1.5  | 1.0  | 1.0             |
| Total Funded           | 5.0  | 4.5  | 4.5             |

*(1) Positions are budgeted 50% City Clerk/Treasurer/50% Assessing.*



110 GENERAL FUND  
01 GENERAL GOVERNMENT

12 CLERK TREASURER

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51201 CLERK TREASURER              |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 228,325        | 239,569         | 100,960          | 210,000           | 239,330                   |
| 122 PERM. PART-TIME - REPRESENTED  |                | 15,174          | 9,190            | 21,285            | 23,470                    |
| 132 TEMP/SEAS/L.T.E.               | 6,839          | 2,408           |                  | 2,408             | 2,410                     |
| 135 LONGEVITY                      | 420            | 445             | 170              | 260               | 300                       |
| 146 PRODUCTIVITY INCENTIVE         | 1,313          |                 |                  |                   |                           |
| 151 WRS/RETIREMENT                 | 26,063         | 29,883          | 12,625           | 24,910            | 15,700                    |
| 152 F.I.C.A.                       | 14,663         | 15,973          | 6,820            | 14,200            | 16,500                    |
| 155 HEALTH INSURANCE EXPENSE       | 90,850         | 83,700          | 41,850           | 83,700            | 81,450                    |
| 158 MEDICARE CONTRIBUTION          | 3,429          | 3,736           | 1,595            | 3,310             | 3,850                     |
| TOTAL PERSONAL SERVICES            | 371,902        | 390,888         | 173,210          | 360,073           | 383,010                   |
| 219 OTHER PROFESSIONAL SERVICES    | 3,455          | 3,600           | 1,785            | 3,600             | 3,600                     |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 790             | 266              | 790               | 790                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 231            |                 |                  |                   |                           |
| 232 OFFICE EQUIPMENT               | 139            | 818             | 484              | 923               | 923                       |
| 261 MILEAGE                        | 213            | 200             |                  |                   | 200                       |
| 263 MEALS & LODGING                | 300            | 300             |                  |                   | 300                       |
| 264 REGISTRATION                   | 200            | 200             |                  |                   | 200                       |
| TOTAL CONTRACTUAL SERVICES         | 4,538          | 5,908           | 2,535            | 5,313             | 6,013                     |
| 311 OFFICE SUPPLIES/PRINTING       | 17,403         | 13,500          | 3,029            | 13,500            | 13,500                    |
| 312 POSTAGE                        | 901-           |                 |                  |                   |                           |
| 322 SUBSCRIPTIONS & BOOKS          | 1,310          | 1,400           | 33               | 1,400             | 1,400                     |
| 323 MEMBERSHIP DUES                | 45             | 100             | 45               | 100               | 100                       |
| 362 OFFICE FURNITURE & EQUIPMENT   |                | 1,725           |                  |                   |                           |
| TOTAL MATERIALS AND SUPPLIES       | 17,857         | 16,725          | 3,107            | 15,000            | 15,000                    |
| DEPARTMENT TOTAL                   | 394,297        | 413,521         | 178,852          | 380,386           | 404,023                   |

## CITY ADMINISTRATION

---

The Mayor is the Chief Executive of the City of Kenosha. The City Administrator, who is the Chief Operating Officer of the City of Kenosha, reports directly to the Mayor. All department heads, I.T., Community Promotion, and the Mayor's Youth Commission report to the Mayor and the City Administrator.

### *Responsibilities/Activities*

City Administration works to provide citizens with a clean, safe, well-managed, fiscally sound and environmentally pleasant city in which to reside.

Administration receives and responds to all Aldermanic concerns, develops policies for Common Council review and adoption, and implements the procedures to enact the policies adopted by the Common Council. The Administration develops and submits the Annual Budget to the Common Council as well.

The Department of Administration coordinates the activities and overall coordination of City Departments that provide essential services to citizens of Kenosha and including providing overall direction in organizational planning. City Administration works to promote the economic development and manage the growth in the City of Kenosha.

The Department of Administration serves as legislative liaison with elected officials and agencies of the state and federal governments. Administration strives to promote intergovernmental cooperation and provide for the overall management of City government.

### *Funded Full-Time Positions*

|                             | 2010 | 2011 | Adopted<br>2012 |
|-----------------------------|------|------|-----------------|
| Mayor                       | 1.0  | 1.0  | 1.0             |
| City Administrator          | 1.0  | 1.0  | 1.0             |
| Executive Assistant         | 1.0  | 1.0  | 1.0             |
| Administrative Assistant    | 1.0  | 1.0  | 1.0             |
| Community Relations Liaison | 1.0  | 1.0  | 1.0             |
| Total Funded                | 5.0  | 5.0  | 5.0             |

110 GENERAL FUND  
01 GENERAL GOVERNMENT

13 GENERAL ADMINISTRATION

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51301 ADMINISTRATION               |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 372,306        | 379,640         | 188,551          | 378,370           | 351,026                   |
| 131 OVERTIME                       | 96             |                 |                  |                   |                           |
| 135 LONGEVITY                      | 830            | 840             | 420              | 840               | 840                       |
| 146 PRODUCTIVITY INCENTIVE         | 1,125          | 375             | 375              | 375               |                           |
| 151 WRS/RETIREMENT                 | 41,882         | 45,550          | 22,633           | 35,200            | 21,681                    |
| 152 F.I.C.A.                       | 21,154         | 23,600          | 11,628           | 23,535            | 21,816                    |
| 155 HEALTH INSURANCE EXPENSE       | 90,850         | 93,000          | 46,500           | 93,000            | 81,450                    |
| 158 MEDICARE CONTRIBUTION          | 5,355          | 5,520           | 2,719            | 5,505             | 5,105                     |
| TOTAL PERSONAL SERVICES            | 533,598        | 548,525         | 272,826          | 536,825           | 481,918                   |
| 219 OTHER PROFESSIONAL SERVICES    | 7,660          |                 |                  |                   |                           |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 1,580           | 606              | 1,560             | 1,560                     |
| 232 OFFICE EQUIPMENT               | 794            | 1,000           | 438              | 900               | 900                       |
| 261 MILEAGE                        | 519            | 1,000           | 602              | 1,000             | 1,000                     |
| 262 COMMERCIAL TRAVEL              | 1,348          | 1,750           | 725              | 1,400             | 1,750                     |
| 263 MEALS & LODGING                | 4,311          | 3,000           | 1,229            | 2,500             | 3,000                     |
| 264 REGISTRATION                   | 36             | 2,000           |                  |                   | 2,000                     |
| TOTAL CONTRACTUAL SERVICES         | 14,668         | 10,330          | 3,600            | 7,360             | 10,210                    |
| 311 OFFICE SUPPLIES/PRINTING       | 1,600          | 3,000           | 814              | 2,500             | 2,770                     |
| 323 MEMBERSHIP DUES                | 9,900          | 500             | 75               | 475               | 2,650                     |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 1,540          | 1,400           | 937              | 1,826             | 1,826                     |
| 342 CENTRAL GARAGE LABOR CHARGES   | 925            | 500             | 84               | 500               | 500                       |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 775            | 300             | 23               | 300               | 300                       |
| 344 OUTSIDE MATERIAL & LABOR       | 126            | 150             |                  | 100               | 100                       |
| 362 OFFICE FURNITURE & EQUIPMENT   | 104            | 250             | 109              | 109               |                           |
| TOTAL MATERIALS AND SUPPLIES       | 14,970         | 6,100           | 2,042            | 5,810             | 8,146                     |
| DIVISION TOTAL                     | 563,236        | 564,955         | 278,468          | 549,995           | 500,274                   |

## **HUMAN RESOURCES & LABOR RELATIONS**

---

Human Resources & Labor Relations, under Charter Ordinance 29, provides for the management, administration and coordination of the broad areas of personnel management, including job evaluation, recruitment, selection, test development and validation, job classification and compensation, benefits administration (including wellness coordination), risk management activities (including work comp administration, safety coordination and claims support services), activities associated with Equal Employment Opportunity, policy development, training and administering compliance with federal laws. Through all of the above activities, it is expected that the City of Kenosha will employ and retain well qualified and productive employees, enhance diversity, maintain a positive and effective labor relations atmosphere, and achieve compliance with applicable State and Federal laws.

### **Responsibilities/Activities**

Human Resources and Labor Relations functions to provide a full range of human resource services to user departments, while establishing and maintaining an environment in which the full potential of individual employees can be maximized.

The Department recruits and screens applicants for City positions, as well as developing methods of selection for both original and promotional hires. The Department conducts departmental and position reviews; recommends and implements salary changes; and oversees the City's classification and compensation plan.

The Department is responsible for training and counseling managers, supervisors and employees on personnel related policies, procedures, disciplinary matters, rules and regulations. The Department also trains managers, supervisors and employees on various topics and laws such as FMLA, ADA, COBRA, HIPPA, and FLSA, harassment training, conducting investigations and performance evaluations, etc.

The Department oversees all third-party administration of Worker's Compensation claims, unemployment insurance claims, safety training coordination and assists the City Attorney's office with liability claims support.

The Department staffs the Civil Service and Police and Fire Commission meetings and hearings.

The Department assists in the resolution of employee disputes and concerns. The Department also controls unnecessary absences from work by closely monitoring all injury reports, investigating accidents or reviewing such investigations performed by departmental supervisors, and by reviewing medical substantiation of disability claims. Reviewing temporarily disabled employees and rehabilitation progress, implementing appropriate light duty work assignments and ensuring return to full unrestricted duty as soon as possible is another way the Department of Human Resources & Labor Relations maintains a productive workforce.

Human Resources & Labor Relations maintains random drug and alcohol testing programs for employees covered under those applicable Federal laws. Where appropriate, the Department administers, trains and investigates various personnel-related resolutions and ordinances.

## **HUMAN RESOURCES & LABOR RELATIONS**

---

The Department is responsible for regularly meeting with community agencies, to discuss job recruitments, civil rights matters, ADA compliance, citizen complaints and issues concerning youth and community partnerships. The department also acts as a liaison for City administration to answer questions, give presentations and facilitate meetings concerning personnel matters. The Department coordinates and tracks all activities/complaints related to Equal Employment Opportunity Commission and/or Equal Rights Division.

The Department oversees the benefit administration of the City's health insurance plan assisting with the resolution of claims disputes and benefit interpretation. The department also collaborates with the Finance Director and the City Administrator as well as third party experts on strategic claims analysis to determine trends, target positive outcomes and solutions. The department manages the City's wellness program which includes educational outreach programs and other wellness activities in order to establish an organizational culture of health and wellness among its employees and their families.

|  |
|--|
| <b><i>Funded Full-Time Positions</i></b> |
|--|

|   | 2010 | 2011 | Adopted<br>2012 |
|---|------|------|-----------------|
| Director of Human Resources & Labor Relations | 1.0  | 1.0  | 1.0             |
| Human Resources Analyst                       | 2.0  | 2.0  | 2.0             |
| Equal Employment Coordinator                  | 1.0  | 1.0  | 1.0             |
| Human Resources Secretary                     | 1.0  | 1.0  | 1.0             |
| Total Funded                                  | 5.0  | 5.0  | 5.0             |

(This page left blank intentionally.)

110 GENERAL FUND  
01 GENERAL GOVERNMENT

13 GENERAL ADMINISTRATION

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51303 HR & LABOR RELATIONS         |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 343,507        | 350,270         | 155,552          | 298,800           | 350,270                   |
| 144 EDUCATION REIMB ALLOWANCE      | 26,753         | 29,000          | 4,083            | 25,000            | 29,000                    |
| 146 PRODUCTIVITY INCENTIVE         | 1,250          | 125             | 125              | 125               |                           |
| 151 WRS/RETIREMENT                 | 37,927         | 40,650          | 18,059           | 27,840            | 20,675                    |
| 152 F.I.C.A.                       | 21,175         | 21,725          | 9,603            | 18,550            | 21,720                    |
| 155 HEALTH INSURANCE EXPENSE       | 90,850         | 93,000          | 46,500           | 93,000            | 90,500                    |
| 158 MEDICARE CONTRIBUTION          | 4,952          | 5,085           | 2,246            | 4,350             | 5,087                     |
| 163 EMPLOYEE WATCHES               | 6,024          | 2,925           | 2,605            | 2,610             | 3,220                     |
| TOTAL PERSONAL SERVICES            | 532,438        | 542,780         | 238,773          | 470,275           | 520,472                   |
| 212 LEGAL-LABOR/PERSONNEL          | 49,106         | 35,000          | 36,275           | 45,000            | 35,000                    |
| 216 MEDICAL EXAMS/VACCINATIONS/ETC | 14,635         | 19,112          | 8,413            | 19,112            | 31,125                    |
| 219 OTHER PROFESSIONAL SERVICES    | 9,910          | 1,750           | 472              | 1,750             | 12,400                    |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 790             | 352              | 790               | 660                       |
| 232 OFFICE EQUIPMENT               | 840            | 1,695           | 438              | 1,000             | 1,695                     |
| 261 MILEAGE                        | 1,100          | 1,000           | 537              | 1,000             | 1,000                     |
| 263 MEALS & LODGING                | 687            | 1,065           | 1,673            | 900               | 1,200                     |
| 264 REGISTRATION                   |                |                 | 25               | 25                |                           |
| TOTAL CONTRACTUAL SERVICES         | 76,278         | 60,412          | 48,185           | 69,577            | 83,080                    |
| 311 OFFICE SUPPLIES/PRINTING       | 4,305          | 4,000           | 2,339            | 4,000             | 4,000                     |
| 323 MEMBERSHIP DUES                | 360            | 285             | 285              | 285               | 285                       |
| 326 ADVERTISING                    | 1,855          | 2,000           | 1,126            | 2,000             | 2,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 6,520          | 6,285           | 3,750            | 6,285             | 6,285                     |
| DIVISION TOTAL                     | 615,236        | 609,477         | 290,708          | 546,137           | 609,837                   |

## MAIL

---

The Mail Department is operated under the direction of the City Clerk/Treasurer and performs related work as required. The Mail Department serves all City of Kenosha departments, alderman, and several outside agencies located in the municipality.

### ***Responsibilities/Activities***

The Mail Department processes all incoming and outgoing mail quickly and efficiently. It does so by sorting all incoming and inter-office mail for distribution; applying postage to all outgoing mail; and emptying the outside mail drop-boxes.

The Mail Department also accepts and processes all shipping/insurance requests; receives, signs for, and distributes all incoming mail/packages as required; records all postage used and invoices outside agencies quarterly.

Other responsibilities include maintaining mail room supplies and arranging for the maintenance of all postage equipment; and corresponding with the U.S. Postal Service concerning rate changes, special mailing, etc.



110 GENERAL FUND  
 01 GENERAL GOVERNMENT

13 GENERAL ADMINISTRATION

| DESCRIPTION                       | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51306 MAIL                        |                |                 |                  |                   |                           |
| 122 PERM. PART-TIME - REPRESENTED |                | 16,001          | 7,460            | 16,000            | 15,642                    |
| 132 TEMP/SEAS/L.T.E.              | 15,106         |                 |                  |                   |                           |
| 151 WRS/RETIREMENT                | 1,664          | 1,860           | 865              | 1,860             | 930                       |
| 152 F.I.C.A.                      | 937            | 1,000           | 463              | 1,000             | 970                       |
| 158 MEDICARE CONTRIBUTION         | 219            | 240             | 108              | 240               | 230                       |
| TOTAL PERSONAL SERVICES           | 17,926         | 19,101          | 8,896            | 19,100            | 17,772                    |
| 232 OFFICE EQUIPMENT              |                |                 | 5                |                   |                           |
| 282 EQUIPMENT RENTAL              | 4,368          | 4,500           | 1,820            | 4,500             | 4,500                     |
| TOTAL CONTRACTUAL SERVICES        | 4,368          | 4,500           | 1,825            | 4,500             | 4,500                     |
| 311 OFFICE SUPPLIES/PRINTING      | 720            | 1,200           | 201              | 1,200             | 1,200                     |
| 312 POSTAGE                       | 80,279         | 90,000          | 44,055           | 90,000            | 90,000                    |
| TOTAL MATERIALS AND SUPPLIES      | 80,999         | 91,200          | 44,256           | 91,200            | 91,200                    |
| DIVISION TOTAL                    | 103,293        | 114,801         | 54,977           | 114,800           | 113,472                   |

## COMMUNITY DEVELOPMENT & INSPECTIONS

---

The Department of Community Development & Inspections consists of two former departments - City Development and Neighborhood Services & Inspections . The department ensures the health, safety and welfare of buildings that are lived in, worked in and visited as well as providing for planning, zoning and development services to the community.

### ***Responsibilities and Activities***

The Department of Community Development & Inspections is comprised of two divisions - Planning, Zoning & Development and Building Inspection & Property Maintenance - which provide a wide range of services in the following areas:

- Building Inspection
- Capital Improvement Programming
- Code Compliance
- Community Development Block Grant Program
- Comprehensive Planning
- Development Reviews
- Grass & Weeds Inspection
- Historic Preservation
- HOME Program
- Neighborhood Inspection Program
- Neighborhood Planning
- Neighborhood Stabilization Program
- Permit Review and Issuance
- Property Maintenance Inspection
- Redevelopment
- Tax Incremental Financing Districts
- Zoning

### ***Boards/Commissions/Committees/Authorities***

The Department of Community Development & Inspections provides direct Staff support to the following bodies in conjunction with their described responsibilities and activities:

- Board of Housing Appeals
- Board of Zoning Appeals
- City Plan Commission
- Community Development Block Grant Committee
- Historic Preservation Commission
- HOME Program Commission
- Industrial Park Control Committee
- Redevelopment Authority of the City of Kenosha

## COMMUNITY DEVELOPMENT & INSPECTIONS

| COMMUNITY DEVELOPMENT & INSPECTIONS                            | 2010 Actual | 2011 Projected | 2012 Estimated |
|--|-------------|----------------|----------------|
| Annexation/Attachments   | 8           | 4              | 4              |
| CDBG Program Annual Allocation                                 | \$1,163,013 | \$966,167      | \$966,167      |
| CDBG Projects  | 27          | 21             | 17             |
| Certificates of Occupancy Issued                               | 447         | 460            | 460            |
| Code Violations Complied                                       | 4,893       | 4,700          | 5,000          |
| Comprehensive Plan Amendments                                  | 1           | 10             | 8              |
| Conditional Use Permits/Airport Plan Reviews/Site Plan Reviews | 74          | 75             | 75             |
| Construction Plans Reviewed                                    | 521         | 300            | 300            |
| Future Street Designations                                     | 2           | 1              | 1              |
| Historic Nominations/Certifications                            | 4           | 5              | 5              |
| HOME Program Annual Allocation                                 | \$477,496   | \$464,881      | \$464,881      |
| Housing Rehabilitation Grant Projects                          | 29          | 30             | 30             |
| Industrial Park Projects                                       | 11          | 4              | 5              |
| Lodging Houses Inspected                                       | 14          | 13             | 13             |
| Manufactured Homes Inspected                                   | 215         | 0              | 132            |
| Multi-Family Units Funded (HOME Program)                       | 0           | 17             | 0              |
| Neighborhood Inspection Program Cases                          | 518         | 568            | 600            |
| Permits Issued   | 3,690       | 3,300          | 3,300          |
| Rezoning   | 9           | 10             | 10             |
| Single Family Acquired/Rehabbed (HOME & NSP)                   | 1           | 1              | 3              |
| Single Family New Construction Completed (HOME & NSP)          | 2           | 5              | 6              |
| Subdivisions/Certified Surveys/Lot Line Adjustment Survey      | 15          | 10             | 15             |
| Tall Grass and Weed Cases                                      | 1,368       | 1,200          | 1,200          |
| Unsafe Buildings Razed   | 6           | 3              | 3              |
| Vacations (Streets and Alleys)                                 | 1           | 3              | 4              |
| Zoning Variance/Exception Applications                         | 1           | 3              | 2              |

### ***Funded Full-Time Positions***

The Department of Community Development & Inspections is proposed to consist of 19 full time positions and 3 seasonal/part-time positions as follows:

| 2012 Community Development Staff – Adopted                   |   |
|--|---|
| Director of Community Development                            | 1 |
| Superintendent of Building Inspection & Property Maintenance | 1 |
| Superintendent of Planning, Zoning & Development             | 1 |
| Clerk Typist II  | 1 |
| Community Development Specialists III                        | 4 |
| Housing Inspector II   | 4 |
| Planner II   | 1 |
| Planning Technician  | 1 |
| Secretary II   | 1 |
| Secretary III  | 1 |
| Senior Building Inspector                                    | 1 |
| Senior Electrical Inspector                                  | 1 |
| Senior Plumbing Inspector                                    | 0 |
| Zoning Coordinator   | 1 |

| 2010* | 2011* | 2012 |
|-------|-------|------|
| 31    | 29    | 19   |

\*Cumulative positions of Department of City Development and Department of Neighborhood Services & Inspections.

(This page left blank intentionally.)

110 GENERAL FUND  
01 GENERAL GOVERNMENT

16 COMMUNITY DEVELOPMENT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51601 COMMUNITY DEVELOPMENT        |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 1,675,855      | 1,524,405       | 701,361          | 1,289,000         | 1,167,365                 |
| 122 PERM. PART-TIME - REPRESENTED  |                | 22,745          |                  | 22,745            | 37,567                    |
| 131 OVERTIME                       | 2,977          | 1,000           | 56               | 1,000             | 1,000                     |
| 132 TEMP/SEAS/L.T.E.               | 14,515         | 6,960           | 5,886            | 14,184            | 6,960                     |
| 135 LONGEVITY                      | 2,515          | 2,340           | 730              | 1,320             | 1,185                     |
| 142 CAR/CELL PHONE/MOTORCYCLE ALLW |                | 1,920           | 840              | 1,680             | 1,680                     |
| 146 PRODUCTIVITY INCENTIVE         | 9,226          | 577             | 575              | 577               |                           |
| 151 WRS/RETIREMENT                 | 180,728        | 181,256         | 72,718           | 123,400           | 71,737                    |
| 152 F.I.C.A.                       | 104,223        | 96,884          | 43,355           | 81,175            | 75,383                    |
| 155 HEALTH INSURANCE EXPENSE       | 545,098        | 465,000         | 232,500          | 465,000           | 343,900                   |
| 158 MEDICARE CONTRIBUTION          | 24,574         | 22,657          | 10,225           | 18,990            | 17,630                    |
| TOTAL PERSONAL SERVICES            | 2,559,711      | 2,325,744       | 1,068,246        | 2,019,071         | 1,724,407                 |
| 219 OTHER PROFESSIONAL SERVICES    | 1,157          | 56,612          | 1,248            | 7,425             | 40,000                    |
| 226 CELLULAR/WIRELESS SERVICE COST | 3,504          | 3,625           | 1,440            | 2,925             | 2,923                     |
| 232 OFFICE EQUIPMENT               | 9,029          | 7,505           | 2,499            | 7,305             | 4,475                     |
| 233 LICENSING/MAINT AGREEMENTS     | 1,425          | 1,450           | 1,425            | 1,425             | 1,425                     |
| 261 MILEAGE                        | 33,859         | 36,500          | 9,109            | 25,500            | 29,750                    |
| 263 MEALS & LODGING                | 57             | 1,200           |                  |                   | 1,200                     |
| 264 REGISTRATION                   | 1,830          | 4,930           | 2,464            | 2,800             | 4,000                     |
| TOTAL CONTRACTUAL SERVICES         | 50,861         | 111,822         | 18,185           | 47,380            | 83,773                    |
| 311 OFFICE SUPPLIES/PRINTING       | 13,452         | 16,500          | 2,930            | 12,000            | 16,000                    |
| 321 PUBLICATION OF LEGAL NOTICES   | 1,079          | 1,440           | 278              | 1,020             | 1,150                     |
| 322 SUBSCRIPTIONS & BOOKS          | 1,069          | 1,914           | 80               | 1,100             | 1,214                     |
| 323 MEMBERSHIP DUES                | 4,438          | 4,145           | 2,580            | 3,630             | 3,842                     |
| 361 SMALL TOOLS                    | 184            | 200             |                  |                   | 200                       |
| 362 OFFICE FURNITURE & EQUIPMENT   | 533            |                 |                  |                   |                           |
| 367 CLOTHING & UNIFORM REPLACEMENT | 1,793          | 2,000           | 1,758            | 1,800             | 2,000                     |
| 384 AUDIO & VIDEO CASSETTES        | 102            | 300             |                  | 150               | 300                       |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES  | 200            | 300             | 200              | 300               | 300                       |
| TOTAL MATERIALS AND SUPPLIES       | 22,850         | 26,799          | 7,826            | 20,000            | 25,006                    |
| 909 MISCELLANEOUS                  | 234            |                 | 100              | 125               |                           |
| 931 CDBG FUND                      | 211,872-       | 244,018-        | 98,530-          | 164,000-          | 76,617-                   |
| 934 OTHER CHARGE BACKS             | 22,513-        | 61,300-         |                  |                   |                           |
| 935 SPECIAL REV FUND               | 95,545-        | 159,262-        | 53,920-          | 110,050-          | 173,600-                  |
| TOTAL OTHER                        | 329,696-       | 464,580-        | 152,350-         | 273,925-          | 250,217-                  |
| DEPARTMENT TOTAL                   | 2,303,726      | 1,999,785       | 941,907          | 1,812,526         | 1,582,969                 |

(This page left blank intentionally.)

## **CITY DEVELOPMENT**

---

The Department of City Development merged with the Department of Neighborhood Services and Inspections during 2011 to form the Department of Community Development and Inspections.

## PUBLIC WORKS – MUNICIPAL BUILDING FACILITY

---

The Municipal Building staff is responsible for the maintenance of the Municipal Office Building and grounds, including parking lots and the Veteran’s Memorial Fountain. Municipal Office Building maintenance falls under the direction of the Public Works Department.

### ***Responsibilities/Activities***

The major activities accomplished by Municipal Office Building staff are to maintain boilers, heaters, air conditioners, and other mechanical equipment of the building; plow, shovel, and remove ice from building parking lot and walkways; oversee contracted janitorial services; coordinate remodeling projects; assist in the production of special events as directed by City Administration; maintain and operate the Veteran’s Memorial Fountain; support the operations of additional agencies located within the Municipal Office Building, such as Information Technology (I. T.), City Employee’s Credit Union, Police and Firemen’s Credit Union, Kenosha Housing Authority and the offsite storage facility; and general repair and maintenance duties. When requested, assists other city departments with maintenance needs.

### ***Funded Full-Time Positions***

|                                | 2010 | 2011 | Adopted<br>2012 |
|--------------------------------|------|------|-----------------|
| Chief Custodian                | 1    | 1    | 1               |
| Building Maintenance Helper II | 1    | 1    | 1               |
| Total Funded                   | 2    | 2    | 2               |



110 GENERAL FUND  
01 GENERAL GOVERNMENT

18 FACILITIES MANAGEMENT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51801 MUNICIPAL BUILDING FACILITY  |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 51,783         | 52,800          | 26,400           | 52,800            | 52,800                    |
| 121 WAGES PERMANENT REGULAR        | 55,375         | 60,384          | 36,044           | 53,525            | 47,180                    |
| 131 OVERTIME                       | 4,295          | 5,000           | 2,046            | 5,000             | 5,000                     |
| 132 TEMP/SEAS/L.T.E.               | 3,714          |                 |                  |                   |                           |
| 135 LONGEVITY                      | 360            | 360             | 180              | 360               | 360                       |
| 146 PRODUCTIVITY INCENTIVE         | 625            |                 |                  |                   |                           |
| 151 WRS/RETIREMENT                 | 12,385         | 13,753          | 7,534            | 12,957            | 6,220                     |
| 152 F.I.C.A.                       | 6,976          | 7,359           | 4,009            | 6,934             | 6,540                     |
| 155 HEALTH INSURANCE EXPENSE       | 36,340         | 37,200          | 18,600           | 37,200            | 36,200                    |
| 158 MEDICARE CONTRIBUTION          | 1,684          | 1,720           | 938              | 1,621             | 1,530                     |
| TOTAL PERSONAL SERVICES            | 173,537        | 178,576         | 95,751           | 170,397           | 155,830                   |
| 221 ELECTRICAL                     | 64,182         | 68,985          | 26,640           | 68,985            | 70,300                    |
| 222 NATURAL GAS                    | 31,037         | 48,900          | 24,060           | 48,900            | 39,500                    |
| 223 STORM WATER UTILITY            | 4,243          | 3,020           | 1,982            | 4,000             | 4,000                     |
| 224 WATER                          | 6,740          | 6,300           | 1,812            | 6,300             | 6,600                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 21,441         | 23,000          | 11,268           | 17,000            | 9,000                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 1,427          | 900             | 468              | 900               | 900                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 43,671         | 50,000          | 22,438           | 45,000            | 42,000                    |
| 241 HEATING & AIR CONDITIONING     | 14,176         | 15,000          | 95               | 15,000            | 15,000                    |
| 242 ELEVATOR                       | 8,097          | 8,550           | 8,495            | 8,550             | 9,100                     |
| 243 CLEANING CONTRACT-BLDG         | 50,986         | 53,900          | 21,330           | 53,900            | 59,320                    |
| 245 ROOF REPAIRS                   | 804            | 1,200           | 568              | 1,200             | 3,500                     |
| 246 OTHER BLDG MAINTENANCE         | 28,897         | 19,292          | 5,773            | 19,292            | 15,400                    |
| 249 OTHER GROUNDS MAINTENANCE      | 8,216          | 3,500           | 2,116            | 3,500             | 3,500                     |
| TOTAL CONTRACTUAL SERVICES         | 283,917        | 302,547         | 127,045          | 292,527           | 278,120                   |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 977            | 1,200           | 557              | 1,200             | 1,300                     |
| 342 CENTRAL GARAGE LABOR CHARGES   | 370            | 400             |                  | 400               | 400                       |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 909            | 300             |                  | 300               | 300                       |
| 351 ROAD SALT                      | 535            | 600             | 561              | 600               | 600                       |
| 357 BUILDING MATERIALS             | 197            | 300             |                  | 300               | 300                       |
| 361 SMALL TOOLS                    | 335            | 500             | 184              | 500               | 1,500                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 202            | 500             | 230              | 500               | 500                       |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 7,039          | 7,500           | 2,696            | 7,500             | 7,500                     |
| 389 OTHER                          | 7,146          | 10,000          | 2,052            | 10,000            | 11,100                    |
| TOTAL MATERIALS AND SUPPLIES       | 17,710         | 21,300          | 6,280            | 21,300            | 23,500                    |
| DIVISION TOTAL                     | 475,164        | 502,423         | 229,076          | 484,224           | 457,450                   |

(This page left blank intentionally.)

110 GENERAL FUND  
01 GENERAL GOVERNMENT

18 FACILITIES MANAGEMENT

| DESCRIPTION                       | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51802 OTHER FACILITIES            |                |                 |                  |                   |                           |
| 221 ELECTRICAL                    | 4,721          | 8,348           | 3,814            | 8,348             | 8,770                     |
| 222 NATURAL GAS                   | 1,150          | 2,650           | 1,436            | 2,650             | 2,800                     |
| 223 STORM WATER UTILITY           | 6,572          | 7,800           | 3,806            | 8,500             | 8,500                     |
| 224 WATER                         | 341            | 400             | 144              | 400               | 400                       |
| 241 HEATING & AIR CONDITIONING    |                | 800             |                  | 800               | 800                       |
| 245 ROOF REPAIRS                  |                | 500             |                  | 500               | 1,200                     |
| 246 OTHER BLDG MAINTENANCE        | 1,793          | 700             | 600              | 700               | 1,500                     |
| 249 OTHER GROUNDS MAINTENANCE     |                | 500             |                  | 500               | 500                       |
| 271 STATE INS POLICY FIRE&EXT COV | 568            | 1,500           | 1,039            | 1,040             | 1,300                     |
| 277 BOILER INSURANCE              |                |                 | 602              | 602               | 1,000                     |
| TOTAL CONTRACTUAL SERVICES        | 15,145         | 23,198          | 11,441           | 24,040            | 26,770                    |
| 389 OTHER                         |                | 200             |                  | 200               | 200                       |
| TOTAL MATERIALS AND SUPPLIES      |                | 200             |                  | 200               | 200                       |
| DIVISION TOTAL                    | 15,145         | 23,398          | 11,441           | 24,240            | 26,970                    |
| DEPARTMENT TOTAL                  | 490,309        | 525,821         | 240,517          | 508,464           | 484,420                   |

## ELECTIONS

---

The City of Kenosha and the City Clerk have statutory responsibility to conduct all elections within the corporate limits of the City. The Clerk is also the filing officer for all candidates running for municipal office. Generally, all matters regarding elections are administered through the City Clerk's Office.

### **Responsibilities/Activities**

Implementation of the voting process so that citizens have confidence in the execution and accuracy of the results is a vital duty of the Office of the City Clerk.

The Office of City Clerk also has the responsibility of conducting voter registration and maintaining poll lists as required by the Wisconsin State Statutes. Working with political parties to insure there is a sufficient number of poll workers and providing poll worker classes for each election also falls under the duties of the City Clerk.

In addition to making sure that the voting equipment is in proper working order, the City Clerk's Office also prepares all materials necessary for each election and conducting the absentee voting system. This would include home bound absentee as well as insuring nursing home voting, as required by Wisconsin State Statutes.

| Election Statistics | 2010<br>Actual | 2011<br>Actual | 2012<br>Estimated |
|---------------------|----------------|----------------|-------------------|
| Number of Elections | 4              | 4              | 4                 |
| Total Voting:       | 42,038         | 44,000         | 105,000           |

110 GENERAL FUND  
01 GENERAL GOVERNMENT

19 ELECTIONS

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 51901 ELECTIONS                    |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 30,584         | 24,023          | 18,646           | 24,825            |                           |
| 131 OVERTIME                       | 2,091          | 2,500           | 2,806            | 4,440             | 3,500                     |
| 132 TEMP/SEAS/L.T.E.               | 78,641         | 46,550          | 37,365           | 75,620            | 91,500                    |
| 151 WRS/RETIREMENT                 | 4,450          | 3,077           | 2,525            | 3,400             | 210                       |
| 152 F.I.C.A.                       | 2,507          | 1,649           | 1,349            | 1,815             | 220                       |
| 158 MEDICARE CONTRIBUTION          | 597            | 388             | 315              | 430               | 60                        |
| TOTAL PERSONAL SERVICES            | 118,870        | 78,187          | 63,006           | 110,530           | 95,490                    |
| 219 OTHER PROFESSIONAL SERVICES    |                | 5,000           |                  | 5,000             | 10,000                    |
| 232 OFFICE EQUIPMENT               | 17,852         | 17,900          |                  | 17,900            | 17,900                    |
| 263 MEALS & LODGING                | 65             | 100             |                  |                   | 100                       |
| 264 REGISTRATION                   | 219            | 400             |                  | 400               | 400                       |
| 283 OFFICE SPACE RENTAL            | 995            | 500             | 256              | 1,000             | 1,000                     |
| TOTAL CONTRACTUAL SERVICES         | 19,131         | 23,900          | 256              | 24,300            | 29,400                    |
| 311 OFFICE SUPPLIES/PRINTING       | 3,831          | 4,500           | 945              | 4,500             | 10,000                    |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 165            | 300             | 42               | 300               | 600                       |
| 342 CENTRAL GARAGE LABOR CHARGES   |                | 200             |                  | 200               | 500                       |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES |                | 200             |                  | 200               | 200                       |
| TOTAL MATERIALS AND SUPPLIES       | 3,996          | 5,200           | 987              | 5,200             | 11,300                    |
| 934 OTHER CHARGE BACKS             |                | 5,000-          |                  |                   |                           |
| TOTAL OTHER                        |                | 5,000-          |                  |                   |                           |
| DEPARTMENT TOTAL                   | 141,997        | 102,287         | 64,249           | 140,030           | 136,190                   |

## **MUNICIPAL COURT**

---

Municipal Court adjudicates all non-criminal traffic and local ordinance violations in the City of Kenosha. The Court has one municipal judge who is elected for a term of four years. The Court staff consists of three full-time clerks who are responsible for all contacts with defendants and the public, collecting forfeitures, record keeping, required state reporting, and maintaining the court calendar. The Kenosha Police Department provides a court officer who oversees initial appearances and certain hearings.

The annual case load the the Municipal Court is approximately 18,000. It is the sixth largest Municipal Court in Wisconsin. Seventy-five percent of the cases that are heard are traffic related while the remaining twenty-five percent involve city ordinance violations. The Court also has juvenile jurisdiction for individuals aged 12-16.

### ***Responsibilities/Activities***

The Court collects and processes over \$1,400,000 in forfeitures and costs each year. The Court relies on a number of different sanctions and methods to collect the forfeitures that it imposes. For traffic and juvenile violations the usual sanction for failure to pay is a two year suspension of driving privilege. For city ordinance violations the alternative for failure to pay is most often incarceration in the Kenosha County Jail. In addition to these sanctions the Court utilizes tax interception, a collection agency, and docketts judgments with the Kenosha County Clerk of Courts.

Municipal Court is in session every weekday morning from 8:30 a.m. until noon and at 5:00 p.m. the last Tuesday of every month. Initial appearances are scheduled each morning. Indigency hearings take place every Monday, while motions to suppress evidence, reopen, and modify a sentence or to sanction a defendant are scheduled on Tuesday mornings. Trials to the court are heard Wednesday thru Friday. Each year the Municipal Judge conducts approximately 150 trials and 1,000 other hearings.

### ***Funded Full-Time Positions***

|                 | <u>2010</u> | <u>2011</u> | <u>Adopted<br/>2012</u> |
|-----------------|-------------|-------------|-------------------------|
| Municipal Judge | 1           | 1           | 1                       |
| Court Clerk II  | 1           | 1           | 1                       |
| Court Clerk I   | 2           | 2           | 2                       |
| Total Funded    | <u>4</u>    | <u>4</u>    | <u>4</u>                |

110 GENERAL FUND  
01 GENERAL GOVERNMENT

20 MUNICIPAL COURT

| DESCRIPTION                      | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52001 MUNICIPAL COURT            |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR   | 178,096        | 184,820         | 91,032           | 184,820           | 190,890                   |
| 131 OVERTIME                     | 289            |                 |                  |                   |                           |
| 135 LONGEVITY                    | 145            | 145             | 60               | 120               | 120                       |
| 146 PRODUCTIVITY INCENTIVE       | 750            | 375             | 375              | 375               |                           |
| 151 WRS/RETIREMENT               | 18,815         | 22,450          | 11,104           | 17,770            | 11,950                    |
| 152 F.I.C.A.                     | 11,063         | 11,470          | 5,645            | 11,470            | 11,850                    |
| 155 HEALTH INSURANCE EXPENSE     | 72,680         | 74,400          | 37,200           | 74,400            | 72,400                    |
| 158 MEDICARE CONTRIBUTION        | 2,587          | 2,690           | 1,320            | 2,690             | 2,770                     |
| TOTAL PERSONAL SERVICES          | 284,425        | 296,350         | 146,736          | 291,645           | 289,980                   |
| 219 OTHER PROFESSIONAL SERVICES  | 8,349          | 9,000           | 3,880            | 8,500             | 7,750                     |
| 227 TELEPHONE - EQUIPMENT/OTHER  | 357            |                 |                  |                   |                           |
| 232 OFFICE EQUIPMENT             | 676            | 730             | 499              | 730               | 730                       |
| 261 MILEAGE                      | 234            | 400             |                  |                   | 400                       |
| 263 MEALS & LODGING              | 476            | 500             |                  |                   | 500                       |
| 264 REGISTRATION                 | 40             | 1,555           | 625              | 625               | 1,350                     |
| TOTAL CONTRACTUAL SERVICES       | 10,132         | 12,185          | 5,004            | 9,855             | 10,730                    |
| 311 OFFICE SUPPLIES/PRINTING     | 6,812          | 5,675           | 1,655            | 5,675             | 5,100                     |
| 322 SUBSCRIPTIONS & BOOKS        | 130            | 150             | 109              | 150               | 150                       |
| 323 MEMBERSHIP DUES              | 805            | 220             | 220              | 220               | 220                       |
| 362 OFFICE FURNITURE & EQUIPMENT |                | 75              | 74               | 75                |                           |
| TOTAL MATERIALS AND SUPPLIES     | 7,747          | 6,120           | 2,058            | 6,120             | 5,470                     |
| DEPARTMENT TOTAL                 | 302,304        | 314,655         | 153,798          | 307,620           | 306,180                   |

(This page left blank intentionally.)

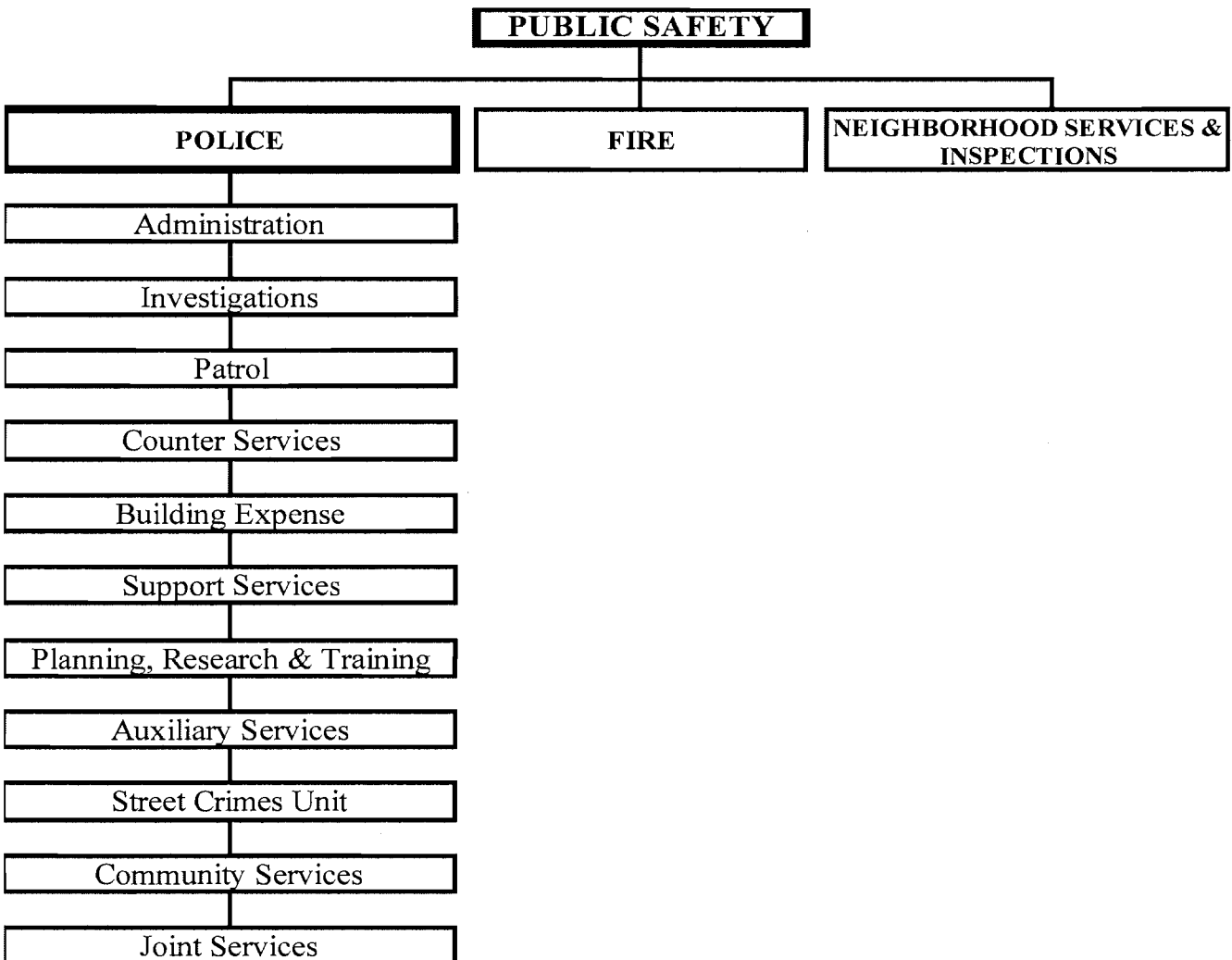


# POLICE DEPARTMENT

The mission of the Kenosha Police Department is to serve all people with respect, fairness and compassion. We are committed to preserving peace, order and safety; enforcing laws and ordinances; and safeguarding constitutional rights.

The Police Department's main function is to provide a safe environment in the City of Kenosha. This is achieved by maintaining a patrol force, apprehending criminal offenders, investigating and preventing criminal activity and facilitation of the safe movement of vehicles and pedestrians.

## Organization



## POLICE DEPARTMENT

### Funded Full-Time Positions

|                           | 2010 | 2011 | Adopted<br>2012 |
|---------------------------|------|------|-----------------|
| <u>Administration</u>     |      |      |                 |
| Police Chief              | 1    | 1    | 1               |
| Assistant Police Chief    | 2    | 2    | 0               |
| Deputy Chief              | 0    | 0    | 1               |
| Inspector                 | 0    | 0    | 1               |
| Captain                   | 1    | 1    | 0               |
| Clerical Supervisor       | 1    | 1    | 1               |
| Total Administration      | 5    | 5    | 4               |
| <u>Investigations</u>     |      |      |                 |
| Captain                   | 1    | 1    | 1               |
| Lieutenant                | 1    | 1    | 1               |
| Sergeant                  | 3    | 3    | 3               |
| Detective                 | 29   | 30   | 30              |
| Police Officer            | 2    | 2    | 2               |
| Clerk Typist I/II         | 1    | 1    | 1               |
| Total Investigations      | 37   | 38   | 38              |
| <u>Patrol</u>             |      |      |                 |
| Captain                   | 3    | 3    | 3               |
| Lieutenant                | 6    | 6    | 5               |
| Sergeant                  | 9    | 10   | 9               |
| Police Officer            | 116  | 114  | 118             |
| Crime Prevention Officer  | 2    | 2    | 2               |
| Clerk Typist I/II         | 1    | 1    | 0               |
| Parking Enforcement Aide  | 3    | 3    | 0               |
| Court Officer             | 2    | 2    | 2               |
| Total Patrol              | 142  | 141  | 139             |
| <u>Counter Services</u>   |      |      |                 |
| Clerk Typist I            | 4    | 4    | 4               |
| Total Counter Services    | 4    | 4    | 4               |
| <u>Support Services</u>   |      |      |                 |
| Parking Enforcement Aide  | 0    | 0    | 1               |
| Community Service Officer | 0    | 0    | 5               |
| Total Support Services    | 0    | 0    | 6               |

## POLICE DEPARTMENT

### Funded Full-Time Positions continued

|  | 2010 | 2011 | Adopted<br>2012 |
|--|------|------|-----------------|
| <u>Planning, Research &amp; Training</u> |      |      |                 |
| Captain                                  | 1    | 1    | 1               |
| Lieutenant                               | 2    | 2    | 1               |
| Sergeant                                 | 1    | 1    | 1               |
| Total Planning, Research & Training      | 4    | 4    | 3               |
| <br><u>Kenosha Street Crimes Unit</u>    |      |      |                 |
| Sergeant                                 | 1    | 0    | 0               |
| Detective                                | 4    | 3    | 3               |
| Police Officer                           | 6    | 8    | 8               |
| Total Kenosha Street Crimes Unit         | 11   | 11   | 11              |
| <br><u>Community Services</u>            |      |      |                 |
| Lieutenant                               | 1    | 1    | 1               |
| Police Officer                           | 4    | 4    | 4               |
| Safety Officer                           | 1    | 1    | 1               |
| Total Community Services                 | 6    | 6    | 6               |
| Total Funded                             | 209  | 209  | 211             |

### Unfunded Full-Time Positions

|                          | 2010 | 2011 | Adopted<br>2012 |
|--------------------------|------|------|-----------------|
| <u>Patrol</u>            |      |      |                 |
| Clerk Typist I/II        | 0    | 0    | 1               |
| Total Unfunded Positions | 0    | 0    | 1               |

*Note: Unfunded positions were shown in the total position count for 2010 and 2011. For 2012 they are shown separately.*

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52100 POLICE DEPT                  |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 12,884,138     | 13,177,390      | 6,400,511        | 12,857,440        | 13,260,004                |
| 131 OVERTIME                       | 640,314        | 578,000         | 285,898          | 570,000           | 589,500                   |
| 132 TEMP/SEAS/L.T.E.               | 157,421        | 172,590         | 90,346           | 167,530           | 170,610                   |
| 135 LONGEVITY                      | 17,775         | 18,645          | 7,740            | 15,740            | 15,565                    |
| 136 SHIFT DIFFERENTIAL             | 73,960         | 77,760          | 37,920           | 76,060            | 80,340                    |
| 137 EDUCATION PAY                  | 7,961          | 7,800           | 3,230            | 6,260             | 6,060                     |
| 138 SPECIAL PAY                    | 11,826         | 38,990          | 1,890            | 37,106            | 47,953                    |
| 142 CAR/CELL PHONE/MOTORCYCLE ALLW | 2,040          | 2,160           | 870              | 1,800             | 1,800                     |
| 143 DRY CLEANING/CLOTHING ALLOW    | 4,366          | 109,197         | 4,241            | 108,169           | 109,197                   |
| 146 PRODUCTIVITY INCENTIVE         | 40,250         | 9,000           | 9,000            | 9,000             |                           |
| 147 COMP TIME BUY BACK             | 134,832        | 151,000         |                  | 147,000           | 154,100                   |
| 151 WRS/RETIREMENT                 | 2,833,329      | 2,978,606       | 1,403,497        | 2,901,490         | 2,992,522                 |
| 152 F.I.C.A.                       | 848,374        | 878,834         | 413,400          | 858,510           | 885,264                   |
| 153 62:13 PENSION PAYMENTS         | 15,839         | 20,000          | 4,697            | 12,000            | 12,000                    |
| 154 62:13 SUPPLEMENTAL PENSION PAY | 10             | 476             |                  |                   |                           |
| 155 HEALTH INSURANCE EXPENSE       | 3,997,516      | 4,968,480       | 2,483,100        | 4,968,480         | 4,743,126                 |
| 158 MEDICARE CONTRIBUTION          | 200,620        | 207,867         | 97,902           | 203,065           | 209,352                   |
| TOTAL PERSONAL SERVICES            | 21,870,571     | 23,396,795      | 11,244,242       | 22,939,650        | 23,277,393                |
| 215 DATA PROCESSING                | 10,000         | 10,000          | 10,000           | 10,000            | 10,000                    |
| 216 MEDICAL EXAMS/VACCINATIONS/ETC | 1,350          | 2,500           |                  | 7,500             | 200                       |
| 219 OTHER PROFESSIONAL SERVICES    | 63,464         | 83,328          | 10,512           | 84,427            | 91,100                    |
| 221 ELECTRICAL                     | 4,394          | 5,830           | 2,817            | 5,225             | 5,300                     |
| 222 NATURAL GAS                    | 1,372          | 2,350           | 1,047            | 2,350             | 2,550                     |
| 223 STORM WATER UTILITY            | 433            | 420             | 225              | 452               | 460                       |
| 224 WATER                          | 243            | 300             | 91               | 250               | 300                       |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 4,245          | 5,640           | 1,971            | 3,550             | 6,500                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 8,535          | 21,120          | 4,326            | 19,738            | 22,726                    |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 1,138          | 1,207           | 599              | 1,295             | 1,120                     |
| 231 COMMUNICATIONS EQUIPMENT       | 41,660         | 57,102          | 19,376           | 57,000            | 63,236                    |
| 232 OFFICE EQUIPMENT               | 6,356          | 4,630           | 2,124            | 7,200             | 4,630                     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 1,516          | 2,050           | 23               | 1,200             | 2,050                     |
| 246 OTHER BLDG MAINTENANCE         | 292            | 280             | 115              | 280               | 280                       |
| 251 CITY SHARE-JOINT SERVICES      | 3,096,942      | 3,064,392       | 1,915,244        | 3,064,392         | 2,768,378                 |
| 256 PRISONER MEALS                 | 28,002         | 30,000          | 14,805           | 46,200            | 61,600                    |
| 257 TRAFFIC VIOLATION REG PROGRAM  | 10,000         | 15,000          | 10,000           | 15,000            | 15,000                    |
| 261 MILEAGE                        | 532            | 918             | 354              | 568               | 600                       |
| 262 COMMERCIAL TRAVEL              | 253            | 1,750           |                  | 500               | 1,750                     |
| 263 MEALS & LODGING                | 13,806         | 21,050          | 12,658           | 20,530            | 21,050                    |
| 264 REGISTRATION                   | 19,472         | 20,300          | 17,956           | 20,300            | 20,300                    |
| 282 EQUIPMENT RENTAL               | 4,362          | 2,184           | 1,095            | 2,182             |                           |
| 283 OFFICE SPACE RENTAL            | 97,874         | 139,943         | 69,966           | 139,943           | 116,055                   |
| 289 OTHER RENT/LEASES              | 300            | 200             |                  | 200               | 200                       |
| TOTAL CONTRACTUAL SERVICES         | 3,416,541      | 3,492,494       | 2,095,304        | 3,510,282         | 3,215,385                 |

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52100 POLICE DEPT                  |                |                 |                  |                   |                           |
| 311 OFFICE SUPPLIES/PRINTING       | 40,738         | 40,326          | 19,028           | 40,326            | 41,000                    |
| 316 COMPUTER SOFTWARE              | 2,078          | 5,200           | 999              | 5,199             | 2,620                     |
| 322 SUBSCRIPTIONS & BOOKS          | 902            | 500             | 373              | 462               | 500                       |
| 323 MEMBERSHIP DUES                | 1,080          | 2,100           | 1,100            | 2,100             | 2,100                     |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 275,400        | 267,982         | 150,658          | 353,150           | 383,850                   |
| 344 OUTSIDE MATERIAL & LABOR       | 6,492          | 31,363          | 4,484            | 31,363            | 40,000                    |
| 345 JOINT SERVICE EQUIP CHARGES    | 91,496         | 99,700          | 34,991           | 98,440            | 99,700                    |
| 362 OFFICE FURNITURE & EQUIPMENT   |                | 313             | 313              | 313               |                           |
| 363 COMPUTER HARDWARE              | 102            |                 |                  |                   |                           |
| 364 REVOLVERS ETC                  | 3,977          | 4,000           | 3,677            | 3,982             | 4,000                     |
| 365 POLICE OFFICERS EQUIPMENT      | 43,851         | 46,713          | 31,420           | 46,713            | 83,995                    |
| 367 CLOTHING & UNIFORM REPLACEMENT | 60,448         | 57,972          | 18,159           | 57,172            | 66,860                    |
| 369 OTHER NON CAPITAL EQUIPMENT    | 35,423         | 3,500           | 2,196            | 3,500             | 6,500                     |
| 381 CANINE SERVICES & SUPPLIES     | 4,802          |                 |                  |                   | 7,000                     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI |                |                 |                  | 200               | 200                       |
| 384 AUDIO & VIDEO CASSETTES        | 77             | 200             | 46               | 150               | 200                       |
| 385 BATTERIES                      | 4,676          | 4,500           | 2,979            | 4,500             | 4,500                     |
| 389 OTHER                          | 1,581          | 2,200           | 5,631            | 1,600             | 2,200                     |
| TOTAL MATERIALS AND SUPPLIES       | 573,123        | 566,569         | 276,054          | 649,170           | 745,225                   |
| 539 DATA PROCESSING - OTHER        | 8,590          |                 |                  |                   |                           |
| 565 MOTORCYCLES/BICYCLES           | 16,581         |                 |                  |                   |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 25,171         |                 |                  |                   |                           |
| 711 INSURED LOSSES-ACCIDENT CAUSED | 325            | 8,637           | 6,157-           | 8,637             |                           |
| TOTAL INSURED LOSSES               | 325            | 8,637           | 6,157-           | 8,637             |                           |
| 935 SPECIAL REV FUND               | 512,319-       | 459,000-        | 316,206-         | 522,200-          | 459,000-                  |
| 941 GRANT EQUIP/SERVICES           | 14,180         |                 | 5,295            | 5,295             |                           |
| TOTAL OTHER                        | 498,139-       | 459,000-        | 310,911-         | 516,905-          | 459,000-                  |
| DEPARTMENT TOTAL                   | 25,387,592     | 27,005,495      | 13,298,532       | 26,590,834        | 26,779,003                |

## **POLICE – ADMINISTRATION**

---

The Administration Division is comprised of the Chief of Police, the Deputy Chief of Police, and the Inspector of Police. The Division is responsible for the planning, coordination, and execution of the Police Department operations.

### ***Responsibilities/Activities***

Police Administration provides support services for other divisions in the Department, as well as providing liaison services with other agencies housed in the Public Safety Building. It also serves as the liaison with other City agencies and departments, and with citizens and civic organizations.

Police Administration plans and implements the Police Department budget, maintains the quality and efficiency of police services in the community, develops and maintains the in-house and mobile computer networks and maintains the Police Department radio communication systems.

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52101 POLICE ADMINISTRATION        |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 452,181        | 459,390         | 220,139          | 399,200           | 369,030                   |
| 131 OVERTIME                       | 365            |                 |                  |                   |                           |
| 135 LONGEVITY                      | 1,015          | 1,140           | 520              | 940               | 1,140                     |
| 137 EDUCATION PAY                  | 698            | 780             | 290              | 380               | 180                       |
| 143 DRY CLEANING/CLOTHING ALLOW    |                | 2,112           |                  | 1,584             | 2,112                     |
| 146 PRODUCTIVITY INCENTIVE         | 1,875          | 375             | 375              | 375               |                           |
| 151 WRS/RETIREMENT                 | 89,246         | 93,470          | 42,384           | 77,200            | 71,651                    |
| 152 F.I.C.A.                       | 27,491         | 28,740          | 13,607           | 25,000            | 23,097                    |
| 155 HEALTH INSURANCE EXPENSE       | 90,850         | 93,000          | 46,500           | 93,000            | 72,400                    |
| 158 MEDICARE CONTRIBUTION          | 6,546          | 6,720           | 3,182            | 5,850             | 5,405                     |
| TOTAL PERSONAL SERVICES            | 670,267        | 685,727         | 326,997          | 603,529           | 545,015                   |
| 215 DATA PROCESSING                | 10,000         | 10,000          | 10,000           | 10,000            | 10,000                    |
| 216 MEDICAL EXAMS/VACCINATIONS/ETC | 1,350          | 2,500           |                  | 7,500             | 200                       |
| 219 OTHER PROFESSIONAL SERVICES    | 8,223          | 9,900           | 3,765            | 9,500             | 9,900                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 1,574          | 2,770           | 693              | 2,600             | 2,770                     |
| 232 OFFICE EQUIPMENT               | 3,416          | 2,680           | 1,524            | 5,500             | 2,680                     |
| 235 EQUIPMENT REPAIRS/MAINT.       |                | 250             | 11               | 50                | 250                       |
| 263 MEALS & LODGING                | 36             |                 |                  |                   |                           |
| TOTAL CONTRACTUAL SERVICES         | 24,599         | 28,100          | 15,993           | 35,150            | 25,800                    |
| 316 COMPUTER SOFTWARE              | 1,079          | 4,200           |                  | 4,200             | 1,620                     |
| 322 SUBSCRIPTIONS & BOOKS          | 655            |                 |                  |                   |                           |
| 323 MEMBERSHIP DUES                | 955            | 1,005           | 1,005            | 1,005             | 1,005                     |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 2,426          | 2,300           | 931              | 2,600             | 3,200                     |
| 345 JOINT SERVICE EQUIP CHARGES    | 342            | 600             | 306              | 600               | 600                       |
| 362 OFFICE FURNITURE & EQUIPMENT   |                | 155             | 155              | 155               |                           |
| 363 COMPUTER HARDWARE              | 102            |                 |                  |                   |                           |
| 367 CLOTHING & UNIFORM REPLACEMENT | 1,563          | 1,600           | 800              | 1,200             | 1,200                     |
| 389 OTHER                          | 435            | 250             | 125              | 200               | 250                       |
| TOTAL MATERIALS AND SUPPLIES       | 7,557          | 10,110          | 3,322            | 9,960             | 7,875                     |
| DIVISION TOTAL                     | 702,423        | 723,937         | 346,312          | 648,639           | 578,690                   |

## **POLICE – INVESTIGATIONS**

---

The Division is responsible for successfully concluding investigations initiated by the Patrol Division and/or Gang Unit. Specialized skills such as interrogation techniques, informant management and crime analysis are required. Additionally, the formation of specialized units, such as the Sensitive Crimes Unit and the Financial Crimes Unit are necessary.

### ***Responsibilities/Activities***

The Division identifies and monitors individuals and groups involved in criminal activities. The Division is also called to investigate criminal and misdemeanor cases initiated by the Patrol Division by using specialized skills and personnel. Officers are responsible for the apprehension of perpetrators of crimes and misdemeanors.

Intergovernmental agencies may call upon the Division to provide expert computerized polygraph examinations and services to other area law enforcement agencies. The Division may be asked to assist other agencies, including the FBI Counter Terrorism Task Force of Kenosha County and the U.S. Marshall's Fugitive Task Force.

The District Attorney calls on the Division to prepare investigative cases for prosecution. The Division also investigates complaints of police wrongdoings and misconduct and also investigates any Internal Affairs complaints for the Kenosha Police Department, and other agencies upon request and with the approval of the Chief of Police.

The Division also investigates municipal ordinance violations, conducts sensitive crime, drug and gang investigations; works to recover stolen property and investigates hazardous device incidents. The Division conducts criminal traffic investigations, investigates complaints of fraud and computer crimes.



110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52102 INVESTIGATIONS DIVISION      |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 2,477,702      | 2,533,770       | 1,254,206        | 2,490,000         | 2,586,200                 |
| 131 OVERTIME                       | 101,943        | 100,000         | 46,028           | 100,000           | 100,000                   |
| 135 LONGEVITY                      | 6,030          | 6,765           | 2,605            | 5,600             | 5,905                     |
| 136 SHIFT DIFFERENTIAL             | 6,240          | 6,240           | 2,920            | 6,000             | 6,240                     |
| 137 EDUCATION PAY                  | 2,920          | 3,060           | 810              | 1,620             | 1,620                     |
| 138 SPECIAL PAY                    | 1,620          | 3,138           | 630              | 2,000             | 3,182                     |
| 143 DRY CLEANING/CLOTHING ALLOW    | 220            | 19,536          | 88               | 19,536            | 19,536                    |
| 146 PRODUCTIVITY INCENTIVE         | 8,125          | 2,125           | 2,125            | 2,125             |                           |
| 147 COMP TIME BUY BACK             | 25,325         | 34,000          |                  | 30,000            | 35,000                    |
| 151 WRS/RETIREMENT                 | 540,040        | 572,484         | 269,730          | 557,000           | 586,090                   |
| 152 F.I.C.A.                       | 162,783        | 167,805         | 80,486           | 164,800           | 170,980                   |
| 155 HEALTH INSURANCE EXPENSE       | 672,287        | 688,200         | 344,100          | 688,200           | 687,800                   |
| 158 MEDICARE CONTRIBUTION          | 38,069         | 39,252          | 18,823           | 38,550            | 39,990                    |
| TOTAL PERSONAL SERVICES            | 4,043,304      | 4,176,375       | 2,022,551        | 4,105,431         | 4,242,543                 |
| 219 OTHER PROFESSIONAL SERVICES    | 44,602         | 65,447          | 2,889            | 65,447            | 73,260                    |
| 226 CELLULAR/WIRELESS SERVICE COST | 543            | 9,666           | 1,245            | 9,666             | 10,936                    |
| 261 MILEAGE                        |                | 100             |                  | 50                | 100                       |
| 262 COMMERCIAL TRAVEL              |                | 1,000           |                  | 500               | 1,000                     |
| 263 MEALS & LODGING                | 13             | 250             | 56               | 210               | 250                       |
| 282 EQUIPMENT RENTAL               | 4,362          | 760             | 760              | 760               |                           |
| TOTAL CONTRACTUAL SERVICES         | 49,520         | 77,223          | 4,950            | 76,633            | 85,546                    |
| 316 COMPUTER SOFTWARE              | 999            | 1,000           | 999              | 999               | 1,000                     |
| 322 SUBSCRIPTIONS & BOOKS          | 83             | 120             | 83               | 85                | 120                       |
| 323 MEMBERSHIP DUES                | 125            | 375             | 95               | 375               | 375                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 32,190         | 26,000          | 18,885           | 46,680            | 48,650                    |
| 345 JOINT SERVICE EQUIP CHARGES    | 9,164          | 12,100          | 4,767            | 14,840            | 12,100                    |
| 365 POLICE OFFICERS EQUIPMENT      | 1,267          | 2,300           | 25               | 2,300             | 2,300                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 13,697         | 14,400          | 4,600            | 14,400            | 14,400                    |
| TOTAL MATERIALS AND SUPPLIES       | 57,525         | 56,295          | 29,454           | 79,679            | 78,945                    |
| DIVISION TOTAL                     | 4,150,349      | 4,309,893       | 2,056,955        | 4,261,743         | 4,407,034                 |

## **POLICE – PATROL**

---

The Patrol Division is comprised of Patrol Services, Bicycle Unit, Motorcycle Unit and Accident Investigations/Crime Scene Unit. The Patrol Division responds to calls for emergency and non-emergency services 24 hours per day.

### ***Responsibilities/Activities***

It is the responsibility of the Patrol Division to enforce the laws, monitor crimes, preserve peace, promote public relations, protect the public, and provide traffic and pedestrian control. The role of the Patrol Division is synonymous with the mission of the Police Department.

The Patrol Division is active in foot Patrol assignments. These assignments take place in various sections of the City of Kenosha, to curtail criminal activity and to open lines of communications with the public.

The Accident Investigation/Crime Scene Unit is responsible for investigation of hit and run accidents as well as the technical investigation/reconstruction of serious injury or fatal accidents. The officers assigned to this unit are also responsible for collection of evidence at major crime scenes as well as technical analysis of the evidence. These officers also provide expert court testimony when called upon.

The Bicycle Unit provides patrols in neighborhoods, the lake front, parks and special events. The bicycles make it easy to provide services in crowded environments as well as remote locations that are difficult to access with a squad car.

The Motorcycle Unit provides patrol functions with an emphasis on traffic safety and traffic law enforcement. The Motorcycle unit provides escorts as needed and patrols special events. Like the bicycles, the motorcycles provide easy access to areas that are difficult to access with a squad car.

Parking Enforcement enforces parking violations on city streets and private property. Parking Enforcement also transports found property to Property/Evidence for storage until claimed by its owner.

The Patrol Division helps to support and staff the Hazardous Device Squad, as well as the Tactical Response Team. Both of these specialized units are part of a City of Kenosha Police Department and Kenosha County Sheriff's Department operation.

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52103 POLICE PATROL                |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 8,380,397      | 8,600,460       | 4,148,609        | 8,400,000         | 8,580,602                 |
| 131 OVERTIME                       | 414,286        | 360,000         | 183,765          | 360,000           | 360,000                   |
| 135 LONGEVITY                      | 8,590          | 9,085           | 3,905            | 7,800             | 7,140                     |
| 136 SHIFT DIFFERENTIAL             | 63,640         | 65,760          | 32,280           | 64,600            | 67,380                    |
| 137 EDUCATION PAY                  | 3,155          | 3,060           | 1,530            | 3,060             | 3,060                     |
| 138 SPECIAL PAY                    | 7,461          | 28,295          | 180              | 28,295            | 38,056                    |
| 142 CAR/CELL PHONE/MOTORCYCLE ALLW | 2,040          | 2,160           | 870              | 1,800             | 1,800                     |
| 143 DRY CLEANING/CLOTHING ALLOW    | 176            | 72,336          | 528              | 72,336            | 72,336                    |
| 146 PRODUCTIVITY INCENTIVE         | 24,250         | 5,000           | 5,000            | 5,000             |                           |
| 147 COMP TIME BUY BACK             | 98,429         | 102,000         |                  | 102,000           | 104,000                   |
| 151 WRS/RETIREMENT                 | 1,855,410      | 1,956,182       | 919,899          | 1,914,000         | 1,985,400                 |
| 152 F.I.C.A.                       | 552,121        | 573,080         | 267,145          | 560,900           | 572,536                   |
| 153 62:13 PENSION PAYMENTS         | 15,839         | 20,000          | 4,697            | 12,000            | 12,000                    |
| 154 62:13 SUPPLEMENTAL PENSION PAY | 10             | 476             |                  |                   |                           |
| 155 HEALTH INSURANCE EXPENSE       | 2,780,130      | 3,722,280       | 1,860,000        | 3,722,280         | 3,439,926                 |
| 158 MEDICARE CONTRIBUTION          | 129,125        | 134,026         | 62,477           | 131,200           | 133,906                   |
| TOTAL PERSONAL SERVICES            | 14,335,059     | 15,654,200      | 7,490,885        | 15,385,271        | 15,378,142                |
| 219 OTHER PROFESSIONAL SERVICES    | 10,220         | 7,500           | 3,378            | 9,000             | 7,500                     |
| 222 NATURAL GAS                    | 112            | 150             | 254              | 350               | 350                       |
| 226 CELLULAR/WIRELESS SERVICE COST | 972            | 2,824           | 1,091            | 2,912             | 3,160                     |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 420            | 507             | 210              | 420               | 420                       |
| 231 COMMUNICATIONS EQUIPMENT       | 41,660         | 57,102          | 19,376           | 57,000            | 63,236                    |
| 232 OFFICE EQUIPMENT               | 2,290          | 1,500           | 600              | 1,500             | 1,500                     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 1,516          | 1,500           | 12               | 1,000             | 1,500                     |
| 257 TRAFFIC VIOLATION REG PROGRAM  | 10,000         | 15,000          | 10,000           | 15,000            | 15,000                    |
| 261 MILEAGE                        |                | 318             | 317              | 318               |                           |
| 263 MEALS & LODGING                | 333            | 500             | 83               | 220               | 500                       |
| 282 EQUIPMENT RENTAL               |                | 1,424           | 335              | 1,422             |                           |
| TOTAL CONTRACTUAL SERVICES         | 67,523         | 88,325          | 35,656           | 89,142            | 93,166                    |
| 311 OFFICE SUPPLIES/PRINTING       | 26,269         | 25,687          | 15,802           | 25,687            | 26,000                    |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 231,030        | 229,682         | 125,373          | 290,000           | 318,000                   |
| 344 OUTSIDE MATERIAL & LABOR       | 6,492          | 31,363          | 4,484            | 31,363            | 40,000                    |
| 345 JOINT SERVICE EQUIP CHARGES    | 76,547         | 80,000          | 28,817           | 80,000            | 80,000                    |
| 362 OFFICE FURNITURE & EQUIPMENT   |                | 158             | 158              | 158               |                           |
| 364 REVOLVERS ETC                  | 3,977          | 4,000           | 3,677            | 3,982             | 4,000                     |
| 365 POLICE OFFICERS EQUIPMENT      | 39,494         | 40,913          | 28,056           | 40,913            | 41,000                    |
| 367 CLOTHING & UNIFORM REPLACEMENT | 36,688         | 32,072          | 11,009           | 32,072            | 33,160                    |
| 369 OTHER NON CAPITAL EQUIPMENT    | 35,423         | 3,500           | 2,196            | 3,500             | 3,500                     |

(This page left blank intentionally.)

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 381 CANINE SERVICES & SUPPLIES     | 4,802          |                 |                  |                   | 7,000                     |
| 384 AUDIO & VIDEO CASSETTES        | 77             | 200             | 46               | 150               | 200                       |
| 385 BATTERIES                      | 4,676          | 4,500           | 2,979            | 4,500             | 4,500                     |
| 389 OTHER                          | 1,146          | 1,750           | 151              | 1,200             | 1,750                     |
| TOTAL MATERIALS AND SUPPLIES       | 466,621        | 453,825         | 222,748          | 513,525           | 559,110                   |
| 539 DATA PROCESSING - OTHER        | 8,590          |                 |                  |                   |                           |
| 565 MOTORCYCLES/BICYCLES           | 16,581         |                 |                  |                   |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 25,171         |                 |                  |                   |                           |
| 711 INSURED LOSSES-ACCIDENT CAUSED | 325            | 8,637           | 6,157-           | 8,637             |                           |
| TOTAL INSURED LOSSES               | 325            | 8,637           | 6,157-           | 8,637             |                           |
| 935 SPECIAL REV FUND               | 198,563-       | 140,000-        | 131,254-         | 203,200-          | 140,000-                  |
| 941 GRANT EQUIP/SERVICES           | 14,180         |                 | 5,295            | 5,295             |                           |
| TOTAL OTHER                        | 184,383-       | 140,000-        | 125,959-         | 197,905-          | 140,000-                  |
| DIVISION TOTAL                     | 14,710,316     | 16,064,987      | 7,617,173        | 15,798,670        | 15,890,418                |

## **POLICE COUNTER SERVICES**

---

Counter Services staff has the responsibility of greeting citizens, answering phone calls, providing information to the public based on knowledge of Police policies, and referring citizen inquires to appropriate channels. The purpose of the Police Counter is to provide clerical and administrative support to other divisions in the Department by maintaining proper records, including leave and attendance records of all officers in the Department.

### ***Responsibilities/Activities***

The Police Counter performs various functions to foster positive public relations with the community. This includes addressing all inquiries from the citizens, either through phone calls or face-to-face encounters.

Counter employees assist in processing citizens for court. This includes addressing questions regarding parking tickets and directing citizens to the Citation Management system, or sending the citizens to a Court Officer for any follow-up that may be needed.

Police Counter also provides for departmental support by maintaining the files for equipment violations, entering data and compiling various reports. Counter employees also assist the Fraud Unit by processing worthless check packets. In addition, monthly parking tickets statistics are compiled for each shift.

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                    | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52104 COUNTER SERVICES         |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR | 167,996        | 174,920         | 87,119           | 174,920           | 174,920                   |
| 131 OVERTIME                   | 16             |                 |                  |                   |                           |
| 135 LONGEVITY                  | 235            | 240             | 120              | 240               | 240                       |
| 146 PRODUCTIVITY INCENTIVE     | 875            | 125             | 125              | 125               |                           |
| 151 WRS/RETIREMENT             | 18,595         | 20,320          | 10,134           | 20,340            | 10,340                    |
| 152 F.I.C.A.                   | 10,233         | 10,860          | 5,282            | 10,870            | 10,860                    |
| 155 HEALTH INSURANCE EXPENSE   | 72,680         | 74,400          | 37,200           | 74,400            | 72,400                    |
| 158 MEDICARE CONTRIBUTION      | 2,393          | 2,540           | 1,235            | 2,550             | 2,540                     |
| TOTAL PERSONAL SERVICES        | 273,023        | 283,405         | 141,215          | 283,445           | 271,300                   |
| <br>                           |                |                 |                  |                   |                           |
| DIVISION TOTAL                 | 273,023        | 283,405         | 141,215          | 283,445           | 271,300                   |

## **POLICE – SAFETY BUILDING OCCUPANCY**

---

The Police Department pays annual rent to Kenosha County for occupancy in the Public Safety Building. The Safety Building houses the City of Kenosha Police Department, the Kenosha County Sheriff's Department, the Kenosha City/County Joint Services, Kenosha County Information Technologies, Kenosha County Mail Services and the Kenosha County Jail.



110 GENERAL FUND  
 02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                         | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52105 SAFETY BLDG OCCUPANCY EXPENSE |                |                 |                  |                   |                           |
| 283 OFFICE SPACE RENTAL             | 97,874         | 139,943         | 69,966           | 139,943           | 116,055                   |
| TOTAL CONTRACTUAL SERVICES          | 97,874         | 139,943         | 69,966           | 139,943           | 116,055                   |
| <br>                                |                |                 |                  |                   |                           |
| DIVISION TOTAL                      | 97,874         | 139,943         | 69,966           | 139,943           | 116,055                   |

## **POLICE – SUPPORT SERVICES**

---

The Support Services Division is comprised of five Community Service Officers. The division provides animal control, parking enforcement and traffic control.

### ***Responsibilities/Activities***

Police Support Services Division provides support to the Patrol Division of the Police Department by providing assistance with enforcement of parking violations throughout the city. The division will provide traffic control at traffic accident scenes, fire scenes or anywhere else in need of traffic control within the city.

Police Support Services will provide all animal control services for the city. The division will respond to complaints of animal control issues, investigate the complaints and enforce municipal ordinances as they pertain to the complaint. Animals will be captured, trapped and transport as needed.

Support Services will also assist by providing crossing guard services as needed, to fill in for absent crossing guards at school assignments. Transport of found bicycles and other found property will be provided by Support Services.

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52106 SUPPORT SERVICES             |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | _____          | _____           | _____            | _____             | 192,582                   |
| 131 OVERTIME                       | _____          | _____           | _____            | _____             | 11,500                    |
| 136 SHIFT DIFFERENTIAL             | _____          | _____           | _____            | _____             | 960                       |
| 151 WRS/RETIREMENT                 | _____          | _____           | _____            | _____             | 12,107                    |
| 152 F.I.C.A.                       | _____          | _____           | _____            | _____             | 12,721                    |
| 155 HEALTH INSURANCE EXPENSE       | _____          | _____           | _____            | _____             | 108,600                   |
| 158 MEDICARE CONTRIBUTION          | _____          | _____           | _____            | _____             | 2,975                     |
| TOTAL PERSONAL SERVICES            | _____          | _____           | _____            | _____             | 341,445                   |
| 365 POLICE OFFICERS EQUIPMENT      | _____          | _____           | _____            | _____             | 37,195                    |
| 367 CLOTHING & UNIFORM REPLACEMENT | _____          | _____           | _____            | _____             | 9,000                     |
| 369 OTHER NON CAPITAL EQUIPMENT    | _____          | _____           | _____            | _____             | 3,000                     |
| TOTAL MATERIALS AND SUPPLIES       | _____          | _____           | _____            | _____             | 49,195                    |
| DIVISION TOTAL                     | _____          | _____           | _____            | _____             | 390,640                   |

## **POLICE – PLANNING, TRAINING AND SERVICE DIVISION**

---

The Planning Unit is responsible for all planning and research services, providing staff reports, policy and procedures, proposals, needs assessments, and risk evaluations. The Training Unit provides in-service training, specialized training, and personnel development training.

### ***Responsibilities/Activities***

The Division develops new programs and evaluates current programs. It strives to research, develop and improve its existing policies and procedures, insuring that all Police Department personnel are informed of the dynamic changes in the laws in order to maintain current and modern police practices.

In addition, it provides in-service, specialized and personnel development training as well as coordinating the field training program. The division is responsible for providing testing for prospective officers and testing for promotions within the Police Department. The division is responsible for writing and administering Federal and State Grants.

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                         | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52107 PLANNING, RESEARCH & TRAINING |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR      | 319,320        | 319,330         | 159,660          | 319,320           | 244,770                   |
| 131 OVERTIME                        | 48,250         | 40,000          | 24,240           | 40,000            | 40,000                    |
| 135 LONGEVITY                       | 780            | 815             | 290              | 560               | 540                       |
| 137 EDUCATION PAY                   | 600            | 600             | 300              | 600               | 600                       |
| 143 DRY CLEANING/CLOTHING ALLOW     |                | 2,112           |                  | 2,112             | 2,112                     |
| 146 PRODUCTIVITY INCENTIVE          | 1,375          | 375             | 375              | 375               |                           |
| 151 WRS/RETIREMENT                  | 76,660         | 77,290          | 39,296           | 77,320            | 61,934                    |
| 152 F.I.C.A.                        | 22,889         | 22,500          | 11,429           | 22,510            | 17,860                    |
| 155 HEALTH INSURANCE EXPENSE        | 72,680         | 74,400          | 37,200           | 74,400            | 54,300                    |
| 158 MEDICARE CONTRIBUTION           | 5,353          | 5,270           | 2,673            | 5,270             | 4,186                     |
| TOTAL PERSONAL SERVICES             | 547,907        | 542,692         | 275,463          | 542,467           | 426,302                   |
| 235 EQUIPMENT REPAIRS/MAINT.        |                | 100             |                  | 50                | 100                       |
| 261 MILEAGE                         | 532            | 500             | 37               | 200               | 500                       |
| 262 COMMERCIAL TRAVEL               | 253            | 750             |                  |                   | 750                       |
| 263 MEALS & LODGING                 | 13,362         | 20,000          | 12,519           | 20,000            | 20,000                    |
| 264 REGISTRATION                    | 19,472         | 20,000          | 17,906           | 20,000            | 20,000                    |
| 289 OTHER RENT/LEASES               | 300            | 200             |                  | 200               | 200                       |
| TOTAL CONTRACTUAL SERVICES          | 33,919         | 41,550          | 30,462           | 40,450            | 41,550                    |
| 322 SUBSCRIPTIONS & BOOKS           | 164            | 380             | 290              | 377               | 380                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC     | 35             |                 |                  |                   |                           |
| 367 CLOTHING & UNIFORM REPLACEMENT  | 1,549          | 1,600           | 800              | 1,600             | 800                       |
| TOTAL MATERIALS AND SUPPLIES        | 1,748          | 1,980           | 1,090            | 1,977             | 1,180                     |
| DIVISION TOTAL                      | 583,574        | 586,222         | 307,015          | 584,894           | 469,032                   |

## **POLICE – AUXILIARY SERVICES**

---

The Auxiliary Services Division is comprised of the school crossing guards and the Police Explorer Post 509. The purpose of these units is to provide auxiliary services for the Police Department.

### ***Responsibilities/Activities***

The Explorer Post is utilized for parking/traffic control as well as assistance at numerous departmental special events, i.e. , bike rodeos, Law Day, neighborhood meetings, July 4<sup>th</sup> activities, Halloween safety patrols, and Easter egg hunt safety at the Kenosha Youth Foundation. The Auxiliary services lend special assistance at City sanctioned events, providing crowd control at all major events. The school crossing guards are utilized throughout the school year, providing safe pedestrian crossing at all the schools in the City of Kenosha. They may also be called on to assist in the crossing of pedestrians at special events in the City.

The use of crossing guards and the Explorers reduces the need for law enforcement officers for traffic control at schools and special events. This facilitates the safe movement of vehicles and pedestrian traffic and also includes the security of vehicles in parking lots during special events.

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52108 AUXILIARY SERVICES           |                |                 |                  |                   |                           |
| 132 TEMP/SEAS/L.T.E.               | 140,741        | 155,060         | 80,625           | 150,000           | 153,080                   |
| 143 DRY CLEANING/CLOTHING ALLOW    | 3,750          | 4,125           | 3,625            | 3,625             | 4,125                     |
| 158 MEDICARE CONTRIBUTION          | 2,094          | 2,310           | 1,221            | 2,175             | 2,280                     |
| TOTAL PERSONAL SERVICES            | 146,585        | 161,495         | 85,471           | 155,800           | 159,485                   |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 3,268          | 4,800           | 1,523            | 2,800             | 4,800                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 347            | 360             |                  | 360               | 360                       |
| 256 PRISONER MEALS                 | 28,002         | 30,000          | 14,805           | 46,200            | 61,600                    |
| TOTAL CONTRACTUAL SERVICES         | 31,617         | 35,160          | 16,328           | 49,360            | 66,760                    |
| 367 CLOTHING & UNIFORM REPLACEMENT | 1,336          | 2,300           | 250              | 2,300             | 2,300                     |
| 389 OTHER                          |                | 200             | 5,355            | 200               | 200                       |
| TOTAL MATERIALS AND SUPPLIES       | 1,336          | 2,500           | 5,605            | 2,500             | 2,500                     |
| DIVISION TOTAL                     | 179,538        | 199,155         | 107,404          | 207,660           | 228,745                   |

## **POLICE – KENOSHA STREET CRIMES UNIT**

---

This unit targets street level narcotics violators and drug houses, gathers gang information, and conducts special surveillance operations. They are also responsible for identifying, monitoring and suppressing local criminal activity. The unit consists of Detectives and Gang Unit Police Officers who are under the direction of the Captain of Investigations. The focus of this division is to successfully investigate drug and gang activity, in Kenosha. Members of this unit are specially trained in drug enforcement, gang activity, and terrorism. This division utilizes specialized equipment to successfully complete their missions, investigations, and assignments.

### ***Responsibilities/Activities***

Both the Drug Unit and Gang Unit investigate criminal and misdemeanor cases that are self-initiated, referred to the unit by the Patrol Division, the Investigations Division, or outside agencies. Both units successfully prepare cases for the District Attorney's Office for criminal prosecution. They identify, locate, and monitor individuals or groups of individuals who engage in criminal activity, gang activity, or terrorism. They develop intelligence to anticipate future drug, gang, or terrorist activity.

The units also develop intelligence, monitor individuals and groups, investigate criminal activity, make cases against perpetrators of illegal and criminal activities. They complete crime analysis by areas and crimes, and engage in clandestine undercover activities to successfully conclude investigations. They also assist other agencies as required.



110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52109 KENOSHA STREET CRIMES UNIT   |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 700,544        | 693,350         | 334,419          | 680,000           | 706,570                   |
| 131 OVERTIME                       | 52,315         | 60,000          | 19,115           | 52,000            | 60,000                    |
| 135 LONGEVITY                      | 525            |                 |                  |                   |                           |
| 136 SHIFT DIFFERENTIAL             | 4,000          | 5,760           | 2,720            | 5,460             | 5,760                     |
| 137 EDUCATION PAY                  | 180            |                 |                  |                   |                           |
| 138 SPECIAL PAY                    | 2,205          | 4,746           | 1,080            | 4,000             | 3,514                     |
| 143 DRY CLEANING/CLOTHING ALLOW    | 220            | 5,808           |                  | 5,808             | 5,808                     |
| 146 PRODUCTIVITY INCENTIVE         | 2,125          | 625             | 625              | 625               |                           |
| 147 COMP TIME BUY BACK             | 9,652          | 13,000          |                  | 13,000            | 13,000                    |
| 151 WRS/RETIREMENT                 | 164,473        | 166,709         | 76,277           | 162,100           | 170,860                   |
| 152 F.I.C.A.                       | 47,444         | 48,526          | 21,907           | 47,200            | 49,270                    |
| 155 HEALTH INSURANCE EXPENSE       | 199,869        | 204,600         | 102,300          | 204,600           | 199,100                   |
| 158 MEDICARE CONTRIBUTION          | 11,096         | 11,351          | 5,123            | 11,100            | 11,530                    |
| TOTAL PERSONAL SERVICES            | 1,194,648      | 1,214,475       | 563,566          | 1,185,893         | 1,225,412                 |
| 226 CELLULAR/WIRELESS SERVICE COST | 5,099          | 5,500           | 1,297            | 4,200             | 5,500                     |
| TOTAL CONTRACTUAL SERVICES         | 5,099          | 5,500           | 1,297            | 4,200             | 5,500                     |
| 323 MEMBERSHIP DUES                |                | 550             |                  | 550               | 550                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 9,719          | 10,000          | 5,469            | 13,870            | 14,000                    |
| 345 JOINT SERVICE EQUIP CHARGES    | 5,443          | 7,000           | 1,101            | 3,000             | 7,000                     |
| 365 POLICE OFFICERS EQUIPMENT      | 3,090          | 3,500           | 3,339            | 3,500             | 3,500                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 3,842          | 4,400           |                  | 4,000             | 4,400                     |
| TOTAL MATERIALS AND SUPPLIES       | 22,094         | 25,450          | 9,909            | 24,920            | 29,450                    |
| DIVISION TOTAL                     | 1,221,841      | 1,245,425       | 574,772          | 1,215,013         | 1,260,362                 |

## **POLICE – COMMUNITY SERVICES**

---

The Community Services Division is comprised of Public Relations, Media Relations, Crime Prevention, School Liaison, and Safety Education. Safety Education for children and adults utilizing trained officers to convey a positive image of the Kenosha Police Department. One of the major purposes of the Community Services Division is to teach children and adults to be alert and aware of the things they can do to build our community up and stop the things that tear our community down. They encourage a positive relationship between the children and the Kenosha Police Department, and instill important safety values.

This unit also assists in the prevention of crimes from occurring at and around our area schools. They allow educators the opportunity to work with a police officer on problems regarding students.

Community Services also strives to organize and develop relationships with all media (i.e., radio, television, and print).

### **Responsibilities/Activities**

Major initiatives and programs that are ongoing are Crime Stoppers, Operation I.D., Neighborhood Watch Program, Business Watch Program, Realtor Watch Program, Landlord Seminars, A Child Is Missing and Missing Exploited Children.

The Division serves as a liaison between the Kenosha Police Department, civic groups and the Kenosha Unified School District; supervises the School Resource officers; conducts background checks; provides a Public Information Officer; provides home and business security checks; and reviews requests from citizens for open records relating to Police reports.

The Community Services Division is active in officer recruitment, crime prevention, Safety education and attends various public speaking engagements in both the schools and various organizations, as a representative of the Kenosha Police Department.

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52110 COMMUNITY SERVICES           |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 385,998        | 396,170         | 196,359          | 394,000           | 405,330                   |
| 131 OVERTIME                       | 23,139         | 18,000          | 12,750           | 18,000            | 18,000                    |
| 132 TEMP/SEAS/L.T.E.               | 16,680         | 17,530          | 9,721            | 17,530            | 17,530                    |
| 135 LONGEVITY                      | 600            | 600             | 300              | 600               | 600                       |
| 136 SHIFT DIFFERENTIAL             | 80             |                 |                  |                   |                           |
| 137 EDUCATION PAY                  | 408            | 300             | 300              | 600               | 600                       |
| 138 SPECIAL PAY                    | 540            | 2,811           |                  | 2,811             | 3,201                     |
| 143 DRY CLEANING/CLOTHING ALLOW    |                | 3,168           |                  | 3,168             | 3,168                     |
| 146 PRODUCTIVITY INCENTIVE         | 1,625          | 375             | 375              | 375               |                           |
| 147 COMP TIME BUY BACK             | 1,426          | 2,000           |                  | 2,000             | 2,100                     |
| 151 WRS/RETIREMENT                 | 88,905         | 92,151          | 45,777           | 93,530            | 94,140                    |
| 152 F.I.C.A.                       | 25,413         | 27,323          | 13,544           | 27,230            | 27,940                    |
| 155 HEALTH INSURANCE EXPENSE       | 109,020        | 111,600         | 55,800           | 111,600           | 108,600                   |
| 158 MEDICARE CONTRIBUTION          | 5,944          | 6,398           | 3,168            | 6,370             | 6,540                     |
| TOTAL PERSONAL SERVICES            | 659,778        | 678,426         | 338,094          | 677,814           | 687,749                   |
| 219 OTHER PROFESSIONAL SERVICES    | 419            | 481             | 480              | 480               | 440                       |
| 221 ELECTRICAL                     | 4,394          | 5,830           | 2,817            | 5,225             | 5,300                     |
| 222 NATURAL GAS                    | 1,260          | 2,200           | 793              | 2,000             | 2,200                     |
| 223 STORM WATER UTILITY            | 433            | 420             | 225              | 452               | 460                       |
| 224 WATER                          | 243            | 300             | 91               | 250               | 300                       |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 977            | 840             | 448              | 750               | 1,700                     |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 718            | 700             | 389              | 875               | 700                       |
| 232 OFFICE EQUIPMENT               | 650            | 450             |                  | 200               | 450                       |
| 235 EQUIPMENT REPAIRS/MAINT.       |                | 200             |                  | 100               | 200                       |
| 246 OTHER BLDG MAINTENANCE         | 292            | 280             | 115              | 280               | 280                       |
| 263 MEALS & LODGING                | 62             | 300             |                  | 100               | 300                       |
| 264 REGISTRATION                   |                | 300             | 50               | 300               | 300                       |
| TOTAL CONTRACTUAL SERVICES         | 9,448          | 12,301          | 5,408            | 11,012            | 12,630                    |
| 311 OFFICE SUPPLIES/PRINTING       | 14,469         | 14,639          | 3,226            | 14,639            | 15,000                    |
| 323 MEMBERSHIP DUES                |                | 170             |                  | 170               | 170                       |
| 367 CLOTHING & UNIFORM REPLACEMENT | 1,773          | 1,600           | 700              | 1,600             | 1,600                     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI |                |                 |                  | 200               | 200                       |
| TOTAL MATERIALS AND SUPPLIES       | 16,242         | 16,409          | 3,926            | 16,609            | 16,970                    |
| 935 SPECIAL REV FUND               | 313,756-       | 319,000-        | 184,952-         | 319,000-          | 319,000-                  |
| TOTAL OTHER                        | 313,756-       | 319,000-        | 184,952-         | 319,000-          | 319,000-                  |
| DIVISION TOTAL                     | 371,712        | 388,136         | 162,476          | 386,435           | 398,349                   |

## **POLICE – JOINT SERVICES OPERATIONS**

---

In 1981, the City of Kenosha and Kenosha County signed an agreement to a Joint Services Board to provide joint service functions, supporting the operations of the City of Kenosha Police Department and the Kenosha County Sheriff's Department. The Board consists of three members appointed by the City, three by the County and one independent member mutually confirmed by both parties.

The Joint Services operations provide communications, records management, evidence and property room, identification, collection of money from citations, fleet maintenance, car wash and general administrative services.

110 GENERAL FUND  
02 PUBLIC SAFETY

21 POLICE DEPT

| DESCRIPTION                          | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52111 POLICE SHARE JOINT SERVICE CST |                |                 |                  |                   |                           |
| 251 CITY SHARE-JOINT SERVICES        | 3,096,942      | 3,064,392       | 1,915,244        | 3,064,392         | 2,768,378                 |
| TOTAL CONTRACTUAL SERVICES           | 3,096,942      | 3,064,392       | 1,915,244        | 3,064,392         | 2,768,378                 |
| <br>                                 |                |                 |                  |                   |                           |
| DIVISION TOTAL                       | 3,096,942      | 3,064,392       | 1,915,244        | 3,064,392         | 2,768,378                 |
| <br>                                 |                |                 |                  |                   |                           |
| DEPARTMENT TOTAL                     | 25,387,592     | 27,005,495      | 13,298,532       | 26,590,834        | 26,779,003                |

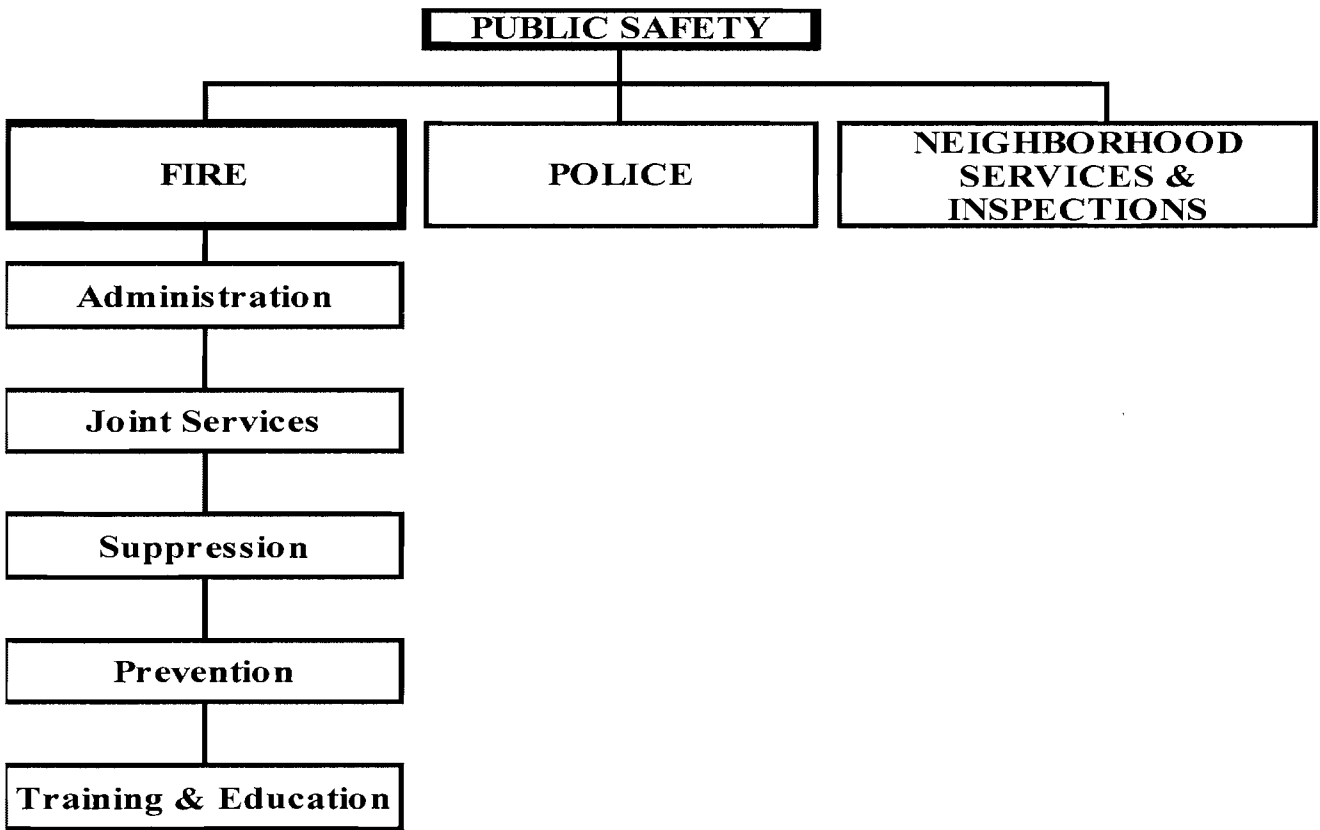
(This page left blank intentionally.)

# FIRE DEPARTMENT

---

The Fire Department provides fire prevention, fire suppression, emergency medical services, and the development of fire safety programs. Emergency Medical Services is a Special Revenue Fund.

## **Organization**



## FIRE DEPARTMENT

### *Funded Full-Time Positions*

|  | 2010 | 2011 | Adopted<br>2012 |
|--|------|------|-----------------|
| <u>Administration</u>                            |      |      |                 |
| Fire Chief                                       | 1    | 1    | 1               |
| Deputy Chief                                     | 1    | 1    | 1               |
| Clerk Typist II                                  | 2    | 2    | 2               |
| Total Administration                             | 4    | 4    | 4               |
| <br><u>Suppression</u>                           |      |      |                 |
| House Captain                                    | 1    | 1    | 1               |
| Line Captain                                     | 3    | 3    | 3               |
| Mechanic Supervisor                              | 1    | 1    | 1               |
| Mechanic II                                      | 1    | 1    | 1               |
| Lieutenant                                       | 18   | 18   | 18              |
| Apparatus Operator                               | 28   | 26   | 26              |
| Firefighter                                      | 38   | 40   | 40              |
| Total Suppression                                | 90   | 90   | 90              |
| <br><u>Fire Prevention</u>                       |      |      |                 |
| Division Chief                                   | 1    | 1    | 1               |
| Inspector  | 2    | 2    | 1               |
| Total Fire Prevention                            | 3    | 3    | 2               |
| <br><u>Emergency Medical Services (1)</u>        |      |      |                 |
| Division Chief – Quality Control & Public Health | 1    | 1    | 1               |
| Emergency Medical Service Officer                | 1    | 1    | 1               |
| Battalion Chief                                  | 3    | 3    | 3               |
| House Captain                                    | 5    | 5    | 5               |
| Line Captain                                     | 3    | 3    | 3               |
| Lieutenant                                       | 6    | 6    | 6               |
| Apparatus Operator                               | 10   | 10   | 10              |
| Firefighter                                      | 29   | 29   | 29              |
| Total Emergency Medical Services                 | 58   | 58   | 58              |
| <br><u>Training &amp; Education</u>              |      |      |                 |
| Division Chief – Training                        | 1    | 1    | 1               |
| Total Training & Education                       | 1    | 1    | 1               |
| Total Funded                                     | 156  | 156  | 155             |



## FIRE DEPARTMENT

---

### Unfunded Full-Time Positions

|                        | <u>2010</u>     | <u>2011</u>     | <u>Adopted<br/>2012</u> |
|------------------------|-----------------|-----------------|-------------------------|
| <u>Fire Prevention</u> |                 |                 |                         |
| Inspector              | <u>0</u>        | <u>0</u>        | <u>1</u>                |
| Total Unfunded         | <u><u>0</u></u> | <u><u>0</u></u> | <u><u>1</u></u>         |

*(1) Budget found in Special Revenue Fund*

*Note: Unfunded positions were shown in the total position count for 2010 and 2011. For 2012, they are shown separately.*

110 GENERAL FUND  
02 PUBLIC SAFETY

22 FIRE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52200 FIRE DEPT                    |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 6,218,377      | 6,315,560       | 3,089,544        | 6,250,048         | 6,434,718                 |
| 121 WAGES PERMANENT REGULAR        | 50,246         | 52,237          | 25,264           | 50,750            | 50,220                    |
| 131 OVERTIME                       | 249,882        | 335,000         | 161,099          | 335,000           | 335,000                   |
| 135 LONGEVITY                      | 11,823         | 12,575          | 5,990            | 12,040            | 11,945                    |
| 137 EDUCATION PAY                  | 2,220          | 2,640           | 1,110            | 2,220             | 2,220                     |
| 138 SPECIAL PAY                    | 8,063          | 9,300           | 3,975            | 8,100             | 8,100                     |
| 141 TOOL ALLOWANCE                 | 600            | 600             | 300              | 600               | 600                       |
| 146 PRODUCTIVITY INCENTIVE         | 25,250         | 4,625           | 4,625            | 4,625             |                           |
| 149 HOLIDAY BUY BACK               | 150,327        | 120,870         |                  | 120,870           | 158,000                   |
| 151 WRS/RETIREMENT                 | 1,441,930      | 1,591,797       | 763,488          | 1,575,020         | 1,629,822                 |
| 152 F.I.C.A.                       | 12,652         | 12,775          | 6,584            | 12,630            | 12,620                    |
| 153 62:13 PENSION PAYMENTS         | 151,128        | 153,000         | 57,503           | 140,000           | 140,000                   |
| 154 62:13 SUPPLEMENTAL PENSION PAY | 6,384          | 7,100           | 2,760            | 5,600             | 5,600                     |
| 155 HEALTH INSURANCE EXPENSE       | 2,035,163      | 2,390,616       | 1,194,376        | 2,390,616         | 2,488,750                 |
| 158 MEDICARE CONTRIBUTION          | 66,056         | 67,649          | 32,631           | 67,605            | 69,495                    |
| 165 DEATH/DISABILITY MONTHLY       | 26,568         | 27,000          | 10,460           | 18,700            | 18,700                    |
| TOTAL PERSONAL SERVICES            | 10,456,669     | 11,103,344      | 5,359,709        | 10,994,424        | 11,365,790                |
| 215 DATA PROCESSING                | 10,000         |                 |                  |                   |                           |
| 219 OTHER PROFESSIONAL SERVICES    | 793            | 500             | 478              | 478               | 500                       |
| 221 ELECTRICAL                     | 57,107         | 58,300          | 29,325           | 58,000            | 60,900                    |
| 222 NATURAL GAS                    | 30,729         | 43,500          | 27,353           | 45,000            | 45,000                    |
| 223 STORM WATER UTILITY            | 4,555          | 5,400           | 2,363            | 5,400             | 5,400                     |
| 224 WATER                          | 7,369          | 7,200           | 3,636            | 7,400             | 7,400                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 4,133          | 4,500           | 1,949            | 3,900             | 4,500                     |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 1,580           | 663              | 1,275             | 790                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 149            |                 | 193              | 860               |                           |
| 231 COMMUNICATIONS EQUIPMENT       | 6,980          | 7,000           | 3,250            | 6,000             | 7,000                     |
| 232 OFFICE EQUIPMENT               | 664            | 3,700           | 222              | 889               | 1,500                     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 8,240          | 16,149          | 2,857            | 10,000            | 17,350                    |
| 241 HEATING & AIR CONDITIONING     | 4,409          | 3,300           | 1,191            | 3,300             | 3,300                     |
| 245 ROOF REPAIRS                   |                | 2,500           |                  | 500               | 2,500                     |
| 246 OTHER BLDG MAINTENANCE         | 33,602         | 24,525          | 11,859           | 23,850            | 23,170                    |
| 251 CITY SHARE-JOINT SERVICES      | 774,635        | 766,098         | 319,368          | 766,498           | 692,095                   |
| 259 OTHER                          | 30,559         | 18,825          | 8,480            | 18,576            | 18,775                    |
| 261 MILEAGE                        | 367            | 300             |                  | 300               | 150                       |
| 262 COMMERCIAL TRAVEL              | 1,704          |                 |                  |                   |                           |
| 263 MEALS & LODGING                | 4,905          | 3,050           | 1,241            | 2,331             | 2,350                     |
| 264 REGISTRATION                   | 12,031         | 10,358          | 1,972            | 10,403            | 11,986                    |
| 282 EQUIPMENT RENTAL               | 351            |                 |                  |                   |                           |
| TOTAL CONTRACTUAL SERVICES         | 993,282        | 976,785         | 416,400          | 964,960           | 904,666                   |

110 GENERAL FUND  
02 PUBLIC SAFETY

22 FIRE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52200 FIRE DEPT                    |                |                 |                  |                   |                           |
| 311 OFFICE SUPPLIES/PRINTING       | 8,713          | 6,915           | 3,699            | 6,915             | 7,000                     |
| 316 COMPUTER SOFTWARE              |                | 2,830           | 1,200            | 1,200             | 2,830                     |
| 322 SUBSCRIPTIONS & BOOKS          | 6,013          | 7,835           | 5,123            | 7,657             | 4,973                     |
| 323 MEMBERSHIP DUES                | 3,617          | 2,790           | 579              | 1,198             | 1,340                     |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 63,275         | 57,480          | 42,047           | 80,000            | 80,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   |                | 550             |                  |                   | 550                       |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 44             | 2,500           | 96               | 150               | 2,500                     |
| 344 OUTSIDE MATERIAL & LABOR       | 103,600        | 79,550          | 60,550           | 80,550            | 79,550                    |
| 353 HORTICULTURAL SUPP-FERT ETC    | 1,642          | 1,300           | 695              | 1,300             | 1,300                     |
| 357 BUILDING MATERIALS             | 2,807          | 1,290           | 531              | 1,170             | 1,290                     |
| 358 FIRE FOAM                      | 2,202          | 4,100           |                  |                   | 4,100                     |
| 361 SMALL TOOLS                    | 5,214          | 3,200           | 180              | 3,200             | 3,000                     |
| 362 OFFICE FURNITURE & EQUIPMENT   | 270            | 436             | 84               | 436               |                           |
| 363 COMPUTER HARDWARE              |                | 4,400           | 816              | 4,391             | 3,300                     |
| 366 FIRE PREV & TRNG EQUIPMENT     | 116            | 1,250           |                  | 1,250             | 1,650                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 85,965         | 96,850          | 27,972           | 96,850            | 97,730                    |
| 369 OTHER NON CAPITAL EQUIPMENT    | 46,492         | 24,825          | 4,806            | 24,825            | 26,575                    |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 21,328         | 20,100          | 11,071           | 21,100            | 20,100                    |
| 383 PREV&TRAIN-BOOK/SUPPLY/EQUIP.  | 15,233         | 1,600           |                  | 1,600             | 2,250                     |
| 385 BATTERIES                      | 1,328          | 1,900           | 725              | 1,900             | 1,750                     |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES  | 403            | 500             |                  | 500               | 200                       |
| 389 OTHER                          | 1,573          | 2,000           | 1,683            | 2,550             | 3,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 369,835        | 324,201         | 161,857          | 338,742           | 344,988                   |
| 579 OTHER MISC EQUIPMENT           | 5,035          |                 | 5,035            |                   |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 5,035          |                 | 5,035            |                   |                           |
| 711 INSURED LOSSES-ACCIDENT CAUSED | 1,516          |                 |                  |                   |                           |
| TOTAL INSURED LOSSES               | 1,516          |                 |                  |                   |                           |
| DEPARTMENT TOTAL                   | 11,826,337     | 12,404,330      | 5,943,001        | 12,298,126        | 12,615,444                |

## **FIRE - ADMINISTRATION**

---

Fire Administration is responsible for administering the total system of fire, emergency medical services (EMS), prevention and operations for the Kenosha Fire Department. This includes planning, training support services, program development, record keeping and reporting, budgeting and the management of personnel, buildings and apparatus.

### ***Responsibilities/Activities***

Fire Administration plans, organizes, staffs, directs and evaluates all Department functions, ensuring fiscally responsible emergency responses by the Department.

Fire Administration coordinates, maintains, and properly reports from the record system all emergencies, procurement, expenditures, and other required records of the Department. Administration also plans, organizes, and provides training and development for personnel which provide the City of Kenosha with highly trained, safe, and productive emergency responders.

Administration addresses federal, state, and local legislative concerns that affect the safety and welfare of citizens and employees. This helps in maintaining a well-balanced and current understanding of the laws and legislation that affect the overall Department's ability to provide effective service.

To ensure a proper level of emergency protection for the City of Kenosha and surrounding regions, Administration develops and maintains contractual agreements with other area fire departments and contractors. This creates an environment that fosters a fluid working relationship with the surrounding communities.

There is a check and balance process for all activities throughout the Department. Administration oversees and coordinates appropriate activities with other departments and agencies, ensuring continuity and good working relationships. The Division provides a conduit of constant communication throughout the community.

110 GENERAL FUND  
02 PUBLIC SAFETY

22 FIRE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52201 FIRE ADMINISTRATION          |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 291,751        | 300,132         | 150,066          | 300,132           | 305,055                   |
| 135 LONGEVITY                      | 795            | 800             | 420              | 840               | 840                       |
| 146 PRODUCTIVITY INCENTIVE         | 1,500          | 250             | 250              | 250               |                           |
| 151 WRS/RETIREMENT                 | 55,159         | 60,550          | 30,137           | 60,650            | 57,152                    |
| 152 F.I.C.A.                       | 5,138          | 5,450           | 2,726            | 5,430             | 5,430                     |
| 155 HEALTH INSURANCE EXPENSE       | 72,680         | 74,400          | 37,200           | 74,400            | 72,400                    |
| 158 MEDICARE CONTRIBUTION          | 1,202          | 1,300           | 638              | 1,270             | 1,270                     |
| TOTAL PERSONAL SERVICES            | 428,225        | 442,882         | 221,437          | 442,972           | 442,147                   |
| 215 DATA PROCESSING                | 10,000         |                 |                  |                   |                           |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 1,580           | 663              | 1,275             | 790                       |
| 232 OFFICE EQUIPMENT               | 664            | 1,000           | 222              | 800               | 1,000                     |
| 259 OTHER                          | 10,000         |                 |                  |                   |                           |
| 261 MILEAGE                        | 60             |                 |                  |                   |                           |
| 263 MEALS & LODGING                | 303            | 400             | 16               | 400               | 400                       |
| 264 REGISTRATION                   | 260            | 250             |                  | 250               | 250                       |
| TOTAL CONTRACTUAL SERVICES         | 21,287         | 3,230           | 901              | 2,725             | 2,440                     |
| 311 OFFICE SUPPLIES/PRINTING       | 8,713          | 6,915           | 3,699            | 6,915             | 7,000                     |
| 322 SUBSCRIPTIONS & BOOKS          | 251            | 125             | 89               | 89                | 125                       |
| 323 MEMBERSHIP DUES                | 2,537          | 2,300           | 504              | 708               | 850                       |
| 362 OFFICE FURNITURE & EQUIPMENT   | 270            | 85              | 84               | 85                |                           |
| TOTAL MATERIALS AND SUPPLIES       | 11,771         | 9,425           | 4,376            | 7,797             | 7,975                     |
| DIVISION TOTAL                     | 461,283        | 455,537         | 226,714          | 453,494           | 452,562                   |

## **FIRE – DISPATCHING & COMMUNICATIONS**

---

In 1981, the City of Kenosha and Kenosha County signed an agreement to form a Joint Services Board to provide joint service functions supporting the operations of the City of Kenosha Fire Department. The Board consists of three members appointed by the City, three by the County and one independent member mutually confirmed by both parties.

The Joint Services Operations provides fire suppression and emergency medical dispatching and communication services to the Fire Department.

110 GENERAL FUND  
 02 PUBLIC SAFETY

22 FIRE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52202 DISPATCHING & COMMUNICATIONS |                |                 |                  |                   |                           |
| 251 CITY SHARE-JOINT SERVICES      | 774,635        | 766,098         | 319,368          | 766,498           | 692,095                   |
| TOTAL CONTRACTUAL SERVICES         | 774,635        | 766,098         | 319,368          | 766,498           | 692,095                   |
| <br>                               |                |                 |                  |                   |                           |
| DIVISION TOTAL                     | 774,635        | 766,098         | 319,368          | 766,498           | 692,095                   |

## **FIRE – SUPPRESSION**

---

The Suppression Division is the largest unit within the Fire Department and includes Level B hazardous materials response. The Suppression Division's purpose is to minimize loss of life and property during emergencies and is interrelated with, and provides support to all other divisions.

### ***Responsibilities/Activities***

The Suppression Division responds with a modern fleet of fire apparatus from six fire stations. Under the direct supervision of a Battalion Chief, the division responds to all reports of fire, aircraft emergencies, water emergencies, motor vehicle accidents and other emergencies within the City of Kenosha.

All Suppression Division personnel conduct regular fire inspections of all commercial buildings to ensure these buildings are safe and in compliance with state laws and regulations.

Continuous readiness training is conducted to ensure responding personnel apply the most modern and safe practices of emergency response and mitigation.

Under the directions of the House Captains fire fighters provide preventive maintenance and routine care of the facilities and the apparatus housed there to ensure maximum fleet readiness and a clean, safe and properly maintained work environment.



110 GENERAL FUND  
02 PUBLIC SAFETY

22 FIRE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52203 FIRE SUPPRESSION             |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 5,606,962      | 5,775,512       | 2,819,532        | 5,710,000         | 5,877,938                 |
| 121 WAGES PERMANENT REGULAR        | 50,246         | 52,237          | 25,264           | 50,750            | 50,220                    |
| 131 OVERTIME                       | 193,673        | 270,000         | 123,966          | 270,000           | 270,000                   |
| 135 LONGEVITY                      | 10,728         | 11,475          | 5,420            | 10,900            | 10,805                    |
| 137 EDUCATION PAY                  | 1,800          | 2,220           | 900              | 1,800             | 1,800                     |
| 138 SPECIAL PAY                    | 8,063          | 9,300           | 3,975            | 8,100             | 8,100                     |
| 141 TOOL ALLOWANCE                 | 600            | 600             | 300              | 600               | 600                       |
| 146 PRODUCTIVITY INCENTIVE         | 22,500         | 4,125           | 4,125            | 4,125             |                           |
| 149 HOLIDAY BUY BACK               | 150,327        | 120,870         |                  | 120,870           | 158,000                   |
| 151 WRS/RETIREMENT                 | 1,304,026      | 1,459,110       | 696,305          | 1,442,200         | 1,497,110                 |
| 152 F.I.C.A.                       | 7,514          | 7,325           | 3,858            | 7,200             | 7,190                     |
| 153 62:13 PENSION PAYMENTS         | 151,128        | 153,000         | 57,503           | 140,000           | 140,000                   |
| 154 62:13 SUPPLEMENTAL PENSION PAY | 6,384          | 7,100           | 2,760            | 5,600             | 5,600                     |
| 155 HEALTH INSURANCE EXPENSE       | 1,889,803      | 2,260,416       | 1,129,276        | 2,260,416         | 2,362,050                 |
| 158 MEDICARE CONTRIBUTION          | 60,697         | 61,655          | 30,393           | 61,775            | 63,665                    |
| 165 DEATH/DISABILITY MONTHLY       | 26,568         | 27,000          | 10,460           | 18,700            | 18,700                    |
| TOTAL PERSONAL SERVICES            | 9,491,019      | 10,221,945      | 4,914,037        | 10,113,036        | 10,471,778                |
| 219 OTHER PROFESSIONAL SERVICES    | 480            |                 |                  |                   |                           |
| 221 ELECTRICAL                     | 57,107         | 58,300          | 29,325           | 58,000            | 60,900                    |
| 222 NATURAL GAS                    | 30,729         | 43,500          | 27,353           | 45,000            | 45,000                    |
| 223 STORM WATER UTILITY            | 4,555          | 5,400           | 2,363            | 5,400             | 5,400                     |
| 224 WATER                          | 7,369          | 7,200           | 3,636            | 7,400             | 7,400                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 4,133          | 4,500           | 1,949            | 3,900             | 4,500                     |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 149            |                 | 193              | 860               |                           |
| 231 COMMUNICATIONS EQUIPMENT       | 6,980          | 7,000           | 3,250            | 6,000             | 7,000                     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 8,240          | 16,000          | 2,857            | 10,000            | 16,850                    |
| 241 HEATING & AIR CONDITIONING     | 4,409          | 3,300           | 1,191            | 3,300             | 3,300                     |
| 245 ROOF REPAIRS                   |                | 2,500           |                  | 500               | 2,500                     |
| 246 OTHER BLDG MAINTENANCE         | 30,402         | 23,850          | 11,859           | 23,850            | 23,170                    |
| 259 OTHER                          | 20,222         | 18,275          | 8,179            | 18,275            | 18,275                    |
| 261 MILEAGE                        | 10             | 300             |                  | 300               |                           |
| 262 COMMERCIAL TRAVEL              | 968            |                 |                  |                   |                           |
| 263 MEALS & LODGING                | 1,570          | 1,050           | 590              | 915               | 850                       |
| 264 REGISTRATION                   | 1,485          | 2,250           | 1,402            | 2,250             | 2,650                     |
| 282 EQUIPMENT RENTAL               | 351            |                 |                  |                   |                           |
| TOTAL CONTRACTUAL SERVICES         | 179,159        | 193,425         | 94,147           | 185,950           | 197,795                   |
| 316 COMPUTER SOFTWARE              |                | 2,830           | 1,200            | 1,200             | 2,830                     |
| 322 SUBSCRIPTIONS & BOOKS          | 2,143          |                 |                  |                   |                           |

(This page left blank intentionally.)

110 GENERAL FUND  
02 PUBLIC SAFETY

22 FIRE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 63,275         | 57,480          | 42,047           | 80,000            | 80,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   |                | 550             |                  |                   | 550                       |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 44             | 2,500           | 96               | 150               | 2,500                     |
| 344 OUTSIDE MATERIAL & LABOR       | 100,013        | 76,400          | 58,621           | 77,400            | 76,150                    |
| 353 HORTICULTURAL SUPP-FERT ETC    | 1,642          | 1,300           | 695              | 1,300             | 1,300                     |
| 357 BUILDING MATERIALS             | 1,289          | 1,290           | 531              | 1,170             | 1,290                     |
| 361 SMALL TOOLS                    | 5,214          | 3,200           | 180              | 3,200             | 3,000                     |
| 363 COMPUTER HARDWARE              |                | 3,575           |                  | 3,575             | 3,300                     |
| 369 OTHER NON CAPITAL EQUIPMENT    | 45,354         | 24,325          | 4,619            | 24,325            | 26,075                    |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 21,328         | 20,100          | 11,071           | 21,100            | 20,100                    |
| 385 BATTERIES                      | 1,059          | 1,400           | 725              | 1,400             | 1,400                     |
| 389 OTHER                          | 1,573          | 2,000           | 1,683            | 2,550             | 3,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 242,934        | 196,950         | 121,468          | 217,370           | 221,495                   |
| 579 OTHER MISC EQUIPMENT           | 5,035          |                 | 5,035            |                   |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 5,035          |                 | 5,035            |                   |                           |
| 711 INSURED LOSSES-ACCIDENT CAUSED | 1,516          |                 |                  |                   |                           |
| TOTAL INSURED LOSSES               | 1,516          |                 |                  |                   |                           |
| DIVISION TOTAL                     | 9,919,663      | 10,612,320      | 5,134,687        | 10,516,356        | 10,891,068                |

## **FIRE - FIRE PREVENTION BUREAU**

---

The Fire Prevention Bureau's mission is to reduce life and property loss by the elimination of hazards. This is accomplished by increasing public awareness through education and training of the public in emergency life saving techniques, fire evacuation drills, inspections and fire investigations.

### ***Responsibilities/Activities***

The Fire Prevention Bureau is responsible for the following services to the community: plan review of new construction for compliance with life safety components; inspections of new construction and existing occupancies for life safety components and verification of functionality; fire prevention activities and public education for all schools, community service events, institutional instruction and public speaking engagements; and, juvenile fire setter counseling.

The bureau is responsible for the investigation of all fires of unknown origin.

Budget dollars help to support these activities through continuous training seminars to maintain certifications and maintenance of equipment.

Limited grant programs help to subsidize the amount of handouts available to the public and allow us to provide smoke detectors to those in need when available.

110 GENERAL FUND  
02 PUBLIC SAFETY

22 FIRE DEPT

| DESCRIPTION                       | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52204 FIRE PREVENTION             |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR    | 240,152        | 160,396         | 80,190           | 160,396           | 168,229                   |
| 131 OVERTIME                      | 22,089         | 15,000          | 2,848            | 15,000            | 15,000                    |
| 135 LONGEVITY                     | 300            | 300             | 150              | 300               | 300                       |
| 137 EDUCATION PAY                 | 420            | 420             | 210              | 420               | 420                       |
| 146 PRODUCTIVITY INCENTIVE        | 875            | 125             | 125              | 125               |                           |
| 151 WRS/RETIREMENT                | 57,897         | 41,567          | 19,598           | 41,600            | 43,784                    |
| 155 HEALTH INSURANCE EXPENSE      | 54,510         | 37,200          | 18,600           | 37,200            | 36,200                    |
| 158 MEDICARE CONTRIBUTION         | 2,542          | 2,694           | 571              | 2,560             | 2,560                     |
| TOTAL PERSONAL SERVICES           | 378,785        | 257,702         | 122,292          | 257,601           | 266,493                   |
| 261 MILEAGE                       | 297            |                 |                  |                   | 150                       |
| 262 COMMERCIAL TRAVEL             | 736            |                 |                  |                   |                           |
| 263 MEALS & LODGING               | 3,032          | 1,100           | 337              | 718               | 1,100                     |
| 264 REGISTRATION                  | 1,375          | 365             | 200              | 410               | 430                       |
| TOTAL CONTRACTUAL SERVICES        | 5,440          | 1,465           | 537              | 1,128             | 1,680                     |
| 322 SUBSCRIPTIONS & BOOKS         | 2,044          | 1,480           | 1,338            | 1,338             | 1,630                     |
| 323 MEMBERSHIP DUES               | 1,005          | 490             | 75               | 490               | 490                       |
| 344 OUTSIDE MATERIAL & LABOR      | 2,352          | 2,000           | 963              | 2,000             | 2,000                     |
| 369 OTHER NON CAPITAL EQUIPMENT   | 202            |                 | 187              |                   |                           |
| 383 PREV&TRAIN-BOOK/SUPPLY/EQUIP. | 13,103         | 300             |                  | 300               | 300                       |
| 385 BATTERIES                     | 269            | 500             |                  | 500               | 350                       |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES | 403            | 500             |                  | 500               | 200                       |
| TOTAL MATERIALS AND SUPPLIES      | 19,378         | 5,270           | 2,563            | 5,128             | 4,970                     |
| DIVISION TOTAL                    | 403,603        | 264,437         | 125,392          | 263,857           | 273,143                   |

## **FIRE - TRAINING**

---

The Training and Safety Division of the fire department is responsible for developing, coordinating, evaluating, administering and conducting all training and safety practices for the members of the City of Kenosha Fire Department.

### ***Responsibilities/Activities***

The Training and Safety Division maintains, develops and delivers necessary job skills of the department's fire fighters in order to provide the highest level of fire and rescue service to the citizens and visitors of Kenosha. The division researches, evaluates and implements new suppression and rescue methods to comply with fire fighter safety mandates while meeting operational requirements to effectively serve our customers.

The Kenosha Fire Department Training and Safety Division meets operational requirements by developing, updating and improving the following areas:

- Basic recruit training
- Fire suppression operations
- Hazardous materials operations
- National Incident Management System compliance (NIMS)
- Personnel development training
- Safety: Post incident review, personnel protective equipment maintenance and compliance with governing standards for occupational health and safety of fire fighters.
- Special rescue emergencies

110 GENERAL FUND  
02 PUBLIC SAFETY

22 FIRE DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52206 TRAINING & EDUCATION         |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 79,512         | 79,520          | 39,756           | 79,520            | 83,496                    |
| 131 OVERTIME                       | 34,120         | 50,000          | 34,285           | 50,000            | 50,000                    |
| 146 PRODUCTIVITY INCENTIVE         | 375            | 125             | 125              | 125               |                           |
| 151 WRS/RETIREMENT                 | 24,848         | 30,570          | 17,448           | 30,570            | 31,776                    |
| 155 HEALTH INSURANCE EXPENSE       | 18,170         | 18,600          | 9,300            | 18,600            | 18,100                    |
| 158 MEDICARE CONTRIBUTION          | 1,615          | 2,000           | 1,029            | 2,000             | 2,000                     |
| TOTAL PERSONAL SERVICES            | 158,640        | 180,815         | 101,943          | 180,815           | 185,372                   |
| 219 OTHER PROFESSIONAL SERVICES    | 313            | 500             | 478              | 478               | 500                       |
| 232 OFFICE EQUIPMENT               |                | 2,700           |                  | 89                | 500                       |
| 235 EQUIPMENT REPAIRS/MAINT.       |                | 149             |                  |                   | 500                       |
| 246 OTHER BLDG MAINTENANCE         | 3,200          | 675             |                  |                   |                           |
| 259 OTHER                          | 337            | 550             | 301              | 301               | 500                       |
| 263 MEALS & LODGING                |                | 500             | 298              | 298               |                           |
| 264 REGISTRATION                   | 8,911          | 7,493           | 370              | 7,493             | 8,656                     |
| TOTAL CONTRACTUAL SERVICES         | 12,761         | 12,567          | 1,447            | 8,659             | 10,656                    |
| 322 SUBSCRIPTIONS & BOOKS          | 1,575          | 6,230           | 3,696            | 6,230             | 3,218                     |
| 323 MEMBERSHIP DUES                | 75             |                 |                  |                   |                           |
| 344 OUTSIDE MATERIAL & LABOR       | 1,235          | 1,150           | 966              | 1,150             | 1,400                     |
| 357 BUILDING MATERIALS             | 1,518          |                 |                  |                   |                           |
| 358 FIRE FOAM                      | 2,202          | 4,100           |                  |                   | 4,100                     |
| 362 OFFICE FURNITURE & EQUIPMENT   |                | 351             |                  | 351               |                           |
| 363 COMPUTER HARDWARE              |                | 825             | 816              | 816               |                           |
| 366 FIRE PREV & TRNG EQUIPMENT     | 116            | 1,250           |                  | 1,250             | 1,650                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 85,965         | 96,850          | 27,972           | 96,850            | 97,730                    |
| 369 OTHER NON CAPITAL EQUIPMENT    | 936            | 500             |                  | 500               | 500                       |
| 383 PREV&TRAIN-BOOK/SUPPLY/EQUIP.  | 2,130          | 1,300           |                  | 1,300             | 1,950                     |
| TOTAL MATERIALS AND SUPPLIES       | 95,752         | 112,556         | 33,450           | 108,447           | 110,548                   |
| DIVISION TOTAL                     | 267,153        | 305,938         | 136,840          | 297,921           | 306,576                   |
| DEPARTMENT TOTAL                   | 11,826,337     | 12,404,330      | 5,943,001        | 12,298,126        | 12,615,444                |

(This page left blank intentionally.)



**DEPARTMENT OF NEIGHBORHOOD  
SERVICES & INSPECTIONS**

---

The Department of Neighborhood Services and Inspections merged with the Department of City Development during 2011 to form the Department of Community Development.

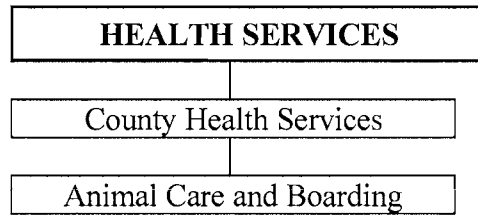
## HEALTH SERVICES

---

In 1991, the City of Kenosha contracted with the Kenosha County Health Department to provide health services to City residents.

The 2012 budget includes a new division in the Police Department responsible for the animal control services previously provided by an outside contractor. The City still maintains a contract with Safe Harbor Animal Shelter for the intake and care of animals.

### **Organization**



110 GENERAL FUND  
04 HEALTH

41 HEALTH SERVICES

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 54100 HEALTH SERVICES              |                |                 |                  |                   |                           |
| 252 CITY SHARE-COUNTY HEALTH DEPT. | 1,086,234      | 1,086,234       | 541,779          | 1,086,234         | 732,766                   |
| 254 ANIMAL CONTROL COSTS           | 313,839        | 325,000         | 136,700          | 321,000           | 140,400                   |
| TOTAL CONTRACTUAL SERVICES         | 1,400,073      | 1,411,234       | 678,479          | 1,407,234         | 873,166                   |
| DEPARTMENT TOTAL                   | 1,400,073      | 1,411,234       | 678,479          | 1,407,234         | 873,166                   |

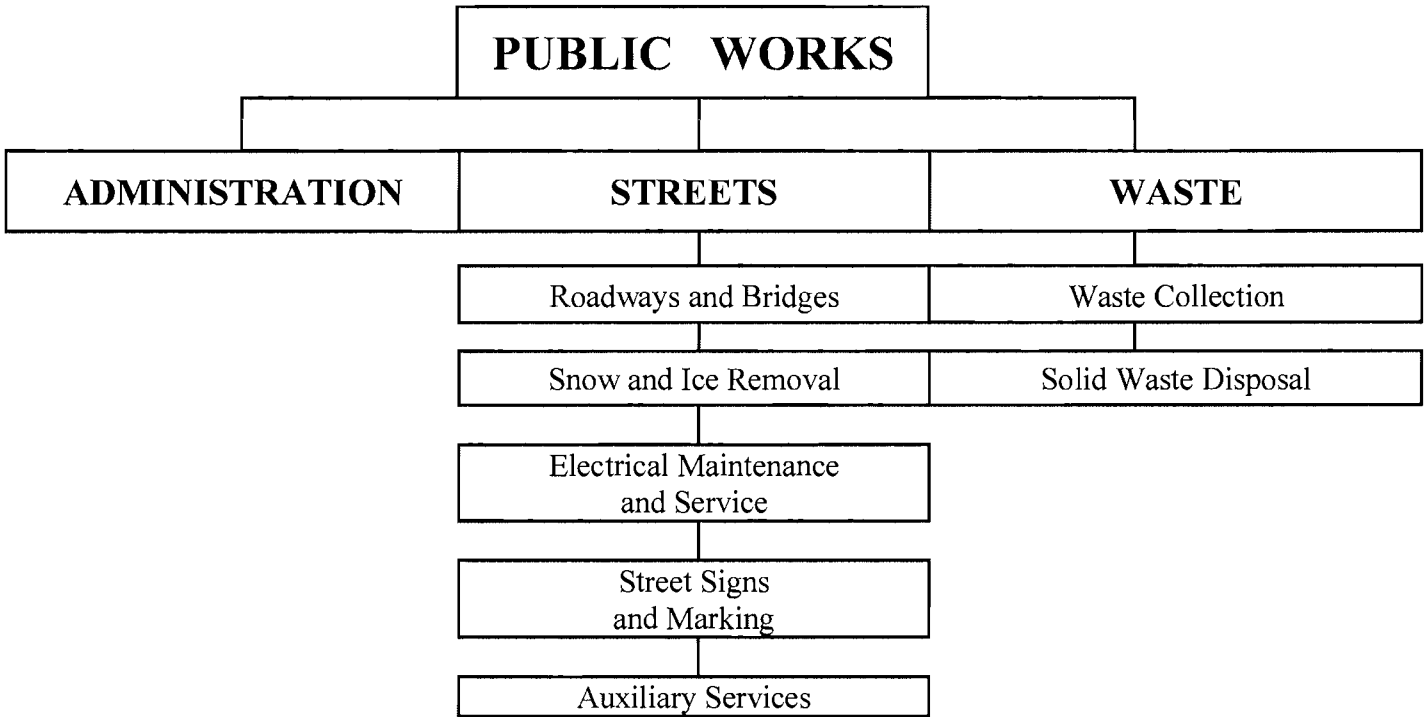
(This page left blank intentionally.)

# PUBLIC WORKS DEPARTMENT

---

The Department of Public Works consists of the divisions of Administration, Engineering, Fleet Maintenance/Central Stores, Streets and Waste. Administration is responsible for the coordination of Public Works operations. Streets and Waste Divisions are responsible for maintaining the City of Kenosha's streets, snow and ice control, and waste disposal services. The Waste Division is responsible for the Recycling Program, and the Street Division manages the Yard Waste Program. The Divisions of Engineering, Central Stores and Fleet Maintenance are Internal Services Funds divisions. Public Works is responsible for the management of the Kenosha Stormwater Utility and also oversees the Municipal Office Building.

## Organization



## PUBLIC WORKS DEPARTMENT

### Funded Full-Time Positions

| <u>Administration</u>                           | 2010 | 2011 | Adopted<br>2012 |
|---|------|------|-----------------|
| Director of Public Works (4)                    | 1    | 1    | 1               |
| Administrative Supervisor – Public Works (4)    | 1    | 0    | 0               |
| Clerk Typist III                                | 1    | 1    | 1               |
| Clerk Typist III (5)                            | 1    | 1    | 1               |
| Clerk Typist II                                 | 1    | 1    | 1               |
| Soil Erosion Specialist (5) (6)                 | 0    | 0    | 1               |
| Total Administration                            | 5    | 4    | 5               |
| <br>  |      |      |                 |
| <u>Streets</u>                                  |      |      |                 |
| Superintendent of Streets (4)                   | 1    | 1    | 1               |
| Field Supervisor                                | 2    | 2    | 2               |
| Field Supervisor (5)                            | 1    | 1    | 1               |
| Electrical Repairer (1)                         | 5    | 5    | 4               |
| Dispatcher II (1) (4)                           | 1    | 1    | 1               |
| Construction and Maintenance Worker III (1) (2) | 1    | 1    | 1               |
| Construction and Maintenance Worker III (4)     | 2    | 2    | 2               |
| Construction and Maintenance Worker II (1) (2)  | 1    | 1    | 1               |
| Construction and Maintenance Worker II (4)      | 6    | 6    | 6               |
| Equipment Operator (1)                          | 6    | 6    | 6               |
| Equipment Operator (4)                          | 9    | 9    | 9               |
| Equipment Operator (7)                          | 1    | 1    | 1               |
| Total Streets                                   | 36   | 36   | 35              |
| <br>  |      |      |                 |
| <u>Waste Collections</u>                        |      |      |                 |
| Superintendent of Waste                         | 1    | 1    | 1               |
| Field Supervisor                                | 1    | 1    | 1               |
| Clerk Typist II                                 | 1    | 0    | 0               |
| Waste Collector                                 | 17   | 17   | 15              |
| Total Waste Collections                         | 20   | 19   | 17              |
| <br>  |      |      |                 |
| <u>Waste Disposal</u>                           |      |      |                 |
| Equipment Operator                              | 2    | 2    | 2               |
| Total Waste Disposal                            | 2    | 2    | 2               |
| <br>  |      |      |                 |
| <u>Recycling Program (3)</u>                    |      |      |                 |
| Waste Collector                                 | 6    | 6    | 6               |
| Total Recycling Program                         | 6    | 6    | 6               |
| <br>  |      |      |                 |
| Total Funded                                    | 69   | 67   | 65              |

## PUBLIC WORKS DEPARTMENT

---

### Unfunded Full-Time Positions

|                              | 2010 | 2011 | Adopted<br>2012 |
|------------------------------|------|------|-----------------|
| <u>Streets</u>               |      |      |                 |
| Electrical Repairer          | 0    | 0    | 1               |
| Total Streets                | 0    | 0    | 1               |
| <br><u>Waste Collections</u> |      |      |                 |
| Waste Collector              | 0    | 0    | 1               |
| Total Waste Collections      | 0    | 0    | 1               |
| Total Unfunded               | 0    | 0    | 2               |

- (1) Positions distributed among Roadways & Bridges, Street Cleaning, Snow & Ice Removal, Electrical Maintenance, Street Signs & Markings, Storm Sewer Maintenance, and Auxiliary Services Divisions.
- (2) May be filled at a lower level.
- (3) Special Revenue Fund Budget.
- (4) Position is authorized in Public Works, a portion of position is funded in Public Works for allocation to Storm Water Utility.
- (5) Position is authorized in Public Works, 100 % of position is funded in Stormwater Utility.
- (6) Position formerly authorized in Neighborhood Services & Inspections, transferred to Public Works.
- (7) Position is dedicated and funded through Stormwater Utility.

*Note: One unfunded Electrical Repairer position was shown in the total position count for 2011. For 2012 it is shown separately. One position of Waste Collector is unfunded in 2012.*

110 GENERAL FUND  
03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53100 PUBLIC WORKS DEPT            |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 717,676        | 612,550         | 305,171          | 580,590           | 613,790                   |
| 121 WAGES PERMANENT REGULAR        | 2,291,399      | 2,451,534       | 1,132,526        | 2,447,440         | 2,400,133                 |
| 122 PERM. PART-TIME - REPRESENTED  |                | 46,301          | 19,543           | 50,929            | 72,144                    |
| 131 OVERTIME                       | 253,004        | 220,423         | 263,269          | 402,342           | 230,398                   |
| 132 TEMP/SEAS/L.T.E.               | 151,334        | 96,949          | 34,776           | 113,533           | 90,949                    |
| 135 LONGEVITY                      | 8,275          | 8,495           | 3,935            | 8,020             | 8,335                     |
| 146 PRODUCTIVITY INCENTIVE         | 13,125         | 2,000           | 2,000            | 2,000             |                           |
| 151 WRS/RETIREMENT                 | 370,427        | 395,784         | 199,656          | 399,630           | 201,124                   |
| 152 F.I.C.A.                       | 206,621        | 211,549         | 106,661          | 225,130           | 211,348                   |
| 155 HEALTH INSURANCE EXPENSE       | 1,108,366      | 1,191,613       | 595,804          | 1,191,613         | 1,031,700                 |
| 158 MEDICARE CONTRIBUTION          | 49,197         | 49,857          | 25,270           | 52,680            | 49,538                    |
| TOTAL PERSONAL SERVICES            | 5,169,424      | 5,287,055       | 2,688,611        | 5,473,907         | 4,909,459                 |
| 219 OTHER PROFESSIONAL SERVICES    | 324,495        | 367,200         | 120,301          | 384,256           | 360,100                   |
| 221 ELECTRICAL                     | 998,193        | 1,068,637       | 490,907          | 1,070,000         | 1,120,920                 |
| 222 NATURAL GAS                    | 38,678         | 71,500          | 39,140           | 44,900            | 47,200                    |
| 223 STORM WATER UTILITY            | 25,297         | 25,720          | 9,394            | 27,300            | 27,300                    |
| 224 WATER                          | 5,269          | 4,100           | 3,528            | 5,200             | 4,200                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 1,805          | 2,600           | 1,775            | 2,550             | 1,775                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 3,305          | 2,300           | 1,413            | 3,050             | 23,587                    |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 1,702          | 1,663           | 1,115            | 1,844             | 1,790                     |
| 231 COMMUNICATIONS EQUIPMENT       | 9,958          | 7,700           | 4,297            | 7,700             | 7,800                     |
| 232 OFFICE EQUIPMENT               | 1,914          | 2,465           | 725              | 2,165             | 2,200                     |
| 233 LICENSING/MAINT AGREEMENTS     |                |                 |                  |                   | 10,913                    |
| 235 EQUIPMENT REPAIRS/MAINT.       | 2,287          | 3,300           | 1,868            | 3,200             | 3,300                     |
| 241 HEATING & AIR CONDITIONING     | 2,086          | 3,800           | 1,387            | 3,800             | 2,175                     |
| 246 OTHER BLDG MAINTENANCE         | 7,693          | 8,035           | 5,921            | 9,560             | 6,885                     |
| 249 OTHER GROUNDS MAINTENANCE      | 4,132          | 400             | 3,080            | 3,080             | 400                       |
| 253 WASTE DISPOSAL CHARGES         | 1,077,687      | 1,283,450       | 486,805          | 1,265,000         | 1,053,728                 |
| 259 OTHER                          | 3,560          | 4,050           | 243              | 3,900             | 3,700                     |
| 261 MILEAGE                        | 1,866          | 2,800           | 745              | 2,500             | 2,500                     |
| 263 MEALS & LODGING                | 276            | 500             |                  | 500               | 200                       |
| 264 REGISTRATION                   | 735            | 1,200           | 185              | 1,200             | 5,400                     |
| 282 EQUIPMENT RENTAL               | 22             | 500             |                  | 500               | 500                       |
| TOTAL CONTRACTUAL SERVICES         | 2,510,960      | 2,861,920       | 1,172,829        | 2,842,205         | 2,686,573                 |
| 311 OFFICE SUPPLIES/PRINTING       | 6,940          | 7,600           | 2,723            | 7,350             | 8,550                     |
| 321 PUBLICATION OF LEGAL NOTICES   | 133            | 150             |                  | 150               | 150                       |
| 322 SUBSCRIPTIONS & BOOKS          | 30             |                 |                  |                   |                           |
| 323 MEMBERSHIP DUES                | 240            | 400             |                  | 400               | 400                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 253,268        | 247,600         | 209,047          | 359,500           | 327,000                   |
| 342 CENTRAL GARAGE LABOR CHARGES   | 583,941        | 521,500         | 267,385          | 499,700           | 506,780                   |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 406,929        | 442,700         | 198,058          | 366,500           | 376,250                   |
| 344 OUTSIDE MATERIAL & LABOR       | 94,463         | 106,444         | 73,581           | 125,700           | 112,000                   |
| 349 EQUIP OPERATING EXPENSES-OTHER | 15,874         | 32,000          | 13,726           | 32,000            | 16,000                    |
| 351 ROAD SALT                      | 325,304        | 315,000         | 320,256          | 320,256           | 306,241                   |



110 GENERAL FUND  
03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                          | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 352 CALCIUM CHLORIDE                 | 6,502          | 4,800           | 4,229            | 4,229             | 4,800                     |
| 353 HORTICULTURAL SUPP-FERT ETC      | 5,337          | 6,400           | 175              | 5,900             | 6,400                     |
| 354 GRAVEL, SAND, STONE              | 7,411          | 5,000           |                  | 5,000             | 5,000                     |
| 355 CEMENT ASPHALT&CRACKFILL         | 29,799         | 52,000          | 26,486           | 52,000            | 52,000                    |
| 357 BUILDING MATERIALS               | 2,477          | 1,000           | 85               | 1,000             | 1,000                     |
| 361 SMALL TOOLS                      | 9,106          | 9,500           | 4,833            | 8,800             | 9,500                     |
| 362 OFFICE FURNITURE & EQUIPMENT     | 4,851          |                 |                  |                   |                           |
| 367 CLOTHING & UNIFORM REPLACEMENT   | 7,492          | 7,500           | 4,428            | 7,500             | 7,775                     |
| 369 OTHER NON CAPITAL EQUIPMENT      | 1,914          | 900             |                  | 900               |                           |
| 371 PAVEMENT MARKINGS                | 21,593         | 1,000           | 160              | 1,000             | 1,000                     |
| 372 TRAFFIC SIGNS & HARDWARE         | 32,511         | 32,000          | 6,881            | 32,000            | 39,000                    |
| 373 TRAFFIC SIGNALS                  | 10,605         | 19,000          | 2,769            | 17,000            | 19,000                    |
| 374 STREET LIGHTING                  | 33,046         | 39,000          | 10,910           | 37,000            | 39,000                    |
| 375 ELECTRICAL SUPL TRAF&ST LHTG     | 13,201         | 28,000          | 7,313            | 25,000            | 28,000                    |
| 378 BARRICADES, CONES, FLASHERS, ETC | 2,993          | 2,500           | 5,489            | 5,489             | 2,500                     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI   | 5,406          | 4,000           | 2,068            | 4,000             | 4,354                     |
| 385 BATTERIES                        | 823            | 800             | 199              | 800               | 800                       |
| 387 EQUIPMENT CLEANING SUPPLIES      | 1,346          | 1,500           | 446              | 1,000             | 1,500                     |
| 389 OTHER                            | 18,579         | 19,300          | 6,437            | 18,800            | 19,300                    |
| TOTAL MATERIALS AND SUPPLIES         | 1,902,114      | 1,907,594       | 1,167,684        | 1,938,974         | 1,894,300                 |
| 579 OTHER MISC EQUIPMENT             | 5,707          |                 |                  |                   | 9,000                     |
| TOTAL CAPITAL OUTLAY-PURCHASE        | 5,707          |                 |                  |                   | 9,000                     |
| 711 INSURED LOSSES-ACCIDENT CAUSED   | 14,000         | 2,971           | 2,970            | 2,971             |                           |
| 712 INSURED LOSSES-VANDALISM CAUSE   | 2,500          |                 |                  |                   |                           |
| TOTAL INSURED LOSSES                 | 16,500         | 2,971           | 2,970            | 2,971             |                           |
| 932 CIP FUND                         |                | 50,001-         |                  |                   |                           |
| 934 OTHER CHARGE BACKS               | 1,235,541-     | 1,427,216-      | 408,789-         | 1,427,216-        | 1,347,772-                |
| 937 MISC CHARGE BACKS                |                |                 |                  |                   | 32,000-                   |
| TOTAL OTHER                          | 1,235,541-     | 1,477,217-      | 408,789-         | 1,427,216-        | 1,379,772-                |
| DEPARTMENT TOTAL                     | 8,369,164      | 8,582,323       | 4,623,305        | 8,830,841         | 8,119,560                 |

## **PUBLIC WORKS – ADMINISTRATION**

---

Public Works Administration is responsible for administrative coordination of all Public Works Divisions' operations. The policies established by the Mayor and Common Council, in addition to Departmental policies established by the Director, are implemented by the administrative staff and assigned Divisions of Administration, Engineering, Central Stores, Fleet Maintenance, Park, Municipal Office Building, Streets, Waste and Recycling. Public Works administers multi-million dollar operating and capital improvement program budgets.

### ***Responsibilities/Activities***

The Administration Division provides clerical and administrative support for major infrastructure programs, including: Engineering (project management), Street (construction, resurfacing, traffic, crackfilling, yardwaste collection), Fleet Maintenance (planning, procurement, maintenance), Park (parks, pools and golf course) and Waste (collection, disposal, recycling). Public Works Administration is responsible for the public outreach concerning all programs, projects and events tied to the numerous divisions of the Public Works Department.

Administration provides operational and clerical support to the Storm Water Utility and administers projects for other city departments, such as Library, Museum and Transit.

Administration also implements additionally assigned projects, as requested by the Mayor, and continually analyzes city service operations to seek more efficient processes and cost-saving measures.

110 GENERAL FUND  
03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53101 PUBLIC WORKS ADMINISTRATION  |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 286,988        | 212,050         | 106,020          | 180,000           | 205,890                   |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 | 1,240            | 4,372             | 6,000                     |
| 131 OVERTIME                       | 1,115          | 1,000           |                  |                   |                           |
| 132 TEMP/SEAS/L.T.E.               | 515            | 6,000           | 1,628            | 1,628             |                           |
| 135 LONGEVITY                      | 120            | 160             | 70               | 160               | 185                       |
| 146 PRODUCTIVITY INCENTIVE         | 625            |                 |                  |                   |                           |
| 151 WRS/RETIREMENT                 | 31,497         | 25,434          | 12,639           | 21,600            | 12,519                    |
| 152 F.I.C.A.                       | 16,730         | 13,588          | 6,662            | 11,550            | 13,150                    |
| 155 HEALTH INSURANCE EXPENSE       | 90,850         | 55,800          | 27,900           | 55,800            | 54,300                    |
| 158 MEDICARE CONTRIBUTION          | 4,106          | 3,181           | 1,558            | 2,700             | 3,076                     |
| TOTAL PERSONAL SERVICES            | 432,546        | 317,213         | 157,717          | 277,810           | 295,120                   |
| 226 CELLULAR/WIRELESS SERVICE COST | 212            | 300             | 329              | 650               | 300                       |
| 232 OFFICE EQUIPMENT               | 1,450          | 1,665           | 546              | 1,665             | 1,700                     |
| 261 MILEAGE                        | 1,866          | 2,800           | 745              | 2,500             | 2,500                     |
| 263 MEALS & LODGING                | 276            | 500             |                  | 500               | 200                       |
| 264 REGISTRATION                   | 685            | 1,200           | 185              | 1,200             | 5,400                     |
| TOTAL CONTRACTUAL SERVICES         | 4,489          | 6,465           | 1,805            | 6,515             | 10,100                    |
| 311 OFFICE SUPPLIES/PRINTING       | 3,930          | 5,000           | 1,350            | 5,000             | 6,500                     |
| 322 SUBSCRIPTIONS & BOOKS          | 30             |                 |                  |                   |                           |
| 323 MEMBERSHIP DUES                | 240            | 300             |                  | 300               | 300                       |
| 362 OFFICE FURNITURE & EQUIPMENT   | 4,851          |                 |                  |                   |                           |
| TOTAL MATERIALS AND SUPPLIES       | 9,051          | 5,300           | 1,350            | 5,300             | 6,800                     |
| 934 OTHER CHARGE BACKS             | 64,530-        | 67,043-         | 13,002-          | 67,043-           | 29,883-                   |
| TOTAL OTHER                        | 64,530-        | 67,043-         | 13,002-          | 67,043-           | 29,883-                   |
| DIVISION TOTAL                     | 381,556        | 261,935         | 147,870          | 222,582           | 282,137                   |

## PUBLIC WORKS – ENGINEERING

---

The Engineering Division coordinates and/or provides engineering services for the City. Its responsibilities include: technical reviews and studies; stormwater management; permit issuance and enforcement for work in the City right-of-way, such as street openings, sidewalks, etc.; plan review activities for new development; design and construction of public works improvement projects, and capital improvements for Parks and City facilities. The Engineering Division reports to the Director of Public Works.

### ***Responsibilities/Activities***

The Engineering Division is responsible for providing municipal engineering services for the City of Kenosha. Within budget restrictions, emphasis is placed upon providing technical review and analysis to justify and support policies, procedures and strategic decision-making, along with the responsibility of supporting the Stormwater Utility. In general, services include, but are not limited to, design, plan preparation, bidding and management of construction for public works and capital improvement projects including Parks; conducting technical analysis and producing technical reports as needed to support and justify strategic decision-making; reviewing plans for new development and subdivisions for compliance with City of Kenosha construction and drainage standards and stormwater management criteria; implementing of stormwater management activities and stormwater discharge permit conditions; responding to neighborhood and backyard drainage complaints; sidewalk, driveway and curb and gutter permit issuance and inspections; street opening permit issuance and inspections; traffic engineering including signals, signing and marking; surveying services, including field surveys, construction staking, subdividing City parcels, property descriptions, right-of-way plats, annexations, street and alley vacations, and other work as needed.

This budget provides for general engineering projects, permit work and activities that do not pertain to a specific Capital Improvement Project.

110 GENERAL FUND  
 03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53102 ENGINEERING               |                |                 |                  |                   |                           |
| 219 OTHER PROFESSIONAL SERVICES | 282,562        | 350,000         | 91,468           | 350,000           | 350,000                   |
| TOTAL CONTRACTUAL SERVICES      | 282,562        | 350,000         | 91,468           | 350,000           | 350,000                   |
| DIVISION TOTAL                  | 282,562        | 350,000         | 91,468           | 350,000           | 350,000                   |

## PUBLIC WORKS – ROADWAYS & BRIDGES

---

The Street Division is responsible for the maintenance and repair of City streets, alleys, and bridges. Maintenance crews perform a wide variety of concrete and asphalt repairs. City personnel supervise and direct contractors to perform work, such as crackfilling to meet City specifications. Approximately 24 miles of gravel roads and alleys are graded and maintained. Alleys are periodically widened to their legal right-of-way width, cleaned of debris and trimmed of overgrown vegetation. The Street division picks up discarded appliances daily and disposes of them properly. Street Division equipment is used to assist the Fire Department when fighting major fires. Historical paving bricks are occasionally replaced or installed on brick streets and parkways.

### **Responsibilities/Activities**

The Street Division is responsible for the repair and maintenance of streets and alleys, which includes coordinating pothole repairs and prevention programs. The Division also responds to emergencies such as storm damages, street buckling and pavement cave-ins. They also remove dead animals and objects from City streets.

|  | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|--|----------------|-------------------|-------------------|
| Miles of streets maintained                      | 310            | 311               | 311               |
| Miles of alleys maintained                       | 24             | 23                | 23                |
| Number of individual alleys                      | 434            | 432               | 430               |
| Number of alleys graded                          | 108            | 110               | 110               |
| Square feet of paving bricks installed           | 20             | 50                | 50                |
| Square feet of sidewalk replaced                 | 1,000          | 750               | 750               |
| Number of handicapped ramps installed            | 4              | 3                 | 3                 |
| Cubic yards of concrete poured                   | 53             | 50                | 50                |
| Tons of asphalt used ( <i>potholes</i> )         | 647            | 700               | 700               |
| Number of heat buckles repaired                  | 6              | 30                | 24                |
| Gallons of pavement emulsion ( <i>potholes</i> ) | 807            | 800               | 800               |
| Tons of Stone                                    | 507            | 500               | 500               |

110 GENERAL FUND  
03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53103 ROADWAYS & BRIDGES           |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 201,382        | 201,458         | 102,024          | 201,458           | 201,458                   |
| 121 WAGES PERMANENT REGULAR        | 888,653        | 1,029,287       | 406,784          | 1,042,000         | 1,008,049                 |
| 131 OVERTIME                       | 41,740         | 15,200          | 12,320           | 104,000           | 15,200                    |
| 132 TEMP/SEAS/L.T.E.               | 74,868         | 35,860          | 20,165           | 60,000            | 35,860                    |
| 135 LONGEVITY                      | 4,850          | 4,952           | 2,360            | 4,680             | 5,023                     |
| 146 PRODUCTIVITY INCENTIVE         | 6,625          | 875             | 875              | 875               |                           |
| 151 WRS/RETIREMENT                 | 128,126        | 150,746         | 59,548           | 151,800           | 74,230                    |
| 152 F.I.C.A.                       | 72,948         | 79,416          | 32,702           | 87,610            | 78,010                    |
| 155 HEALTH INSURANCE EXPENSE       | 486,754        | 510,489         | 255,243          | 510,489           | 433,948                   |
| 158 MEDICARE CONTRIBUTION          | 17,645         | 18,930          | 7,892            | 20,500            | 18,340                    |
| TOTAL PERSONAL SERVICES            | 1,923,591      | 2,047,213       | 899,913          | 2,183,412         | 1,870,118                 |
| 219 OTHER PROFESSIONAL SERVICES    | 1,525          | 2,000           | 288              | 2,000             | 2,000                     |
| 221 ELECTRICAL                     | 24,584         | 20,790          | 20,693           | 22,500            | 21,000                    |
| 222 NATURAL GAS                    | 23,906         | 42,000          | 26,450           | 22,800            | 24,000                    |
| 223 STORM WATER UTILITY            | 21,054         | 20,000          | 7,185            | 21,800            | 21,800                    |
| 224 WATER                          | 4,298          | 3,000           | 3,085            | 4,200             | 3,100                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 1,649          | 2,400           | 1,699            | 2,400             | 1,600                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 3,093          | 2,000           | 1,084            | 2,400             | 23,287                    |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 1,255          | 1,344           | 887              | 1,344             | 1,200                     |
| 231 COMMUNICATIONS EQUIPMENT       | 7,168          | 6,800           | 3,624            | 6,800             | 6,800                     |
| 232 OFFICE EQUIPMENT               | 382            | 800             | 179              | 500               | 500                       |
| 233 LICENSING/MAINT AGREEMENTS     |                |                 |                  |                   | 10,913                    |
| 235 EQUIPMENT REPAIRS/MAINT.       | 1,486          | 800             | 258              | 800               | 800                       |
| 241 HEATING & AIR CONDITIONING     | 598            | 2,600           | 490              | 2,600             | 600                       |
| 246 OTHER BLDG MAINTENANCE         | 4,999          | 4,535           | 5,313            | 6,760             | 3,000                     |
| 249 OTHER GROUNDS MAINTENANCE      | 4,132          | 400             | 3,080            | 3,080             | 400                       |
| 259 OTHER                          | 385            | 850             | 243              | 700               | 500                       |
| 282 EQUIPMENT RENTAL               | 22             | 500             |                  | 500               | 500                       |
| TOTAL CONTRACTUAL SERVICES         | 100,536        | 110,819         | 74,558           | 101,184           | 122,000                   |
| 311 OFFICE SUPPLIES/PRINTING       | 1,318          | 1,500           | 912              | 1,500             | 1,500                     |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 35,951         | 64,000          | 29,966           | 60,000            | 55,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 83,210         | 103,000         | 34,587           | 103,000           | 92,080                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 43,473         | 76,000          | 12,880           | 76,000            | 76,000                    |
| 344 OUTSIDE MATERIAL & LABOR       | 40,050         | 45,244          | 22,844           | 45,200            | 47,744                    |
| 353 HORTICULTURAL SUPP-FERT ETC    | 2,887          | 3,000           | 120              | 3,000             | 3,000                     |
| 354 GRAVEL, SAND, STONE            | 7,411          | 5,000           |                  | 5,000             | 5,000                     |
| 355 CEMENT ASPHALT&CRACKFILL       | 29,799         | 52,000          | 26,486           | 52,000            | 52,000                    |
| 357 BUILDING MATERIALS             | 2,477          | 1,000           | 85               | 1,000             | 1,000                     |

(This page left blank intentionally.)



110 GENERAL FUND  
03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                          | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 361 SMALL TOOLS                      | 5,449          | 5,300           | 3,203            | 5,300             | 5,300                     |
| 367 CLOTHING & UNIFORM REPLACEMENT   | 1,993          | 2,000           | 1,745            | 2,000             | 2,000                     |
| 369 OTHER NON CAPITAL EQUIPMENT      | 1,199          |                 |                  |                   |                           |
| 378 BARRICADES, CONES, FLASHERS, ETC | 2,993          | 2,500           | 5,489            | 5,489             | 2,500                     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI   | 2,298          | 1,500           | 971              | 1,500             | 1,500                     |
| 385 BATTERIES                        | 823            | 800             | 199              | 800               | 800                       |
| 387 EQUIPMENT CLEANING SUPPLIES      | 1,346          | 1,500           | 446              | 1,000             | 1,500                     |
| 389 OTHER                            | 6,387          | 6,700           | 3,253            | 6,400             | 6,700                     |
| TOTAL MATERIALS AND SUPPLIES         | 269,064        | 371,044         | 143,186          | 369,189           | 353,624                   |
| 711 INSURED LOSSES-ACCIDENT CAUSED   | 5,575          | 2,971           | 2,970            | 2,971             |                           |
| 712 INSURED LOSSES-VANDALISM CAUSE   | 2,500          |                 |                  |                   |                           |
| TOTAL INSURED LOSSES                 | 8,075          | 2,971           | 2,970            | 2,971             |                           |
| 932 CIP FUND                         |                | 50,001-         |                  |                   |                           |
| 934 OTHER CHARGE BACKS               | 1,168,086-     | 1,360,173-      | 395,787-         | 1,360,173-        | 1,317,889-                |
| 937 MISC CHARGE BACKS                |                |                 |                  |                   | 32,000-                   |
| TOTAL OTHER                          | 1,168,086-     | 1,410,174-      | 395,787-         | 1,360,173-        | 1,349,889-                |
| DIVISION TOTAL                       | 1,133,180      | 1,121,873       | 724,840          | 1,296,583         | 995,853                   |

## PUBLIC WORKS – SNOW AND ICE REMOVAL

---

Snow and ice control operations provide for efficient and timely removal of snow and ice from streets, alleys, and bridges. The Street Division removes snow from safety islands, parking lots, and City-owned sidewalks. Sand barrels are placed at crossing guard locations throughout the City and refilled when necessary. Snow is loaded into dump trucks and hauled away when storage space along roads is no longer available. Sump pump ice is cut with graders throughout the winter to minimize the traffic hazards. Designated streets are salted to provide for a safe vehicular traffic flow. The winter of 2010-2011 received a higher than normal amount of snow, for the fourth year in a row, resulting in additional salting and plowing operations. The largest blizzard in decades dropped 28-inches of snow during a three day period.

### ***Responsibilities/Activities***

The Street Division’s goal is to plow all City streets within 24 hours after a significant snowfall has ended. They are also responsible for salting designated salt routes within 8 hours after a snowfall has ended, providing safe and open roads throughout the winter season.

The Division also responds to snow and ice-related emergency calls, such as sump pump ice, ice from broken water mains, ice storm glaze, fire fighting overspray, bridge glazing, and drifting.

|                                     | Actual<br>2010 – 2011<br>Snow Season | Estimated<br>2011 – 2012<br>Snow Season | Estimated<br>2012 – 2013<br>Snow Season |
|-------------------------------------|--------------------------------------|---|---|
| Miles of streets maintained         | 310                                  | 311                                     | 311                                     |
| Miles of alleys maintained          | 24                                   | 24                                      | 24                                      |
| Number of full plow runs            | 7                                    | 6                                       | 6                                       |
| Number of salt runs                 | 20                                   | 12                                      | 12                                      |
| Tons of salt used                   | 8,574                                | 7,000                                   | 7,000                                   |
| Tons of sand used                   | 90                                   | 75                                      | 75                                      |
| Seasonal inches of snowfall         | 76                                   | 44                                      | 44                                      |
| Number of declared snow emergencies | 3                                    | 2                                       | 2                                       |

110 GENERAL FUND  
03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53107 SNOW & ICE REMOVAL           |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 215,576        | 156,888         | 173,541          | 195,000           | 218,009                   |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 | 256              | 256               |                           |
| 131 OVERTIME                       | 136,393        | 128,650         | 224,169          | 224,169           | 128,650                   |
| 132 TEMP/SEAS/L.T.E.               | 1,909          |                 | 156              | 156               |                           |
| 151 WRS/RETIREMENT                 | 37,706         | 29,450          | 45,774           | 48,680            | 20,455                    |
| 152 F.I.C.A.                       | 20,735         | 16,600          | 23,741           | 26,020            | 21,495                    |
| 155 HEALTH INSURANCE EXPENSE       | 41,718         | 62,593          | 31,296           | 62,593            | 53,214                    |
| 158 MEDICARE CONTRIBUTION          | 4,869          | 3,880           | 5,558            | 6,090             | 5,030                     |
| TOTAL PERSONAL SERVICES            | 458,906        | 398,061         | 504,491          | 562,964           | 446,853                   |
| 219 OTHER PROFESSIONAL SERVICES    | 28,600         | 2,600           | 20,119           | 21,600            | 2,600                     |
| TOTAL CONTRACTUAL SERVICES         | 28,600         | 2,600           | 20,119           | 21,600            | 2,600                     |
| 311 OFFICE SUPPLIES/PRINTING       | 751            | 600             | 414              | 600               | 300                       |
| 321 PUBLICATION OF LEGAL NOTICES   | 133            | 150             |                  | 150               | 150                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 73,598         | 40,000          | 79,364           | 100,000           | 86,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 229,732        | 144,000         | 123,598          | 145,000           | 150,000                   |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 172,728        | 114,000         | 96,017           | 115,000           | 120,000                   |
| 344 OUTSIDE MATERIAL & LABOR       | 35,786         | 18,700          | 16,745           | 25,000            | 21,756                    |
| 349 EQUIP OPERATING EXPENSES-OTHER | 15,874         | 32,000          | 13,726           | 32,000            | 16,000                    |
| 351 ROAD SALT                      | 325,304        | 315,000         | 320,256          | 320,256           | 306,241                   |
| 352 CALCIUM CHLORIDE               | 6,502          | 4,800           | 4,229            | 4,229             | 4,800                     |
| 353 HORTICULTURAL SUPP-FERT ETC    | 396            | 400             | 55               | 400               | 400                       |
| 361 SMALL TOOLS                    | 998            | 1,000           |                  | 500               | 1,000                     |
| 389 OTHER                          | 899            | 2,400           | 483              | 2,400             | 1,400                     |
| TOTAL MATERIALS AND SUPPLIES       | 862,701        | 673,050         | 654,887          | 745,535           | 708,047                   |
| DIVISION TOTAL                     | 1,350,207      | 1,073,711       | 1,179,497        | 1,330,099         | 1,157,500                 |

## PUBLIC WORKS – ELECTRICAL MAINTENANCE AND SERVICE

The majority of this budget pays for approximately 4,145 city-leased, WEPCO-owned, street lights. The Street Division maintains 54 street light stations, which control an additional 3,000 City-owned street lights. The Street Division is responsible for the maintenance of 63 traffic signals, operated by computerized traffic controllers. There are approximately 50 City-owned buildings serviced by Street Division electricians. Electrical work is performed in connection with new structures and during remodeling and renovation of older facilities. Street Division electricians respond to Digger's Hotline requests for locating all City-owned underground electrical wiring.

### **Responsibilities/Activities**

The Street Division provides emergency repairs and routing electrical maintenance of all traffic signals, street lights, City-owned buildings and equipment. The Division also provides electrical maintenance and repairs for all City Departments, including Transit, Fire, City Development and for various special events.

City electrical crews are continuing a streetlight pole replacement program replacing deteriorated steel and concrete light poles. In 2009, city electrical crews began replacing obsolete traffic signal controllers with new factory-supported unit. This program, funded through the Capital Improvement Project Budget, will continue until 2012 when all 30 obsolete units will be replaced.

|   | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|---|----------------|-------------------|-------------------|
| Traffic signal knock-downs              | 32             | 30                | 30                |
| Light pole knock-downs                  | 30             | 35                | 35                |
| New pole installations (Engr. Projects) | 50             | 40                | 40                |
| Digger's Hotline Locates                | 8,300          | 8,300             | 8,300             |

110 GENERAL FUND  
03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53109 ELECTRICAL MAINT & SERVICE   |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 61,095         | 67,152          | 31,245           | 67,152            | 67,152                    |
| 121 WAGES PERMANENT REGULAR        | 154,861        | 220,488         | 80,328           | 180,000           | 206,300                   |
| 131 OVERTIME                       | 8,857          | 7,750           | 3,785            | 7,750             | 7,750                     |
| 135 LONGEVITY                      | 295            | 503             | 150              | 300               | 267                       |
| 151 WRS/RETIREMENT                 | 24,783         | 31,988          | 13,403           | 27,900            | 16,610                    |
| 152 F.I.C.A.                       | 13,956         | 18,219          | 7,163            | 17,410            | 17,455                    |
| 155 HEALTH INSURANCE EXPENSE       | 76,314         | 125,186         | 62,593           | 125,186           | 106,555                   |
| 158 MEDICARE CONTRIBUTION          | 3,264          | 4,259           | 1,675            | 4,075             | 4,085                     |
| TOTAL PERSONAL SERVICES            | 343,425        | 475,545         | 200,342          | 429,773           | 426,174                   |
| 221 ELECTRICAL                     | 961,378        | 1,032,047       | 462,137          | 1,032,000         | 1,083,600                 |
| TOTAL CONTRACTUAL SERVICES         | 961,378        | 1,032,047       | 462,137          | 1,032,000         | 1,083,600                 |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 6,202          | 6,600           | 4,274            | 8,000             | 8,500                     |
| 342 CENTRAL GARAGE LABOR CHARGES   | 15,925         | 21,000          | 6,552            | 18,000            | 20,000                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 3,836          | 8,000           | 8,000            | 12,000            | 10,000                    |
| 344 OUTSIDE MATERIAL & LABOR       | 3,271          | 2,500           |                  | 2,500             | 2,500                     |
| 361 SMALL TOOLS                    | 1,162          | 1,000           | 424              | 1,000             | 1,000                     |
| 373 TRAFFIC SIGNALS                | 10,605         | 19,000          | 2,769            | 17,000            | 19,000                    |
| 374 STREET LIGHTING                | 33,046         | 39,000          | 10,910           | 37,000            | 39,000                    |
| 375 ELECTRICAL SUPL TRAF&ST LHTG   | 13,201         | 28,000          | 7,313            | 25,000            | 28,000                    |
| 389 OTHER                          | 1,012          | 1,000           | 157              | 1,000             | 1,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 88,260         | 126,100         | 40,399           | 121,500           | 129,000                   |
| 711 INSURED LOSSES-ACCIDENT CAUSED | 8,425          |                 |                  |                   |                           |
| TOTAL INSURED LOSSES               | 8,425          |                 |                  |                   |                           |
| DIVISION TOTAL                     | 1,401,488      | 1,633,692       | 702,878          | 1,583,273         | 1,638,774                 |

## PUBLIC WORKS – STREET SIGNS AND MARKINGS

---

The Street Division is responsible for the maintenance, installation and repair of all traffic control signs, including the emergency replacement of stop signs damaged during traffic accidents or vandalism. Pavement or traffic control markings, such as lane lines, pavement arrows, center lines, stop bars, traffic islands, parking stalls, and school crosswalks are installed using pavement tape or paint. Unnecessary markings are removed and pavement preparation is completed using a grinding machine.

Raised pavement markers, marking tape, epoxy markings, and paint are all used to mark roads and direct traffic. Raised pavement markers and epoxy markings are installed by a contractor, whereas, painting and tape projects are done by City forces. All arterial streets are marked with either tape or epoxy.

### ***Responsibilities/Activities***

The Street Division provides for the maintenance, repair, and installation of roadway traffic signs and pavement markings, installs traffic speed monitor trailers on request, and installs traffic counters for Engineering data collection.

|   | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|---|----------------|-------------------|-------------------|
| Number of stop signs replaced or installed                | 244            | 250               | 250               |
| Number of yield signs replaced or installed               | 35             | 35                | 35                |
| Number of other miscellaneous signs replaced or installed | 1,024          | 1,100             | 1,100             |
| Number of sign posts replaced or installed                | 491            | 500               | 500               |
| <b>TOTAL number of signs/posts replace/or installed</b>   | <b>1,794</b>   | <b>1,885</b>      | <b>1,885</b>      |
| Linear feet of pavement marking installed                 | 50,000         | 50,000            | 50,000            |
| Legends installed (turn arrows, railroad markings, etc.)  | 50             | 50                | 50                |
| Linear feet of pavement markings removed with grinder     | 0              | 100               | 100               |
| Gallons of traffic paint used                             | 50             | 100               | 100               |
| Linear feet of sheeting used to fabricate signs           | 2,000          | 2,000             | 2,000             |

110 GENERAL FUND  
 03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53110 STREET SIGNS & MARKINGS      |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 80,831         | 94,133          | 41,146           | 81,000            | 94,902                    |
| 131 OVERTIME                       | 5,799          | 3,100           | 555              | 2,000             | 3,100                     |
| 132 TEMP/SEAS/L.T.E.               | 3,407          | 4,470           | 36               | 2,000             | 4,470                     |
| 151 WRS/RETIREMENT                 | 9,534          | 13,590          | 4,838            | 9,900             | 6,050                     |
| 152 F.I.C.A.                       | 5,365          | 6,380           | 2,585            | 5,280             | 6,355                     |
| 155 HEALTH INSURANCE EXPENSE       | 23,848         | 39,121          | 19,560           | 39,121            | 33,195                    |
| 158 MEDICARE CONTRIBUTION          | 1,304          | 1,500           | 604              | 1,240             | 1,490                     |
| TOTAL PERSONAL SERVICES            | 130,088        | 162,294         | 69,324           | 140,541           | 149,562                   |
| 219 OTHER PROFESSIONAL SERVICES    | 6,448          | 7,000           | 6,656            | 6,656             |                           |
| TOTAL CONTRACTUAL SERVICES         | 6,448          | 7,000           | 6,656            | 6,656             |                           |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 3,892          | 4,000           | 2,996            | 5,000             | 6,000                     |
| 342 CENTRAL GARAGE LABOR CHARGES   | 7,133          | 4,500           | 2,478            | 4,700             | 4,700                     |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 2,518          | 2,700           | 576              | 2,500             | 2,500                     |
| 344 OUTSIDE MATERIAL & LABOR       | 393            |                 |                  |                   |                           |
| 361 SMALL TOOLS                    | 485            | 700             | 143              | 700               | 700                       |
| 371 PAVEMENT MARKINGS              | 21,593         | 1,000           | 160              | 1,000             | 1,000                     |
| 372 TRAFFIC SIGNS & HARDWARE       | 32,511         | 32,000          | 6,881            | 32,000            | 39,000                    |
| 389 OTHER                          | 1,141          | 1,200           | 391              | 1,000             | 1,200                     |
| TOTAL MATERIALS AND SUPPLIES       | 69,666         | 46,100          | 13,625           | 46,900            | 55,100                    |
| 579 OTHER MISC EQUIPMENT           | 5,707          |                 |                  |                   |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 5,707          |                 |                  |                   |                           |
| DIVISION TOTAL                     | 211,909        | 215,394         | 89,605           | 194,097           | 204,662                   |

## PUBLIC WORKS – AUXILIARY SERVICES

---

Weeds are cut regularly along parkways, streets, and City-owned properties. Safety islands and other areas are chemically treated for weed control. American flags are placed along main streets during holidays. The City is a member of Digger's Hotline and is responsible for locating all City-owned underground utilities upon request.

### ***Responsibilities/Activities***

Public Works Auxiliary Services crews work to control the growth of noxious weeds on City property. Sight and vehicle hazards, caused by vegetation, are removed in order to provide a positive image of a well-maintained and beautiful City. Auxiliary Services personnel work to promote pride and patriotism in the community by placing American Flags along the City's main streets.

|   | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|---|----------------|-------------------|-------------------|
| Holiday/Special Events when flags are put out | 7              | 7                 | 7                 |
| Miscellaneous other City-owned properties     | 67             | 68                | 68                |
| Digger's Hotline request for markings         | 3,944          | 4,000             | 4,000             |



110 GENERAL FUND  
 03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53113 AUXILIARY SERVICES           |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 27,449         | 15,689          | 6,186            | 14,500            | 34,775                    |
| 131 OVERTIME                       | 3,225          | 300             |                  |                   | 300                       |
| 132 TEMP/SEAS/L.T.E.               | 2,665          | 4,470           | 1,394            | 3,600             | 4,470                     |
| 151 WRS/RETIREMENT                 | 3,590          | 2,265           | 880              | 2,110             | 2,335                     |
| 152 F.I.C.A.                       | 2,024          | 1,275           | 471              | 1,130             | 2,455                     |
| 155 HEALTH INSURANCE EXPENSE       | 7,313          | 7,824           | 3,912            | 7,824             | 6,588                     |
| 158 MEDICARE CONTRIBUTION          | 484            | 300             | 110              | 265               | 575                       |
| TOTAL PERSONAL SERVICES            | 46,750         | 32,123          | 12,953           | 29,429            | 51,498                    |
| 235 EQUIPMENT REPAIRS/MAINT.       | 479            | 500             | 73               | 400               | 500                       |
| 259 OTHER                          | 3,175          | 3,200           |                  | 3,200             | 3,200                     |
| TOTAL CONTRACTUAL SERVICES         | 3,654          | 3,700           | 73               | 3,600             | 3,700                     |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 2,364          | 3,500           | 698              | 3,000             | 3,500                     |
| 342 CENTRAL GARAGE LABOR CHARGES   | 10,366         | 4,000           | 6,846            | 9,000             | 9,000                     |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 8,023          | 5,000           | 3,302            | 6,000             | 5,000                     |
| 353 HORTICULTURAL SUPP-FERT ETC    | 2,054          | 3,000           |                  | 2,500             | 3,000                     |
| 361 SMALL TOOLS                    | 965            | 1,000           | 999              | 1,000             | 1,000                     |
| 389 OTHER                          | 4,213          | 4,000           | 2,153            | 4,000             | 4,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 27,985         | 20,500          | 13,998           | 25,500            | 25,500                    |
| DIVISION TOTAL                     | 78,389         | 56,323          | 27,024           | 58,529            | 80,698                    |

## **PUBLIC WORKS – WASTE COLLECTIONS**

---

The Waste Division is responsible for the curbside collection of residential solid waste. This service is offered weekly in all kinds of weather. There are nine waste routes and four recycling routes. The Waste Division also provides curbside collection of bulk items and a drop off at the City drop off site, located at 1001 - 50<sup>th</sup> Street.

### ***Responsibilities/Activities***

The Waste Division functions to maintain a clean and healthy environment through the collection of bulk, brush, solid waste, and recycling.

The Waste Division collects weekly curbside waste and scheduled bulk pickup. The projected tonnages are based upon tonnage amounts from 2000 to 2009.

| Daily Collection                     | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|--------------------------------------|----------------|-------------------|-------------------|
| Curbside waste collection (tons)     | 23,940         | 22,700            | 21,900            |
| Curbside bulk collection (tons)      | 2,370          | 2,200             | 2,600*            |
| Curbside waste collection (stops/wk) | 30,830         | 30,860            | 30,880            |

\* The anticipated increase in tonnage of curbside bulk is due to reduction in operating hours at the Bulk Drop-off Site.

110 GENERAL FUND  
03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53116 WASTE COLLECTIONS            |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 168,211        | 131,890         | 65,882           | 131,980           | 139,290                   |
| 121 WAGES PERMANENT REGULAR        | 809,905        | 836,409         | 368,490          | 836,300           | 739,458                   |
| 122 PERM. PART-TIME - REPRESENTED  |                | 46,301          | 18,047           | 46,301            | 66,144                    |
| 131 OVERTIME                       | 49,887         | 58,870          | 20,119           | 58,870            | 68,327                    |
| 132 TEMP/SEAS/L.T.E.               | 67,970         | 46,149          | 11,397           | 46,149            | 46,149                    |
| 135 LONGEVITY                      | 2,590          | 2,460           | 1,145            | 2,460             | 2,440                     |
| 146 PRODUCTIVITY INCENTIVE         | 5,875          | 1,125           | 1,125            | 1,125             |                           |
| 151 WRS/RETIREMENT                 | 121,916        | 130,171         | 55,779           | 125,500           | 62,655                    |
| 152 F.I.C.A.                       | 67,504         | 69,581          | 29,763           | 69,640            | 65,838                    |
| 155 HEALTH INSURANCE EXPENSE       | 345,229        | 353,400         | 176,700          | 353,400           | 307,700                   |
| 158 MEDICARE CONTRIBUTION          | 15,805         | 16,287          | 7,038            | 16,290            | 15,402                    |
| TOTAL PERSONAL SERVICES            | 1,654,892      | 1,692,643       | 755,485          | 1,688,015         | 1,513,403                 |
| 219 OTHER PROFESSIONAL SERVICES    | 754            | 1,200           | 377              | 1,000             | 1,000                     |
| 221 ELECTRICAL                     | 11,301         | 14,700          | 7,164            | 14,000            | 14,690                    |
| 222 NATURAL GAS                    | 14,772         | 29,500          | 12,690           | 22,100            | 23,200                    |
| 223 STORM WATER UTILITY            | 4,243          | 5,720           | 2,209            | 5,500             | 5,500                     |
| 224 WATER                          | 971            | 1,100           | 443              | 1,000             | 1,100                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 156            | 200             | 76               | 150               | 175                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 447            | 319             | 228              | 500               | 590                       |
| 231 COMMUNICATIONS EQUIPMENT       | 2,790          | 900             | 673              | 900               | 1,000                     |
| 232 OFFICE EQUIPMENT               | 82             |                 |                  |                   |                           |
| 235 EQUIPMENT REPAIRS/MAINT.       | 322            | 2,000           | 1,537            | 2,000             | 2,000                     |
| 241 HEATING & AIR CONDITIONING     | 1,488          | 1,200           | 897              | 1,200             | 1,575                     |
| 246 OTHER BLDG MAINTENANCE         | 1,394          | 1,500           | 608              | 1,500             | 1,785                     |
| 264 REGISTRATION                   | 50             |                 |                  |                   |                           |
| TOTAL CONTRACTUAL SERVICES         | 38,770         | 58,339          | 26,902           | 49,850            | 52,615                    |
| 311 OFFICE SUPPLIES/PRINTING       | 941            | 500             | 47               | 250               | 250                       |
| 323 MEMBERSHIP DUES                |                | 100             |                  | 100               | 100                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 98,627         | 92,000          | 70,508           | 141,000           | 130,000                   |
| 342 CENTRAL GARAGE LABOR CHARGES   | 180,893        | 200,000         | 60,480           | 160,000           | 168,000                   |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 138,241        | 200,000         | 40,003           | 100,000           | 105,000                   |
| 344 OUTSIDE MATERIAL & LABOR       | 14,963         | 12,000          | 12,428           | 25,000            | 12,000                    |
| 361 SMALL TOOLS                    | 47             | 500             | 64               | 300               | 500                       |
| 367 CLOTHING & UNIFORM REPLACEMENT | 5,499          | 5,500           | 2,683            | 5,500             | 5,775                     |
| 369 OTHER NON CAPITAL EQUIPMENT    | 715            | 900             |                  | 900               |                           |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 3,108          | 2,500           | 1,097            | 2,500             | 2,854                     |
| 389 OTHER                          | 4,927          | 4,000           |                  | 4,000             | 5,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 447,961        | 518,000         | 187,310          | 439,550           | 429,479                   |

(This page left blank intentionally.)

110 GENERAL FUND  
 03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                   | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 579 OTHER MISC EQUIPMENT      | _____          | _____           | _____            | _____             | 9,000                     |
| TOTAL CAPITAL OUTLAY-PURCHASE | _____          | _____           | _____            | _____             | 9,000                     |
| 934 OTHER CHARGE BACKS        | 2,925-         | _____           | _____            | _____             | _____                     |
| TOTAL OTHER                   | 2,925-         | _____           | _____            | _____             | _____                     |
| DIVISION TOTAL                | 2,138,698      | 2,268,982       | 969,697          | 2,177,415         | 2,004,497                 |

## PUBLIC WORKS – SOLID WASTE DISPOSAL

---

The City of Kenosha operates a bulk waste site located at 1001 - 50<sup>th</sup> Street. Waste collected curbside and solid waste collected from City Departments are dumped at the Waste Division transfer station. The solid waste is loaded into semi-tractor trailers and taken to the landfill location.

### **Responsibilities/Activities**

The Waste Division functions to remove all solid and bulk waste from the curb and dispose of it at the landfill or recycling facilities. The Division collects waste at the transfer station and hauls it to the landfill. The waste brought to the landfill includes curbside waste, curbside bulk, municipal dumpster collection, bulk drop-off and miscellaneous disposal by City Departments.

The number of trips to the landfill are estimated by taking the total tonnage of the curbside waste, curbside bulk and municipal dumpster collection and dividing by the maximum load allowed of 20 tons. The tonnage of material is based upon the 2000-2010 projected tonnages, plus additional tonnage due to the growth of the City.

|                               | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|-------------------------------|----------------|-------------------|-------------------|
| Total waste landfilled (tons) | 29,340         | 27,520            | 27,000            |
| Trips to landfill             | 1,500          | 1,380             | 1,350             |
| Bulk drop off (tons)          | 3,500          | 3,500             | 2,500*            |
| Bulk drop off (pulls)         | 500            | 500               | 356               |

\* The anticipated decrease in tonnage and pulls of Bulk Drop-off is due to the reduction in operating hours.

110 GENERAL FUND  
03 PUBLIC WORKS & SANITATION

31 PUBLIC WORKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53117 SOLID WASTE DISPOSAL         |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 114,124        | 98,640          | 56,051           | 98,640            | 98,640                    |
| 131 OVERTIME                       | 5,988          | 5,553           | 2,321            | 5,553             | 7,071                     |
| 135 LONGEVITY                      | 420            | 420             | 210              | 420               | 420                       |
| 151 WRS/RETIREMENT                 | 13,275         | 12,140          | 6,795            | 12,140            | 6,270                     |
| 152 F.I.C.A.                       | 7,359          | 6,490           | 3,574            | 6,490             | 6,590                     |
| 155 HEALTH INSURANCE EXPENSE       | 36,340         | 37,200          | 18,600           | 37,200            | 36,200                    |
| 158 MEDICARE CONTRIBUTION          | 1,720          | 1,520           | 835              | 1,520             | 1,540                     |
| TOTAL PERSONAL SERVICES            | 179,226        | 161,963         | 88,386           | 161,963           | 156,731                   |
| 219 OTHER PROFESSIONAL SERVICES    | 4,606          | 4,400           | 1,393            | 3,000             | 4,500                     |
| 221 ELECTRICAL                     | 930            | 1,100           | 913              | 1,500             | 1,630                     |
| 246 OTHER BLDG MAINTENANCE         | 1,300          | 2,000           |                  | 1,300             | 2,100                     |
| 253 WASTE DISPOSAL CHARGES         | 1,077,687      | 1,283,450       | 486,805          | 1,265,000         | 1,053,728                 |
| TOTAL CONTRACTUAL SERVICES         | 1,084,523      | 1,290,950       | 489,111          | 1,270,800         | 1,061,958                 |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 32,634         | 37,500          | 21,241           | 42,500            | 38,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 56,682         | 45,000          | 32,844           | 60,000            | 63,000                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 38,110         | 37,000          | 37,280           | 55,000            | 57,750                    |
| 344 OUTSIDE MATERIAL & LABOR       |                | 28,000          | 21,564           | 28,000            | 28,000                    |
| TOTAL MATERIALS AND SUPPLIES       | 127,426        | 147,500         | 112,929          | 185,500           | 186,750                   |
| DIVISION TOTAL                     | 1,391,175      | 1,600,413       | 690,426          | 1,618,263         | 1,405,439                 |
| DEPARTMENT TOTAL                   | 8,369,164      | 8,582,323       | 4,623,305        | 8,830,841         | 8,119,560                 |

(This page left blank intentionally.)



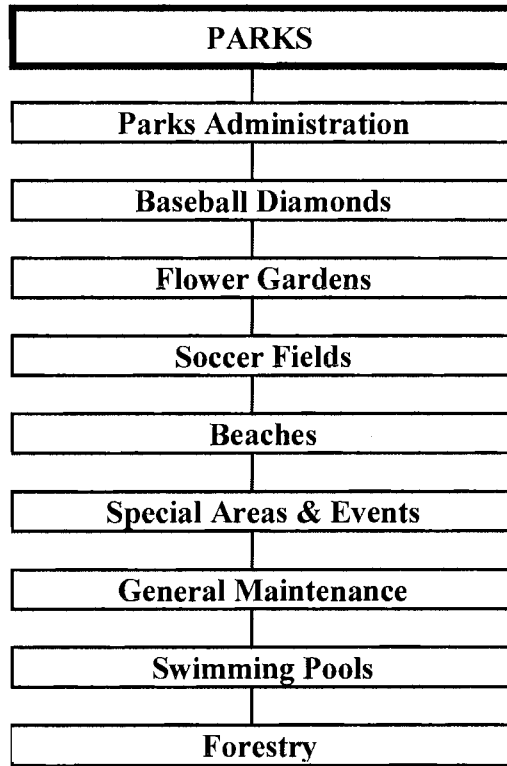
(This page left blank intentionally.)

# PARKS

---

The Parks service area is responsible for maintaining the City of Kenosha's park system, including the beaches, athletic fields, swimming pools, and other public areas. It is also responsible for overseeing the planting of trees on streets and in parks, as well as for maintaining existing trees.

## **Organization**



## PARKS

### Funded Full-Time Positions

|   | 2010 | 2011 | Adopted<br>2012 |
|---|------|------|-----------------|
| <u>Administration</u>                         |      |      |                 |
| Superintendent of Parks                       | 1.0  | 1.0  | 1.0             |
| Field Supervisor (5)                          | 1.0  | 0.0  | 0.0             |
| Total Administration                          | 2.0  | 1.0  | 1.0             |
| <br><u>General Parks</u>                      |      |      |                 |
| Field Supervisor (1) (3)                      | 1.0  | 1.0  | 1.0             |
| Golf Course Supervisor (2)                    | 0.5  | 0.5  | 0.5             |
| Construction & Maintenance Worker (3) (4) (7) | 11.0 | 11.0 | 10.0            |
| Athletic Facilities Coordinator               | 1.0  | 1.0  | 1.0             |
| Beach & Pool Supervisor                       | 1.0  | 1.0  | 1.0             |
| Equipment Operator (3)                        | 2.0  | 2.0  | 2.0             |
| Skilled Maintenance Repairer II (3)           | 1.0  | 1.0  | 1.0             |
| Skilled Maintenance Repairer I (3)            | 1.0  | 1.0  | 1.0             |
| Nursery Worker (3)                            | 1.0  | 1.0  | 1.0             |
| Arborist II (6)                               | 1.0  | 1.0  | 1.0             |
| Arborist I (6)                                | 2.0  | 2.0  | 2.0             |
| Total General Parks                           | 22.5 | 22.5 | 21.5            |
| Total Funded                                  | 24.5 | 23.5 | 22.5            |

(1) Position is budgeted 50 % Park, 50 % Forestry.

(2) Position is budgeted 50 % Park, 50 % Golf Course.

(3) Positions are authorized in Parks, a portion of the position is funded in Parks for allocation to Storm Water Utility.

(4) May be filled at a lower level.

(5) Position is budgeted 100% in Park Administration.

(6) Positions are authorized in Parks, funded in Parks for allocation to Storm Water Utility.

(7) One position of Construction & Maintenance Worker was unfunded for 2010 and 2011, eliminated in 2012.

110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55100 PARKS DEPT                   |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 246,763        | 174,630         | 87,072           | 174,390           | 174,150                   |
| 121 WAGES PERMANENT REGULAR        | 928,911        | 980,518         | 395,626          | 973,395           | 966,640                   |
| 122 PERM. PART-TIME -- REPRESENTED |                |                 | 3,018            | 6,900             | 46,586                    |
| 131 OVERTIME                       | 36,714         | 26,535          | 11,333           | 59,860            | 26,330                    |
| 132 TEMP/SEAS/L.T.E.               | 610,276        | 612,470         | 194,353          | 587,700           | 500,229                   |
| 134 WORKING OUT OF CLASS           |                |                 |                  |                   | 1,725                     |
| 135 LONGEVITY                      | 5,105          | 5,235           | 2,240            | 4,525             | 4,900                     |
| 136 SHIFT DIFFERENTIAL             | 306            | 500             | 91               | 500               | 500                       |
| 146 PRODUCTIVITY INCENTIVE         | 3,626          | 627             | 625              | 627               |                           |
| 151 WRS/RETIREMENT                 | 176,917        | 186,115         | 74,140           | 180,590           | 91,023                    |
| 152 F.I.C.A.                       | 100,339        | 99,477          | 39,985           | 104,715           | 95,667                    |
| 155 HEALTH INSURANCE EXPENSE       | 445,163        | 513,962         | 256,951          | 513,962           | 407,250                   |
| 158 MEDICARE CONTRIBUTION          | 26,388         | 26,109          | 10,088           | 26,395            | 24,990                    |
| TOTAL PERSONAL SERVICES            | 2,580,508      | 2,626,178       | 1,075,522        | 2,633,559         | 2,339,990                 |
| 219 OTHER PROFESSIONAL SERVICES    | 55,339         | 39,520          | 15,347           | 42,400            | 26,310                    |
| 221 ELECTRICAL                     | 137,350        | 142,750         | 53,430           | 148,600           | 141,180                   |
| 222 NATURAL GAS                    | 34,754         | 51,500          | 30,466           | 40,050            | 46,884                    |
| 223 STORM WATER UTILITY            | 109,163        | 103,750         | 50,442           | 110,000           | 110,000                   |
| 224 WATER                          | 73,432         | 68,670          | 13,038           | 73,900            | 51,933                    |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 944            | 1,350           | 476              | 1,050             | 1,350                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 2,629          | 2,537           | 800              | 2,662             | 2,786                     |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 2,151          | 2,184           | 1,051            | 2,400             | 1,650                     |
| 231 COMMUNICATIONS EQUIPMENT       | 5,815          |                 |                  | 2,360             | 2,200                     |
| 232 OFFICE EQUIPMENT               | 1,048          | 1,400           | 571              | 1,300             | 1,450                     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 11,071         | 5,100           | 863              | 5,100             | 5,500                     |
| 241 HEATING & AIR CONDITIONING     | 1,399          | 1,100           |                  | 600               | 1,700                     |
| 244 PAINTING & CARPETING           | 10,561         | 10,300          | 4,187            | 10,300            | 10,600                    |
| 245 ROOF REPAIRS                   | 2,523          | 3,000           |                  | 1,500             | 3,500                     |
| 246 OTHER BLDG MAINTENANCE         | 11,813         | 13,700          | 3,397            | 12,200            | 11,300                    |
| 247 BALL DIAMOND LIGHT REPAIRS     | 8,322          | 6,000           | 3,600            | 6,000             | 6,000                     |
| 248 OUTSIDE LIGHTING REPAIRS       | 4,183          | 4,200           | 1,990            | 5,020             | 4,250                     |
| 249 OTHER GROUNDS MAINTENANCE      | 21,851         | 27,200          | 6,983            | 27,200            | 28,600                    |
| 253 WASTE DISPOSAL CHARGES         | 2,006          |                 | 6                | 100               |                           |
| 263 MEALS & LODGING                | 1,250          | 600             | 19               | 600               | 650                       |
| 264 REGISTRATION                   | 350            | 900             | 300              | 900               | 1,900                     |
| 282 EQUIPMENT RENTAL               | 8,641          | 11,300          | 965              | 9,600             | 10,900                    |
| TOTAL CONTRACTUAL SERVICES         | 506,595        | 497,061         | 187,931          | 503,842           | 470,643                   |

110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55100 PARKS DEPT                   |                |                 |                  |                   |                           |
| 311 OFFICE SUPPLIES/PRINTING       | 3,645          | 4,428           | 2,459            | 4,600             | 4,025                     |
| 322 SUBSCRIPTIONS & BOOKS          |                |                 |                  |                   | 15                        |
| 323 MEMBERSHIP DUES                | <u>1,013</u>   | <u>1,078</u>    | <u>1,038</u>     | <u>1,038</u>      | <u>1,050</u>              |
| 326 ADVERTISING                    | 75             |                 |                  |                   |                           |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 81,385         | 80,800          | 51,060           | 83,000            | 82,400                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 143,055        | 191,060         | 52,290           | 192,660           | 146,080                   |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 92,353         | 77,600          | 23,871           | 78,200            | 74,600                    |
| 344 OUTSIDE MATERIAL & LABOR       | 41,354         | 32,450          | 20,583           | 32,150            | 30,350                    |
| 353 HORTICULTURAL SUPP-FERT ETC    | 54,774         | 66,000          | 27,419           | 58,500            | 45,700                    |
| 354 GRAVEL, SAND, STONE            | 882            | 3,805           |                  | 3,500             | 3,900                     |
| 355 CEMENT ASPHALT&CRACKFILL       | 1,092          | 1,200           |                  | 1,000             | 700                       |
| 356 F. MARKING LIME & DIAMOND DRY  | 2,782          | 2,195           | 2,195            | 2,195             | 2,000                     |
| 357 BUILDING MATERIALS             | 9,890          | 8,600           | 1,942            | 8,500             | 12,500                    |
| 359 OTHER                          | 1,754          | 1,800           |                  | 1,800             | 1,800                     |
| 361 SMALL TOOLS                    | 12,952         | 10,970          | 6,762            | 10,770            | 10,450                    |
| 362 OFFICE FURNITURE & EQUIPMENT   | 92             | 125             |                  | 125               | 100                       |
| 367 CLOTHING & UNIFORM REPLACEMENT | 2,692          | 2,139           |                  | 2,200             | 2,800                     |
| 368 SNOW FENCE & STREET POSTS      | 692            | 1,200           | 292              | 1,000             | 1,000                     |
| 369 OTHER NON CAPITAL EQUIPMENT    | 29,918         | 34,958          | 4,771            | 32,900            | 17,650                    |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 13,378         | 7,000           | 7,489            | 8,170             | 9,000                     |
| 386 RECREATION EQUIPMENT SUPPLIES  | 13,458         | 13,400          | 3,418            | 13,300            | 13,300                    |
| 389 OTHER                          | 12,203         | 16,780          | 11,531           | 14,280            | 9,500                     |
| TOTAL MATERIALS AND SUPPLIES       | 519,439        | 557,588         | 217,120          | 549,888           | 468,920                   |
| 711 INSURED LOSSES-ACCIDENT CAUSED |                |                 | 3,100            | 3,100             |                           |
| TOTAL INSURED LOSSES               |                |                 | 3,100            | 3,100             |                           |
| 934 OTHER CHARGE BACKS             | 286,537-       | 286,598-        | 128,272-         | 319,295-          | 274,285-                  |
| TOTAL OTHER                        | 286,537-       | 286,598-        | 128,272-         | 319,295-          | 274,285-                  |
| DEPARTMENT TOTAL                   | 3,320,005      | 3,394,229       | 1,355,401        | 3,371,094         | 3,005,268                 |

## **PARKS – ADMINISTRATION**

---

Parks Administration functions to support all park operations and provide the citizens of Kenosha with a quality system of parks and related services.

### **Responsibilities/Activities**

Parks Administration is responsible for Parks Division budget planning and Capital Improvement Program implementation. Their website is updated yearly with changes to programming and information as changes are approved by the Board of Parks Commissioners or Parks Division Superintendent. Parks Administration reviews and formulates the fees and charges on rentals and equipment for the upcoming calendar year and forwards them to the Board of Parks Commissioners for approval. Parks Administration strives for continued Park Development.

The Parks Administration is responsible for ensuring that a broad base of leisure opportunities exist through the provision of quality facilities, and environmental stewardship. The Division facilitates a broad range of program activities including sport activities and tournaments, forestry, park maintenance, special events, volunteer activities, public facility use permits, swimming pools, golf, and beaches. The goal is to keep pace with community growth through park acquisition, facility development and improvements. Staff will continue to secure park development and acquisition grants. The completion of the CORP plan for each park will be evaluated with proposed changes to make sure each one is more user-friendly and aesthetically pleasing.

110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55101 PARKS-ADMINISTRATION         |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 138,844        | 79,680          | 39,840           | 79,680            | 79,680                    |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 | 3,018            | 6,900             | 6,900                     |
| 131 OVERTIME                       | 4,095          |                 | 804              | 918               |                           |
| 132 TEMP/SEAS/L.T.E.               | 20,719         | 6,900           |                  |                   |                           |
| 135 LONGEVITY                      | 540            | 300             | 150              | 300               | 300                       |
| 146 PRODUCTIVITY INCENTIVE         | 500            | 125             | 125              | 125               |                           |
| 151 WRS/RETIREMENT                 | 18,120         | 10,085          | 5,768            | 8,725             | 5,130                     |
| 152 F.I.C.A.                       | 10,100         | 5,390           | 3,060            | 5,460             | 5,390                     |
| 155 HEALTH INSURANCE EXPENSE       | 36,340         | 18,600          | 9,300            | 18,600            | 18,100                    |
| 158 MEDICARE CONTRIBUTION          | 2,362          | 1,260           | 715              | 1,275             | 1,260                     |
| TOTAL PERSONAL SERVICES            | 231,620        | 122,340         | 62,780           | 121,983           | 116,760                   |
| 226 CELLULAR/WIRELESS SERVICE COST | 467            | 986             | 456              | 986               | 986                       |
| 232 OFFICE EQUIPMENT               | 1,048          | 1,400           | 571              | 1,300             | 1,300                     |
| 263 MEALS & LODGING                | 409            | 300             | 19               | 300               | 250                       |
| 264 REGISTRATION                   | 350            | 400             | 300              | 400               | 400                       |
| TOTAL CONTRACTUAL SERVICES         | 2,274          | 3,086           | 1,346            | 2,986             | 2,936                     |
| 311 OFFICE SUPPLIES/PRINTING       | 892            | 1,200           | 356              | 1,200             | 1,200                     |
| 323 MEMBERSHIP DUES                | 700            | 728             | 700              | 700               | 700                       |
| TOTAL MATERIALS AND SUPPLIES       | 1,592          | 1,928           | 1,056            | 1,900             | 1,900                     |
| 934 OTHER CHARGE BACKS             | 920-           |                 | 1,446-           | 1,446-            |                           |
| TOTAL OTHER                        | 920-           |                 | 1,446-           | 1,446-            |                           |
| DIVISION TOTAL                     | 234,566        | 127,354         | 63,736           | 125,423           | 121,596                   |

## PARKS – BASEBALL

---

The Parks Division crews are responsible for preparation and maintenance of all baseball & softball diamonds, flag football, rugby and lacrosse. It also provides a myriad of services for various organizations at all the athletic fields throughout the City.

### ***Responsibilities/Activities***

The Parks Division facilitates many annual events and activities for baseball and softball at various City of Kenosha parks. They include the Western Kiwanis Baseball Organization at Nash Park, the Optimist Youth Baseball at Kenosha Sports Complex and the Wisconsin Shores Challenger Baseball program at Forest Park. A few of these programs have extended into the fall season. They also do preparation of diamonds for several groups under the direction of the Kenosha Unified School District, including Tremper and Bradford baseball, Middle School softball programs and the Adult Recreational softball season at Anderson and Lincoln parks. Several tournaments are held throughout the year: the Western Kiwanis at Nash Complex; Rotary Softball at Anderson and Lincoln parks; City Softball Tournament at Poerio Park; and Kenosha Area Athletics at Lincoln Park.

A few of the Parks Division's year-end and future objectives for the baseball fields include repairing and upgrading diamond conditions by leveling, improving drainage and weed removal. Plans are to continue the replacement of backstops and player benches at the diamonds in Lincoln Park.

| BASEBALL                       | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|--------------------------------|----------------|-------------------|-------------------|
| Baseball fields maintained     | 29             | 29                | 29                |
| Football fields maintained     | 3              | 3                 | 3                 |
| Flag football games played     | 25             | 25                | 25                |
| Tournaments supported          | 12             | 10                | 10                |
| Baseball/Softball games played | 1,600          | 1,600             | 1,600             |



110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55102 BASEBALL DIAMONDS            |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 15,673         | 15,985          | 7,872            | 15,745            | 15,745                    |
| 121 WAGES PERMANENT REGULAR        | 46,561         | 41,030          | 16,254           | 41,030            | 43,055                    |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 |                  |                   | 19,843                    |
| 131 OVERTIME                       | 6,400          | 3,581           | 1,050            | 4,317             | 3,050                     |
| 132 TEMP/SEAS/L.T.E.               | 88,501         | 79,550          | 33,108           | 79,550            | 61,982                    |
| 135 LONGEVITY                      | 75             | 75              | 10               | 85                | 85                        |
| 146 PRODUCTIVITY INCENTIVE         | 63             |                 |                  |                   |                           |
| 151 WRS/RETIREMENT                 | 14,371         | 16,265          | 5,910            | 13,800            | 7,624                     |
| 152 F.I.C.A.                       | 8,181          | 8,695           | 3,147            | 8,730             | 8,010                     |
| 155 HEALTH INSURANCE EXPENSE       | 18,111         | 24,768          | 12,381           | 24,768            | 19,458                    |
| 158 MEDICARE CONTRIBUTION          | 2,280          | 2,035           | 843              | 2,045             | 2,093                     |
| TOTAL PERSONAL SERVICES            | 200,216        | 191,984         | 80,575           | 190,070           | 180,945                   |
| 221 ELECTRICAL                     | 20,879         | 18,700          | 7,528            | 20,500            | 20,745                    |
| 224 WATER                          | 6,563          | 5,150           | 1,027            | 5,800             | 3,969                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 707            | 476             |                  | 476               | 535                       |
| 244 PAINTING & CARPETING           | 3,372          | 2,800           | 2,173            | 2,800             | 2,800                     |
| 247 BALL DIAMOND LIGHT REPAIRS     | 8,322          | 6,000           | 3,600            | 6,000             | 6,000                     |
| 249 OTHER GROUNDS MAINTENANCE      | 2,374          | 2,000           | 985              | 2,000             | 2,000                     |
| TOTAL CONTRACTUAL SERVICES         | 42,217         | 35,126          | 15,313           | 37,576            | 36,049                    |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 410            | 800             | 2,061            | 3,000             | 2,400                     |
| 342 CENTRAL GARAGE LABOR CHARGES   | 14,615         | 4,500           | 3,696            | 6,100             | 4,500                     |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 5,005          | 1,600           | 1,327            | 2,200             | 1,600                     |
| 344 OUTSIDE MATERIAL & LABOR       | 1,744          | 2,000           | 82               | 1,800             | 2,000                     |
| 353 HORTICULTURAL SUPP-FERT ETC    | 4,700          | 6,000           |                  | 5,000             | 6,000                     |
| 354 GRAVEL, SAND, STONE            | 323            | 2,305           |                  | 2,000             | 2,500                     |
| 356 F. MARKING LIME & DIAMOND DRY  | 2,782          | 2,195           | 2,195            | 2,195             | 2,000                     |
| 357 BUILDING MATERIALS             | 518            | 400             |                  | 400               | 400                       |
| 361 SMALL TOOLS                    | 904            | 900             | 116              | 700               | 700                       |
| 369 OTHER NON CAPITAL EQUIPMENT    | 5,349          | 5,000           | 4,194            | 4,200             | 4,500                     |
| 386 RECREATION EQUIPMENT SUPPLIES  | 1,832          | 1,400           | 540              | 1,300             | 1,300                     |
| TOTAL MATERIALS AND SUPPLIES       | 38,182         | 27,100          | 14,211           | 28,895            | 27,900                    |
| DIVISION TOTAL                     | 280,615        | 254,210         | 110,099          | 256,541           | 244,894                   |

## PARKS – FLOWER GARDENS

---

Parks Division – Flower Gardens seeks to beautify the City of Kenosha by planting colorful and creative community-wide flower beds.

### ***Responsibilities/Activities***

Parks Division is responsible for the design, layout, planting and maintenance of all City of Kenosha flower beds and gardens. Park staff prepares the Warren Taylor Flower Garden in Lincoln Park and the Wolfenbuttel Park Formal Floral Gardens in March annually. These sites are used June 1 through October 1 of each year with many occasions of more than 3 events per day. Staff also plants and maintains the Troha Flower Garden in Harbor Park, the flower beds along the Street Car stops on 54th Street, and the flower planters installed at all new park sign locations.

The Parks Division will continue the maintenance and winterization of existing flower beds, critique old designs and create new planting designs for the coming year. Park Division staff also has acquired various flower beds previously planted and maintained by Keep Kenosha Beautiful.

| FLOWER GARDENS             | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|----------------------------|----------------|-------------------|-------------------|
| City-wide flower beds      | 128            | 134               | 134               |
| Formal floral gardens      | 2              | 2                 | 2                 |
| Circular entryway beds     | 2              | 2                 | 2                 |
| Kenosha sign entryway beds | 3              | 3                 | 3                 |

110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55103 FLOWER GARDENS            |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR     | 39,467         | 32,825          | 15,822           | 32,825            | 36,172                    |
| 131 OVERTIME                    | 46             | 163             | 413              | 620               | 489                       |
| 132 TEMP/SEAS/L.T.E.            | 42,745         | 27,900          | 17,121           | 27,900            | 27,880                    |
| 151 WRS/RETIREMENT              | 7,892          | 7,065           | 3,721            | 7,125             | 3,324                     |
| 152 F.I.C.A.                    | 4,515          | 3,780           | 1,989            | 3,805             | 3,503                     |
| 155 HEALTH INSURANCE EXPENSE    | 10,875         | 14,861          | 7,430            | 14,861            | 11,675                    |
| 158 MEDICARE CONTRIBUTION       | 1,193          | 885             | 484              | 890               | 944                       |
| TOTAL PERSONAL SERVICES         | 106,733        | 87,479          | 46,980           | 88,026            | 83,987                    |
| 222 NATURAL GAS                 | 1,404          | 1,500           | 1,549            | 1,650             | 1,680                     |
| 224 WATER                       | 637            | 1,100           | 141              | 1,000             | 990                       |
| 246 OTHER BLDG MAINTENANCE      | 269            | 250             | 190              | 250               | 250                       |
| 249 OTHER GROUNDS MAINTENANCE   | 181            | 100             | 70               | 100               | 100                       |
| TOTAL CONTRACTUAL SERVICES      | 2,491          | 2,950           | 1,950            | 3,000             | 3,020                     |
| 353 HORTICULTURAL SUPP-FERT ETC | 21,108         | 24,000          | 17,606           | 22,000            | 20,200                    |
| 357 BUILDING MATERIALS          | 74             | 200             | 29               | 100               | 100                       |
| 361 SMALL TOOLS                 | 569            | 400             | 134              | 400               | 400                       |
| TOTAL MATERIALS AND SUPPLIES    | 21,751         | 24,600          | 17,769           | 22,500            | 20,700                    |
| DIVISION TOTAL                  | 130,975        | 115,029         | 66,699           | 113,526           | 107,707                   |

## PARKS – SOCCER

---

The Parks Division crews are responsible for preparation and maintenance of all soccer fields that are enjoyed by a variety of organizations for games and practice.

### **Responsibilities/Activities**

The Parks Division provides athletic field services to various organizations throughout the City, including but not limited to: Kenosha Area Soccer League with over 1,800 players at Anderson Park; St. Joseph High School, Bethany Lutheran and Frieden's at Lincoln and Nash parks; the Battle of the Borders Tournament.

The Parks Division maintains all soccer fields during the season and will renovate after the end of the KASL (Kenosha Area Soccer League) and high school seasons. Maintenance includes upgrading of playing surfaces (turf), fertilization, weed control, irrigating and leveling all fields by filling holes with topsoil, seed and cover.

| SOCCER                                  | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|---|----------------|-------------------|-------------------|
| Number of competitive fields maintained | 16             | 16                | 16                |
| Number of games                         | 1,600          | 1,600             | 1,600             |
| Number of tournaments                   | 1              | 1                 | 1                 |
| Number of soccer practices              | 148            | 250               | 250               |

110 GENERAL FUND  
 05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55104 SOCCER                       |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 8,767          | 16,400          | 572              | 16,400            | 13,352                    |
| 131 OVERTIME                       | 153            | 275             |                  | 275               | 275                       |
| 132 TEMP/SEAS/L.T.E.               | 30,178         | 26,750          | 5,077            | 26,750            | 23,780                    |
| 151 WRS/RETIREMENT                 | 3,651          | 5,040           | 516              | 5,040             | 1,968                     |
| 152 F.I.C.A.                       | 2,072          | 2,700           | 276              | 2,700             | 2,068                     |
| 155 HEALTH INSURANCE EXPENSE       | 4,620          | 9,907           | 4,953            | 9,907             | 7,783                     |
| 158 MEDICARE CONTRIBUTION          | 567            | 630             | 82               | 630               | 544                       |
| TOTAL PERSONAL SERVICES            | 50,008         | 61,702          | 11,476           | 61,702            | 49,770                    |
| 224 WATER                          | 8,624          | 10,300          | 1,044            | 9,400             | 7,939                     |
| 249 OTHER GROUNDS MAINTENANCE      | 7,299          | 6,500           | 693              | 6,500             | 6,500                     |
| TOTAL CONTRACTUAL SERVICES         | 15,923         | 16,800          | 1,737            | 15,900            | 14,439                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 1,462          | 1,500           | 84               | 1,500             | 1,500                     |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 147            | 1,000           | 141              | 1,000             | 1,000                     |
| 344 OUTSIDE MATERIAL & LABOR       | 596            | 450             |                  | 350               | 350                       |
| 353 HORTICULTURAL SUPP-FERT ETC    | 5,940          | 9,500           |                  | 8,500             | 3,500                     |
| 361 SMALL TOOLS                    | 193            | 150             |                  | 150               | 150                       |
| TOTAL MATERIALS AND SUPPLIES       | 8,338          | 12,600          | 225              | 11,500            | 6,500                     |
| DIVISION TOTAL                     | 74,269         | 91,102          | 13,438           | 89,102            | 70,709                    |

## **PARKS – BEACHES/SOUTHPORT BEACHHOUSE**

---

The Parks Division strives to provide local residents and visitors to the City of Kenosha access to clean and safe beaches. The Southport Beachhouse is maintained as a place for activities and education.

### ***Responsibilities/Activities***

The Parks Division staff is responsible for the maintenance and operation of Kenosha's public beaches along the lakefront and the Southport Beachhouse. Their activities include cleaning of the beaches from Southport to Alford Park along the shoreline, monitoring the water quality and posting the conditions of the water. Elections are conducted at the Southport Beachhouse building each year. The building is closed annually January through March. Interior maintenance for the building is done in March.

| BEACHES /<br>SOUTHPORT BEACHHOUSE | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|-----------------------------------|----------------|-------------------|-------------------|
| Attendance Estimates              | 7,000          | 7,000             | 7,000             |
| Beach House Rentals               | 110            | 125               | 125               |

110 GENERAL FUND  
 05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                  | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55106 BEACHES                |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR  | 24,618         | 32,825          | 14,115           | 30,000            | 32,980                    |
| 151 WRS/RETIREMENT           | 2,634          | 3,810           | 1,637            | 3,480             | 1,946                     |
| 152 F.I.C.A.                 | 1,526          | 2,040           | 867              | 1,860             | 2,045                     |
| 155 HEALTH INSURANCE EXPENSE | 12,346         | 14,861          | 7,430            | 14,861            | 11,675                    |
| 158 MEDICARE CONTRIBUTION    | 357            | 480             | 203              | 435               | 478                       |
| TOTAL PERSONAL SERVICES      | 41,481         | 54,016          | 24,252           | 50,636            | 49,124                    |
| 222 NATURAL GAS              | 3,975          | 6,000           | 4,831            | 5,400             | 6,308                     |
| 224 WATER                    | 5,101          | 4,120           | 877              | 5,200             | 3,600                     |
| 246 OTHER BLDG MAINTENANCE   | 454            | 450             | 65               | 450               | 500                       |
| TOTAL CONTRACTUAL SERVICES   | 9,530          | 10,570          | 5,773            | 11,050            | 10,408                    |
| DIVISION TOTAL               | 51,011         | 64,586          | 30,025           | 61,686            | 59,532                    |

## **PARKS – SPECIAL EVENTS**

---

The Parks Division staff aims to provide exceptional park support services that enhance the use of public parks and City's resources for the benefit of residents and visitors to Kenosha.

### ***Responsibilities/Activities***

Parks Division staff members attend meetings with various organizations about their events. Employees set up equipment, may remain during the event and take down the equipment. There are several events that occur each year for the enjoyment of the public. These events include, Civic Parade, 4<sup>th</sup> of July activities, Food Folks & Spokes, Pike River Rendezvous and several art fairs and other events. Parks Division, in association with the Kenosha Unified School District, holds the Festival of Arts and Flowers in Lincoln Park. Parks Division also supports the Peanut Butter and Jam concerts during the Summer on Thursdays at noon and evenings in Veteran's Park. Parks Division also provides equipment annually for the Relay for Life and Laborfest events, which are held in non-City parks. Parks Division supplies labor and equipment to other events held by many other organizations.

The Parks Division will continue to evaluate and repair existing equipment (Showmobiles, picnic tables, benches). Parks Division works in conjunction with other City Departments, such as Fire, Police, and Administration, on special City-sanctioned events.



## PARKS – SPECIAL EVENTS

| PARK SPECIAL EVENTS                        | 2010<br>Actual | 2011<br>Estimate | 2012<br>Estimate |
|--|----------------|------------------|------------------|
| Lincoln Park Flower Garden (Weddings)      | 20             | 25               | 26               |
| Wolfenbittel Park Flower Garden (Weddings) | 30             | 35               | 36               |
| Lincoln Gazebo                             | 1              | 1                | 1                |
| Alford Park Area #1                        | 13             | 15               | 0                |
| Alford Park Area #6 North (Picnic)         | 20             | 20               | 20               |
| Alford Park Area #6 South (Picnic)         | 15             | 20               | 20               |
| Anderson Park Shelter #1                   | 16             | 20               | 20               |
| Anderson Park Shelter #2                   | 5              | 6                | 6                |
| Baker Park                                 | 10             | 10               | 10               |
| Hobbs Park                                 | 3              | 3                | 3                |
| Kennedy Park                               | 15             | 15               | 15               |
| Lincoln Park Picnic Shelter & Concessions  | 8              | 8                | 8                |
| Nash Park – Picnic Area                    | 20             | 16               | 18               |
| Poerio Nature Center                       | 10             | 12               | 12               |
| Roosevelt Park                             | 10             | 10               | 10               |
| Simmons Park                               | 15             | 10               | 10               |
| Southport Picnic Shelter                   | 10             | 15               | 15               |
| Washington Park Area #1                    | 15             | 20               | 20               |
| Washington Park Area #2                    | 15             | 20               | 20               |

Note: these figures do not include non-rental usage of all Park areas.

(This page left blank intentionally.)

110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                         | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55108 PARKS SPEC AREAS & ACTIVITIES |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR      | 15,441         | 15,745          | 7,872            | 15,745            | 15,745                    |
| 121 WAGES PERMANENT REGULAR         | 10,046         | 16,400          | 3,231            | 16,400            | 15,889                    |
| 131 OVERTIME                        | 6,830          | 8,964           | 19               | 9,700             | 8,964                     |
| 132 TEMP/SEAS/L.T.E.                | 21,867         | 31,675          | 1,862            | 25,000            | 30,143                    |
| 146 PRODUCTIVITY INCENTIVE          | 63             | 32              | 31               | 32                |                           |
| 151 WRS/RETIREMENT                  | 4,732          | 8,450           | 1,471            | 7,000             | 3,266                     |
| 152 F.I.C.A.                        | 2,680          | 4,520           | 784              | 4,160             | 3,431                     |
| 155 HEALTH INSURANCE EXPENSE        | 9,526          | 14,861          | 7,430            | 14,861            | 11,675                    |
| 158 MEDICARE CONTRIBUTION           | 786            | 1,060           | 189              | 980               | 1,028                     |
| TOTAL PERSONAL SERVICES             | 71,971         | 101,707         | 22,889           | 93,878            | 90,141                    |
| 219 OTHER PROFESSIONAL SERVICES     | 4,766          | 6,520           |                  | 6,000             | 6,520                     |
| 221 ELECTRICAL                      | 779            | 700             | 295              | 750               | 700                       |
| 248 OUTSIDE LIGHTING REPAIRS        | 287            | 200             |                  | 220               | 250                       |
| 282 EQUIPMENT RENTAL                | 7,768          | 10,600          | 644              | 9,000             | 10,000                    |
| TOTAL CONTRACTUAL SERVICES          | 13,600         | 18,020          | 939              | 15,970            | 17,470                    |
| 368 SNOW FENCE & STREET POSTS       | 692            | 1,200           | 292              | 1,000             | 1,000                     |
| 369 OTHER NON CAPITAL EQUIPMENT     | 18,672         | 14,100          |                  | 14,000            | 6,350                     |
| TOTAL MATERIALS AND SUPPLIES        | 19,364         | 15,300          | 292              | 15,000            | 7,350                     |
| DIVISION TOTAL                      | 104,935        | 135,027         | 24,120           | 124,848           | 114,961                   |

## **PARKS – GENERAL MAINTENANCE**

---

The Parks Division provides quality maintenance care and services of the Kenosha park system to meet the broad variety of leisure and sport needs for the citizens of Kenosha. Parks Division staff is responsible for a wide variety of services associated with the maintenance of over 900 acres of park lands at 75 park locations. Their responsibilities also include maintenance of boulevards, 52 park buildings, bikeways, a velodrome, HarborPark common areas' landscape, the Sesquicentennial Bandshell and other facilities.

### ***Responsibilities/Activities***

Work activities include, but are not limited to, park renovations and improvements; mowing; plumbing; procuring, installing and maintaining play equipment; developing and maintaining ice skating and sledding facilities; snow removal; small engine repair; park signs; trash collection; carpentry; and painting. Many of these activities are performed by seasonal employees. The support of our seasonal employees is vital to performing all these services during the summer season.

Playground equipment maintenance includes equipment inspection, painting, and replacement of parts as necessary due to vandalism, graffiti, and safety issues. Wood chips are placed and replenished under and around all the playground equipment as well as around trees in the parks.

Park maintenance services include fence line clearing, topdressing and seeding, repair and removal of fencing around athletic fields and playgrounds in various parks.

Carpentry projects include building maintenance, repairs to benches, tables, signs and other items as needed throughout the year.

The water system is turned on and off each year for buildings, drinking fountains and irrigation systems throughout the park system including Harbor Park, museum fountains and boulevards.

## PARKS – GENERAL MAINTENANCE

| GENERAL MAINTENANCE                          | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|--|----------------|-------------------|-------------------|
| City parks maintained                        | 75             | 75                | 75                |
| Park buildings                               | 54             | 54                | 54                |
| Acreage mowed                                | 917            | 917               | 917               |
| Boulevards maintained                        | 37             | 50                | 50                |
| Ponds maintained                             | 4              | 4                 | 4                 |
| Tennis courts maintained                     | 16             | 16                | 12                |
| Park lights maintained                       | 1,165          | 1,165             | 1,165             |
| Flagpoles                                    | 38             | 38                | 38                |
| Miles of walkways                            | 16             | 16                | 16                |
| Bike trails                                  | 17             | 17                | 17                |
| Basketball courts                            | 16             | 16                | 16                |
| Velodrome                                    | 1              | 1                 | 1                 |
| Spray parks (Roosevelt and Southport Marina) | 2              | 2                 | 2                 |
| Skateboard park                              | 1              | 2                 | 2                 |
| Fountain – Museum & Piazza Cosenza           | 2              | 2                 | 2                 |

110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55109 PARKS GENERAL MAINTENANCE    |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 45,924         | 31,730          | 15,744           | 31,730            | 31,490                    |
| 121 WAGES PERMANENT REGULAR        | 576,959        | 624,703         | 261,382          | 620,540           | 610,272                   |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 |                  |                   | 19,843                    |
| 131 OVERTIME                       | 7,854          | 4,507           | 1,892            | 7,000             | 4,507                     |
| 132 TEMP/SEAS/L.T.E.               | 303,107        | 304,300         | 115,919          | 304,300           | 278,326                   |
| 135 LONGEVITY                      | 4,490          | 4,860           | 2,080            | 4,140             | 4,515                     |
| 136 SHIFT DIFFERENTIAL             | 306            | 500             | 91               | 500               | 500                       |
| 146 PRODUCTIVITY INCENTIVE         | 2,875          | 407             | 406              | 407               |                           |
| 151 WRS/RETIREMENT                 | 96,504         | 105,596         | 42,395           | 103,400           | 52,579                    |
| 152 F.I.C.A.                       | 54,651         | 56,416          | 23,115           | 60,060            | 55,266                    |
| 155 HEALTH INSURANCE EXPENSE       | 299,340        | 346,790         | 173,370          | 346,790           | 262,880                   |
| 158 MEDICARE CONTRIBUTION          | 13,525         | 14,059          | 5,722            | 14,050            | 13,770                    |
| TOTAL PERSONAL SERVICES            | 1,405,535      | 1,493,868       | 642,116          | 1,492,917         | 1,333,948                 |
| 219 OTHER PROFESSIONAL SERVICES    | 28,068         | 12,100          | 4,300            | 15,500            | 10,800                    |
| 221 ELECTRICAL                     | 90,546         | 101,850         | 38,746           | 101,850           | 99,235                    |
| 222 NATURAL GAS                    | 25,331         | 38,000          | 22,103           | 28,000            | 33,896                    |
| 223 STORM WATER UTILITY            | 109,163        | 103,750         | 50,442           | 110,000           | 110,000                   |
| 224 WATER                          | 47,323         | 43,000          | 9,290            | 47,500            | 32,935                    |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 517            | 1,000           | 277              | 700               | 1,000                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 1,300          | 910             | 299              | 1,000             | 1,100                     |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 2,002          | 1,544           | 977              | 2,100             | 1,500                     |
| 231 COMMUNICATIONS EQUIPMENT       | 5,815          |                 |                  | 2,360             | 2,200                     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 5,489          | 3,000           | 424              | 3,000             | 3,000                     |
| 241 HEATING & AIR CONDITIONING     | 1,399          | 1,100           |                  | 600               | 1,700                     |
| 244 PAINTING & CARPETING           | 7,009          | 7,000           | 1,744            | 7,000             | 7,500                     |
| 245 ROOF REPAIRS                   | 2,523          | 3,000           |                  | 1,500             | 3,500                     |
| 246 OTHER BLDG MAINTENANCE         | 9,245          | 10,000          | 1,917            | 9,000             | 9,300                     |
| 248 OUTSIDE LIGHTING REPAIRS       | 3,896          | 4,000           | 1,990            | 4,800             | 4,000                     |
| 249 OTHER GROUNDS MAINTENANCE      | 11,928         | 17,600          | 4,844            | 17,600            | 19,000                    |
| 253 WASTE DISPOSAL CHARGES         | 2,006          |                 | 6                | 100               |                           |
| 263 MEALS & LODGING                | 589            |                 |                  |                   |                           |
| 282 EQUIPMENT RENTAL               | 873            | 700             | 321              | 600               | 900                       |
| TOTAL CONTRACTUAL SERVICES         | 355,022        | 348,554         | 137,680          | 353,210           | 341,566                   |
| 311 OFFICE SUPPLIES/PRINTING       | 2,521          | 2,500           | 1,515            | 2,500             | 2,500                     |
| 322 SUBSCRIPTIONS & BOOKS          |                |                 |                  |                   | 15                        |
| 323 MEMBERSHIP DUES                | 313            | 350             | 338              | 338               | 350                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 80,975         | 80,000          | 48,999           | 80,000            | 80,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 126,978        | 185,060         | 48,510           | 185,060           | 140,080                   |

110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 87,201         | 75,000          | 22,403           | 75,000            | 72,000                    |
| 344 OUTSIDE MATERIAL & LABOR       | 39,014         | 30,000          | 20,501           | 30,000            | 28,000                    |
| 353 HORTICULTURAL SUPP-FERT ETC    | 23,026         | 26,500          | 9,813            | 23,000            | 16,000                    |
| 354 GRAVEL, SAND, STONE            | 559            | 1,500           | _____            | 1,500             | 1,400                     |
| 355 CEMENT ASPHALT&CRACKFILL       | 1,092          | 1,200           | _____            | 1,000             | 700                       |
| 357 BUILDING MATERIALS             | 9,298          | 8,000           | 1,913            | 8,000             | 12,000                    |
| 361 SMALL TOOLS                    | 11,261         | 9,200           | 6,192            | 9,200             | 9,000                     |
| 362 OFFICE FURNITURE & EQUIPMENT   | 92             | 125             | _____            | 125               | 100                       |
| 367 CLOTHING & UNIFORM REPLACEMENT | 2,439          | 2,000           | _____            | 2,000             | 2,500                     |
| 369 OTHER NON CAPITAL EQUIPMENT    | 1,204          | 14,100          | _____            | 14,100            | 6,800                     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 13,378         | 7,000           | 7,489            | 8,170             | 9,000                     |
| 386 RECREATION EQUIPMENT SUPPLIES  | 11,626         | 12,000          | 2,878            | 12,000            | 12,000                    |
| 389 OTHER                          | 10,861         | 15,500          | 11,502           | 13,000            | 8,500                     |
| TOTAL MATERIALS AND SUPPLIES       | 421,838        | 470,035         | 182,053          | 464,993           | 400,945                   |
| 711 INSURED LOSSES-ACCIDENT CAUSED | _____          | _____           | 3,100            | 3,100             | _____                     |
| TOTAL INSURED LOSSES               | _____          | _____           | 3,100            | 3,100             | _____                     |
| DIVISION TOTAL                     | 2,182,395      | 2,312,457       | 964,949          | 2,314,220         | 2,076,459                 |

## PARKS – POOLS

The Parks Division works to provide safe and enjoyable water facilities for adults and children for fun and fitness. There are two outdoor facilities, one in Anderson Park and one at Washington Park.

### **Responsibilities/Activities**

All Lifeguards receive In-Service training prior to pool openings and weekly training during the season. As needed, pool managers, lifeguards and concession attendants are hired during the season.

Season swim passes are available at Public Works Administration in the Municipal Office Building. Staff will continue to market these passes, along with Gift Certificates and coupons for adult and children admission sold in packets of five and ten, for those that do not wish to purchase a yearly pass.

The Parks Division regularly reviews the policies and procedures for pool operations for staff and the general public and adjusts as necessary.

Anderson and Washington Pools are drained at the end of each season for maintenance work.

Anderson Park Pool will be closed during the 2012 season to complete necessary repairs.

| POOLS      | 2010<br>Actual | 2011<br>Actual | 2012<br>Estimated |
|------------|----------------|----------------|-------------------|
| Anderson   | 18,000         | 15,749         | 0**               |
| Washington | 6,400*         | 11,117         | 17,000**          |
| Total      | 28,000         | 26,866         | 17,000            |

\* Closed on 7/22/2010 for a failed motor pump.

\*\*Anderson will be closed for 2012 swim season due to necessary repairs.

| POOLS                        | 2010<br>Actual | 2011<br>Actual | 2012<br>Estimated |
|------------------------------|----------------|----------------|-------------------|
| Pool Passes – Single         | 20             | 7              | 6**               |
| Pool Passes – Group (Family) | 61             | 64             | 40**              |
| Coupons – Adult              | NA             | 60             | 40**              |
| Coupons – Child              | NA             | 170            | 100**             |

\*\*Anderson will be closed for 2012 swim season due to necessary repairs.



110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55111 SWIMMING POOLS               |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 53,746         | 49,655          | 19,323           | 49,520            | 51,323                    |
| 131 OVERTIME                       | 5,126          | 4,250           | 3,636            | 9,030             | 4,250                     |
| 132 TEMP/SEAS/L.T.E.               | 97,148         | 135,395         | 18,065           | 120,000           | 75,385                    |
| 134 WORKING OUT OF CLASS           |                |                 |                  |                   | 1,725                     |
| 151 WRS/RETIREMENT                 | 6,342          | 6,256           | 2,720            | 6,800             | 3,393                     |
| 152 F.I.C.A.                       | 3,664          | 3,348           | 1,433            | 3,640             | 3,562                     |
| 155 HEALTH INSURANCE EXPENSE       | 16,189         | 24,768          | 12,384           | 24,768            | 19,458                    |
| 158 MEDICARE CONTRIBUTION          | 2,261          | 2,749           | 590              | 2,740             | 1,934                     |
| TOTAL PERSONAL SERVICES            | 184,476        | 226,421         | 58,151           | 216,498           | 161,030                   |
| 219 OTHER PROFESSIONAL SERVICES    | 22,505         | 20,900          | 11,047           | 20,900            | 8,990                     |
| 221 ELECTRICAL                     | 25,146         | 21,500          | 6,861            | 25,500            | 20,500                    |
| 222 NATURAL GAS                    | 4,044          | 6,000           | 1,983            | 5,000             | 5,000                     |
| 224 WATER                          | 5,184          | 5,000           | 659              | 5,000             | 2,500                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 427            | 350             | 199              | 350               | 350                       |
| 226 CELLULAR/WIRELESS SERVICE COST | 155            | 165             | 45               | 200               | 165                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 149            | 640             | 74               | 300               | 150                       |
| 232 OFFICE EQUIPMENT               |                |                 |                  |                   | 150                       |
| 235 EQUIPMENT REPAIRS/MAINT.       | 5,582          | 2,100           | 439              | 2,100             | 2,500                     |
| 244 PAINTING & CARPETING           | 180            | 500             | 270              | 500               | 300                       |
| 246 OTHER BLDG MAINTENANCE         | 1,845          | 3,000           | 1,225            | 2,500             | 1,250                     |
| 248 OUTSIDE LIGHTING REPAIRS       |                |                 |                  |                   |                           |
| 249 OTHER GROUNDS MAINTENANCE      | 69             | 1,000           | 391              | 1,000             | 1,000                     |
| 263 MEALS & LODGING                | 252            | 300             |                  | 300               | 400                       |
| 264 REGISTRATION                   |                | 500             |                  | 500               | 1,500                     |
| TOTAL CONTRACTUAL SERVICES         | 65,538         | 61,955          | 23,193           | 64,150            | 44,755                    |
| 311 OFFICE SUPPLIES/PRINTING       | 232            | 728             | 588              | 900               | 325                       |
| 326 ADVERTISING                    | 75             |                 |                  |                   |                           |
| 359 OTHER                          | 1,754          | 1,800           |                  | 1,800             | 1,800                     |
| 361 SMALL TOOLS                    | 25             | 320             | 320              | 320               | 200                       |
| 367 CLOTHING & UNIFORM REPLACEMENT | 253            | 139             |                  | 200               | 300                       |
| 369 OTHER NON CAPITAL EQUIPMENT    | 4,693          | 1,758           | 577              | 600               |                           |
| 389 OTHER                          | 1,342          | 1,280           | 29               | 1,280             | 1,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 8,374          | 6,025           | 1,514            | 5,100             | 3,625                     |
| DIVISION TOTAL                     | 258,388        | 294,401         | 82,858           | 285,748           | 209,410                   |

## **PARKS – FORESTRY / STORMWATER UTILITY**

---

The Parks Division Forestry Unit functions to promote and manage a vigorous, healthy, safe urban forest through professional care.

The Forestry Division became part of the Storm Water Utility in 2008.

110 GENERAL FUND  
05 CULTURE & RECREATION

51 PARKS DEPT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 55113 FORESTRY/STORM WATER UTILITY |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 30,881         | 31,490          | 15,744           | 31,490            | 31,490                    |
| 121 WAGES PERMANENT REGULAR        | 168,747        | 166,680         | 64,927           | 166,680           | 163,597                   |
| 131 OVERTIME                       | 6,210          | 4,795           | 3,519            | 28,000            | 4,795                     |
| 132 TEMP/SEAS/L.T.E.               | 6,011          |                 | 3,201            | 4,200             | 2,733                     |
| 146 PRODUCTIVITY INCENTIVE         | 125            | 63              | 63               | 63                |                           |
| 151 WRS/RETIREMENT                 | 22,671         | 23,548          | 10,002           | 25,220            | 11,793                    |
| 152 F.I.C.A.                       | 12,950         | 12,588          | 5,314            | 14,300            | 12,392                    |
| 155 HEALTH INSURANCE EXPENSE       | 37,816         | 44,546          | 22,273           | 44,546            | 44,546                    |
| 158 MEDICARE CONTRIBUTION          | 3,057          | 2,951           | 1,260            | 3,350             | 2,939                     |
| TOTAL PERSONAL SERVICES            | 288,468        | 286,661         | 126,303          | 317,849           | 274,285                   |
| 934 OTHER CHARGE BACKS             | 285,617-       | 286,598-        | 126,826-         | 317,849-          | 274,285-                  |
| TOTAL OTHER                        | 285,617-       | 286,598-        | 126,826-         | 317,849-          | 274,285-                  |
| DIVISION TOTAL                     | 2,851          | 63              | 523-             |                   |                           |
| DEPARTMENT TOTAL                   | 3,320,005      | 3,394,229       | 1,355,401        | 3,371,094         | 3,005,268                 |

(This page left blank intentionally.)

## OTHER SERVICE ACCOUNTS

The other service area accounts for all expenditures that do not fall under the major service categories. This includes accounting for certain fringe benefits, general liability insurance, contributions made to subsidize other funds and the amount needed for retirement of debt payments, among others.

### CONTRIBUTIONS TO OTHER FUNDS

The General fund makes contributions to other funds (primarily Enterprise and Internal Service Funds) when revenues from user charges and other financing sources are not sufficient to cover expenses of these funds.

### EMPLOYEE FRINGE BENEFITS

The General Fund Budget includes amounts for various fringe benefits received by City of Kenosha employees. Most of these benefits are budgeted directly in the departments, while others are budgeted and expensed from this section. Fringe benefits include:

| <u>Benefit</u>            | <u>Where Budgeted</u>       |
|---------------------------|-----------------------------|
| Wisconsin Retirement      | Within departmental budgets |
| F.I.C.A. and Medicare     | Within departmental budgets |
| Health Insurance          | Within departmental budgets |
| Group Life Insurance      | Budgeted separately         |
| Worker's Compensation     | Budgeted separately         |
| Unemployment Compensation | Budgeted separately         |

### GENERAL INSURANCE

The City maintains liability insurance coverage for all City owned properties, administers a self-insured liability program and reviews potential risks and hazards. The purpose of General Insurance is to ensure that the City is not exposed to hazards and risks that could result in financial liability.

#### *Responsibilities/Activities*

General Insurance administers and coordinates damage and liability claims presented to the City. Investigation of the circumstances and facts associated with claims are conducted and appropriate recommendations are made. Processes claims by the City against other parties, as well as initiates and follows through on claims by the City against insurance companies for which it has purchased insurance for reimbursement of losses.

Coordinating the defense of all suits against the City resulting from alleged acts of negligence are reviewed by the department's staff along with the City Attorney. Staff reviews, analyzes, and obtains the appropriate level of insurance coverage.

## **OTHER SERVICE ACCOUNTS**

### **Funded Full-Time Positions**

|                 | 2010 | 2011 | Adopted<br>2012 |
|-----------------|------|------|-----------------|
| Risk Technician | 1    | 1    | 0               |
| Risk Assistant  | 1    | 1    | 1               |
| Total Funded    | 2    | 2    | 1               |

### **Unfunded Full-Time Positions**

|                 | 2010 | 2011 | Adopted<br>2012 |
|-----------------|------|------|-----------------|
| Risk Technician | 0    | 0    | 1               |
| Total Unfunded  | 0    | 0    | 1               |

*Note: Unfunded positions were shown in the total position count for 2010 and 2011. For 2012 they are shown separately.*

### **MISCELLANEOUS NON-DEPARTMENTAL**

This category is for General Fund expenditures that do not relate to any one department, which includes:

Tax Roll Refunds

Public Claims and Settlements

Sales Tax

Bad Debt Expense and Accounts Receivable Collections

### **RESERVES**

Reserves are maintained to provide for unanticipated expenditures of a nonrecurring basis or to meet unforeseen increases in service delivery costs. This category includes:

Contingency Reserve

Salary and Fringe Benefit Reserve

### **DEBT SERVICE**

This is an amount equal to the Debt Service Tax Levy that is needed for the retirement of the City of Kenosha's long term debt due in 2012.

110 GENERAL FUND  
09 OTHER

61 CONTRIBUTION TO OTHER FUNDS

| DESCRIPTION                       | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56100 CONTRIBUTION TO OTHER FUNDS |                |                 |                  |                   |                           |
| 611 CENTRAL STORES                | 84,207         | 87,649          | 43,824           | 88,629            | 81,050                    |
| 613 CENTRAL GARAGE                |                | 1,224           |                  |                   |                           |
| 622 MASS TRANSIT-OPERATING        | 1,426,584      | 1,519,344       | 759,672          | 1,554,604         | 1,519,344                 |
| 624 AIRPORT FUND                  | 451,809        | 374,742         | 186,852          | 373,701           | 354,129                   |
| TOTAL CONTRIBUTIONS TO OTHER      | 1,962,600      | 1,982,959       | 990,348          | 2,016,934         | 1,954,523                 |
| DEPARTMENT TOTAL                  | 1,962,600      | 1,982,959       | 990,348          | 2,016,934         | 1,954,523                 |

110 GENERAL FUND  
09 OTHER

63 EMPLOYEE FRINGE BENEFITS

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56300 EMPLOYEE FRINGE BENEFITS  |                |                 |                  |                   |                           |
| 151 WRS/RETIREMENT              | 238            | 450             | 189              | 300               | 300                       |
| 152 F.I.C.A.                    | 1,001          | 250             | 98               | 150               | 150                       |
| 156 GROUP LIFE INSURANCE        | 79,149         | 85,500          | 43,698           | 81,000            | 81,000                    |
| 157 STATE UNEMPLOYMENT COMP     | 258,964        | 193,314         | 175,051          | 265,000           | 288,314                   |
| 158 MEDICARE CONTRIBUTION       | 367            | 60              | 23               | 40                | 40                        |
| TOTAL PERSONAL SERVICES         | 339,719        | 279,574         | 219,059          | 346,490           | 369,804                   |
| 219 OTHER PROFESSIONAL SERVICES | 7,438          | 7,600           | 3,325            | 7,140             |                           |
| TOTAL CONTRACTUAL SERVICES      | 7,438          | 7,600           | 3,325            | 7,140             |                           |
| DEPARTMENT TOTAL                | 347,157        | 287,174         | 222,384          | 353,630           | 369,804                   |



110 GENERAL FUND  
09 OTHER

63 EMPLOYEE FRINGE BENEFITS

| DESCRIPTION                 | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56302 IMPUTED BENEFIT COSTS |                |                 |                  |                   |                           |
| 152 F.I.C.A.                | 1,165          | _____           | _____            | _____             | _____                     |
| 158 MEDICARE CONTRIBUTION   | 405            | _____           | _____            | _____             | _____                     |
| TOTAL PERSONAL SERVICES     | 1,570          | _____           | _____            | _____             | _____                     |
| <br>                        |                |                 |                  |                   |                           |
| DIVISION TOTAL              | 1,570          | _____           | _____            | _____             | _____                     |

110 GENERAL FUND  
09 OTHER

63 EMPLOYEE FRINGE BENEFITS

| DESCRIPTION                | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|----------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56304 GROUP LIFE INSURANCE |                |                 |                  |                   |                           |
| 156 GROUP LIFE INSURANCE   | 79,149         | 85,500          | 43,698           | 81,000            | 81,000                    |
| TOTAL PERSONAL SERVICES    | 79,149         | 85,500          | 43,698           | 81,000            | 81,000                    |
| <br>                       |                |                 |                  |                   |                           |
| DIVISION TOTAL             | 79,149         | 85,500          | 43,698           | 81,000            | 81,000                    |

110 GENERAL FUND  
09 OTHER

63 EMPLOYEE FRINGE BENEFITS

| DESCRIPTION                 | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56308 ST UNEMPLOY COMP      |                |                 |                  |                   |                           |
| 157 STATE UNEMPLOYMENT COMP | 258,964        | 193,314         | 175,051          | 265,000           | 288,314                   |
| TOTAL PERSONAL SERVICES     | 258,964        | 193,314         | 175,051          | 265,000           | 288,314                   |
| <br>                        |                |                 |                  |                   |                           |
| DIVISION TOTAL              | 258,964        | 193,314         | 175,051          | 265,000           | 288,314                   |

110 GENERAL FUND  
 09 OTHER

63 EMPLOYEE FRINGE BENEFITS

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56309 PERSONAL USE OF CITY CARS |                |                 |                  |                   |                           |
| 151 WRS/RETIREMENT              | 238            | 450             | 189              | 300               | 300                       |
| 152 F.I.C.A.                    | 164-           | 250             | 98               | 150               | 150                       |
| 158 MEDICARE CONTRIBUTION       | 38-            | 60              | 23               | 40                | 40                        |
| TOTAL PERSONAL SERVICES         | 36             | 760             | 310              | 490               | 490                       |
| <br>                            |                |                 |                  |                   |                           |
| DIVISION TOTAL                  | 36             | 760             | 310              | 490               | 490                       |

110 GENERAL FUND  
 09 OTHER

63 EMPLOYEE FRINGE BENEFITS

| DESCRIPTION                      | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56310 FLEX BENEFIT PROGRAM COSTS |                |                 |                  |                   |                           |
| 219 OTHER PROFESSIONAL SERVICES  | 7,438          | 7,600           | 3,325            | 7,140             | _____                     |
| TOTAL CONTRACTUAL SERVICES       | 7,438          | 7,600           | 3,325            | 7,140             | _____                     |
| <br>                             |                |                 |                  |                   |                           |
| DIVISION TOTAL                   | 7,438          | 7,600           | 3,325            | 7,140             | _____                     |
| <br>                             |                |                 |                  |                   |                           |
| DEPARTMENT TOTAL                 | 347,157        | 287,174         | 222,384          | 353,630           | 369,804                   |

110 GENERAL FUND  
09 OTHER

64 GENERAL INSURANCE/WC EXPENSES

| DESCRIPTION                         | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56400 GENERAL INSURANCE/WC EXPENSES |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR      | 48,759         | 49,950          | 24,780           | 48,985            | 49,950                    |
| 146 PRODUCTIVITY INCENTIVE          | 125            |                 |                  |                   |                           |
| 151 WRS/RETIREMENT                  | 5,377          | 5,800           | 2,874            | 4,480             | 2,950                     |
| 152 F.I.C.A.                        | 3,016          | 3,100           | 1,536            | 3,050             | 3,100                     |
| 155 HEALTH INSURANCE EXPENSE        | 36,340         | 18,600          | 9,300            | 18,600            | 18,100                    |
| 158 MEDICARE CONTRIBUTION           | 705            | 730             | 359              | 710               | 730                       |
| 161 WORKMEN'S COMP MEDICAL SERVICE  | 397,886        | 300,000         | 141,784          | 400,000           | 300,000                   |
| 162 STATE W C ASSESSMENT            | 9,785          | 15,000          |                  | 18,000            | 18,000                    |
| 164 SAFETY PRESCRIPTION GLASSES     | 330            | 2,000           | 220              | 1,500             | 2,000                     |
| 166 DEATH/DISABILITY - OTHER        | 83,883         | 150,000         | 81,480           | 150,000           | 150,000                   |
| TOTAL PERSONAL SERVICES             | 586,206        | 545,180         | 262,333          | 645,325           | 544,830                   |
| 212 LEGAL-LABOR/PERSONNEL           | 46,322         | 75,000          | 26,259           | 75,000            | 75,000                    |
| 219 OTHER PROFESSIONAL SERVICES     | 124,131        | 162,700         | 89,244           | 159,000           | 162,700                   |
| 271 STATE INS POLICY FIRE&EXT COV   | 40,003         | 41,732          | 70,577           | 56,000            | 69,125                    |
| 273 CVMIC LIABILITY                 | 140,593        | 139,679         | 195,768          | 145,293           | 153,000                   |
| 276 AUTO POLICY                     | 62,813         | 63,292          | 62,886           | 62,886            | 65,600                    |
| 277 BOILER INSURANCE                | 2,776          | 1,982           | 1,911            | 1,911             | 2,010                     |
| 278 EXCESS W.C./W.C. PREMIUM        | 46,556         | 50,967          |                  | 50,475            | 53,200                    |
| 279 EMPLOYEE BLANKET BONDS-ETC      | 1,729          | 1,945           | 140              | 2,050             | 2,050                     |
| 299 OTHER                           | 71,563-        | 121,000-        |                  | 78,000-           | 78,000-                   |
| TOTAL CONTRACTUAL SERVICES          | 393,360        | 416,297         | 446,785          | 474,615           | 504,685                   |
| 322 SUBSCRIPTIONS & BOOKS           |                | 825             |                  |                   |                           |
| 389 OTHER                           | 300            |                 |                  |                   |                           |
| TOTAL MATERIALS AND SUPPLIES        | 300            | 825             |                  |                   |                           |
| 719 SELF-INSURANCE LOSSES           | 71,267         | 150,000         | 104,182          | 150,000           | 150,000                   |
| TOTAL INSURED LOSSES                | 71,267         | 150,000         | 104,182          | 150,000           | 150,000                   |
| DEPARTMENT TOTAL                    | 1,051,133      | 1,112,302       | 813,300          | 1,269,940         | 1,199,515                 |

110 GENERAL FUND  
09 OTHER

64 GENERAL INSURANCE/WC EXPENSES

| DESCRIPTION                       | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56401 GENERAL INS COSTS           |                |                 |                  |                   |                           |
| 271 STATE INS POLICY FIRE&EXT COV | 40,003         | 41,732          | 70,577           | 56,000            | 69,125                    |
| 273 CVMIC LIABILITY               | 140,593        | 139,679         | 195,768          | 145,293           | 153,000                   |
| 276 AUTO POLICY                   | 62,813         | 63,292          | 62,886           | 62,886            | 65,600                    |
| 277 BOILER INSURANCE              | 2,776          | 1,982           | 1,911            | 1,911             | 2,010                     |
| 278 EXCESS W.C./W.C. PREMIUM      | 46,556         | 50,967          |                  | 50,475            | 53,200                    |
| 279 EMPLOYEE BLANKET BONDS-ETC    | 1,729          | 1,945           | 140              | 2,050             | 2,050                     |
| TOTAL CONTRACTUAL SERVICES        | 294,470        | 299,597         | 331,282          | 318,615           | 344,985                   |
| <br>                              |                |                 |                  |                   |                           |
| DIVISION TOTAL                    | 294,470        | 299,597         | 331,282          | 318,615           | 344,985                   |

110 GENERAL FUND  
09 OTHER

64 GENERAL INSURANCE/WC EXPENSES

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56402 GEN'L INS.-ADMINISTRATIVE |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR  | 48,759         | 49,950          | 24,780           | 48,985            | 49,950                    |
| 146 PRODUCTIVITY INCENTIVE      | 125            |                 |                  |                   |                           |
| 151 WRS/RETIREMENT              | 5,377          | 5,800           | 2,874            | 4,480             | 2,950                     |
| 152 F.I.C.A.                    | 3,016          | 3,100           | 1,536            | 3,050             | 3,100                     |
| 155 HEALTH INSURANCE EXPENSE    | 36,340         | 18,600          | 9,300            | 18,600            | 18,100                    |
| 158 MEDICARE CONTRIBUTION       | 705            | 730             | 359              | 710               | 730                       |
| 164 SAFETY PRESCRIPTION GLASSES | 330            | 2,000           | 220              | 1,500             | 2,000                     |
| TOTAL PERSONAL SERVICES         | 94,652         | 80,180          | 39,069           | 77,325            | 76,830                    |
| 219 OTHER PROFESSIONAL SERVICES | 100,131        | 130,000         | 71,244           | 130,000           | 130,000                   |
| 299 OTHER                       | 71,563-        | 121,000-        |                  | 78,000-           | 78,000-                   |
| TOTAL CONTRACTUAL SERVICES      | 28,568         | 9,000           | 71,244           | 52,000            | 52,000                    |
| 322 SUBSCRIPTIONS & BOOKS       |                | 825             |                  |                   |                           |
| 389 OTHER                       | 300            |                 |                  |                   |                           |
| TOTAL MATERIALS AND SUPPLIES    | 300            | 825             |                  |                   |                           |
| DIVISION TOTAL                  | 123,520        | 90,005          | 110,313          | 129,325           | 128,830                   |



110 GENERAL FUND  
 09 OTHER

64 GENERAL INSURANCE/WC EXPENSES

| DESCRIPTION                  | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56404 GEN'L INS.-CLAIMS PAID |                |                 |                  |                   |                           |
| 719 SELF-INSURANCE LOSSES    | 71,267         | 150,000         | 104,182          | 150,000           | 150,000                   |
| TOTAL INSURED LOSSES         | 71,267         | 150,000         | 104,182          | 150,000           | 150,000                   |
| DIVISION TOTAL               | 71,267         | 150,000         | 104,182          | 150,000           | 150,000                   |

110 GENERAL FUND  
 09 OTHER

64 GENERAL INSURANCE/WC EXPENSES

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56405 WORKER'S COMP EXPENSES       |                |                 |                  |                   |                           |
| 161 WORKMEN'S COMP MEDICAL SERVICE | 397,886        | 300,000         | 141,784          | 400,000           | 300,000                   |
| 162 STATE W C ASSESSMENT           | 9,785          | 15,000          |                  | 18,000            | 18,000                    |
| 166 DEATH/DISABILITY - OTHER       | 83,883         | 150,000         | 81,480           | 150,000           | 150,000                   |
| TOTAL PERSONAL SERVICES            | 491,554        | 465,000         | 223,264          | 568,000           | 468,000                   |
| 212 LEGAL-LABOR/PERSONNEL          | 46,322         | 75,000          | 26,259           | 75,000            | 75,000                    |
| 219 OTHER PROFESSIONAL SERVICES    | 24,000         | 32,700          | 18,000           | 29,000            | 32,700                    |
| TOTAL CONTRACTUAL SERVICES         | 70,322         | 107,700         | 44,259           | 104,000           | 107,700                   |
| DIVISION TOTAL                     | 561,876        | 572,700         | 267,523          | 672,000           | 575,700                   |
| DEPARTMENT TOTAL                   | 1,051,133      | 1,112,302       | 813,300          | 1,269,940         | 1,199,515                 |

110 GENERAL FUND  
09 OTHER

65 MISC NON-DEPARTMENTAL

| DESCRIPTION                    | ACTUAL<br>2010    | REVISED<br>2011   | 6 MO YTD<br>6/11  | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|
| 56500 MISC NON-DEPARTMENTAL    |                   |                   |                   |                   |                           |
| 259 OTHER                      | 451,292           | 20,000            | 58,556            | 20,000            | 20,000                    |
| TOTAL CONTRACTUAL SERVICES     | 451,292           | 20,000            | 58,556            | 20,000            | 20,000                    |
| 421 ACCOUNTS RECEIVABLE        | 4,699             | 20,000            | 7,000             | 20,000            | 20,000                    |
| 422 DELQ P.P. TAX/S.A. CHARGES | 49,096            | 20,000            | <u>          </u> | 20,000            | 20,000                    |
| 423 W/O-REAL ESTATE TAX        | <u>          </u> | 15,000            | <u>          </u> | 10,900            | 15,000                    |
| 431 ASSESSING ERRORS           | 45,044            | <u>          </u> | 4,021             | 4,021             | <u>          </u>         |
| TOTAL CLAIMS & LOSSES          | 98,839            | 55,000            | 11,021            | 54,921            | 55,000                    |
| 909 MISCELLANEOUS              | 2,622             | 10,000            | 704               | 10,000            | 10,000                    |
| TOTAL OTHER                    | 2,622             | 10,000            | 704               | 10,000            | 10,000                    |
| DEPARTMENT TOTAL               | 552,753           | 85,000            | 70,281            | 84,921            | 85,000                    |

110 GENERAL FUND  
 09 OTHER

65 MISC NON-DEPARTMENTAL

| DESCRIPTION                          | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56501 DEPT HSING/STREET SPEC CHARGES |                |                 |                  |                   |                           |
| 259 OTHER                            | 406,755        | _____           | 57,356           | _____             | _____                     |
| TOTAL CONTRACTUAL SERVICES           | 406,755        | _____           | 57,356           | _____             | _____                     |
| <br>                                 |                |                 |                  |                   |                           |
| DIVISION TOTAL                       | 406,755        | _____           | 57,356           | _____             | _____                     |

110 GENERAL FUND  
09 OTHER

65 MISC NON-DEPARTMENTAL

| DESCRIPTION                    | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56505 TAX ROLL REFUNDS         |                |                 |                  |                   |                           |
| 422 DELQ P.P. TAX/S.A. CHARGES | 332            |                 |                  |                   |                           |
| 423 W/O-REAL ESTATE TAX        |                | <u>15,000</u>   |                  | <u>10,900</u>     | <u>15,000</u>             |
| 431 ASSESSING ERRORS           | <u>45,044</u>  |                 | <u>4,021</u>     | <u>4,021</u>      |                           |
| TOTAL CLAIMS & LOSSES          | 45,376         | <u>15,000</u>   | 4,021            | 14,921            | <u>15,000</u>             |
| <br>                           |                |                 |                  |                   |                           |
| DIVISION TOTAL                 | 45,376         | 15,000          | 4,021            | 14,921            | 15,000                    |

110 GENERAL FUND  
09 OTHER

65 MISC NON-DEPARTMENTAL

| DESCRIPTION                | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|----------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56507 SALES TAX            |                |                 |                  |                   |                           |
| 259 OTHER                  | 14,038         | 10,000          | 31               | 10,000            | 10,000                    |
| TOTAL CONTRACTUAL SERVICES | 14,038         | 10,000          | 31               | 10,000            | 10,000                    |
| <br>                       |                |                 |                  |                   |                           |
| DIVISION TOTAL             | 14,038         | 10,000          | 31               | 10,000            | 10,000                    |

110 GENERAL FUND  
09 OTHER

65 MISC NON-DEPARTMENTAL

| DESCRIPTION                    | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56508 BAD DEBT EXPENSE         |                |                 |                  |                   |                           |
| 421 ACCOUNTS RECEIVABLE        | 4,699          | 20,000          | 7,000            | 20,000            | 20,000                    |
| 422 DELQ P.P. TAX/S.A. CHARGES | 48,764         | 20,000          | <u>7,000</u>     | 20,000            | 20,000                    |
| TOTAL CLAIMS & LOSSES          | 53,463         | 40,000          | 7,000            | 40,000            | 40,000                    |
| <br>                           |                |                 |                  |                   |                           |
| DIVISION TOTAL                 | 53,463         | 40,000          | 7,000            | 40,000            | 40,000                    |

110 GENERAL FUND  
 09 OTHER

65 MISC NON-DEPARTMENTAL

| DESCRIPTION                 | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56519 MISCELLANEOUS EXPENSE |                |                 |                  |                   |                           |
| 259 OTHER                   | 30,499         | 10,000          | 1,169            | 10,000            | 10,000                    |
| TOTAL CONTRACTUAL SERVICES  | 30,499         | 10,000          | 1,169            | 10,000            | 10,000                    |
| 909 MISCELLANEOUS           | 2,622          | 10,000          | 704              | 10,000            | 10,000                    |
| TOTAL OTHER                 | 2,622          | 10,000          | 704              | 10,000            | 10,000                    |
| <br>                        |                |                 |                  |                   |                           |
| DIVISION TOTAL              | 33,121         | 20,000          | 1,873            | 20,000            | 20,000                    |
| <br>                        |                |                 |                  |                   |                           |
| DEPARTMENT TOTAL            | 552,753        | 85,000          | 70,281           | 84,921            | 85,000                    |



110 GENERAL FUND  
09 OTHER

67 RESERVES

| DESCRIPTION                | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|----------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56700 RESERVES             |                |                 |                  |                   |                           |
| 146 PRODUCTIVITY INCENTIVE | _____          | 96,671          | _____            | 96,671            | 86,000                    |
| TOTAL PERSONAL SERVICES    |                | 96,671          |                  | 96,671            | 86,000                    |
| 901 CONTINGENCY RESERVE    | _____          | 250,000         | _____            | 250,000           | 250,000                   |
| 934 OTHER CHARGE BACKS     | _____          | 78,439-         | _____            | 78,439-           |                           |
| TOTAL OTHER                |                | 171,561         |                  | 171,561           | 250,000                   |
| DEPARTMENT TOTAL           | _____          | 268,232         | _____            | 268,232           | 336,000                   |

110 GENERAL FUND  
 09 OTHER

69 DEBT SERVICE NET OF REVENUES

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 56901 DEBT SERVICE NET OF REVENUES |                |                 |                  |                   |                           |
| 908 DEBT SERVICE NET OF REVENUES   | 7,541,504      | 8,072,830       | 4,036,416        | 8,072,830         | 8,353,356                 |
| TOTAL OTHER                        | 7,541,504      | 8,072,830       | 4,036,416        | 8,072,830         | 8,353,356                 |
| DEPARTMENT TOTAL                   | 7,541,504      | 8,072,830       | 4,036,416        | 8,072,830         | 8,353,356                 |

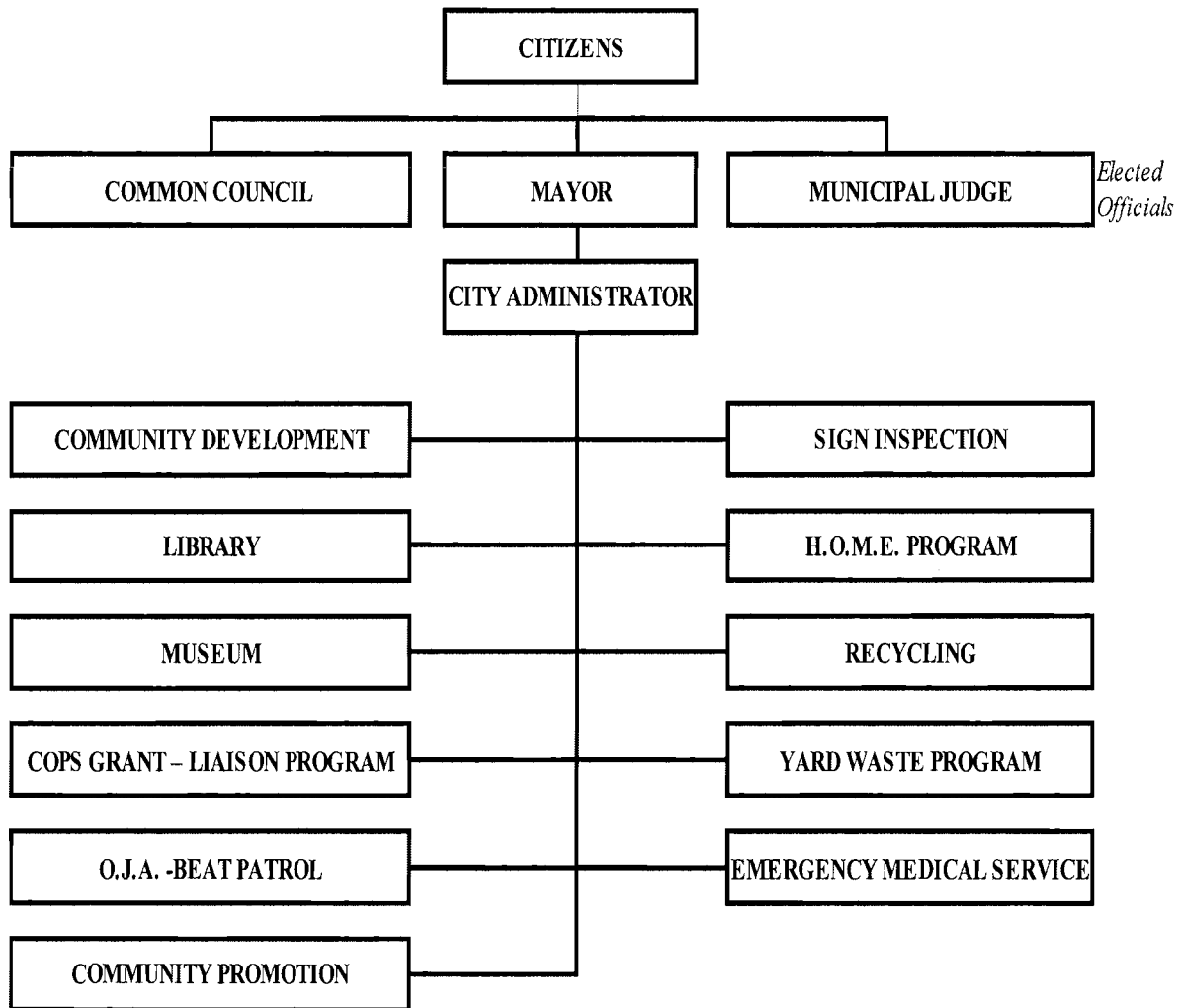
# SPECIAL REVENUE FUNDS

---

Special revenue funds are used to account for revenues from specific sources that are designated to finance certain functions or activities of the City of Kenosha.

These funds are maintained and budgeted on the modified accrual basis of accounting with the exception of the Community Development Block Grant Program. This program is maintained on the modified accrual basis of accounting and established as a project-length budget.

## **Organization**



(This page left blank intentionally.)

## **SPECIAL REVENUE FUNDS MAJOR REVENUES**

---

### ***Taxes***

The Special Revenue funds – Library, Museum, Recycling, EMS, and Community Promotion derive a portion of their revenues from a PROPERTY TAX LEVY. In 2012, \$ 11,742,250 must be levied to support these operations.

### ***Community Development Block Grant Funding***

The City has received funds from this allocation through the U.S. Department of Housing & Urban Development since 1974. These funds are used to benefit low and moderate income families and as an aid in the elimination of blight in neighborhoods. The \$ 966,167 estimated to be received in 2012 is the same amount as the 2011 actual subsidy.

### ***State and County Revenues***

This revenue source is received by the Library system under a contract with the Kenosha County Library System to offset the operation of a county-wide library computer network system. The \$ 1,515,011 for 2012 is down slightly from 2011.

### ***Recycling & Volume Based Grant***

This is a State grant payment to support the City's recycling program. The State of Wisconsin reduced the recycling grant from \$540,000 in 2011 to \$360,000 in 2012 during it's budget process.

### ***EMS – Ambulance User Fees***

This is a user fee charged to the individual for an Emergency Medical Service Call.

## COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM

The City of Kenosha has received funds from the Community Development Block Grant Program (CDBG) through the U.S. Department of Housing and Urban Development since the inception of the program in 1974. Since that time the City has received funds to benefit low and moderate income people and aid in the elimination of slums and blight.

### Responsibilities/Activities

Staff administers the City's Community Development Block Grant (CDBG) Program. The CDBG Program provides funds to not-for-profit organizations, businesses and homeowners through loans and grants that primarily benefit low-to-moderate income persons.

|                        | <i>2010 Actual</i> | <i>2011 Estimated</i> | <i>2012 Estimated</i> |
|------------------------|--------------------|-----------------------|-----------------------|
| Annual CDBG Allocation | \$1,163,013.00     | \$966,167.00          | \$966,167.00          |

### 2012 CDBG PROGRAM

| Agency   | Program                                   | Amount    |
|--|---|-----------|
| <b><u>Public Service</u></b>   |   |           |
| Kenosha Area Family & Aging Service, Inc.                            | Volunteer Transportation Service          | \$5,000   |
| Walkin' In My Shoes, Inc.  | Survival Backpack Street Outreach Program | \$5,000   |
| Kenosha Literacy Council, Inc.                                       | Long Term Literacy                        | \$5,000   |
| Oasis Youth Center   | Site Security                             | \$5,000   |
| Kenosha Achievement Center   | Employment Exploration                    | \$15,325  |
| Spanish Center of Southeastern WI, Inc.                              | Continuum of Care                         | \$18,970  |
| Women & Children's Horizons  | Legal Advocacy Program-Legal Coordinator  | \$20,000  |
| ELCA Urban Outreach Center   | Helping Residents Become Self-Sufficient  | \$20,630  |
| Kenosha YMCA   | Frank Neighborhood Project                | \$25,000  |
| Shalom Center  | Emergency Family Shelter                  | \$25,000  |
|  | Total                                     | \$144,925 |
| <b><u>Housing, Neighborhood Improvement/Economic Development</u></b> |   |           |
| Kenosha Achievement Center   | Workshop Improvements                     | \$25,000  |
| Women & Children's Horizons  | Building Repairs                          | \$45,000  |
| WI Women's Business Initiative Corp.                                 | Micro-Enterprise Development Continuum    | \$150,000 |
| City of Kenosha - Public Works                                       | Street Improvements                       | \$408,009 |
|  | Total                                     | \$628,009 |

# COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM

## 2012 CDBG PROGRAM CONTINUED

| Agency                            | Program                                       | Amount           |
|-----------------------------------|---|------------------|
| <b><u>Planning/Management</u></b> |   |                  |
| HOPE Council, Inc.                | Hope House Planning Grant                     | \$10,000         |
| Kenosha Common Markets            | Feasibility Study                             | \$30,000         |
| City of Kenosha                   | Program Administration/Comprehensive Planning | \$153,233        |
|                                   | Total   | \$193,233        |
|                                   |   |                  |
| <b>Total 2012 CDBG Program</b>    |   | <b>\$966,167</b> |

## KENOSHA PUBLIC LIBRARY

---

The Kenosha Public Library (KPL) provides the highest quality library resources for information, recreation, and lifelong learning for residents of all ages in the City and County of Kenosha. In upholding the Library Bill of Rights and the Freedom to Read and Freedom to View statements, the Library assures that library services are available to everyone.

### ***Responsibilities/Activities***

The Kenosha Public Library provides high quality library services in a timely and cost effective manner. It builds, organizes, and maintains library collections for all ages and skill levels that represent diverse points of view for reading, viewing, and listening. Library collections are now available on the Internet and on the shelf. Collections include informational, factual, instructional, and recreational books, AV materials, and electronic resources. KPL also enhances the educational and personal development of school age and preschool children by providing quality, high interest children's programming to foster reading readiness and encourage reading.

KPL provides effective customer assistance in utilizing its collections, reference information, and readers' advisory services. It also provides well maintained facilities for quiet study and research, as well as for appropriate civic and community group programs and activities that contribute to the community's overall cultural life.

In 2012, KPL will continue to operate comprehensive, cost effective library services for the City and County of Kenosha for 69 hours a week during the school year and 65 hours a week in the summer. KPL plans to checkout 1,170,000 items from its collections, answer 171,000 reference and information questions, provide 250,000 computer workstation sessions, welcome customers to the library 846,000 times, and conduct over 950 storytimes and programs for more than 30,000 children and adults.

In anticipation of unprecedented budget constraints for 2012, KPL undertook several cost cutting staff reduction measures in 2011. For 2012, KPL has reduced four full time positions from the 2011 budget. These reductions, coupled with decreased 2012 pension and health insurance costs, will significantly shrink 2012 personnel expenses. KPL will maximize employee productivity and continue quality customer service in 2012. With fewer employees available to staff the Library, KPL has opted to maintain the same service hours in 2012 as 2011, while potentially slowing the speed of customer service.

For 2012, KPL will administer a federal grant on computerized services and resources and continue to manage the county-wide library computer network for the Kenosha County Library System. KPL will also administer "The Big Read Kenosha County 2012" with funds from the National Endowment for the Arts and help from the Library Foundation, the Friends of the Library, and many community partners.

KPL will continue to diligently maintain its buildings and grounds. In 2012, scheduled maintenance projects will move ahead at all KPL buildings. Using City capital funds, KPL will also supervise the assessment and maintenance of the Simmons Library exterior limestone.



## KENOSHA PUBLIC LIBRARY

### ***Responsibilities/Activities (continued)***

|                                     | 2010<br>Actual | 2011<br>Estimate | 2012<br>Goal |
|-------------------------------------|----------------|------------------|--------------|
| Checkout of library materials       | 1,190,659      | 1,166,000        | 1,170,000    |
| Reference and information questions | 169,102        | 169,500          | 171,000      |
| Computer workstation sessions       | 262,689        | 245,000          | 250,000      |
| Library visits                      | 873,209        | 838,000          | 846,000      |
| Program attendance                  | 29,149         | 29,000           | 30,000       |
| Library collection (by volumes)     | 403,476        | 396,000          | 400,000      |

### ***Funded Full-Time Positions***

|                                  | 2010<br>Actual | 2011<br>Estimated | 2012<br>Adopted |
|----------------------------------|----------------|-------------------|-----------------|
| Library Director                 | 1              | 1                 | 1               |
| Assistant Director               | 0              | 1                 | 1               |
| Principal Librarian              | 2              | 0                 | 0               |
| Maintenance Superintendent       | 1              | 1                 | 1               |
| Head of Administrative Services  | 1              | 1                 | 1               |
| Senior Librarian                 | 6              | 6                 | 5               |
| Supervising Library Clerk        | 3              | 3                 | 4               |
| Supervising Driver/Clerk         | 1              | 1                 | 1               |
| Administrative Secretary         | 1              | 1                 | 1               |
| Accounting Assistant             | 1              | 1                 | 1               |
| Administrative Assistant         | 1              | 1                 | 0               |
| Librarian                        | 8              | 8                 | 8               |
| Library Assistant                | 2              | 2                 | 2               |
| Network Administrators           | 3              | 2                 | 2               |
| Circulation Technical Specialist | 0              | 1                 | 0               |
| Building Maintenance             | 3              | 3                 | 3               |
| Clerks                           | 8              | 8                 | 6               |
| Total Funded                     | 42             | 41                | 37              |

## KENOSHA PUBLIC LIBRARY

---

### Total Revenues

|   | 2010<br>Actual     | 2011<br>Revised<br>Budget | 2011<br>Actual<br>6/30/2011 | 2011<br>Estimated  | 2012<br>Adopted<br>Budget |
|---|--------------------|---------------------------|-----------------------------|--------------------|---------------------------|
| Tax Levy  | \$4,557,290        | \$4,584,056               | \$2,292,000                 | \$4,584,056        | \$4,086,056               |
| Tax Levy – Debt Service                             | 476,849            | 492,171                   | 492,171                     | 492,171            | 1,157,860                 |
| State & County Revenue                              | 1,554,558          | 1,538,891                 | 769,446                     | 1,538,891          | 1,515,011                 |
| Photocopy Revenue                                   | 10,628             | 12,100                    | 5,536                       | 11,200             | 11,200                    |
| Interest  | 2,634              | 2,000                     | 1,753                       | 3,650              | 3,750                     |
| Other Revenues                                      | 189,415            | 189,410                   | 90,207                      | 181,100            | 183,600                   |
| Appropriation from (Addition<br>to) Working Capital | (112,495)          | 181,560                   | –                           | 194,413            | 223,049                   |
| Total Revenues                                      | <u>\$6,678,879</u> | <u>\$7,000,188</u>        | <u>\$3,651,113</u>          | <u>\$7,005,481</u> | <u>\$7,180,526</u>        |

## KENOSHA PUBLIC LIBRARY

### Total Expenditures

|                       | <u>2010<br/>Actual</u> | <u>2011<br/>Revised<br/>Budget</u> | <u>2011<br/>Actual<br/>6/30/2011</u> | <u>2011<br/>Estimated</u> | <u>2012<br/>Adopted<br/>Budget</u> |
|-----------------------|------------------------|------------------------------------|--------------------------------------|---------------------------|------------------------------------|
| Personnel             |                        |                                    |                                      |                           |                                    |
| Salaries              | \$3,277,273            | \$3,348,842                        | \$1,659,129                          | \$3,348,842               | \$3,199,410                        |
| Health Insurance      | 790,107                | 923,911                            | 346,734                              | 923,911                   | 799,800                            |
| Other Benefits        | 708,055                | 751,096                            | 401,779                              | 760,596                   | 548,756                            |
| Library Materials     | 523,946                | 523,509                            | 245,972                              | 523,509                   | 523,510                            |
| Library Supplies      | 158,551                | 163,025                            | 66,462                               | 168,875                   | 170,020                            |
| Buildings & Grounds   | 467,423                | 553,325                            | 313,918                              | 544,768                   | 558,130                            |
| Computer & Equipment  |                        |                                    |                                      |                           |                                    |
| Maintenance           | 194,988                | 171,834                            | 104,484                              | 170,734                   | 141,965                            |
| Professional Services | 54,502                 | 56,225                             | 20,695                               | 56,225                    | 65,225                             |
| Travel & Training     | 11,987                 | 13,700                             | 2,464                                | 13,700                    | 13,700                             |
| Capital Outlay        | -                      | -                                  | -                                    | -                         | -                                  |
| Other Expenses        | 1,906                  | 2,550                              | 462                                  | 2,150                     | 2,150                              |
| Debt Service          | 476,849                | 492,171                            | 492,171                              | 492,171                   | 1,157,860                          |
|                       | <u>\$6,665,587</u>     | <u>\$7,000,188</u>                 | <u>\$3,654,270</u>                   | <u>\$7,005,481</u>        | <u>\$7,180,526</u>                 |
| Total Expenditures    |                        |                                    |                                      |                           |                                    |

## **KENOSHA PUBLIC MUSEUMS**

---

The Kenosha Public Museums are community treasures and regional tourist attractions. All three of the public museums - Kenosha Public Museum, Dinosaur Discovery Museum and Civil War Museum - have been featured in regional and national travel magazines, newspapers and specialty journals, as well as related websites. The Kenosha Public Museum is a Smithsonian Affiliate and is accredited by the American Association of Museums. The Kenosha Public Museums are listed as one of top tourist attractions by the Kenosha Area Convention and Visitors Bureau, Milwaukee Journal Sentinel, Daily News Group, WISN-TV and others.

The KPM, a natural history and fine art museum, offers outstanding changing exhibits, a variety of free public programs and a full complement of classes and workshops designed for ages 2 years to 99 years. The DDM has the nation's largest display of meat eating theropods and nine of them can't be seen anywhere else. The CWM has become a nationally recognized resource by authors, historians, reenactors as well as school teachers and tour guides. The Veterans Gallery at the CWM is one of the most mentioned "favorite spots" in the Museum and is a poignant reminder of the sacrifices of our soldiers throughout our nation's history.

The Kenosha Public Museums Foundation, Inc. continues to generate revenues for the ongoing operations of the Museums independent of the City tax levy. The Friends of the Kenosha Public Museums, Inc. with over 2500 households as members, is recruiting and supporting new "friends" for all three Museums. The Kenosha Public Museums are a dynamic and vibrant community resource growing and changing as does Kenosha.

### ***Responsibilities/Activities***

#### **KENOSHA PUBLIC MUSEUMS**

The mission of the Kenosha Public Museums is to enrich the cultural and community life of the Kenosha area, the greater region, Museum visitors and patrons. The Kenosha Public Museums fulfill this mission through the collection and conservation of artifacts and specimens, the development of diverse displays and exhibits, and the presentation of educational programs.

#### **KENOSHA PUBLIC MUSEUM**

The Kenosha Public Museum collects, preserves and interprets decorative and fine arts, natural science, and cultural artifacts from around the world and throughout time.

#### **DINOSAUR DISCOVERY MUSEUM**

The Dinosaur Discovery Museum collects, and preserves dinosaur specimens and interprets their development over time. The Dinosaur Discovery Museum collaborates with the Carthage Institute of Paleontology in research and educational programs.

#### **CIVIL WAR MUSEUM**

The Civil War Museum collects, preserves and interprets artifacts relating to the social, economic and cultural experiences of the people of the upper middle west as affected by the Civil War. A special gallery honors and recognizes the contributions of American veterans from all wars.

## KENOSHA PUBLIC MUSEUMS

### ***Responsibilities/Activities (continued)***

|                                     | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|-------------------------------------|----------------|-------------------|-------------------|
| Museum Attendance – Total           | 241,292        | 253,000           | 272,000           |
| Visitors - KPM                      | 130,347        | 132,000           | 136,000           |
| Visitors - DDM                      | 38,045         | 40,000            | 42,000            |
| Visitors – CWM                      | 72,900         | 81,000            | 93,000            |
| Travelogues                         | 5,780          | 6,000             | 6,500             |
| Tours/Group Programs                | 13,149         | 14,000            | 15,000            |
| Outreach Programs                   | 1,161          | 1,500             | 3,000             |
| Rentals                             | 7,210          | 8,000             | 8,500             |
| City/Community Events               | 7,210          | 8,000             | 10,000            |
| Adult, Children & Family Programs   | 25,252         | 28,500            | 30,000            |
| Number of Classes                   | 132            | 140               | 145               |
| Number of Friends of Museum Members | 2,310          | 2,400             | 2,550             |

### ***Funded Full-Time Positions***

|   | 2010 | 2011 | Adopted<br>2012 |
|---|------|------|-----------------|
| Director                                    | 1    | 1    | 1               |
| Sr Curator Exhibits/Collections & Education | 2    | 2    | 2               |
| Development Coordinator                     | 1    | 1    | 1               |
| Clerical Supervisor                         | 1    | 1    | 1               |
| Chief Custodian                             | 1    | 1    | 1               |
| Curator II (Civil War)                      | 1    | 1    | 1               |
| Operations Manager                          | 1    | 1    | 1               |
| Curator I                                   | 3    | 3    | 3               |
| Building Maintenance Helper                 | 2    | 2    | 2               |
| Clerk Typist II                             | 1    | 1    | 1               |
| Customer Relations-Retail                   | 1    | 1    | 0               |
| Total Funded                                | 15   | 15   | 14              |

(This page left blank intentionally.)

## ***KENOSHA PUBLIC MUSEUMS***

---

### ***Unfunded Full-Time Positions***

|                           | 2010 | 2011 | Adopted<br>2012 |
|---------------------------|------|------|-----------------|
| Customer Relations-Retail | 0    | 0    | 1               |
| Total Unfunded            | 0    | 0    | 1               |

*Note: Unfunded positions were shown in the total position count for 2010 and 2011. For 2012 they are shown separately.*

## KENOSHA PUBLIC MUSEUMS

### Total Revenues

|                                       | <u>2010<br/>Actual</u> | <u>2011<br/>Revised<br/>Budget</u> | <u>2011<br/>Actual<br/>6/30/11</u> | <u>2011<br/>Estimated</u> | <u>2012<br/>Adopted<br/>Budget</u> |
|---------------------------------------|------------------------|------------------------------------|------------------------------------|---------------------------|------------------------------------|
| Tax Levy                              | \$1,727,759            | \$1,670,759                        | \$835,200                          | \$1,670,759               | \$1,509,722                        |
| Educational Programs                  | 144,771                | 151,500                            | 76,724                             | 146,000                   | 150,300                            |
| Sales Gallery                         | 146,649                | 153,500                            | 64,673                             | 142,900                   | 153,100                            |
| Admissions                            | 120,830                | 185,000                            | 48,586                             | 130,000                   | 132,000                            |
| Interest                              | 1,014                  | 2,000                              | 401                                | 800                       | 1,000                              |
| Kenosha Public                        |                        |                                    |                                    |                           |                                    |
| Museum Foundation                     | 232,000                | 250,000                            | --                                 | 250,000                   | 285,000                            |
| Other Revenues                        | 145,745                | 136,400                            | 53,239                             | 160,700                   | 127,700                            |
| Appropriation from<br>Working Capital | --                     | 55,000                             | --                                 | 55,000                    | 55,000                             |
| Total Revenues                        | <u>\$2,518,768</u>     | <u>\$2,604,159</u>                 | <u>\$1,078,823</u>                 | <u>\$2,556,159</u>        | <u>\$2,413,822</u>                 |



## KENOSHA PUBLIC MUSEUMS

### Total Expenditures

|                              | 2010<br>Actual     | 2011<br>Revised<br>Budget | 2011<br>Actual<br>6/30/11 | 2011<br>Estimated  | 2012<br>Adopted<br>Budget |
|------------------------------|--------------------|---------------------------|---------------------------|--------------------|---------------------------|
| Administration               |                    |                           |                           |                    |                           |
| Salaries                     | \$1,153,829        | \$1,216,793               | \$560,107                 | \$1,167,500        | \$1,183,393               |
| Health Insurance             | 268,800            | 324,576                   | 124,000                   | 324,576            | 300,000                   |
| Other Benefits               | 215,717            | 247,286                   | 112,369                   | 224,333            | 166,354                   |
| Admin – Services & Materials | 80,436             | 96,364                    | 52,288                    | 108,864            | 88,450                    |
| Gift Shop                    | 58,844             | 63,700                    | 9,838                     | 45,000             | 57,050                    |
| Education                    | 73,269             | 77,250                    | 30,500                    | 71,228             | 65,400                    |
| Exhibits/Collections         | 57,415             | 92,888                    | 22,216                    | 79,486             | 74,200                    |
| Development/Public Relations | 94,049             | 79,600                    | 43,488                    | 84,930             | 65,350                    |
| Utilities                    | 309,610            | 322,796                   | 125,095                   | 321,279            | 337,375                   |
| Building & Grounds           | 65,531             | 82,906                    | 31,416                    | 88,958             | 76,250                    |
|                              | <u>\$2,377,500</u> | <u>\$2,604,159</u>        | <u>\$1,111,317</u>        | <u>\$2,516,154</u> | <u>\$2,413,822</u>        |

## **SCHOOL RESOURCE OFFICERS PROGRAM**

---

The program provides uniformed police officers to provide liaison services to be placed at sites designated by the Kenosha Unified School District. Originally, the program was funded through a federal COPS program, school district funding and city participation. The City and the Kenosha Unified School District have an agreement that continues the use of the four full time resource officers to be billed at their rate of pay plus fringes for the days worked in the schools.

### ***Responsibilities/Activities***

The School Resource Officers Program provides for four uniformed law enforcement officers whose primary duty is liaison services for the Kenosha Unified School District. The agreement with KUSD is expected to provide \$319,000 in funding to offset the salaries and fringes of the School Resource Officers.

## O.J.A. BEAT PATROL GRANT

---

The State of Wisconsin Office of Justice Assistance, under Wisconsin Act 193, continues to provide grant funding for four beat patrol officers. The award covers a maximum of 75 percent of the salary and fringe cost of the officers.

### ***Responsibilities/Activities***

The O.J.A. Beat Patrol Grant provides for four uniformed law enforcement officers whose primary duty is beat patrol within the City of Kenosha. The City expects to receive \$140,000 in revenues from the grant. These funds are used to offset the salaries and fringes of the four Beat Patrol Officers.

## SIGN INSPECTION PROGRAM

---

All temporary and permanent signs are regulated per local ordinance. The revenue from the required permit is dedicated to supporting the cost of the enforcement of this program.

### ***Responsibilities/Activities***

The Sign Inspection Program provides for the enforcement of the City of Kenosha's sign ordinance for all temporary and permanent signs. It is expected that \$15,600 in revenues will be used to offset the salary and fringes of the Zoning Coordinator position.

## HOME PROGRAM

---

The HOME Investment Partnership Program was created under Title II of the National Affordable Housing Act of 1990 and provides funds to cities for expanding the supply of affordable housing.

### ***Responsibilities/Activities***

The HOME Program strengthens public/private partnerships and provides more affordable rental and home ownership housing through acquisition, rehabilitation and new construction. It is expected that \$118,000 in revenues from the HOME program will be used for administration cost for the program.

## PUBLIC WORKS - RECYCLING

---

The City provides curbside single-stream recycling, which incorporates recyclable glass containers, plastic containers #1 through #7, newspapers, magazines, books with hard covers removed, mixed paper i.e., junk mail, unlined soda or merchandise boxes, corrugated cardboard, steel containers and aluminum cans. The Waste Division and a private contracted company also provide drop-off sites for recyclables. The City contracts with a private company to process and market the recyclables.

The City also provides two drop-off sites for waste oil. Waste tires are collected curbside with a scheduled pickup or the tires can be taken to the Waste Division drop-off site. The City allows residents to drop off scrap metal and clean wood at the Waste Division drop-off site. The City also offers a concrete, brick and stone drop off at the Street Division yard.

In 2010, in response to the new state law banning the landfilling of electronics, such as televisions and computers, the City offered a free drop-off of household electronic items at the City's Drop-Off Site at 1001 50<sup>th</sup> Street. Curbside collection of large household items, such as console televisions also began in 2010.

### **Responsibilities/Activities**

The City provides curbside collection and drop-off of recyclable materials at two drop-off sites. Kenosha residents are provided with up-to-date local and state recycling initiatives. The City ensures compliance with local recycling ordinances and state recycling mandates.

The estimated tonnages are based upon a review of the tonnage amounts collected from 2000 to 2010 at each location. The City receives 144 recycling pulls free of charge annually. Remaining pulls are charged at a per pull rate. The amount provided includes the 144 pulls.

|  | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|--|----------------|-------------------|-------------------|
| Curbside stops (per week)  | 31,000         | 31,050            | 31,070            |
| Number of tons collected-Curbside  | 5,141          | 5,300             | 5,200             |
| Number of tons collected-Waste Drop-Off Site   | 300            | 320               | 310               |
| Number of tons collected-Private Company Drop-Off Site   | 122            | 110               | 100               |
| Number of tons collected at Waste Drop-Off Site<br>(tires, oil, metal, wood, brick, electronics) | 600            | 610               | 760               |
| Recycling pulls  | 151            | 200               | 200               |
| Number of tons of Electronic Recycling   | 0              | 150               | 150               |

## **PUBLIC WORKS – YARDWASTE COLLECTIONS**

---

Yardwaste is collected at the curb by the Street Division in the spring and fall, and is also accepted at a drop-off site. Cut and bundled brush, less than 6" in diameter, is collected curbside May through November.

The Yardwaste Drop-Off Site is located at 4071-88th Avenue. Brush does not need to be bundled or cut into short lengths at the drop-off site. On Wednesdays, an extra attendant is available to assist the elderly and disabled unload their yardwaste and brush.

Yardwaste Collections became a function of the Storm Water Utility in 2008.

PS-RECYCLING/YARDWASTE GRANT  
 TAXES  
 TAXES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                     | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|-------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| REAL & PERSONAL PROPERTY            |                            |                              |  |                               |   |
| 41101 TAX LEVY-GENERAL              | 72,726-                    |                              |  |                               | 229,354-                                |
| **REAL & PERSONAL PROPERTY          | 72,726-                    |                              |  |                               | 229,354-                                |
| STATE GRANTS & REVENUES             |                            |                              |  |                               |   |
| 43409 RECYCLING/VOLUME BASED GRANTS | 560,681-                   | 540,000-                     | 362,418-                               | 362,418-                      | 360,000-                                |
| **STATE GRANTS & REVENUES           | 560,681-                   | 540,000-                     | 362,418-                               | 362,418-                      | 360,000-                                |
| PUBLIC WORKS                        |                            |                              |  |                               |   |
| 46396 SALE-COMPOST                  | 8,945-                     | 5,000-                       |  |                               |   |
| 46397 SALE RECYCLABLES              |                            |                              | 503-                                   | 700-                          | 700-                                    |
| 46398 YARDWASTE DISPOSAL AGREEMENTS | 1,584-                     |                              |  |                               |   |
| 46399 BULK WASTE CHARGES            | 114,898-                   | 150,700-                     | 49,674-                                | 99,550-                       | 60,000-                                 |
| **PUBLIC WORKS                      | 125,427-                   | 155,700-                     | 50,177-                                | 100,250-                      | 60,700-                                 |
| FUND BALANCE TRANSFERS              |                            |                              |  |                               |   |
| 49999 TRANSFER FROM WORKING CAPITAL |                            | 43,031-                      |  | 43,031-                       |   |
| **FUND BALANCE TRANSFERS            |                            | 43,031-                      |  | 43,031-                       |   |
| ***PS-RECYCLING/YARDWASTE GR        | 758,834-                   | 738,731-                     | 412,595-                               | 505,699-                      | 650,054-                                |



205 PS-RECYCLING/YARDWASTE GRANT  
03 PUBLIC WORKS & SANITATION

31 RECYCLING/YARDWASTE GRANT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53100 RECYCLING/YARDWASTE GRANT    |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 343,375        | 298,088         | 150,955          | 293,125           | 298,088                   |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 | 713              | 509               |                           |
| 131 OVERTIME                       | 13,525         | 17,758          | 5,172            | 17,358            | 20,570                    |
| 132 TEMP/SEAS/L.T.E.               | 87,999         | 75,800          | 20,769           | 67,800            | 75,800                    |
| 135 LONGEVITY                      | 240            | 360             | 120              | 150               | 600                       |
| 146 PRODUCTIVITY INCENTIVE         | 125            | 750             |                  | 250               |                           |
| 151 WRS/RETIREMENT                 | 44,666         | 45,564          | 18,823           | 44,010            | 21,560                    |
| 152 F.I.C.A.                       | 25,578         | 24,360          | 10,055           | 23,600            | 22,660                    |
| 155 HEALTH INSURANCE EXPENSE       | 117,600        | 117,600         | 65,100           | 117,600           | 117,600                   |
| 158 MEDICARE CONTRIBUTION          | 6,450          | 6,140           | 2,578            | 5,500             | 5,740                     |
| TOTAL PERSONAL SERVICES            | 639,558        | 586,420         | 274,285          | 569,902           | 562,618                   |
| 219 OTHER PROFESSIONAL SERVICES    | 94,115         | 132,270         | 2,752-           | 132,270           | 60,340                    |
| 223 STORM WATER UTILITY            | 7,100          | 11,066          | 2,123            | 8,000             | 8,000                     |
| 224 WATER                          | 151            | 500             | 192              | 500               | 500                       |
| 226 CELLULAR/WIRELESS SERVICE COST | 328            | 225             | 88               | 850               | 201                       |
| 253 WASTE DISPOSAL CHARGES         |                | 1,355           |                  |                   |                           |
| 263 MEALS & LODGING                | 149            |                 |                  |                   |                           |
| 264 REGISTRATION                   | 200            | 200             |                  | 200               |                           |
| 282 EQUIPMENT RENTAL               | 855            | 900             | 329              | 790               | 900                       |
| TOTAL CONTRACTUAL SERVICES         | 102,898        | 146,516         | 20-              | 142,610           | 69,941                    |
| 311 OFFICE SUPPLIES/PRINTING       | 2,938          | 3,800           |                  | 2,700             | 3,800                     |
| 323 MEMBERSHIP DUES                | 125            | 125             |                  | 125               | 125                       |
| 326 ADVERTISING                    | 102            | 500             |                  |                   |                           |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 63,265         | 73,000          | 26,592           | 62,000            | 64,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 88,711         | 80,000          | 51,803           | 105,000           | 97,080                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 65,438         | 65,000          | 21,540           | 67,000            | 72,000                    |
| 344 OUTSIDE MATERIAL & LABOR       | 3,472          | 5,000           |                  | 5,000             | 5,000                     |
| 349 EQUIP OPERATING EXPENSES-OTHER | 1,441          | 7,000           | 29               | 5,000             | 7,000                     |
| 353 HORTICULTURAL SUPP-FERT ETC    | 477            | 500             | 102              | 500               | 500                       |
| 357 BUILDING MATERIALS             | 499            | 1,000           | 43               | 500               | 1,000                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 3,444          | 1,500           | 999              | 1,500             | 1,500                     |
| 369 OTHER NON CAPITAL EQUIPMENT    | 291            |                 |                  |                   |                           |
| 389 OTHER                          | 1,091          | 1,000           | 599              | 1,000             | 1,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 231,294        | 238,425         | 101,707          | 250,325           | 253,005                   |
| 579 OTHER MISC EQUIPMENT           | 5,500          |                 |                  |                   |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 5,500          |                 |                  |                   |                           |

205 PS-RECYCLING/YARDWASTE GRANT  
 03 PUBLIC WORKS & SANITATION

31 RECYCLING/YARDWASTE GRANT

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53100 RECYCLING/YARDWASTE GRANT |                |                 |                  |                   |                           |
| 934 OTHER CHARGE BACKS          | 310,663-       | 246,630-        | 17,557-          | 265,174-          | 235,510-                  |
| TOTAL OTHER                     | 310,663-       | 246,630-        | 17,557-          | 265,174-          | 235,510-                  |
| DEPARTMENT TOTAL                | 668,587        | 724,731         | 358,415          | 697,663           | 650,054                   |

205 PS-RECYCLING/YARDWASTE GRANT  
03 PUBLIC WORKS & SANITATION

31 RECYCLING/YARDWASTE GRANT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53118 RECYCLING                    |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 263,607        | 298,088         | 124,607          | 265,000           | 298,088                   |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 | 204              |                   |                           |
| 131 OVERTIME                       | 12,245         | 16,358          | 5,101            | 16,358            | 19,170                    |
| 132 TEMP/SEAS/L.T.E.               | 17,850         | 7,800           | 1,088            | 7,800             | 7,800                     |
| 135 LONGEVITY                      | 240            | 360             | 120              | 150               | 600                       |
| 146 PRODUCTIVITY INCENTIVE         | 125            | 750             |                  | 250               |                           |
| 151 WRS/RETIREMENT                 | 31,573         | 37,510          | 15,087           | 33,610            | 19,220                    |
| 152 F.I.C.A.                       | 18,200         | 20,050          | 8,058            | 18,000            | 20,200                    |
| 155 HEALTH INSURANCE EXPENSE       | 117,600        | 117,600         | 65,100           | 117,600           | 117,600                   |
| 158 MEDICARE CONTRIBUTION          | 4,257          | 4,690           | 1,901            | 4,200             | 4,730                     |
| TOTAL PERSONAL SERVICES            | 465,697        | 503,206         | 221,266          | 462,968           | 487,408                   |
| 219 OTHER PROFESSIONAL SERVICES    | 67,927         | 103,270         | 9,876-           | 103,270           | 31,340                    |
| 226 CELLULAR/WIRELESS SERVICE COST | 231            | 75              | 50               | 100               | 101                       |
| 253 WASTE DISPOSAL CHARGES         |                | 1,355           |                  |                   |                           |
| 263 MEALS & LODGING                | 149            |                 |                  |                   |                           |
| 264 REGISTRATION                   | 200            | 200             |                  | 200               |                           |
| TOTAL CONTRACTUAL SERVICES         | 68,507         | 104,900         | 9,826-           | 103,570           | 31,441                    |
| 311 OFFICE SUPPLIES/PRINTING       | 2,938          | 3,500           |                  | 2,500             | 3,500                     |
| 323 MEMBERSHIP DUES                | 125            | 125             |                  | 125               | 125                       |
| 326 ADVERTISING                    | 102            | 500             |                  |                   |                           |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 26,513         | 41,000          | 13,967           | 30,000            | 32,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 59,052         | 35,000          | 38,615           | 60,000            | 52,080                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 38,445         | 30,000          | 15,470           | 32,000            | 37,000                    |
| 344 OUTSIDE MATERIAL & LABOR       | 3,472          | 5,000           |                  | 5,000             | 5,000                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 3,444          | 1,500           | 999              | 1,500             | 1,500                     |
| 369 OTHER NON CAPITAL EQUIPMENT    | 291            |                 |                  |                   |                           |
| TOTAL MATERIALS AND SUPPLIES       | 134,382        | 116,625         | 69,051           | 131,125           | 131,205                   |
| DIVISION TOTAL                     | 668,586        | 724,731         | 280,491          | 697,663           | 650,054                   |

(This page left blank intentionally.)

205 PS-RECYCLING/YARDWASTE GRANT  
03 PUBLIC WORKS & SANITATION

31 RECYCLING/YARDWASTE GRANT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 53119 YARD WASTE MANAGEMENT        |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 79,768         |                 | 26,348           | 28,125            |                           |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 | 509              | 509               |                           |
| 131 OVERTIME                       | 1,280          | 1,400           | 71               | 1,000             | 1,400                     |
| 132 TEMP/SEAS/L.T.E.               | 70,149         | 68,000          | 19,681           | 60,000            | 68,000                    |
| 151 WRS/RETIREMENT                 | 13,093         | 8,054           | 3,736            | 10,400            | 2,340                     |
| 152 F.I.C.A.                       | 7,378          | 4,310           | 1,997            | 5,600             | 2,460                     |
| 158 MEDICARE CONTRIBUTION          | 2,193          | 1,450           | 677              | 1,300             | 1,010                     |
| TOTAL PERSONAL SERVICES            | 173,861        | 83,214          | 53,019           | 106,934           | 75,210                    |
| 219 OTHER PROFESSIONAL SERVICES    | 26,188         | 29,000          | 7,124            | 29,000            | 29,000                    |
| 223 STORM WATER UTILITY            | 7,100          | 11,066          | 2,123            | 8,000             | 8,000                     |
| 224 WATER                          | 151            | 500             | 192              | 500               | 500                       |
| 226 CELLULAR/WIRELESS SERVICE COST | 97             | 150             | 38               | 750               | 100                       |
| 282 EQUIPMENT RENTAL               | 855            | 900             | 329              | 790               | 900                       |
| TOTAL CONTRACTUAL SERVICES         | 34,391         | 41,616          | 9,806            | 39,040            | 38,500                    |
| 311 OFFICE SUPPLIES/PRINTING       |                | 300             |                  | 200               | 300                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 36,752         | 32,000          | 12,625           | 32,000            | 32,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 29,659         | 45,000          | 13,188           | 45,000            | 45,000                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 26,993         | 35,000          | 6,070            | 35,000            | 35,000                    |
| 349 EQUIP OPERATING EXPENSES-OTHER | 1,441          | 7,000           | 29               | 5,000             | 7,000                     |
| 353 HORTICULTURAL SUPP-FERT ETC    | 477            | 500             | 102              | 500               | 500                       |
| 357 BUILDING MATERIALS             | 499            | 1,000           | 43               | 500               | 1,000                     |
| 389 OTHER                          | 1,091          | 1,000           | 599              | 1,000             | 1,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 96,912         | 121,800         | 32,656           | 119,200           | 121,800                   |
| 579 OTHER MISC EQUIPMENT           | 5,500          |                 |                  |                   |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 5,500          |                 |                  |                   |                           |
| 934 OTHER CHARGE BACKS             | 310,663-       | 246,630-        | 17,557-          | 265,174-          | 235,510-                  |
| TOTAL OTHER                        | 310,663-       | 246,630-        | 17,557-          | 265,174-          | 235,510-                  |
| DIVISION TOTAL                     | 1              |                 | 77,924           |                   |                           |
| DEPARTMENT TOTAL                   | 668,587        | 724,731         | 358,415          | 697,663           | 650,054                   |

## EMERGENCY MEDICAL SERVICES

---

The Emergency Medical Services Division is responsible for the planning, coordinating and administration of all pre-hospital emergency services delivered by the Kenosha Fire Department.

### ***Responsibilities/Activities***

The purpose of the EMS Division is to ensure that the highest level and best quality pre-hospital care is delivered to the citizens and visitors of Kenosha as quickly as possible. The division is deeply committed to continually improving its services and uses national performance excellence criteria as its benchmarks.

The Emergency Medical Services division engages in long-term planning processes to meet the changing population demographic and needs of the community. The EMS division strives to achieve this through ongoing improvements in the following areas:

- Improving the quality and content of EMS refresher training
- Ongoing skills-based EMS training and competency testing
- Improving the data collection ability of the division to allow for data-driven decision making and strategic planning
- Setting the goal of accreditation through the Commission of Accreditation of Ambulance Standards
- Building new strategic alliances and partnerships within the community that will enable the EMS division to meet its vision of excellence and total quality.

FIRE-EMERGENCY MED SERVICE  
 TAXES  
 TAXES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                               | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|-------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| REAL & PERSONAL PROPERTY      |                            |                              |  |                               |   |
| 41101 TAX LEVY-GENERAL        | 4,518,868-                 | 4,520,155-                   | 4,520,155-                             | 4,520,155-                    | 4,726,258-                              |
| **REAL & PERSONAL PROPERTY    | 4,518,868-                 | 4,520,155-                   | 4,520,155-                             | 4,520,155-                    | 4,726,258-                              |
| FIRE DEPARTMENT               |                            |                              |  |                               |   |
| 46202 EMS-AMBULANCE USER FEES | 2,645,367-                 | 2,750,000-                   | 1,260,303-                             | 2,700,000-                    | 2,750,000-                              |
| **FIRE DEPARTMENT             | 2,645,367-                 | 2,750,000-                   | 1,260,303-                             | 2,700,000-                    | 2,750,000-                              |
| MISCELLANEOUS REVENUES        |                            |                              |  |                               |   |
| 49111 MISCELLANEOUS           | 4,120-                     | _____                        | _____                                  | _____                         | _____                                   |
| **MISCELLANEOUS REVENUES      | 4,120-                     | _____                        | _____                                  | _____                         | _____                                   |
| ***FIRE-EMERGENCY MED SERVIC  | 7,168,355-                 | 7,270,155-                   | 5,780,458-                             | 7,220,155-                    | 7,476,258-                              |

206 FIRE-EMERGENCY MED SERVICE  
02 PUBLIC SAFETY

22 FIRE-EMERGENCY MED SERVICE

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 52205 FIRE-EMERGENCY MED SERVICE   |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 4,150,572      | 4,233,390       | 2,082,632        | 4,210,000         | 4,328,967                 |
| 131 OVERTIME                       | 158,198        | 205,000         | 101,231          | 190,000           | 205,000                   |
| 135 LONGEVITY                      | 4,945          | 4,995           | 2,525            | 4,995             | 5,375                     |
| 137 EDUCATION PAY                  | 1,680          | 1,680           | 840              | 1,680             | 1,680                     |
| 138 SPECIAL PAY                    | 2,080          | 1,985           | 1,215            | 1,985             | 2,200                     |
| 139 RESCUE PAY                     | 45,210         | 47,530          | 22,680           | 46,000            | 45,210                    |
| 146 PRODUCTIVITY INCENTIVE         | 10,625         | 15,875          | 8,500            | 12,750            | 15,875                    |
| 149 HOLIDAY BUY BACK               | 97,109         | 76,000          | 549              | 76,000            | 115,000                   |
| 151 WRS/RETIREMENT                 | 974,340        | 1,082,420       | 520,348          | 1,072,300         | 1,123,204                 |
| 155 HEALTH INSURANCE EXPENSE       | 1,092,000      | 1,092,000       | 595,200          | 1,092,000         | 1,092,000                 |
| 158 MEDICARE CONTRIBUTION          | 51,357         | 53,142          | 25,535           | 51,500            | 59,202                    |
| TOTAL PERSONAL SERVICES            | 6,588,116      | 6,814,017       | 3,361,255        | 6,759,210         | 6,993,713                 |
| 216 MEDICAL EXAMS/VACCINATIONS/ETC | 1,529          | 150             |                  | 150               | 150                       |
| 219 OTHER PROFESSIONAL SERVICES    | 249,112        | 233,550         | 92,078           | 233,550           | 250,625                   |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 217            |                 |                  |                   |                           |
| 226 CELLULAR/WIRELESS SERVICE COST | 3,281          | 4,000           | 1,112            | 2,500             | 3,000                     |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 18,451         | 18,000          | 7,867            | 18,900            | 6,000                     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 4,388          | 4,450           | 4,095            | 4,300             | 5,000                     |
| 259 OTHER                          | 750            | 325             |                  |                   | 100                       |
| 261 MILEAGE                        | 48             |                 |                  |                   |                           |
| 263 MEALS & LODGING                | 1,256          | 250             |                  | 190               | 215                       |
| 264 REGISTRATION                   | 2,440          | 1,050           | 733              | 1,050             | 600                       |
| TOTAL CONTRACTUAL SERVICES         | 281,472        | 261,775         | 105,885          | 260,640           | 265,690                   |
| 316 COMPUTER SOFTWARE              |                | 300             | 300              | 300               | 1,925                     |
| 318 MEDICAL SUPPLIES               | 99,502         | 110,000         | 40,923           | 100,000           | 110,000                   |
| 322 SUBSCRIPTIONS & BOOKS          | 5,037          | 1,710           | 1,363            | 1,500             | 2,280                     |
| 323 MEMBERSHIP DUES                | 284            | 365             | 152              | 365               | 350                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 25,381         | 28,000          | 16,684           | 33,400            | 35,000                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 258            |                 |                  |                   |                           |
| 344 OUTSIDE MATERIAL & LABOR       | 39,941         | 38,213          | 14,350           | 38,213            | 38,200                    |
| 361 SMALL TOOLS                    | 2,959          | 500             |                  | 500               | 500                       |
| 362 OFFICE FURNITURE & EQUIPMENT   |                | 175             | 175              | 175               |                           |
| 363 COMPUTER HARDWARE              | 21             | 350             | 50               | 350               | 350                       |
| 367 CLOTHING & UNIFORM REPLACEMENT |                |                 |                  |                   | 10,000                    |
| 369 OTHER NON CAPITAL EQUIPMENT    | 22,227         | 7,250           | 5,200            | 7,250             | 11,000                    |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 3,199          | 1,000           | 91               | 500               | 750                       |
| 385 BATTERIES                      | 1,113          | 1,500           | 171              | 1,000             | 1,500                     |
| 389 OTHER                          | 4,532          | 5,000           | 1,851            | 4,400             | 5,000                     |



206 FIRE-EMERGENCY MED SERVICE  
 02 PUBLIC SAFETY

22 FIRE-EMERGENCY MED SERVICE

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| TOTAL MATERIALS AND SUPPLIES       | 204,454        | 194,363         | 81,310           | 187,953           | 216,855                   |
| 711 INSURED LOSSES-ACCIDENT CAUSED | 2,730          | _____           | 2,730-           | 2,730-            | _____                     |
| TOTAL INSURED LOSSES               | 2,730          | _____           | 2,730-           | 2,730-            | _____                     |
| DEPARTMENT TOTAL                   | 7,076,772      | 7,270,155       | 3,545,720        | 7,205,073         | 7,476,258                 |

## COMMUNITY PROMOTION

---

Community Promotion provides a variety of high-quality special events to Kenosha citizens and visitors. The City considers special events an enhancement to the quality of life for residents within our community, and help to attract visitors and visitor expenditures to our community.

### ***Responsibilities/Activities***

Kenosha residents and visitors enjoy the July 4<sup>th</sup> Fireworks, and Civic Veterans Parade every year.

Music fills the air with the Peanut Butter & Jam Noontime and After Hours Concert Series, and everyone enjoys the Kenosha Pops Concert Band Performances.

In addition to our musical offerings, our community continues to enjoy the Pike River Rendezvous and the Civil War Days: A Salute to Freedom.

Many other events are held on a periodic or a one-time basis, such as Kenosha's Adventures in Flight, the Florentine Opera Company Season Preview Concert and the Kenosha Days of Discovery Tall Ships Festival.

COMMUNITY PROMOTION  
 TAXES  
 TAXES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                     | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|-------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| REAL & PERSONAL PROPERTY            |                            |                              |  |                               |   |
| 41101 TAX LEVY-GENERAL              | 135,000-                   | 120,000-                     | 120,000-                               | 120,000-                      | 33,000-                                 |
| **REAL & PERSONAL PROPERTY          | 135,000-                   | 120,000-                     | 120,000-                               | 120,000-                      | 33,000-                                 |
| COUNTY REVENUES                     |                            |                              |  |                               |   |
| 43599 OTHER COUNTY REVENUE          | 24,500-                    | 24,500-                      | <u>          </u>                      | 24,500-                       | 24,500-                                 |
| **COUNTY REVENUES                   | 24,500-                    | 24,500-                      | <u>          </u>                      | 24,500-                       | 24,500-                                 |
| COMMERCIAL REVENUES                 |                            |                              |  |                               |   |
| 47131 STALL/FOOD VENDOR FEES        | 500-                       | <u>          </u>            | <u>          </u>                      | <u>          </u>             | <u>          </u>                       |
| **COMMERCIAL REVENUES               | 500-                       | <u>          </u>            | <u>          </u>                      | <u>          </u>             | <u>          </u>                       |
| MISCELLANEOUS REVENUES              |                            |                              |  |                               |   |
| 49111 MISCELLANEOUS                 | <u>          </u>          | <u>          </u>            | 2,750-                                 | 2,750-                        | <u>          </u>                       |
| 49119 DONATIONS-OTHER               | <u>          </u>          | <u>          </u>            | 20-                                    | 20-                           | <u>          </u>                       |
| 49121 SPONSORSHIP - FIREWORKS       | <u>          </u>          | <u>          </u>            | 10,000-                                | 10,000-                       | 10,000-                                 |
| 49122 SPONSORSHIP - PARADE          | <u>          </u>          | <u>          </u>            | 12,750-                                | 12,750-                       | 10,000-                                 |
| **MISCELLANEOUS REVENUES            | <u>          </u>          | <u>          </u>            | 25,520-                                | 25,520-                       | 20,000-                                 |
| FUND BALANCE TRANSFERS              |                            |                              |  |                               |   |
| 49999 TRANSFER FROM WORKING CAPITAL | <u>          </u>          | 4,675-                       | <u>          </u>                      | <u>          </u>             | 64,635-                                 |
| **FUND BALANCE TRANSFERS            | <u>          </u>          | 4,675-                       | <u>          </u>                      | <u>          </u>             | 64,635-                                 |
| ***COMMUNITY PROMOTION              | 160,000-                   | 149,175-                     | 145,520-                               | 170,020-                      | 142,135-                                |

222 COMMUNITY PROMOTION  
09 OTHER

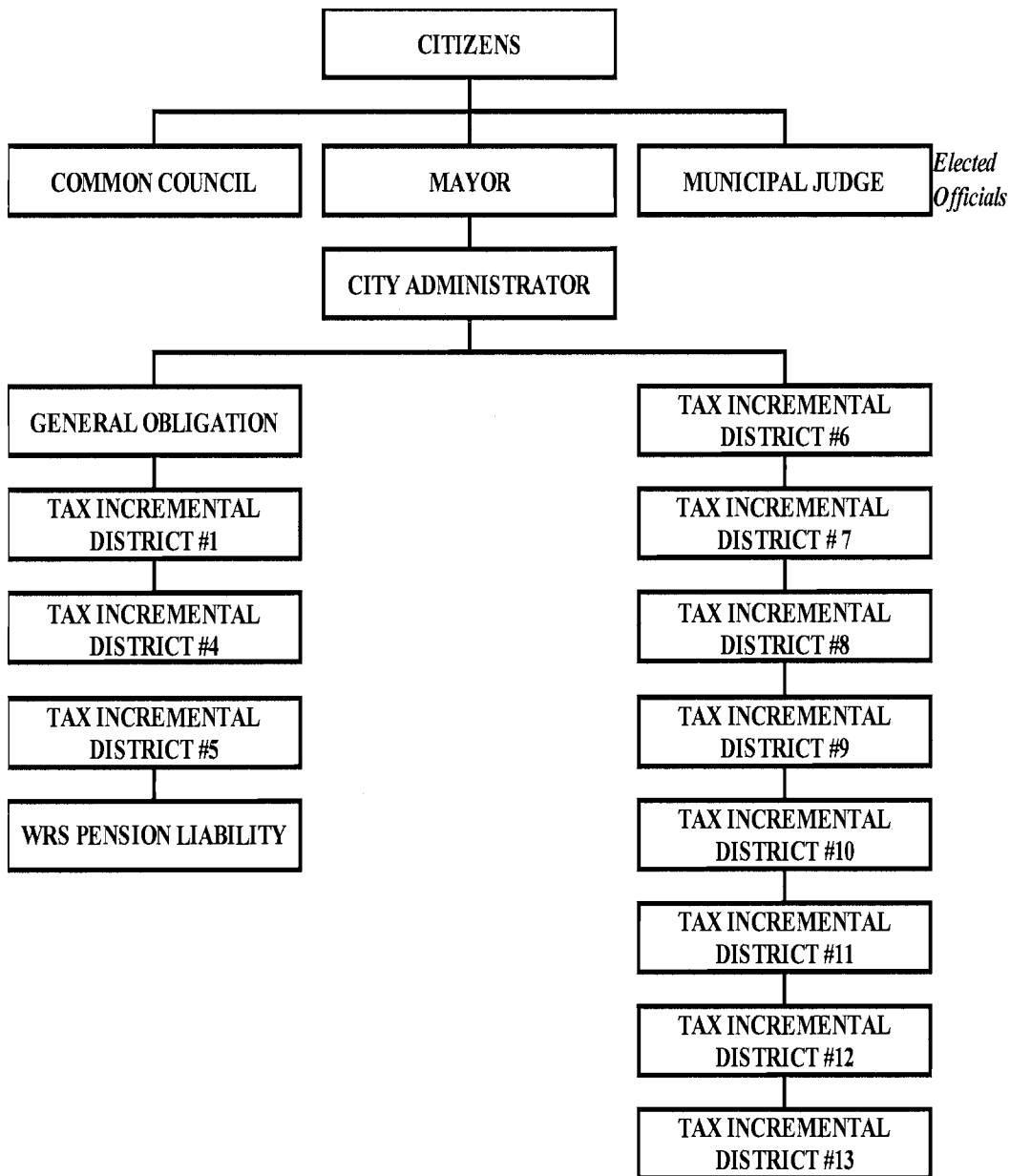
1 COMMUNITY PROMOTION

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 COMMUNITY PROMOTION-EXPENSES |                |                 |                  |                   |                           |
| 219 OTHER PROFESSIONAL SERVICES    | 1,648          | 3,000           | 1,703            | 2,000             | 3,000                     |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 300             |                  |                   |                           |
| 259 OTHER                          | 46,326         | 35,750          |                  | 35,750            | 27,985                    |
| 261 MILEAGE                        | 122            | 100             |                  | 100               | 100                       |
| 263 MEALS & LODGING                | 16             | 250             |                  | 150               | 250                       |
| 264 REGISTRATION                   | 45             |                 |                  |                   |                           |
| 291 FIREWORKS                      | 41,300         | 41,300          |                  | 41,300            | 41,300                    |
| 292 KENOSHA POPS BAND              | 36,000         | 36,000          |                  | 36,000            | 36,000                    |
| 293 KENOSHA SYMPHONY               | 2,000          | 2,000           |                  | 2,000             | 3,000                     |
| 294 BOY SCOUTS RESCUE SQUAD        | 5,000          | 5,000           | 1,250            | 5,000             | 5,000                     |
| 295 JULY 4 PARADE                  | 21,362         | 25,000          | 12,741           | 21,000            | 25,000                    |
| TOTAL CONTRACTUAL SERVICES         | 153,819        | 148,700         | 15,694           | 143,300           | 141,635                   |
| 311 OFFICE SUPPLIES/PRINTING       | 403            | 475             | 33               | 400               | 500                       |
| TOTAL MATERIALS AND SUPPLIES       | 403            | 475             | 33               | 400               | 500                       |
| DEPARTMENT TOTAL                   | 154,222        | 149,175         | 15,727           | 143,700           | 142,135                   |

# DEBT SERVICE FUND

Debt Service Funds are established to account for the payment of principal and interest on all long-term debt issued by the City of Kenosha other than that payable from revenues of enterprise funds.

## Organization



## DEBT SERVICE

---

### *Taxes*

The revenues for the Debt Service funds are derived from a property tax levy.

DEBT SERVICE FUNDS

|                                    | General<br>Obligation | Tax<br>Increment<br>District #1 | Tax<br>Increment<br>District #4 | Tax<br>Increment<br>District #5 | Tax<br>Increment<br>District #6 | Tax<br>Increment<br>District #7 | Tax<br>Increment<br>District #8 | Tax<br>Increment<br>District #9 | Tax<br>Increment<br>District #10 | Total               |
|------------------------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|----------------------------------|---------------------|
| <b>Adopted Revenues – 2012</b>     |                       |                                 |                                 |                                 |                                 |                                 |                                 |                                 |                                  |                     |
| Tax Levy – Debt Service            | \$8,353,356           | \$—                             | \$—                             | \$—                             | \$—                             | \$—                             | \$—                             | \$—                             | \$—                              | \$8,353,356         |
| Tax Increments                     | —                     | 1,713,979                       | 2,380,812                       | 2,351,757                       | 298,878                         | 373,033                         | 742,859                         | 477,526                         | 33,039                           | 8,371,883           |
| WRS Liability Repayment            | 225,234               | —                               | —                               | —                               | —                               | —                               | —                               | —                               | —                                | 225,234             |
| Special Assessments                | 30,000                | —                               | —                               | —                               | —                               | —                               | —                               | —                               | —                                | 30,000              |
| Interest                           | 20,000                | —                               | —                               | —                               | —                               | —                               | —                               | —                               | —                                | 20,000              |
| Miscellaneous                      | 3,023,843             | —                               | —                               | —                               | —                               | —                               | —                               | —                               | —                                | 3,023,843           |
| Transfer of Tax Increment          | —                     | (1,713,979) (a)                 | 1,713,979 (a)                   | —                               | —                               | —                               | —                               | —                               | —                                | —                   |
| <b>Total Revenues</b>              | <b>\$11,652,433</b>   | <b>\$—</b>                      | <b>\$4,094,791</b>              | <b>\$2,351,757</b>              | <b>\$298,878</b>                | <b>\$373,033</b>                | <b>\$742,859</b>                | <b>\$477,526</b>                | <b>\$33,039</b>                  | <b>\$20,024,316</b> |
| <b>Adopted Expenditures – 2012</b> |                       |                                 |                                 |                                 |                                 |                                 |                                 |                                 |                                  |                     |
| Principal                          | \$10,830,135          | \$—                             | \$2,446,200                     | \$1,435,000                     | \$117,680                       | \$—                             | \$400,000                       | \$354,210                       | \$100,000                        | \$15,683,225        |
| Interest                           | 3,136,082             | —                               | 1,143,676                       | 206,968                         | —                               | 224,105                         | —                               | 45,672                          | 71,174                           | 4,827,657           |
| <b>Total Expenditures</b>          | <b>\$13,966,197</b>   | <b>\$—</b>                      | <b>\$3,589,876</b>              | <b>\$1,641,968</b>              | <b>\$117,680</b>                | <b>\$224,105</b>                | <b>\$400,000</b>                | <b>\$399,882</b>                | <b>\$171,174</b>                 | <b>\$20,510,882</b> |

(a) – The tax increment collected for TID #1 is transferred to TID #4.

**SUMMARY OF 2011 DEBT RETIREMENT FUNDING AND  
STATUTORY DEBT LIMIT**

|   | <u>As of 1-1-08</u>    | <u>As of 1-1-09</u>    | <u>As of 1-1-10</u>    | <u>As of 1-1-11</u>    |
|---|------------------------|------------------------|------------------------|------------------------|
| Assessed Value – Real Estate                            | \$6,485,666,800        | \$6,629,275,500        | \$5,857,071,100        | \$5,841,925,800        |
| Assessed Value – Personal Property                      | \$148,183,600          | \$152,558,800          | \$171,211,000          | \$173,813,700          |
| <b>Total Assessed Value</b>                             | <b>\$6,633,850,400</b> | <b>\$6,781,834,300</b> | <b>\$6,028,282,100</b> | <b>\$6,015,739,500</b> |
| <br>  |                        |                        |                        |                        |
| Total Equalized Value without TID                       | 6,401,748,300          | 6,313,920,600          | 5,908,159,600          | 5,552,310,900          |
| Total Equalized Value with TID                          | 6,770,637,300          | 6,799,688,900          | 6,405,482,800          | 6,011,116,400          |
| <br>  |                        |                        |                        |                        |
| <b><u>STATUTORY DEBT LIMIT</u></b>                      |                        |                        |                        |                        |
|   | <u>12-31-08</u>        | <u>12-31-09*</u>       | <u>12-31-10*</u>       | <u>12-31-11*</u>       |
| Maximum Allowable Debt (5% of<br>Total Equalized Value) | 338,531,865            | 339,984,445            | 320,274,140            | 300,555,820            |
| Total City Debt as of                                   | 151,225,080            | 152,367,695            | 152,584,869            | 153,170,232            |
| Percent of Allowable Debt                               | 44.67%                 | 44.82%                 | 47.64%                 | 50.96%                 |
| Balance of Allowable Debt                               | \$187,306,785          | \$187,616,750          | \$167,689,271          | \$147,385,588          |

\* Outstanding as of date of budget publication



**SCHEDULE OF DEBT SERVICE REQUIREMENTS**

|      | Promissory Notes – 2002C |                 | Promissory Notes – 2003 |                  | Refunding Bonds – 2004 |                  |
|------|--------------------------|-----------------|-------------------------|------------------|------------------------|------------------|
|      | Principal                | Interest        | Principal               | Interest         | Principal              | Interest         |
| 2012 | 435,000                  | 21,968          | 2,400,000               | 155,750          | 300,000                | 109,050          |
| 2013 | —                        | —               | 3,100,000               | 56,575           | 300,000                | 99,450           |
| 2014 | —                        | —               | —                       | —                | 2,700,000              | 47,250           |
| 2015 | —                        | —               | —                       | —                | —                      | —                |
| 2016 | —                        | —               | —                       | —                | —                      | —                |
| 2017 | —                        | —               | —                       | —                | —                      | —                |
| 2018 | —                        | —               | —                       | —                | —                      | —                |
| 2019 | —                        | —               | —                       | —                | —                      | —                |
| 2020 | —                        | —               | —                       | —                | —                      | —                |
| 2021 | —                        | —               | —                       | —                | —                      | —                |
|      | <u>\$435,000</u>         | <u>\$21,968</u> | <u>\$5,500,000</u>      | <u>\$212,325</u> | <u>\$3,300,000</u>     | <u>\$255,750</u> |

|      | Refunding Bonds – 2004B |                  | Refunding Bonds – 2005 |                    | Promissory Notes – 2005A |                    | Promissory Notes – 2005B |                  |
|------|-------------------------|------------------|------------------------|--------------------|--------------------------|--------------------|--------------------------|------------------|
|      | Principal               | Interest         | Principal              | Interest           | Principal                | Interest           | Principal                | Interest         |
| 2012 | 1,000,000               | 185,000          | 2,300,000              | 1,002,250          | 300,000                  | 387,000            | 400,000                  | —                |
| 2013 | 1,500,000               | 122,500          | 2,425,000              | 887,250            | 800,000                  | 365,000            | 468,853                  | 31,147           |
| 2014 | 1,700,000               | 42,500           | 2,550,000              | 766,000            | 2,000,000                | 299,000            | 539,521                  | 60,479           |
| 2015 | —                       | —                | 3,070,000              | 638,500            | 4,980,000                | 124,500            | 2,740,352                | 444,648          |
| 2016 | —                       | —                | 3,225,000              | 485,000            | —                        | —                  | —                        | —                |
| 2017 | —                       | —                | 3,385,000              | 323,750            | —                        | —                  | —                        | —                |
| 2018 | —                       | —                | 3,090,000              | 154,500            | —                        | —                  | —                        | —                |
| 2019 | —                       | —                | —                      | —                  | —                        | —                  | —                        | —                |
| 2020 | —                       | —                | —                      | —                  | —                        | —                  | —                        | —                |
| 2021 | —                       | —                | —                      | —                  | —                        | —                  | —                        | —                |
|      | <u>\$4,200,000</u>      | <u>\$350,000</u> | <u>\$20,045,000</u>    | <u>\$4,257,250</u> | <u>\$8,080,000</u>       | <u>\$1,175,500</u> | <u>\$4,148,726</u>       | <u>\$536,274</u> |

|      | Promissory Notes – 2005C |                  | Promissory Notes – 2005D |                    | Promissory Notes – 2006 |                  | Promissory Notes – 2007A |                    |
|------|--------------------------|------------------|--------------------------|--------------------|-------------------------|------------------|--------------------------|--------------------|
|      | Principal                | Interest         | Principal                | Interest           | Principal               | Interest         | Principal                | Interest           |
| 2012 | 1,900,000                | 190,050          | —                        | —                  | 395,000                 | —                | —                        | —                  |
| 2013 | 700,000                  | 114,050          | 1,863,480                | 136,520            | 931,704                 | 68,296           | —                        | —                  |
| 2014 | 500,000                  | 86,050           | 3,114,455                | 385,545            | 895,742                 | 104,258          | —                        | —                  |
| 2015 | 1,600,000                | 64,800           | 17,467,068               | 3,127,932          | —                       | —                | —                        | —                  |
| 2016 | —                        | —                | —                        | —                  | 1,841,277               | 388,723          | —                        | —                  |
| 2017 | —                        | —                | —                        | —                  | —                       | —                | 5,848,329                | 1,821,671          |
| 2018 | —                        | —                | —                        | —                  | —                       | —                | —                        | —                  |
| 2019 | —                        | —                | —                        | —                  | —                       | —                | —                        | —                  |
| 2020 | —                        | —                | —                        | —                  | —                       | —                | —                        | —                  |
| 2021 | —                        | —                | —                        | —                  | —                       | —                | —                        | —                  |
|      | <u>\$4,700,000</u>       | <u>\$454,950</u> | <u>\$22,445,003</u>      | <u>\$3,649,997</u> | <u>\$4,063,723</u>      | <u>\$561,277</u> | <u>\$5,848,329</u>       | <u>\$1,821,671</u> |

**SCHEDULE OF DEBT SERVICE REQUIREMENTS**

|      | Refunding Bonds – 2007 |                  | Promissory Notes – 2007 |                  | Promissory Notes – 2007B |                    | Promissory Notes – 2008A |                    |
|------|------------------------|------------------|-------------------------|------------------|--------------------------|--------------------|--------------------------|--------------------|
|      | Principal              | Interest         | Principal               | Interest         | Principal                | Interest           | Principal                | Interest           |
| 2012 | —                      | 167,625          | 1,000,000               | 172,625          | —                        | —                  | 600,000                  | 318,500            |
| 2013 | 450,000                | 158,625          | 1,100,000               | 130,625          | —                        | —                  | —                        | 306,500            |
| 2014 | 595,000                | 137,725          | —                       | 108,625          | —                        | —                  | —                        | 306,500            |
| 2015 | 620,000                | 113,425          | —                       | 108,625          | 1,738,836                | 261,164            | 1,500,000                | 280,250            |
| 2016 | 645,000                | 88,125           | 1,000,000               | 81,125           | 1,666,119                | 333,881            | 2,100,000                | 212,000            |
| 2017 | 1,770,000              | 37,612           | 975,000                 | 26,812           | 2,589,496                | 655,504            | 1,000,000                | 145,000            |
| 2018 | —                      | —                | —                       | —                | —                        | —                  | 2,400,000                | 60,000             |
| 2019 | —                      | —                | —                       | —                | —                        | —                  | —                        | —                  |
| 2020 | —                      | —                | —                       | —                | —                        | —                  | —                        | —                  |
| 2021 | —                      | —                | —                       | —                | —                        | —                  | —                        | —                  |
|      | <u>\$4,080,000</u>     | <u>\$703,137</u> | <u>\$4,075,000</u>      | <u>\$628,437</u> | <u>\$5,994,451</u>       | <u>\$1,250,549</u> | <u>\$7,600,000</u>       | <u>\$1,628,750</u> |

|      | Promissory Notes – 2008B |                    | Refunding Notes – 2009A |                 | Refunding Bonds – 2009 |                    | Promissory Notes – 2009 |                    |
|------|--------------------------|--------------------|-------------------------|-----------------|------------------------|--------------------|-------------------------|--------------------|
|      | Principal                | Interest           | Principal               | Interest        | Principal              | Interest           | Principal               | Interest           |
| 2012 | —                        | 164,000            | 300,000                 | 32,100          | 625,000                | 275,937            | 1,000,000               | 340,050            |
| 2013 | —                        | 164,000            | 300,000                 | 21,600          | 650,000                | 252,000            | 500,000                 | 317,550            |
| 2014 | —                        | 164,000            | 300,000                 | 12,600          | 675,000                | 224,656            | 1,100,000               | 293,550            |
| 2015 | —                        | 164,000            | 270,000                 | 4,050           | 700,000                | 194,563            | 100,000                 | 275,550            |
| 2016 | 300,000                  | 158,000            | —                       | —               | 725,000                | 160,688            | 1,125,000               | 251,550            |
| 2017 | 300,000                  | 146,000            | —                       | —               | 775,000                | 121,250            | 625,000                 | 216,550            |
| 2018 | 2,800,000                | 70,000             | —                       | —               | 825,000                | 76,219             | 2,125,000               | 168,025            |
| 2019 | —                        | —                  | —                       | —               | 875,000                | 26,250             | 3,300,000               | 66,000             |
| 2020 | —                        | —                  | —                       | —               | —                      | —                  | —                       | —                  |
| 2021 | —                        | —                  | —                       | —               | —                      | —                  | —                       | —                  |
|      | <u>\$3,400,000</u>       | <u>\$1,030,000</u> | <u>\$1,170,000</u>      | <u>\$70,350</u> | <u>\$5,850,000</u>     | <u>\$1,331,563</u> | <u>\$9,875,000</u>      | <u>\$1,928,825</u> |

|      | Promissory Notes – 2009 |                  | Refunding Notes – 2010 |                 | Promissory Notes – 2010A |                    | Promissory Notes – 2011 |                    |
|------|-------------------------|------------------|------------------------|-----------------|--------------------------|--------------------|-------------------------|--------------------|
|      | Principal               | Interest         | Principal              | Interest        | Principal                | Interest           | Principal               | Interest           |
| 2012 | —                       | 24,750           | 2,635,000              | 39,525          | —                        | 568,567            | —                       | 740,814            |
| 2013 | —                       | 24,750           | —                      | —               | —                        | 568,567            | —                       | 614,500            |
| 2014 | —                       | 24,750           | —                      | —               | —                        | 568,567            | —                       | 614,500            |
| 2015 | —                       | 24,750           | —                      | —               | —                        | 568,567            | —                       | 614,500            |
| 2016 | —                       | 24,750           | —                      | —               | 825,000                  | 552,141            | 1,200,000               | 590,500            |
| 2017 | —                       | 24,750           | —                      | —               | 1,800,000                | 497,628            | —                       | 566,500            |
| 2018 | —                       | 24,750           | —                      | —               | 1,800,000                | 419,462            | 1,700,000               | 524,250            |
| 2019 | 450,000                 | 12,375           | —                      | —               | 1,050,000                | 354,695            | 2,600,000               | 417,000            |
| 2020 | —                       | —                | —                      | —               | 6,800,000                | 165,002            | 300,000                 | 346,000            |
| 2021 | —                       | —                | —                      | —               | —                        | —                  | 7,200,000               | 170,000            |
|      | <u>\$450,000</u>        | <u>\$185,625</u> | <u>\$2,635,000</u>     | <u>\$39,525</u> | <u>\$12,275,000</u>      | <u>\$4,263,196</u> | <u>\$13,000,000</u>     | <u>\$5,198,564</u> |

**SCHEDULE OF DEBT SERVICE REQUIREMENTS**

|      | TOTAL                |                     | Less 35% BAB<br>Interest Credit<br>2010A Notes | NET                  |                     |
|------|----------------------|---------------------|--|----------------------|---------------------|
|      | GENERAL OBLIGATION   |                     |  | GENERAL OBLIGATION   |                     |
|      | Principal            | Interest            |  | Principal            | Interest            |
| 2012 | 15,590,000           | 4,895,561           | 198,999  | 15,590,000           | 4,696,562           |
| 2013 | 15,089,037           | 4,439,505           | 198,998  | 15,089,037           | 4,240,507           |
| 2014 | 16,669,718           | 4,246,555           | 198,999  | 16,669,718           | 4,047,556           |
| 2015 | 34,786,256           | 7,009,824           | 198,998  | 34,786,256           | 6,810,826           |
| 2016 | 14,652,396           | 3,326,483           | 193,249  | 14,652,396           | 3,133,234           |
| 2017 | 19,067,825           | 4,583,027           | 174,170  | 19,067,825           | 4,408,857           |
| 2018 | 14,740,000           | 1,497,206           | 146,812  | 14,740,000           | 1,350,394           |
| 2019 | 8,275,000            | 876,320             | 124,143  | 8,275,000            | 752,177             |
| 2020 | 7,100,000            | 511,002             | 57,751   | 7,100,000            | 453,251             |
| 2021 | 7,200,000            | 170,000             | —  | 7,200,000            | 170,000             |
|      | <u>\$153,170,232</u> | <u>\$31,555,483</u> | <u>\$1,492,119</u>                             | <u>\$153,170,232</u> | <u>\$30,063,364</u> |

**Revenue Debt**

The following revenue bond issues are not general obligations of the City. These bonds are totally supported by the respective system revenue and are shown here for informational purposes.

|      | WATER UTILITY                       |                  |                                      |                    |
|------|-------------------------------------|------------------|--------------------------------------|--------------------|
|      | State Clean Water<br>Fund Loans (3) |                  | Water System<br>Revenue Bonds – 2008 |                    |
|      | Principal                           | Interest         | Principal                            | Interest           |
| 2012 | 2,169,832                           | 82,138           | 1,900,000                            | 791,650            |
| 2013 | 461,212                             | 30,169           | 1,975,000                            | 715,650            |
| 2014 | 87,139                              | 19,888           | 2,080,000                            | 616,900            |
| 2015 | 89,900                              | 17,082           | 2,165,000                            | 533,700            |
| 2016 | 92,749                              | 14,188           | 2,250,000                            | 447,100            |
| 2017 | 95,688                              | 11,202           | 2,350,000                            | 353,750            |
| 2018 | 98,721                              | 8,122            | 4,725,000                            | 236,250            |
| 2019 | 101,849                             | 4,944            | —                                    | —                  |
| 2020 | 105,077                             | 1,665            | —                                    | —                  |
| 2021 | —                                   | —                | —                                    | —                  |
|      | <u>\$3,302,167</u>                  | <u>\$189,398</u> | <u>\$17,445,000</u>                  | <u>\$3,695,000</u> |

(This page left blank intentionally.)

## **CAPITAL IMPROVEMENT PROGRAM**

---

The capital improvement program is used to account for major construction, acquisition, and renovation activities which add value to the City's physical assets or significantly increases their useful life.

The capital improvement program covers a five-year period, and the first year becomes the annual capital budget. Capital project funds are created to record the revenues and expenditures for the project.

These funds are maintained on a modified accrual basis of accounting and on a project-length basis of budgeting.

## **CAPITAL IMPROVEMENT PROJECT MAJOR REVENUES**

---

### ***State and Federal Revenues***

State and Federal revenues will be used to fund approximately 33% of the total capital improvement projects for 2012.

### ***Bonded Revenues***

The remaining major revenue source of the 2012 capital improvement projects will be through the issuance of general obligation long term debt.

## **NON-ROUTINE 2012 CAPITAL IMPROVEMENT PROJECTS**

1) Site Remediation

Purpose: Match for grants to clean up blighted properties for future redevelopment.

2012 Budget: Remediation – Outside funding \$ 3,183,163

Operating Budget Impact: None.

2) Comprehensive Outdoor Recreation Plan & Master Plan Implementation

Purpose: Implementation of recommendations for park enhancements or required maintenance as approved by the Park Commission.

2012 Budget: Enhancements to various parks  
-Local Funding \$ 1,995,831

Operating Budget Impact: New enhancements should mean less operating funds for maintenance.

(This page left blank intentionally.)



**RESOLUTION # 144-11**

**By: Finance Committee**

**RESOLUTION TO APPROVE THE  
2012 - 2016 CAPITAL IMPROVEMENT PLAN**

**WHEREAS**, the 2012 - 2016 Capital Improvement Plan was reviewed by the Parks Commission on October 24, 2011; and

**WHEREAS**, the 2012 - 2016 Capital Improvement Plan was reviewed by the Public Safety and Welfare Committee on October 25, 2011; and

**WHEREAS**, the 2012 - 2016 Capital Improvement Plan was reviewed by the Storm Water Utility Committee on October 26, 2011; and

**WHEREAS**, the 2012 - 2016 Capital Improvement Plan was reviewed by the Public Works Committee on October 27, 2011; and

**WHEREAS**, the 2012 - 2016 Capital Improvement Plan was reviewed by the Finance Committee on November 17, 2011; and

**WHEREAS**, the 2012 - 2016 Capital Improvement Plan was reviewed by the Committee as a Whole on November 28, 2011; and

**NOW, THEREFORE BE IT RESOLVED** by the Common Council of the City of Kenosha, Wisconsin, that the 2012 - 2016 Capital Improvement Plan is hereby approved with final adoption on November 29, 2011.

Adopted this 29th day of November, 2011

ATTEST:

  
\_\_\_\_\_  
Michael Higgins, City Clerk/Treasurer

APPROVE:

  
\_\_\_\_\_  
Keith G. Bosman, Mayor



CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**SUMMARY**

| Department | Source | Budget<br>2011 |
|------------|--------|----------------|
|------------|--------|----------------|

| Requested<br>2012 | Requested<br>2013 | Requested<br>2014 | Requested<br>2015 | Requested<br>2016 | Total Requested<br>2012-2016 |
|-------------------|-------------------|-------------------|-------------------|-------------------|------------------------------|
|-------------------|-------------------|-------------------|-------------------|-------------------|------------------------------|

|                       |                      |         |
|-----------------------|----------------------|---------|
| <b>ADMINISTRATION</b> | <i>Gross Funds</i>   | 175,000 |
|                       | <i>Outside Funds</i> |         |
|                       | <i>Net CIP Funds</i> | 175,000 |

|                |                |  |  |  |                |
|----------------|----------------|--|--|--|----------------|
| 500,000        | 350,000        |  |  |  | 850,000        |
|                |                |  |  |  |                |
| <b>500,000</b> | <b>350,000</b> |  |  |  | <b>850,000</b> |

|                |                      |        |
|----------------|----------------------|--------|
| <b>AIRPORT</b> | <i>Gross Funds</i>   | 20,000 |
|                | <i>Outside Funds</i> |        |
|                | <i>Net CIP Funds</i> | 20,000 |

|                |               |               |  |  |                |
|----------------|---------------|---------------|--|--|----------------|
| 785,000        | 1,850,000     | 240,000       |  |  | 2,875,000      |
| (625,750)      | (1,757,500)   | (192,000)     |  |  | (2,575,250)    |
| <b>159,250</b> | <b>92,500</b> | <b>48,000</b> |  |  | <b>299,750</b> |

|                              |                      |         |
|------------------------------|----------------------|---------|
| <b>COMMUNITY DEVELOPMENT</b> | <i>Gross Funds</i>   | 117,500 |
|                              | <i>Outside Funds</i> |         |
|                              | <i>Net CIP Funds</i> | 117,500 |

|                  |                |                |                |                |                  |
|------------------|----------------|----------------|----------------|----------------|------------------|
| 3,817,500        | 117,500        | 117,500        | 117,500        | 117,500        | 4,287,500        |
|                  |                |                |                |                |                  |
| <b>3,817,500</b> | <b>117,500</b> | <b>117,500</b> | <b>117,500</b> | <b>117,500</b> | <b>4,287,500</b> |

|                        |                      |           |
|------------------------|----------------------|-----------|
| <b>FIRE DEPARTMENT</b> | <i>Gross Funds</i>   | 1,075,260 |
|                        | <i>Outside Funds</i> |           |
|                        | <i>Net CIP Funds</i> | 1,075,260 |

|                |                |                  |                |                |                  |
|----------------|----------------|------------------|----------------|----------------|------------------|
| 984,000        | 973,951        | 1,007,650        | 377,145        | 135,564        | 3,478,310        |
|                | (8,500)        |                  | (2,000)        |                | (10,500)         |
| <b>984,000</b> | <b>965,451</b> | <b>1,007,650</b> | <b>375,145</b> | <b>135,564</b> | <b>3,467,810</b> |

|                |                      |        |
|----------------|----------------------|--------|
| <b>LIBRARY</b> | <i>Gross Funds</i>   | 70,000 |
|                | <i>Outside Funds</i> |        |
|                | <i>Net CIP Funds</i> | 70,000 |

|                |                |  |                |                |                |
|----------------|----------------|--|----------------|----------------|----------------|
| 100,000        | 125,000        |  | 125,000        | 100,000        | 450,000        |
|                |                |  |                |                |                |
| <b>100,000</b> | <b>125,000</b> |  | <b>125,000</b> | <b>100,000</b> | <b>450,000</b> |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**SUMMARY**

| <i>Department</i>                    | <i>Source</i>        | <i>Budget 2011</i> |
|--------------------------------------|----------------------|--------------------|
| <b>MUSEUMS</b>                       | <b>Gross Funds</b>   |                    |
|                                      | <b>Outside Funds</b> |                    |
|                                      | <b>Net CIP Funds</b> |                    |
| <b>POLICE DEPARTMENT</b>             | <b>Gross Funds</b>   | 664,900            |
|                                      | <b>Outside Funds</b> |                    |
|                                      | <b>Net CIP Funds</b> | 664,900            |
| <b>PUBLIC WORKS - INFRASTRUCTURE</b> | <b>Gross Funds</b>   | 6,595,000          |
|                                      | <b>Outside Funds</b> | (1,240,000)        |
|                                      | <b>Net CIP Funds</b> | 5,355,000          |
| <b>PUBLIC WORKS - OTHER</b>          | <b>Gross Funds</b>   | 1,536,500          |
|                                      | <b>Outside Funds</b> | (226,300)          |
|                                      | <b>Net CIP Funds</b> | 1,310,200          |

| <i>Requested 2012</i> | <i>Requested 2013</i> | <i>Requested 2014</i> | <i>Requested 2015</i> | <i>Requested 2016</i> | <i>Total Requested 2012-2016</i> |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------------------|
| 1,250,000             | 795,000               | 750,000               |                       |                       | 2,795,000                        |
| (1,250,000)           | (750,000)             | (750,000)             |                       |                       | (2,750,000)                      |
|                       | <b>45,000</b>         |                       |                       |                       | <b>45,000</b>                    |
| 463,900               | 311,900               | 300,000               | 300,000               | 300,000               | 1,675,800                        |
|                       |                       |                       |                       |                       |                                  |
| <b>463,900</b>        | <b>311,900</b>        | <b>300,000</b>        | <b>300,000</b>        | <b>300,000</b>        | <b>1,675,800</b>                 |
| 6,791,500             | 3,310,000             | 7,739,004             | 20,954,500            | 5,614,000             | 44,409,004                       |
| (3,004,000)           | (300,000)             | (2,681,752)           | (15,790,500)          | (480,000)             | (22,256,252)                     |
| <b>3,787,500</b>      | <b>3,010,000</b>      | <b>5,057,252</b>      | <b>5,164,000</b>      | <b>5,134,000</b>      | <b>22,152,752</b>                |
| 5,160,663             | 2,222,000             | 1,732,000             | 2,421,000             | 1,915,000             | 13,450,663                       |
| (3,198,663)           | (226,000)             | (15,000)              | (340,000)             | (336,000)             | (4,115,663)                      |
| <b>1,962,000</b>      | <b>1,996,000</b>      | <b>1,717,000</b>      | <b>2,081,000</b>      | <b>1,579,000</b>      | <b>9,335,000</b>                 |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**SUMMARY**

| <i>Department</i>              | <i>Source</i>        | <i>Budget 2011</i> |
|--------------------------------|----------------------|--------------------|
| <b>PUBLIC WORKS - PARKS</b>    | <b>Gross Funds</b>   | 1,632,000          |
|                                | <b>Outside Funds</b> | (451,000)          |
|                                | <b>Net CIP Funds</b> | 1,181,000          |
| <b>REDEVELOPMENT AUTHORITY</b> | <b>Gross Funds</b>   |                    |
|                                | <b>Outside Funds</b> |                    |
|                                | <b>Net CIP Funds</b> |                    |
| <b>TRANSIT</b>                 | <b>Gross Funds</b>   | 2,240,200          |
|                                | <b>Outside Funds</b> | (1,674,560)        |
|                                | <b>Net CIP Funds</b> | 565,640            |
| <b>TOTAL</b>                   | <b>Gross Funds</b>   | 14,126,360         |
|                                | <b>Outside Funds</b> | (3,591,860)        |
|                                | <b>Net CIP Funds</b> | 10,534,500         |
| <b>STORM WATER UTILITY</b>     | <b>Gross Funds</b>   | 4,396,000          |
|                                | <b>Outside Funds</b> | (308,000)          |
|                                | <b>STORM Funds</b>   | 4,088,000          |

| <i>Requested 2012</i> | <i>Requested 2013</i> | <i>Requested 2014</i> | <i>Requested 2015</i> | <i>Requested 2016</i> | <i>Total Requested 2012-2016</i> |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------------------|
| 2,993,831             | 3,054,624             | 2,869,865             | 3,103,401             | 2,976,391             | 14,998,112                       |
| (23,500)              | (1,500)               | (1,000)               | (396,500)             | (1,000)               | (423,500)                        |
| <b>2,970,331</b>      | <b>3,053,124</b>      | <b>2,868,865</b>      | <b>2,706,901</b>      | <b>2,975,391</b>      | <b>14,574,612</b>                |
| 362,000               |                       |                       |                       |                       | 362,000                          |
|                       |                       |                       |                       |                       |                                  |
| <b>362,000</b>        |                       |                       |                       |                       | <b>362,000</b>                   |
| 2,222,700             | 2,302,800             | 2,417,940             | 2,538,837             | 2,665,779             | 12,148,056                       |
| (1,762,160)           | (1,842,220)           | (1,934,352)           | (2,031,070)           | (2,132,623)           | (9,702,425)                      |
| <b>460,540</b>        | <b>460,580</b>        | <b>483,588</b>        | <b>507,767</b>        | <b>533,156</b>        | <b>2,445,631</b>                 |
| 25,431,094            | 15,412,775            | 17,173,959            | 29,937,383            | 13,824,234            | 101,779,445                      |
| (9,864,073)           | (4,885,720)           | (5,574,104)           | (18,560,070)          | (2,949,623)           | (41,833,590)                     |
| <b>15,567,021</b>     | <b>10,527,055</b>     | <b>11,599,855</b>     | <b>11,377,313</b>     | <b>10,874,611</b>     | <b>59,945,855</b>                |
| 4,903,000             | 4,288,000             | 4,129,000             | 4,440,000             | 3,891,000             | 21,651,000                       |
| (5,000)               | (8,500)               | (5,000)               | (5,000)               |                       | (23,500)                         |
| <b>4,898,000</b>      | <b>4,279,500</b>      | <b>4,124,000</b>      | <b>4,435,000</b>      | <b>3,891,000</b>      | <b>21,627,500</b>                |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**SUMMARY**

| <i>Department</i>    | <i>Source</i>        | <i>Budget<br/>2011</i> |
|----------------------|----------------------|------------------------|
| <b>TIF DISTRICTS</b> | <b>Gross Funds</b>   | 1,500,000              |
|                      | <b>Outside Funds</b> | (1,500,000)            |
|                      | <b>TIF Funds</b>     |                        |

| <i>Requested<br/>2012</i> | <i>Requested<br/>2013</i> | <i>Requested<br/>2014</i> | <i>Requested<br/>2015</i> | <i>Requested<br/>2016</i> | <i>Total Requested<br/>2012-2016</i> |
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------------------------|
|                           |                           |                           |                           |                           |                                      |
|                           |                           |                           |                           |                           |                                      |
|                           |                           |                           |                           |                           |                                      |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**ADMINISTRATION**

| Project Number | Project | Budget 2011 |
|----------------|---------|-------------|
|----------------|---------|-------------|

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
|----------------|----------------|----------------|----------------|----------------|---------------------------|

|                  |   |                |
|------------------|---|----------------|
| <b>AD-09-001</b> | <b>New Accounting Software (ERP Software)</b> | <b>150,000</b> |
|                  | Software                                      | 150,000        |
|                  | CIP   | 150,000        |
| <b>AD-11-001</b> | <b>Web Broadcast of Council Meetings</b>      | <b>25,000</b>  |
|                  | Software                                      | 25,000         |
|                  | CIP   | 25,000         |
|                  | Gross Funds                                   | 175,000        |
|                  | Outside Funds                                 |                |
|                  | <b>Net CIP Funds</b>                          | <b>175,000</b> |

|         |         |  |  |  |         |
|---------|---------|--|--|--|---------|
| 500,000 | 350,000 |  |  |  | 850,000 |
| 500,000 | 350,000 |  |  |  | 850,000 |
|         |         |  |  |  |         |
| 500,000 | 350,000 |  |  |  | 850,000 |
|         |         |  |  |  |         |
|         |         |  |  |  |         |
|         |         |  |  |  |         |
|         |         |  |  |  |         |
|         |         |  |  |  |         |
| 500,000 | 350,000 |  |  |  | 850,000 |
|         |         |  |  |  |         |
| 500,000 | 350,000 |  |  |  | 850,000 |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**AIRPORT**

| Project Number   | Project                                      | Budget 2011   | Requested 2012 | Requested 2013   | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|------------------|--|---------------|----------------|------------------|----------------|----------------|----------------|---------------------------|
| <b>AI-93-005</b> | <b>Economic Development Opportunities</b>    | <b>20,000</b> |                |                  |                |                |                |                           |
|                  | Contingency                                  | 20,000        |                |                  |                |                |                |                           |
|                  | CIP  | 20,000        |                |                  |                |                |                |                           |
| <b>AI-09-002</b> | <b>Crack Seal Slurry Seal</b>                |               |                |                  | <b>240,000</b> |                |                | <b>240,000</b>            |
|                  | Crack Sealing                                |               |                |                  | 240,000        |                |                | 240,000                   |
|                  | CIP  |               |                |                  | 48,000         |                |                | 48,000                    |
|                  | Federal                                      |               |                |                  | 192,000        |                |                | 192,000                   |
| <b>AI-12-001</b> | <b>Design / Construct New Electric Vault</b> |               | <b>185,000</b> | <b>1,850,000</b> |                |                |                | <b>2,035,000</b>          |
|                  | Design/Engineering                           |               | 185,000        |                  |                |                |                | 185,000                   |
|                  | Construction                                 |               |                | 1,850,000        |                |                |                | 1,850,000                 |
|                  | CIP  |               | 9,250          | 92,500           |                |                |                | 101,750                   |
|                  | Federal                                      |               | 166,500        | 1,665,000        |                |                |                | 1,831,500                 |
|                  | State  |               | 9,250          | 92,500           |                |                |                | 101,750                   |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |
|                  |  |               |                |                  |                |                |                |                           |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**AIRPORT**

| Project Number   | Project                       | Budget 2011   |
|------------------|-------------------------------|---------------|
| <b>AI-12-002</b> | <b>Snow Removal Equipment</b> |               |
|                  | Equipment                     |               |
|                  |                               |               |
|                  | CIP                           |               |
|                  | Federal                       |               |
|                  | State                         |               |
|                  | Gross Funds                   | 20,000        |
|                  | Outside Funds                 |               |
|                  | <b>Net CIP Funds</b>          | <b>20,000</b> |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
| 600,000        |                |                |                |                | 600,000                   |
| 600,000        |                |                |                |                | 600,000                   |
|                |                |                |                |                |                           |
| 150,000        |                |                |                |                | 150,000                   |
| 300,000        |                |                |                |                | 300,000                   |
| 150,000        |                |                |                |                | 150,000                   |
|                |                |                |                |                |                           |
| 785,000        | 1,850,000      | 240,000        |                |                | 2,875,000                 |
| (625,750)      | (1,757,500)    | (192,000)      |                |                | (2,575,250)               |
| <b>159,250</b> | <b>92,500</b>  | <b>48,000</b>  |                |                | <b>299,750</b>            |



CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**COMMUNITY DEVELOPMENT**

| Project Number | Project | Budget 2011 |
|----------------|---------|-------------|
|----------------|---------|-------------|

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
|----------------|----------------|----------------|----------------|----------------|---------------------------|

|                  |   |                |
|------------------|---|----------------|
| <b>CD-00-001</b> | <b>Housing and Neighborhood Reinvestment Fund</b> | <b>117,500</b> |
|                  | Property Maintenance                              | 17,500         |
|                  | Acquisition/HOME Match                            | 100,000        |
|                  | CIP   | 117,500        |
| <b>CD-12-001</b> | <b>Community Reinvestment</b>                     |                |
|                  | Community Reinvestment                            |                |
|                  | CIP   |                |
|                  | Gross Funds                                       | 117,500        |
|                  | Outside Funds                                     |                |
|                  | <b>Net CIP Funds</b>                              | <b>117,500</b> |

|                  |                |                |                |                |                  |
|------------------|----------------|----------------|----------------|----------------|------------------|
| 117,500          | 117,500        | 117,500        | 117,500        | 117,500        | 587,500          |
| 17,500           | 17,500         | 17,500         | 17,500         | 17,500         | 87,500           |
| 100,000          | 100,000        | 100,000        | 100,000        | 100,000        | 500,000          |
|                  |                |                |                |                |                  |
| 117,500          | 117,500        | 117,500        | 117,500        | 117,500        | 587,500          |
|                  |                |                |                |                |                  |
| <b>3,700,000</b> |                |                |                |                | <b>3,700,000</b> |
| 3,700,000        |                |                |                |                | 3,700,000        |
|                  |                |                |                |                |                  |
| 3,700,000        |                |                |                |                | 3,700,000        |
|                  |                |                |                |                |                  |
| 3,817,500        | 117,500        | 117,500        | 117,500        | 117,500        | 4,287,500        |
|                  |                |                |                |                |                  |
| <b>3,817,500</b> | <b>117,500</b> | <b>117,500</b> | <b>117,500</b> | <b>117,500</b> | <b>4,287,500</b> |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**FIRE DEPARTMENT**

| <i>Project<br/>Number</i> | <i>Project</i>                         | <i>Budget<br/>2011</i> | <i>Requested<br/>2012</i> | <i>Requested<br/>2013</i> | <i>Requested<br/>2014</i> | <i>Requested<br/>2015</i> | <i>Requested<br/>2016</i> | <i>Total Requested<br/>2012-2016</i> |
|---------------------------|--|------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------------------------|
| <b>FI-07-001</b>          | <b>Battalion Chief Command Vehicle</b> |                        |                           | 50,921                    |                           |                           |                           | 50,921                               |
|                           | Vehicle                                |                        |                           | 35,000                    |                           |                           |                           | 35,000                               |
|                           | Equipment                              |                        |                           | 15,921                    |                           |                           |                           | 15,921                               |
|                           | CIP                                    |                        |                           | 50,421                    |                           |                           |                           | 50,421                               |
|                           | Trade In Value                         |                        |                           | 500                       |                           |                           |                           | 500                                  |
| <b>FI-07-004</b>          | <b>Rescue Squad Replacement</b>        |                        |                           | 257,130                   |                           |                           |                           | 257,130                              |
|                           | Vehicle                                |                        |                           | 232,130                   |                           |                           |                           | 232,130                              |
|                           | Equipment                              |                        |                           | 25,000                    |                           |                           |                           | 25,000                               |
|                           | CIP                                    |                        |                           | 250,130                   |                           |                           |                           | 250,130                              |
|                           | Trade In Value                         |                        |                           | 7,000                     |                           |                           |                           | 7,000                                |
| <b>FI-07-006</b>          | <b>Engine Company Replacement (2)</b>  | 396,000                | 804,000                   |                           |                           |                           |                           | 804,000                              |
|                           | Equipment                              | 396,000                | 804,000                   |                           |                           |                           |                           | 804,000                              |
|                           | CIP                                    | 396,000                | 804,000                   |                           |                           |                           |                           | 804,000                              |
|                           |  |                        |                           |                           |                           |                           |                           |                                      |
| <b>FI-07-009</b>          | <b>Rescue Squad Replacement (2)</b>    | 514,260                |                           |                           |                           |                           |                           |                                      |
|                           | Vehicle                                | 464,260                |                           |                           |                           |                           |                           |                                      |
|                           | Equipment                              | 50,000                 |                           |                           |                           |                           |                           |                                      |
|                           | CIP                                    | 514,260                |                           |                           |                           |                           |                           |                                      |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**FIRE DEPARTMENT**

| Project Number   | Project   | Budget 2011    | Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|------------------|---|----------------|----------------|----------------|----------------|----------------|----------------|---------------------------|
| <b>FI-07-010</b> | <b>Administrative Staff Vehicle</b>                   |                |                | 27,200         |                |                |                | 27,200                    |
|                  | Vehicle   |                |                | 22,700         |                |                |                | 22,700                    |
|                  | Equipment   |                |                | 4,500          |                |                |                | 4,500                     |
|                  |   |                |                |                |                |                |                |                           |
|                  |   | CIP            |                |                | 26,200         |                |                | 26,200                    |
|                  |   | Trade In Value |                |                | 1,000          |                |                | 1,000                     |
| <b>FI-09-003</b> | <b>Administrative Staff Vehicle</b>                   |                |                |                |                | 27,200         |                | 27,200                    |
|                  | Vehicle   |                |                |                |                | 22,700         |                | 22,700                    |
|                  | Equipment   |                |                |                |                | 4,500          |                | 4,500                     |
|                  |   |                |                |                |                |                |                |                           |
|                  |   | CIP            |                |                |                | 26,200         |                | 26,200                    |
|                  |   | Trade In Value |                |                |                | 1,000          |                | 1,000                     |
| <b>FI-09-004</b> | <b>Administrative Staff Vehicle</b>                   |                |                |                |                | 27,200         |                | 27,200                    |
|                  | Vehicle   |                |                |                |                | 22,700         |                | 22,700                    |
|                  | Equipment   |                |                |                |                | 4,500          |                | 4,500                     |
|                  |   |                |                |                |                |                |                |                           |
|                  |   | CIP            |                |                |                | 26,200         |                | 26,200                    |
|                  |   | Trade In Value |                |                |                | 1,000          |                | 1,000                     |
| <b>FI-09-006</b> | <b>Fire Station Building and Grounds Improvements</b> | 60,000         | 60,000         | 60,000         | 60,000         | 60,000         | 60,000         | 300,000                   |
|                  | Facility Improvements                                 | 60,000         | 60,000         | 60,000         | 60,000         | 60,000         | 60,000         | 300,000                   |
|                  |   |                |                |                |                |                |                |                           |
|                  | CIP   | 60,000         | 60,000         | 60,000         | 60,000         | 60,000         | 60,000         | 300,000                   |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**FIRE DEPARTMENT**

| Project Number   | Project  | Budget 2011    |
|------------------|--|----------------|
| <b>FI-09-008</b> | <b>Fire Radio Equipment</b>                          | <b>105,000</b> |
|                  | Equipment  | 105,000        |
|                  | CIP  | 105,000        |
| <b>FI-10-003</b> | <b>Engine Company Replacement (2)</b>                |                |
|                  | Equipment  |                |
|                  | CIP  |                |
| <b>FI-11-001</b> | <b>Cardiac Monitors/Defibrillators</b>               |                |
|                  | Equipment  |                |
|                  | CIP  |                |
| <b>FI-12-001</b> | <b>Emergency Radio Communication Antennae/Towers</b> |                |
|                  | Radio Equipment                                      |                |
|                  | CIP  |                |
| <b>FI-12-002</b> | <b>EMS Computer Replacement</b>                      |                |
|                  | Equipment  |                |
|                  | CIP  |                |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                | 458,700        | 931,300        |                |                | 1,390,000                 |
|                | 458,700        | 931,300        |                |                | 1,390,000                 |
|                |                |                |                |                |                           |
|                | 458,700        | 931,300        |                |                | 1,390,000                 |
|                |                |                |                |                |                           |
|                |                |                | 262,745        |                | 262,745                   |
|                |                |                | 262,745        |                | 262,745                   |
|                |                |                |                |                |                           |
|                |                |                | 262,745        |                | 262,745                   |
|                |                |                |                |                |                           |
| 120,000        | 120,000        |                |                |                | 240,000                   |
| 120,000        | 120,000        |                |                |                | 240,000                   |
|                |                |                |                |                |                           |
| 120,000        | 120,000        |                |                |                | 240,000                   |
|                |                |                |                |                |                           |
|                |                | 16,350         |                |                | 16,350                    |
|                |                | 16,350         |                |                | 16,350                    |
|                |                |                |                |                |                           |
|                |                | 16,350         |                |                | 16,350                    |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**FIRE DEPARTMENT**

| Project Number   | Project                                  | Budget 2011      |
|------------------|--|------------------|
| <b>FI-12-003</b> | <b>Extrication Equipment Replacement</b> |                  |
|                  | Equipment                                |                  |
|                  | CIP                                      |                  |
|                  | Gross Funds                              | 1,075,260        |
|                  | Outside Funds                            |                  |
|                  | <b>Net CIP Funds</b>                     | <b>1,075,260</b> |

| Requested 2012 | Requested 2013 | Requested 2014   | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|------------------|----------------|----------------|---------------------------|
|                |                |                  |                | 75,564         | 75,564                    |
|                |                |                  |                | 75,564         | 75,564                    |
|                |                |                  |                |                |                           |
|                |                |                  |                | 75,564         | 75,564                    |
|                |                |                  |                |                |                           |
| 984,000        | 973,951        | 1,007,650        | 377,145        | 135,564        | 3,478,310                 |
|                | (8,500)        |                  | (2,000)        |                | (10,500)                  |
| <b>984,000</b> | <b>965,451</b> | <b>1,007,650</b> | <b>375,145</b> | <b>135,564</b> | <b>3,467,810</b>          |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**LIBRARY**

| Project Number | Project | Budget 2011 |
|----------------|---------|-------------|
|----------------|---------|-------------|

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
|----------------|----------------|----------------|----------------|----------------|---------------------------|

|                  |  |        |
|------------------|--|--------|
| <b>LI-07-001</b> | <b>Northside Library Parking Lot Replacement</b>             |        |
|                  | Design/Engineering   |        |
|                  | Parking Lot Replacement                                      |        |
|                  | CIP  |        |
| <b>LI-08-001</b> | <b>Simmons Library Limestone Repair &amp; Reconstruction</b> |        |
|                  | Design/Engineering   |        |
|                  | Construction   |        |
|                  | CIP  |        |
| <b>LI-11-001</b> | <b>Northside Library Roof Replacement</b>                    |        |
|                  | Design/Engineering   |        |
|                  | Roof Replacement   |        |
|                  | CIP  |        |
| <b>LI-11-002</b> | <b>Northside Library Community Room Expansion</b>            | 70,000 |
|                  | Construction   | 70,000 |
|                  | CIP  | 70,000 |

|  |         |  |         |         |         |
|--|---------|--|---------|---------|---------|
|  | 125,000 |  |         |         | 125,000 |
|  | 12,500  |  |         |         | 12,500  |
|  | 112,500 |  |         |         | 112,500 |
|  |         |  |         |         |         |
|  | 125,000 |  |         |         | 125,000 |
|  |         |  |         |         |         |
|  | 100,000 |  |         | 100,000 | 200,000 |
|  | 25,000  |  |         |         | 25,000  |
|  | 75,000  |  |         | 100,000 | 175,000 |
|  |         |  |         |         |         |
|  | 100,000 |  |         | 100,000 | 200,000 |
|  |         |  |         |         |         |
|  |         |  | 125,000 |         | 125,000 |
|  |         |  | 10,000  |         | 10,000  |
|  |         |  | 115,000 |         | 115,000 |
|  |         |  |         |         |         |
|  |         |  | 125,000 |         | 125,000 |
|  |         |  |         |         |         |
|  |         |  |         |         |         |
|  |         |  |         |         |         |
|  |         |  |         |         |         |
|  |         |  |         |         |         |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**LIBRARY**

| <i>Project<br/>Number</i> | <i>Project</i>       | <i>Budget<br/>2011</i> |
|---------------------------|----------------------|------------------------|
|                           | Gross Funds          | 70,000                 |
|                           | Outside Funds        |                        |
|                           | <b>Net CIP Funds</b> | <b>70,000</b>          |

| <i>Requested<br/>2012</i> | <i>Requested<br/>2013</i> | <i>Requested<br/>2014</i> | <i>Requested<br/>2015</i> | <i>Requested<br/>2016</i> | <i>Total Requested<br/>2012-2016</i> |
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------------------------|
| 100,000                   | 125,000                   |                           | 125,000                   | 100,000                   | 450,000                              |
|                           |                           |                           |                           |                           |                                      |
| <b>100,000</b>            | <b>125,000</b>            |                           | <b>125,000</b>            | <b>100,000</b>            | <b>450,000</b>                       |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**MUSEUMS**

| Project Number   | Project  | Budget 2011 | Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|------------------|--|-------------|----------------|----------------|----------------|----------------|----------------|---------------------------|
| <b>MU-07-001</b> | <b>KPM Exhibit Our Global Home: A World of Diversity</b> |             |                | 750,000        | 750,000        |                |                | 1,500,000                 |
|                  | Exhibits   |             |                | 750,000        | 750,000        |                |                | 1,500,000                 |
|                  | Other  |             |                | 750,000        | 750,000        |                |                | 1,500,000                 |
| <b>MU-09-001</b> | <b>Dinosaur Discovery Museum Roof</b>                    |             |                | 45,000         |                |                |                | 45,000                    |
|                  | Roof Replacement   |             |                | 45,000         |                |                |                | 45,000                    |
|                  | CIP  |             |                | 45,000         |                |                |                | 45,000                    |
| <b>MU-10-002</b> | <b>Civil War Museum Multi-Media Exhibit</b>              |             | 1,250,000      |                |                |                |                | 1,250,000                 |
|                  | Equipment  |             | 1,250,000      |                |                |                |                | 1,250,000                 |
|                  | Other  |             | 1,250,000      |                |                |                |                | 1,250,000                 |
|                  | Gross Funds  |             | 1,250,000      | 795,000        | 750,000        |                |                | 2,795,000                 |
|                  | Outside Funds  |             | (1,250,000)    | (750,000)      | (750,000)      |                |                | (2,750,000)               |
|                  | <b>Net CIP Funds</b>                                     |             |                | 45,000         |                |                |                | 45,000                    |



CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**POLICE DEPARTMENT**

| Project Number | Project | Budget 2011 |
|----------------|---------|-------------|
|----------------|---------|-------------|

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
|----------------|----------------|----------------|----------------|----------------|---------------------------|

|                  |   |                |
|------------------|---|----------------|
| <b>PD-09-003</b> | <b>Police Network Upgrade</b>               | <b>225,000</b> |
|                  | Equipment                                   | 225,000        |
|                  | CIP   | 225,000        |
| <b>PD-09-008</b> | <b>Police Squad Cars</b>                    | <b>311,900</b> |
|                  | Police Vehicles                             | 275,000        |
|                  | Equipment                                   | 36,900         |
|                  | CIP   | 311,900        |
| <b>PD-11-001</b> | <b>Police Radio System Upgrade West End</b> | <b>77,000</b>  |
|                  | Equipment                                   | 77,000         |
|                  | CIP   | 77,000         |
| <b>PD-11-002</b> | <b>Police Motorcycles</b>                   | <b>51,000</b>  |
|                  | Motorcycles                                 | 50,000         |
|                  | Equipment                                   | 1,000          |
|                  | CIP   | 51,000         |

|         |         |         |         |         |           |
|---------|---------|---------|---------|---------|-----------|
| 100,000 |         |         |         |         | 100,000   |
| 100,000 |         |         |         |         | 100,000   |
| 100,000 |         |         |         |         | 100,000   |
| 311,900 | 311,900 | 300,000 | 300,000 | 300,000 | 1,523,800 |
| 275,000 | 275,000 | 300,000 | 300,000 | 300,000 | 1,450,000 |
| 36,900  | 36,900  |         |         |         | 73,800    |
| 311,900 | 311,900 | 300,000 | 300,000 | 300,000 | 1,523,800 |
|         |         |         |         |         |           |
|         |         |         |         |         |           |
| 52,000  |         |         |         |         | 52,000    |
| 51,000  |         |         |         |         | 51,000    |
| 1,000   |         |         |         |         | 1,000     |
| 52,000  |         |         |         |         | 52,000    |
|         |         |         |         |         |           |
|         |         |         |         |         |           |
|         |         |         |         |         |           |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**POLICE DEPARTMENT**

| <i>Project Number</i> | <i>Project</i>       | <i>Budget 2011</i> |
|-----------------------|----------------------|--------------------|
|                       | Gross Funds          | 664,900            |
|                       | Outside Funds        |                    |
|                       | <b>Net CIP Funds</b> | <b>664,900</b>     |

| <i>Requested 2012</i> | <i>Requested 2013</i> | <i>Requested 2014</i> | <i>Requested 2015</i> | <i>Requested 2016</i> | <i>Total Requested 2012-2016</i> |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------------------|
| 463,900               | 311,900               | 300,000               | 300,000               | 300,000               | 1,675,800                        |
|                       |                       |                       |                       |                       |                                  |
| <b>463,900</b>        | <b>311,900</b>        | <b>300,000</b>        | <b>300,000</b>        | <b>300,000</b>        | <b>1,675,800</b>                 |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - INFRASTRUCTURE**

| Project Number | Project | Budget 2011 |
|----------------|---------|-------------|
|----------------|---------|-------------|

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
|----------------|----------------|----------------|----------------|----------------|---------------------------|

|                  |   |                  |
|------------------|---|------------------|
| <b>IN-93-002</b> | <b>Resurfacing</b>                          | <b>2,335,000</b> |
|                  | Construction                                | 2,000,000        |
|                  | Design/Engineering                          | 210,000          |
|                  | Other                                       | 125,000          |
|                  |   |                  |
|                  | CIP   | 2,035,000        |
|                  | CDBG  | (300,000)        |
|                  | State                                       |                  |
|                  |   |                  |
| <b>IN-93-004</b> | <b>Sidewalk Repair</b>                      | <b>770,000</b>   |
|                  | Construction                                | 700,000          |
|                  | Design/Engineering                          | 70,000           |
|                  |   |                  |
|                  | CIP   | 770,000          |
|                  |   |                  |
| <b>IN-93-012</b> | <b>Miscellaneous Right-of-Way Purchases</b> | <b>40,000</b>    |
|                  | Real Estate Acquisition                     | 40,000           |
|                  |   |                  |
|                  | CIP   | 40,000           |
|                  |   |                  |
|                  |   |                  |
|                  |   |                  |
|                  |   |                  |
|                  |   |                  |
|                  |   |                  |
|                  |   |                  |

|           |           |           |           |           |             |
|-----------|-----------|-----------|-----------|-----------|-------------|
| 2,515,000 | 2,365,000 | 2,545,000 | 2,365,000 | 2,545,000 | 12,335,000  |
| 2,160,000 | 2,000,000 | 2,160,000 | 2,000,000 | 2,160,000 | 10,480,000  |
| 230,000   | 215,000   | 235,000   | 215,000   | 235,000   | 1,130,000   |
| 125,000   | 150,000   | 150,000   | 150,000   | 150,000   | 725,000     |
|           |           |           |           |           |             |
| 2,035,000 | 2,065,000 | 2,065,000 | 2,065,000 | 2,065,000 | 10,295,000  |
| (300,000) | (300,000) | (300,000) | (300,000) | (300,000) | (1,500,000) |
| 180,000   |           | 180,000   |           | 180,000   | 540,000     |
|           |           |           |           |           |             |
| 770,000   | 770,000   | 770,000   | 770,000   | 770,000   | 3,850,000   |
| 700,000   | 700,000   | 700,000   | 700,000   | 700,000   | 3,500,000   |
| 70,000    | 70,000    | 70,000    | 70,000    | 70,000    | 350,000     |
|           |           |           |           |           |             |
| 770,000   | 770,000   | 770,000   | 770,000   | 770,000   | 3,850,000   |
|           |           |           |           |           |             |
| 40,000    | 40,000    | 40,000    | 40,000    | 40,000    | 200,000     |
| 40,000    | 40,000    | 40,000    | 40,000    | 40,000    | 200,000     |
|           |           |           |           |           |             |
| 40,000    | 40,000    | 40,000    | 40,000    | 40,000    | 200,000     |
|           |           |           |           |           |             |
|           |           |           |           |           |             |
|           |           |           |           |           |             |
|           |           |           |           |           |             |
|           |           |           |           |           |             |
|           |           |           |           |           |             |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - INFRASTRUCTURE**

| Project Number | Project  | Budget 2011    | Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|--|----------------|----------------|----------------|----------------|----------------|----------------|---------------------------|
| IN-06-001      | <b>STH 50 at I-94 (West of I-94)</b>                   |                | <b>685,000</b> |                |                |                |                | <b>685,000</b>            |
|                | Construction   |                | 650,000        |                |                |                |                | 650,000                   |
|                | Design/Engineering                                     |                | 5,000          |                |                |                |                | 5,000                     |
|                | Contingency  |                | 30,000         |                |                |                |                | 30,000                    |
|                | CIP  |                | 182,500        |                |                |                |                | 182,500                   |
|                | Assessment   |                | 50,000         |                |                |                |                | 50,000                    |
|                | State  |                | 452,500        |                |                |                |                | 452,500                   |
| IN-07-001      | <b>122nd Avenue - 71st Street to 75th Street</b>       | <b>100,000</b> | <b>935,000</b> |                |                |                |                | <b>935,000</b>            |
|                | Real Estate Acquisition                                |                | 130,000        |                |                |                |                | 130,000                   |
|                | Construction   |                | 700,000        |                |                |                |                | 700,000                   |
|                | Design/Engineering                                     | 100,000        |                |                |                |                |                |                           |
|                | Contingency  |                | 105,000        |                |                |                |                | 105,000                   |
|                | Assessment   | 100,000        | 935,000        |                |                |                |                | 935,000                   |
| IN-08-002      | <b>38th Street-County Hwy S to I-94 E Frontage Rd.</b> | <b>840,000</b> |                |                |                |                |                |                           |
|                | Construction-Road                                      | 770,000        |                |                |                |                |                |                           |
|                | Construction-Bridge                                    |                |                |                |                |                |                |                           |
|                | Design/Engineering                                     | 30,000         |                |                |                |                |                |                           |
|                | Construction Management                                |                |                |                |                |                |                |                           |
|                | Contingency  | 40,000         |                |                |                |                |                |                           |
|                | Kenosha County   | 840,000        |                |                |                |                |                |                           |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - INFRASTRUCTURE**

| Project Number | Project  | Budget 2011      |
|----------------|--|------------------|
| IN-09-002      | <b>Pavement Markings</b>                       | <b>60,000</b>    |
|                | Road Improvements                              | 58,000           |
|                | Design/Engineering                             | 2,000            |
|                | CIP  | 60,000           |
| IN-10-001      | <b>39th Avenue: 67th Street to 75th Street</b> | <b>1,650,000</b> |
|                | Construction                                   | 1,400,000        |
|                | Design/Engineering                             | 110,000          |
|                | Contingency                                    | 140,000          |
|                | CIP  | 1,650,000        |
| IN-10-003      | <b>60th Street: 8th Avenue to 39th Avenue</b>  | <b>800,000</b>   |
|                | Construction                                   | 695,000          |
|                | Design/Engineering                             | 25,000           |
|                | Contingency                                    | 80,000           |
|                | CIP  | 800,000          |
|                |  |                  |
|                |  |                  |
|                |  |                  |
|                |  |                  |
|                |  |                  |
|                |  |                  |
|                |  |                  |
|                |  |                  |
|                |  |                  |
|                |  |                  |
|                |  |                  |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
| 60,000         | 60,000         | 60,000         | 60,000         | 100,000        | 340,000                   |
| 58,000         | 58,000         | 58,000         | 58,000         | 95,000         | 327,000                   |
| 2,000          | 2,000          | 2,000          | 2,000          | 5,000          | 13,000                    |
|                |                |                |                |                |                           |
| 60,000         | 60,000         | 60,000         | 60,000         | 100,000        | 340,000                   |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
| 700,000        |                |                |                |                | 700,000                   |
| 610,000        |                |                |                |                | 610,000                   |
| 22,000         |                |                |                |                | 22,000                    |
| 68,000         |                |                |                |                | 68,000                    |
|                |                |                |                |                |                           |
| 700,000        |                |                |                |                | 700,000                   |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |

6-25

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - INFRASTRUCTURE**

| Project Number   | Project   | Budget 2011 |
|------------------|---|-------------|
| <b>IN-10-004</b> | <b>22nd Avenue: 60th Street to 75th Street</b>            |             |
|                  | Construction  |             |
|                  | Design/Engineering  |             |
|                  | Contingency   |             |
|                  | CIP   |             |
| <b>IN-11-001</b> | <b>Sheridan Road (STH 32) - 50th Street to 7th Avenue</b> |             |
|                  | Design/Engineering  |             |
|                  | Real Estate Acquisition                                   |             |
|                  | CIP   |             |
|                  | State   |             |
| <b>IN-11-002</b> | <b>52nd Street. (STH 158) - STH 31 to 6th Avenue</b>      |             |
|                  | Design/Engineering  |             |
|                  | Real Estate Acquisition                                   |             |
|                  | CIP   |             |
|                  | State   |             |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
|                | 75,000         | 1,805,000      |                |                | 1,880,000                 |
|                |                | 1,550,000      |                |                | 1,550,000                 |
|                | 75,000         | 100,000        |                |                | 175,000                   |
|                |                | 155,000        |                |                | 155,000                   |
|                |                |                |                |                |                           |
|                | 75,000         | 1,805,000      |                |                | 1,880,000                 |
|                |                |                |                |                |                           |
|                |                | 634,502        | 120,000        |                | 754,502                   |
|                |                | 634,502        |                |                | 634,502                   |
|                |                |                | 120,000        |                | 120,000                   |
|                |                |                |                |                |                           |
|                |                | 158,626        |                |                | 158,626                   |
|                |                | 475,876        | 120,000        |                | 595,876                   |
|                |                |                |                |                |                           |
|                |                | 634,502        | 120,000        |                | 754,502                   |
|                |                | 634,502        |                |                | 634,502                   |
|                |                |                | 120,000        |                | 120,000                   |
|                |                |                |                |                |                           |
|                |                | 158,626        |                |                | 158,626                   |
|                |                | 475,876        | 120,000        |                | 595,876                   |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - INFRASTRUCTURE**

| Project Number   | Project  | Budget 2011 |
|------------------|--|-------------|
| <b>IN-11-003</b> | <b>39th Avenue - Washington Rd. to 45th Street</b> |             |
|                  | Construction                                       |             |
|                  | Design/Engineering                                 |             |
|                  | Contingency  |             |
|                  | CIP  |             |
| <b>IN-11-004</b> | <b>85th Street - 22nd Avenue to 30th Avenue</b>    |             |
|                  | Construction                                       |             |
|                  | Design/Engineering                                 |             |
|                  | Contingency  |             |
|                  | CIP  |             |
| <b>IN-11-005</b> | <b>60th Street - 39th Avenue to Pershing Blvd.</b> |             |
|                  | Construction                                       |             |
|                  | Design/Engineering                                 |             |
|                  | Contingency  |             |
|                  | CIP  |             |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
|                |                |                | 722,000        |                | 722,000                   |
|                |                |                | 587,000        |                | 587,000                   |
|                |                |                | 47,000         |                | 47,000                    |
|                |                |                | 88,000         |                | 88,000                    |
|                |                |                |                |                |                           |
|                |                |                | 722,000        |                | 722,000                   |
|                |                |                |                |                |                           |
|                |                |                | 587,000        |                | 587,000                   |
|                |                |                | 476,000        |                | 476,000                   |
|                |                |                | 39,000         |                | 39,000                    |
|                |                |                | 72,000         |                | 72,000                    |
|                |                |                |                |                |                           |
|                |                |                | 587,000        |                | 587,000                   |
|                |                |                |                |                |                           |
|                |                |                | 587,000        |                | 587,000                   |
|                |                |                | 476,000        |                | 476,000                   |
|                |                |                | 39,000         |                | 39,000                    |
|                |                |                | 72,000         |                | 72,000                    |
|                |                |                |                |                |                           |
|                |                |                | 587,000        |                | 587,000                   |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - INFRASTRUCTURE**

| Project Number   | Project  | Budget 2011 |
|------------------|--|-------------|
| <b>IN-12-001</b> | <b>52nd Street .(STH 158)-1000' W.of 95th Avenue to STH 31</b> |             |
|                  | New Construction   |             |
|                  | Right of Way Acquisition                                       |             |
|                  | Engineering  |             |
|                  |  |             |
|                  | CIP  |             |
|                  | State  |             |
| <b>IN-12-002</b> | <b>22nd Avenue - 80th Street to 85th Street</b>                |             |
|                  | Construction   |             |
|                  | Design/Engineering   |             |
|                  | Contingency  |             |
|                  | CIP  |             |
| <b>IN-12-003</b> | <b>22nd Avenue - 45th Street to 52nd Street</b>                |             |
|                  | Construction   |             |
|                  | Design/Engineering   |             |
|                  | Contingency  |             |
|                  | CIP  |             |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
| 1,086,500      |                | 1,250,000      | 15,583,500     |                | 17,920,000                |
|                |                |                | 15,583,500     |                | 15,583,500                |
| 1,086,500      |                |                |                |                | 1,086,500                 |
|                |                | 1,250,000      |                |                | 1,250,000                 |
|                |                |                |                |                |                           |
|                |                |                | 333,000        |                | 333,000                   |
| 1,086,500      |                | 1,250,000      | 15,250,500     |                | 17,587,000                |
|                |                |                |                |                |                           |
|                |                |                |                | 723,000        | 723,000                   |
|                |                |                |                | 587,000        | 587,000                   |
|                |                |                |                | 47,000         | 47,000                    |
|                |                |                |                | 89,000         | 89,000                    |
|                |                |                |                |                |                           |
|                |                |                |                | 723,000        | 723,000                   |
|                |                |                |                |                |                           |
|                |                |                |                | 688,000        | 688,000                   |
|                |                |                |                | 559,000        | 559,000                   |
|                |                |                |                | 45,000         | 45,000                    |
|                |                |                |                | 84,000         | 84,000                    |
|                |                |                |                |                |                           |
|                |                |                |                | 688,000        | 688,000                   |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |



CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - INFRASTRUCTURE**

| Project Number | Project   | Budget 2011      |
|----------------|---|------------------|
| IN-12-004      | <b>39th Avenue - 45th Street to 52nd Street</b> |                  |
|                | Construction                                    |                  |
|                | Design/Engineering                              |                  |
|                | Contingency                                     |                  |
|                | CIP   |                  |
|                | Gross Funds                                     | 6,595,000        |
|                | Outside Funds                                   | (1,240,000)      |
|                | <b>Net CIP Funds</b>                            | <b>5,355,000</b> |

| Requested 2012   | Requested 2013   | Requested 2014   | Requested 2015   | Requested 2016   | Total Requested 2012-2016 |
|------------------|------------------|------------------|------------------|------------------|---------------------------|
|                  |                  |                  |                  | 748,000          | 748,000                   |
|                  |                  |                  |                  | 607,000          | 607,000                   |
|                  |                  |                  |                  | 49,000           | 49,000                    |
|                  |                  |                  |                  | 92,000           | 92,000                    |
|                  |                  |                  |                  |                  |                           |
|                  |                  |                  |                  | 748,000          | 748,000                   |
|                  |                  |                  |                  |                  |                           |
| 6,791,500        | 3,310,000        | 7,739,004        | 20,954,500       | 5,614,000        | 44,409,004                |
| (3,004,000)      | (300,000)        | (2,681,752)      | (15,790,500)     | (480,000)        | (22,256,252)              |
| <b>3,787,500</b> | <b>3,010,000</b> | <b>5,057,252</b> | <b>5,164,000</b> | <b>5,134,000</b> | <b>22,152,752</b>         |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - OTHER**

| Project Number   | Project  | Budget 2011    | Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|---------------------------|
| <b>OT-96-001</b> | <b>Equipment</b>                               | <b>414,000</b> | <b>685,000</b> | <b>860,000</b> | <b>630,000</b> | <b>964,000</b> | <b>880,000</b> | <b>4,019,000</b>          |
|                  | CIP  | 413,500        | 669,500        | 834,000        | 615,000        | 994,000        | 864,000        | 3,926,500                 |
|                  | Trade In Value                                 | 500            | 15,500         | 26,000         | 15,000         | 20,000         | 16,000         | 92,500                    |
|                  |  |                |                |                |                |                |                |                           |
| <b>OT-07-003</b> | <b>Bike and Pedestrian Plan Implementation</b> | <b>290,000</b> | <b>110,000</b> |                | <b>10,000</b>  | <b>410,000</b> | <b>410,000</b> | <b>940,000</b>            |
|                  | Construction                                   | 230,000        | 60,000         |                |                | 350,000        | 350,000        | 760,000                   |
|                  | Design/Engineering                             | 60,000         | 50,000         |                | 10,000         | 60,000         | 60,000         | 180,000                   |
|                  |  |                |                |                |                |                |                |                           |
|                  | CIP  | 64,200         | 110,000        |                | 10,000         | 90,000         | 90,000         | 300,000                   |
|                  | State  | 225,800        |                |                |                | 320,000        | 320,000        | 640,000                   |
|                  |  |                |                |                |                |                |                |                           |
| <b>OT-07-004</b> | <b>Municipal Office Building Improvements</b>  | <b>113,000</b> | <b>67,000</b>  | <b>67,000</b>  | <b>67,000</b>  | <b>67,000</b>  | <b>120,000</b> | <b>388,000</b>            |
|                  | Air Conditioning Replacement                   | 36,000         | 20,000         | 20,000         | 20,000         | 20,000         | 35,000         | 115,000                   |
|                  | Carpeting                                      | 25,000         | 25,000         | 25,000         | 25,000         | 25,000         | 25,000         | 125,000                   |
|                  | Remodeling                                     | 50,000         | 20,000         | 20,000         | 20,000         | 20,000         | 58,000         | 138,000                   |
|                  | Design/Engineering                             | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          | 10,000                    |
|                  |  |                |                |                |                |                |                |                           |
|                  | CIP  | 113,000        | 67,000         | 67,000         | 67,000         | 67,000         | 120,000        | 388,000                   |
|                  |  |                |                |                |                |                |                |                           |
|                  |  |                |                |                |                |                |                |                           |
|                  |  |                |                |                |                |                |                |                           |
|                  |  |                |                |                |                |                |                |                           |
|                  |  |                |                |                |                |                |                |                           |
|                  |  |                |                |                |                |                |                |                           |
|                  |  |                |                |                |                |                |                |                           |
|                  |  |                |                |                |                |                |                |                           |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - OTHER**

| Project Number   | Project   | Budget 2011    | Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|------------------|---|----------------|----------------|----------------|----------------|----------------|----------------|---------------------------|
| <b>OT-08-002</b> | <b>Retaining wall for Salt Shed</b>             |                | <b>65,000</b>  |                |                |                |                | <b>65,000</b>             |
|                  | Retaining Wall                                  |                | 62,000         |                |                |                |                | 62,000                    |
|                  | Design/Engineering                              |                | 3,000          |                |                |                |                | 3,000                     |
|                  | CIP   |                | 65,000         |                |                |                |                | 65,000                    |
| <b>OT-08-005</b> | <b>Brownfield Site Assessment Grant Match</b>   | <b>200,000</b> | <b>200,000</b> | <b>200,000</b> | <b>200,000</b> | <b>200,000</b> | <b>200,000</b> | <b>1,000,000</b>          |
|                  | Environmental Monitoring/Test                   | 200,000        | 200,000        | 200,000        | 200,000        | 200,000        | 200,000        | 1,000,000                 |
|                  | CIP   | 200,000        | 200,000        | 200,000        | 200,000        | 200,000        | 200,000        | 1,000,000                 |
| <b>OT-09-002</b> | <b>Traffic Operations Building Improvements</b> |                |                | <b>330,000</b> | <b>330,000</b> |                |                | <b>660,000</b>            |
|                  | Building Improvements                           |                |                | 300,000        | 300,000        |                |                | 600,000                   |
|                  | Design/Engineering                              |                |                | 30,000         | 30,000         |                |                | 60,000                    |
|                  | CIP   |                |                | 330,000        | 330,000        |                |                | 660,000                   |
| <b>OT-09-004</b> | <b>Traffic Controller Upgrade Program</b>       | <b>62,000</b>  | <b>62,000</b>  |                |                |                |                | <b>62,000</b>             |
|                  | Traffic Control                                 | 60,000         | 60,000         |                |                |                |                | 60,000                    |
|                  | Design/Engineering                              | 2,000          | 2,000          |                |                |                |                | 2,000                     |
|                  | CIP   | 62,000         | 62,000         |                |                |                |                | 62,000                    |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - OTHER**

| Project Number | Project                                 | Budget 2011    |
|----------------|---|----------------|
| OT-09-005      | <b>Street Division Yard Resurfacing</b> |                |
|                | Resurfacing                             |                |
|                | Design/Engineering                      |                |
|                | CIP                                     |                |
| OT-09-006      | <b>Intersection Signal Control</b>      | <b>200,000</b> |
|                | Equipment                               | 200,000        |
|                | CIP                                     | 200,000        |
| OT-10-001      | <b>Overpass Painting</b>                | <b>132,500</b> |
|                | Painting                                | 130,000        |
|                | Design/Engineering                      | 2,500          |
|                | CIP                                     | 132,500        |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |
|                |   |                |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
| <b>105,000</b> | <b>105,000</b> | <b>105,000</b> | <b>105,000</b> | <b>105,000</b> | <b>525,000</b>            |
| 100,000        | 100,000        | 100,000        | 100,000        | 100,000        | 500,000                   |
| 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 25,000                    |
|                |                |                |                |                |                           |
| 105,000        | 105,000        | 105,000        | 105,000        | 105,000        | 525,000                   |
|                |                |                |                |                |                           |
| <b>200,000</b> | <b>200,000</b> | <b>200,000</b> | <b>200,000</b> | <b>200,000</b> | <b>1,000,000</b>          |
| 200,000        | 200,000        | 200,000        | 200,000        | 200,000        | 1,000,000                 |
|                |                |                |                |                |                           |
| 200,000        | 200,000        | 200,000        | 200,000        | 200,000        | 1,000,000                 |
|                |                |                |                |                |                           |
| <b>132,500</b> |                |                |                |                | <b>132,500</b>            |
| 130,000        |                |                |                |                | 130,000                   |
| 2,500          |                |                |                |                | 2,500                     |
|                |                |                |                |                |                           |
| 132,500        |                |                |                |                | 132,500                   |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - OTHER**

| Project Number   | Project                                    | Budget 2011    |
|------------------|--|----------------|
| <b>OT-10-003</b> | <b>Site Remediation</b>                    |                |
|                  | Wisc Plant Recovery Initiative             |                |
|                  | Leaking Underground Storage                |                |
|                  | Blight Elim & Brownfield Red               |                |
|                  | Ready for Reuse                            |                |
|                  | Construction                               |                |
|                  | Design/Engineering                         |                |
|                  | CIP  |                |
|                  | Outside Funds                              |                |
| <b>OT-10-004</b> | <b>Street Division Campus Extension</b>    |                |
|                  | Acquisition                                |                |
|                  | CIP  |                |
| <b>OT-10-005</b> | <b>GPS Vehicle Tracking System</b>         | <b>125,000</b> |
|                  | Equipment                                  | 125,000        |
|                  | CIP  | 125,000        |
| <b>OT-10-006</b> | <b>Computerized Lube Dispensing System</b> |                |
|                  | Equipment                                  |                |
|                  | CIP  |                |

| Requested 2012   | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|------------------|----------------|----------------|----------------|----------------|---------------------------|
| <b>3,183,163</b> | <b>440,000</b> |                |                |                | <b>3,623,163</b>          |
| 200,000          |                |                |                |                | 200,000                   |
| 975,000          |                |                |                |                | 975,000                   |
| 1,000,000        |                |                |                |                | 1,000,000                 |
| 1,008,163        |                |                |                |                | 1,008,163                 |
|                  | 400,000        |                |                |                | 400,000                   |
|                  | 40,000         |                |                |                | 40,000                    |
|                  |                |                |                |                |                           |
|                  | 240,000        |                |                |                | 240,000                   |
| 3,183,163        | 200,000        |                |                |                | 3,383,163                 |
|                  |                |                |                |                |                           |
|                  |                |                | 250,000        |                | 250,000                   |
|                  |                |                | 250,000        |                | 250,000                   |
|                  |                |                |                |                |                           |
|                  |                |                | 250,000        |                | 250,000                   |
|                  |                |                |                |                |                           |
|                  |                |                |                |                |                           |
|                  |                |                |                |                |                           |
|                  |                |                |                |                |                           |
|                  |                |                | 70,000         |                | 70,000                    |
|                  |                |                | 70,000         |                | 70,000                    |
|                  |                |                |                |                |                           |
|                  |                |                | 70,000         |                | 70,000                    |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - OTHER**

| Project Number | Project                                   | Budget 2011 | Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|---|-------------|----------------|----------------|----------------|----------------|----------------|---------------------------|
| OT-11-001      | <b>Fuel Dispenser Replacement</b>         |             |                |                | <b>120,000</b> |                |                | <b>120,000</b>            |
|                | Equipment                                 |             |                |                | 120,000        |                |                | 120,000                   |
|                | CIP                                       |             |                |                | 120,000        |                |                | 120,000                   |
| OT-11-002      | <b>Fuel Dispenser Card Reading System</b> |             |                |                |                | <b>60,000</b>  |                | <b>60,000</b>             |
|                | Equipment                                 |             |                |                |                | 60,000         |                | 60,000                    |
|                | CIP                                       |             |                |                |                | 60,000         |                | 60,000                    |
| OT-11-003      | <b>Waste Division Roof Replacement</b>    |             |                |                |                | <b>165,000</b> |                | <b>165,000</b>            |
|                | Roof Replacement                          |             |                |                |                | 150,000        |                | 150,000                   |
|                | Design/Engineering                        |             |                |                |                | 15,000         |                | 15,000                    |
|                | CIP                                       |             |                |                |                | 165,000        |                | 165,000                   |
| OT-12-001      | <b>Narrowband Radios</b>                  |             | <b>66,000</b>  |                |                |                |                | <b>66,000</b>             |
|                | Equipment                                 |             | 66,000         |                |                |                |                | 66,000                    |
|                | CIP                                       |             | 66,000         |                |                |                |                | 66,000                    |
| OT-12-002      | <b>Property Demolition</b>                |             | <b>285,000</b> | <b>20,000</b>  |                |                |                | <b>305,000</b>            |
|                | Demolition                                |             | 285,000        | 20,000         |                |                |                | 305,000                   |
|                | CIP                                       |             | 285,000        | 20,000         |                |                |                | 305,000                   |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - OTHER**

| <i>Project<br/>Number</i> | <i>Project</i>       | <i>Budget<br/>2011</i> |
|---------------------------|----------------------|------------------------|
|                           | Gross Funds          | 1,536,500              |
|                           | Outside Funds        | (639,800)              |
|                           | <b>Net CIP Funds</b> | <b>1,310,200</b>       |

| <i>Requested<br/>2012</i> | <i>Requested<br/>2013</i> | <i>Requested<br/>2014</i> | <i>Requested<br/>2015</i> | <i>Requested<br/>2016</i> | <i>Total Requested<br/>2012-2016</i> |
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------------------------|
| 5,160,663                 | 2,222,000                 | 1,732,000                 | 2,421,000                 | 1,915,000                 | 13,450,663                           |
| (3,198,663)               | (226,000)                 | (15,000)                  | (340,000)                 | (336,000)                 | (4,115,663)                          |
| <b>1,962,000</b>          | <b>1,996,000</b>          | <b>1,717,000</b>          | <b>2,081,000</b>          | <b>1,579,000</b>          | <b>9,335,000</b>                     |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - PARKS**

| Project Number   | Project                                       | Budget 2011    | Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|------------------|---|----------------|----------------|----------------|----------------|----------------|----------------|---------------------------|
| <b>PK-93-004</b> | <b>Reforestation/Tree &amp; Stump Removal</b> | <b>140,000</b> | <b>210,000</b> | <b>245,000</b> | <b>255,000</b> | <b>255,000</b> | <b>255,000</b> | <b>1,220,000</b>          |
|                  | Tree Reforestation                            | 80,000         | 85,000         | 70,000         | 80,000         | 80,000         | 80,000         | 395,000                   |
|                  | Tree/Stump Removal                            | 60,000         | 125,000        | 175,000        | 175,000        | 175,000        | 175,000        | 825,000                   |
|                  | CIP   | 140,000        | 210,000        | 245,000        | 255,000        | 255,000        | 255,000        | 1,220,000                 |
| <b>PK-94-003</b> | <b>Washington Park</b>                        | <b>310,000</b> |                |                |                |                |                |                           |
|                  | Pool Heater                                   |                |                |                |                |                |                |                           |
|                  | Restroom Facility Improvements                | 300,000        |                |                |                |                |                |                           |
|                  | Design/Engineering                            | 10,000         |                |                |                |                |                |                           |
|                  | CIP   | 310,000        |                |                |                |                |                |                           |
| <b>PK-96-001</b> | <b>Equipment</b>                              | <b>167,000</b> | <b>253,000</b> | <b>195,000</b> | <b>109,000</b> | <b>212,000</b> | <b>142,000</b> | <b>911,000</b>            |
|                  | CIP   | 166,000        | 249,500        | 193,500        | 108,000        | 210,500        | 141,000        | 902,500                   |
|                  | Trade In Value                                | 1,000          | 3,500          | 1,500          | 1,000          | 1,500          | 1,000          | 8,500                     |
| <b>PK-03-001</b> | <b>Park Renovations - Various Parks</b>       |                | <b>30,000</b>  | <b>30,000</b>  | <b>30,000</b>  | <b>30,000</b>  | <b>30,000</b>  | <b>150,000</b>            |
|                  | Construction                                  |                | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         | 150,000                   |
|                  | CIP   |                | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         | 150,000                   |



CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - PARKS**

| Project Number   | Project   | Budget 2011    |
|------------------|---|----------------|
| <b>PK-03-003</b> | <b>Municipal Golf Course</b>                        | <b>150,000</b> |
|                  | Sidewalk  | 40,000         |
|                  | Golf Cart Parking                                   | 60,000         |
|                  | Ski Trail Groomer                                   |                |
|                  | Design/Engineering                                  | 40,000         |
|                  | Contingency   | 10,000         |
|                  | Parking Lot Improvements                            |                |
|                  | Ice Skating Rink                                    |                |
|                  | Golf Fund   | 150,000        |
| <b>PK-09-001</b> | <b>Kenosha Harbor and Southport Marina Dredging</b> | <b>205,000</b> |
|                  | Dredging  | 200,000        |
|                  | Design/Engineering                                  | 5,000          |
|                  | CIP   | 205,000        |
| <b>PK-10-001</b> | <b>Field Office Buildings</b>                       | <b>80,000</b>  |
|                  | Building Rehabilitation                             | 70,000         |
|                  | Design/Engineering                                  | 10,000         |
|                  | Paving  |                |
|                  | CIP   | 80,000         |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
| 20,000         |                |                | 395,000        |                | 415,000                   |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
| 20,000         |                |                |                |                | 20,000                    |
|                |                |                | 30,000         |                | 30,000                    |
|                |                |                | 15,000         |                | 15,000                    |
|                |                |                | 150,000        |                | 150,000                   |
|                |                |                | 200,000        |                | 200,000                   |
|                |                |                |                |                |                           |
| 20,000         |                |                | 395,000        |                | 415,000                   |
|                |                |                |                |                |                           |
|                | 205,000        |                | 220,500        |                | 425,500                   |
|                | 200,000        |                | 215,000        |                | 415,000                   |
|                | 5,000          |                | 5,500          |                | 10,500                    |
|                |                |                |                |                |                           |
|                | 205,000        |                | 220,500        |                | 425,500                   |
|                |                |                |                |                |                           |
|                | 367,000        |                |                |                | 367,000                   |
|                |                |                |                |                |                           |
|                | 47,000         |                |                |                | 47,000                    |
|                | 320,000        |                |                |                | 320,000                   |
|                |                |                |                |                |                           |
|                | 367,000        |                |                |                | 367,000                   |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - PARKS**

| Project Number   | Project   | Budget 2011 | Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|------------------|---|-------------|----------------|----------------|----------------|----------------|----------------|---------------------------|
| <b>PK-10-005</b> | <b>Park Master Plans</b>  |             |                |                | 50,000         | 160,000        |                | 210,000                   |
|                  | Comprehensive Outdoor Recreation Plan   |             |                |                |                | 150,000        |                | 150,000                   |
|                  | Master Plans  |             |                |                | 40,000         |                |                | 40,000                    |
|                  | Design/Engineering  |             |                |                | 10,000         | 10,000         |                | 20,000                    |
|                  |   |             |                |                |                |                |                |                           |
|                  | CIP   |             |                |                | 50,000         | 160,000        |                | 210,000                   |
|                  |   |             |                |                |                |                |                |                           |
| <b>PK-11-001</b> | <b>Comprehensive Outdoor Recreation Plan &amp; Master Plan Implementation</b> | 580,000     | 1,995,831      | 2,012,624      | 2,425,865      | 1,830,901      | 2,549,391      | 10,814,612                |
|                  | CORP  | 522,000     | 517,690        | 751,915        | 1,126,256      | 625,113        | 980,012        | 4,000,986                 |
|                  | Strawberry Creek  |             |                | 332,871        |                |                |                | 332,871                   |
|                  | Sunrise   |             | 507,053        |                |                | 243,677        |                | 750,730                   |
|                  | Petzke  |             |                | 389,838        | 161,805        |                | 50,600         | 602,243                   |
|                  | Simmon's Island   |             | 884,034        |                | 1,071,000      | 838,500        | 1,420,294      | 4,213,828                 |
|                  | Design/Engineering  | 58,000      | 87,054         | 538,000        | 66,804         | 123,611        | 98,485         | 913,954                   |
|                  |   |             |                |                |                |                |                |                           |
|                  | CIP   | 280,000     | 1,995,831      | 2,012,624      | 2,425,865      | 1,830,901      | 2,549,391      | 10,814,612                |
|                  | Park Impact Fees  | 300,000     |                |                |                |                |                |                           |
|                  |   |             |                |                |                |                |                |                           |
| <b>PK-12-001</b> | <b>Anderson Park Pool</b>   |             | 450,000        |                |                |                |                | 450,000                   |
|                  | Construction  |             | 350,000        |                |                |                |                | 350,000                   |
|                  | Equipment   |             | 40,000         |                |                |                |                | 40,000                    |
|                  | Design/Engineering  |             | 60,000         |                |                |                |                | 60,000                    |
|                  |   |             |                |                |                |                |                |                           |
|                  | CIP   |             | 450,000        |                |                |                |                | 450,000                   |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**PUBLIC WORKS - PARKS**

| Project Number   | Project                     | Budget 2011      |
|------------------|-----------------------------|------------------|
| <b>PK-12-002</b> | <b>Washington Park Pool</b> |                  |
|                  | Stair Upgrade               |                  |
|                  | Design/Engineering          |                  |
|                  | CIP                         |                  |
|                  | Gross Funds                 | 1,632,000        |
|                  | Outside Funds               | (451,000)        |
|                  | <b>Net CIP Funds</b>        | <b>1,181,000</b> |

| Requested 2012   | Requested 2013   | Requested 2014   | Requested 2015   | Requested 2016   | Total Requested 2012-2016 |
|------------------|------------------|------------------|------------------|------------------|---------------------------|
| 35,000           |                  |                  |                  |                  | 35,000                    |
| 30,000           |                  |                  |                  |                  | 30,000                    |
| 5,000            |                  |                  |                  |                  | 5,000                     |
|                  |                  |                  |                  |                  |                           |
| 35,000           |                  |                  |                  |                  | 35,000                    |
|                  |                  |                  |                  |                  |                           |
|                  |                  |                  |                  |                  |                           |
| 2,993,831        | 3,054,624        | 2,869,865        | 3,103,401        | 2,976,391        | 14,998,112                |
| (23,500)         | (1,500)          | (1,000)          | (396,500)        | (1,000)          | (423,500)                 |
| <b>2,970,331</b> | <b>3,053,124</b> | <b>2,868,865</b> | <b>2,706,901</b> | <b>2,975,391</b> | <b>14,574,612</b>         |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**REDEVELOPMENT AUTHORITY**

| <i>Project<br/>Number</i> | <i>Project</i> | <i>Budget<br/>2011</i> |
|---------------------------|----------------|------------------------|
|---------------------------|----------------|------------------------|

| <i>Requested<br/>2012</i> | <i>Requested<br/>2013</i> | <i>Requested<br/>2014</i> | <i>Requested<br/>2015</i> | <i>Requested<br/>2016</i> | <i>Total Requested<br/>2012-2016</i> |
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------------------------|
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------------------------|

|                  |                            |  |
|------------------|----------------------------|--|
| <b>RA-95-001</b> | <b>General Acquisition</b> |  |
|                  | Property Maintenance       |  |
|                  | Foreclosure Acquisition    |  |
|                  | Fourplex Acquisition       |  |
|                  | CIP                        |  |
|                  | Gross Funds                |  |
|                  | Outside Funds              |  |
|                  | <b>Net CIP Funds</b>       |  |

|                |  |  |  |  |                |
|----------------|--|--|--|--|----------------|
| <b>362,000</b> |  |  |  |  | <b>362,000</b> |
| 12,000         |  |  |  |  | 12,000         |
| 100,000        |  |  |  |  | 100,000        |
| 250,000        |  |  |  |  | 250,000        |
|                |  |  |  |  |                |
| 362,000        |  |  |  |  | 362,000        |
|                |  |  |  |  |                |
| 362,000        |  |  |  |  | 362,000        |
|                |  |  |  |  |                |
| <b>362,000</b> |  |  |  |  | <b>362,000</b> |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**TRANSIT**

| Project Number   | Project   | Budget 2011      | Requested 2012   | Requested 2013   | Requested 2014   | Requested 2015   | Requested 2016   | Total Requested 2012-2016 |
|------------------|---|------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|
| <b>TR-93-010</b> | <b>Bus Replacement</b>                          | <b>2,113,200</b> | <b>2,205,500</b> | <b>2,302,800</b> | <b>2,417,940</b> | <b>2,538,837</b> | <b>2,665,779</b> | <b>12,130,856</b>         |
|                  | New Buses                                       | 2,093,200        | 2,195,500        | 2,302,800        | 2,417,940        | 2,538,837        | 2,665,779        | 12,120,856                |
|                  | Used Buses                                      | 20,000           | 10,000           |                  |                  |                  |                  | 10,000                    |
|                  |   |                  |                  |                  |                  |                  |                  |                           |
|                  | CIP   | 438,640          | 449,100          | 460,580          | 483,588          | 507,767          | 533,156          | 2,434,191                 |
|                  | Federal   | 1,674,560        | 1,756,400        | 1,842,220        | 1,934,352        | 2,031,070        | 2,132,623        | 9,696,665                 |
|                  |   |                  |                  |                  |                  |                  |                  |                           |
| <b>TR-09-003</b> | <b>Downtown Parking Signage Program</b>         | <b>90,000</b>    |                  |                  |                  |                  |                  |                           |
|                  | Construct/Install Signage                       | 90,000           |                  |                  |                  |                  |                  |                           |
|                  |   |                  |                  |                  |                  |                  |                  |                           |
|                  | CIP   | 90,000           |                  |                  |                  |                  |                  |                           |
|                  |   |                  |                  |                  |                  |                  |                  |                           |
| <b>TR-11-001</b> | <b>Downtown Surface Parking Lot Improvement</b> | <b>37,000</b>    |                  |                  |                  |                  |                  |                           |
|                  | Parking Lot Improvements                        | 37,000           |                  |                  |                  |                  |                  |                           |
|                  |   |                  |                  |                  |                  |                  |                  |                           |
|                  | CIP   | 37,000           |                  |                  |                  |                  |                  |                           |
|                  |   |                  |                  |                  |                  |                  |                  |                           |
| <b>TR-12-001</b> | <b>Kenosha Transit Parking Lot Improvement</b>  |                  | <b>5,000</b>     |                  |                  |                  |                  | <b>5,000</b>              |
|                  | Parking Lot Improvements                        |                  | 5,000            |                  |                  |                  |                  | 5,000                     |
|                  |   |                  |                  |                  |                  |                  |                  |                           |
|                  | CIP   |                  | 5,000            |                  |                  |                  |                  | 5,000                     |
|                  |   |                  |                  |                  |                  |                  |                  |                           |
|                  |   |                  |                  |                  |                  |                  |                  |                           |
|                  |   |                  |                  |                  |                  |                  |                  |                           |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**TRANSIT**

| Project Number       | Project   | Budget 2011 |
|----------------------|---|-------------|
| <b>TR-12-002</b>     | <b>Downtown Surface Parking Lot Improvement</b> |             |
|                      | Parking Lot Improvements                        |             |
|                      | CIP   |             |
| <b>TR-12-003</b>     | <b>Radio Narrow Banding</b>                     |             |
|                      | Narrow Band Radio System                        |             |
|                      | CIP   |             |
|                      | Federal   |             |
|                      | Gross Funds                                     | 2,240,200   |
| Outside Funds        | (1,674,560)                                     |             |
| <b>Net CIP Funds</b> | <b>565,640</b>                                  |             |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
| 5,000          |                |                |                |                | 5,000                     |
| 5,000          |                |                |                |                | 5,000                     |
|                |                |                |                |                |                           |
| 5,000          |                |                |                |                | 5,000                     |
|                |                |                |                |                |                           |
| 7,200          |                |                |                |                | 7,200                     |
| 7,200          |                |                |                |                | 7,200                     |
|                |                |                |                |                |                           |
| 1,440          |                |                |                |                | 1,440                     |
| 5,760          |                |                |                |                | 5,760                     |
|                |                |                |                |                |                           |
| 2,222,700      | 2,302,800      | 2,417,940      | 2,538,837      | 2,665,779      | 12,148,056                |
| (1,762,160)    | (1,842,220)    | (1,934,352)    | (2,031,070)    | (2,132,623)    | (9,702,425)               |
| <b>460,540</b> | <b>460,580</b> | <b>483,588</b> | <b>507,767</b> | <b>533,156</b> | <b>2,445,631</b>          |

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**STORM WATER UTILITY**

| Project Number | Project | Budget 2011 |
|----------------|---------|-------------|
|----------------|---------|-------------|

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
|----------------|----------------|----------------|----------------|----------------|---------------------------|

|                  |                                   |                  |
|------------------|-----------------------------------|------------------|
| <b>SW-93-005</b> | <b>Curb Gutter and Conveyance</b> | <b>115,000</b>   |
|                  | Construction                      | 90,000           |
|                  | Design/Engineering                | 20,000           |
|                  | Contingency                       | 5,000            |
|                  | CIP                               | 115,000          |
| <b>SW-95-001</b> | <b>Storm Sewers/Inlet Lead</b>    | <b>1,000,000</b> |
|                  | Construction                      | 850,000          |
|                  | Design/Engineering                | 65,000           |
|                  | Contingency                       | 85,000           |
|                  | CIP                               | 1,000,000        |
| <b>SW-96-001</b> | <b>Equipment</b>                  | <b>524,000</b>   |
|                  | CIP                               | 516,000          |
|                  | Trade In Value                    | 8,000            |

|           |           |           |           |           |           |
|-----------|-----------|-----------|-----------|-----------|-----------|
| 115,000   | 115,000   | 125,000   | 125,000   | 125,000   | 605,000   |
| 90,000    | 90,000    | 95,000    | 95,000    | 95,000    | 465,000   |
| 20,000    | 20,000    | 25,000    | 25,000    | 25,000    | 115,000   |
| 5,000     | 5,000     | 5,000     | 5,000     | 5,000     | 25,000    |
|           |           |           |           |           |           |
| 115,000   | 115,000   | 125,000   | 125,000   | 125,000   | 605,000   |
|           |           |           |           |           |           |
| 1,020,000 | 1,020,000 | 1,035,000 | 1,035,000 | 1,055,000 | 5,165,000 |
| 860,000   | 860,000   | 870,000   | 870,000   | 880,000   | 4,340,000 |
| 70,000    | 70,000    | 75,000    | 75,000    | 80,000    | 370,000   |
| 90,000    | 90,000    | 90,000    | 90,000    | 95,000    | 455,000   |
|           |           |           |           |           |           |
| 1,020,000 | 1,020,000 | 1,035,000 | 1,035,000 | 1,055,000 | 5,165,000 |
|           |           |           |           |           |           |
| 275,000   | 275,000   | 296,000   | 310,000   | 316,000   | 1,472,000 |
|           |           |           |           |           |           |
| 270,000   | 266,500   | 291,000   | 305,000   | 316,000   | 1,448,500 |
| 5,000     | 8,500     | 5,000     | 5,000     |           | 23,500    |
|           |           |           |           |           |           |
|           |           |           |           |           |           |
|           |           |           |           |           |           |
|           |           |           |           |           |           |
|           |           |           |           |           |           |
|           |           |           |           |           |           |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**STORM WATER UTILITY**

| Project Number   | Project                               | Budget 2011    |
|------------------|---------------------------------------|----------------|
| <b>SW-08-001</b> | <b>Detention Basin Modification</b>   | <b>247,000</b> |
|                  | Construction                          | 200,000        |
|                  | Design/Engineering                    | 30,000         |
|                  | Contingency                           | 17,000         |
|                  | CIP                                   | 247,000        |
| <b>SW-09-002</b> | <b>Nutrient Separating Baffle Box</b> | <b>30,000</b>  |
|                  | Drainage                              | 30,000         |
|                  | Design/Engineering                    |                |
|                  | Contingency                           |                |
|                  | CIP                                   | 30,000         |
| <b>SW-10-001</b> | <b>Wetland Mitigation Bank</b>        | <b>95,000</b>  |
|                  | Construction                          | 82,000         |
|                  | Design/Engineering                    | 5,000          |
|                  | Contingency                           | 8,000          |
|                  | CIP                                   | 95,000         |

| Requested 2012 | Requested 2013 | Requested 2014 | Requested 2015 | Requested 2016 | Total Requested 2012-2016 |
|----------------|----------------|----------------|----------------|----------------|---------------------------|
| <b>700,000</b> | <b>700,000</b> | <b>700,000</b> | <b>700,000</b> | <b>700,000</b> | <b>3,500,000</b>          |
| 600,000        | 600,000        | 600,000        | 600,000        | 600,000        | 3,000,000                 |
| 60,000         | 60,000         | 60,000         | 60,000         | 60,000         | 300,000                   |
| 40,000         | 40,000         | 40,000         | 40,000         | 40,000         | 200,000                   |
|                |                |                |                |                |                           |
| 700,000        | 700,000        | 700,000        | 700,000        | 700,000        | 3,500,000                 |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
| <b>95,000</b>  | <b>95,000</b>  |                |                |                | <b>190,000</b>            |
| 82,000         | 82,000         |                |                |                | 164,000                   |
| 5,000          | 5,000          |                |                |                | 10,000                    |
| 8,000          | 8,000          |                |                |                | 16,000                    |
|                |                |                |                |                |                           |
| 95,000         | 95,000         |                |                |                | 190,000                   |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |
|                |                |                |                |                |                           |



CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**STORM WATER UTILITY**

| <i>Project Number</i> | <i>Project</i>                  | <i>Budget 2011</i> | <i>Requested 2012</i> | <i>Requested 2013</i> | <i>Requested 2014</i> | <i>Requested 2015</i> | <i>Requested 2016</i> | <i>Total Requested 2012-2016</i> |
|-----------------------|---------------------------------|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------------------|
| <b>SW-10-002</b>      | <b>Creek Stabilization</b>      | <b>340,000</b>     | <b>335,000</b>        | <b>630,000</b>        | <b>630,000</b>        | <b>450,000</b>        | <b>340,000</b>        | <b>2,385,000</b>                 |
|                       | Construction                    | 300,000            | 300,000               | 500,000               | 500,000               | 365,000               | 300,000               | 1,965,000                        |
|                       | Design/Engineering              | 10,000             | 5,000                 | 80,000                | 80,000                | 50,000                | 10,000                | 225,000                          |
|                       | Contingency                     | 30,000             | 30,000                | 50,000                | 50,000                | 35,000                | 30,000                | 195,000                          |
|                       | CIP                             | 340,000            | 335,000               | 630,000               | 630,000               | 450,000               | 340,000               | 2,385,000                        |
| <b>SW-10-003</b>      | <b>Pollution Prevention</b>     | <b>350,000</b>     | <b>33,000</b>         | <b>23,000</b>         | <b>23,000</b>         |                       |                       | <b>79,000</b>                    |
|                       | Construction                    | 330,000            | 30,000                | 20,000                | 20,000                |                       |                       | 70,000                           |
|                       | Design/Engineering              | 20,000             | 3,000                 | 3,000                 | 3,000                 |                       |                       | 9,000                            |
|                       | CIP                             | 50,000             | 33,000                | 23,000                | 23,000                |                       |                       | 79,000                           |
|                       | Other                           | 300,000            |                       |                       |                       |                       |                       |                                  |
| <b>SW-10-004</b>      | <b>Flood Control Management</b> | <b>1,030,000</b>   | <b>1,030,000</b>      | <b>1,030,000</b>      | <b>1,030,000</b>      | <b>1,030,000</b>      | <b>1,095,000</b>      | <b>5,215,000</b>                 |
|                       | Construction                    | 900,000            | 900,000               | 900,000               | 900,000               | 900,000               | 950,000               | 4,550,000                        |
|                       | Design/Engineering              | 40,000             | 40,000                | 40,000                | 40,000                | 40,000                | 50,000                | 210,000                          |
|                       | Contingency                     | 90,000             | 90,000                | 90,000                | 90,000                | 90,000                | 95,000                | 455,000                          |
|                       | CIP                             | 1,030,000          | 1,030,000             | 1,030,000             | 1,030,000             | 1,030,000             | 1,095,000             | 5,215,000                        |

6-45

CITY OF KENOSHA, WISCONSIN  
2012-2016 CAPITAL IMPROVEMENT PLAN  
**STORM WATER UTILITY**

| <i>Project Number</i> | <i>Project</i>                          | <i>Budget 2011</i> |
|-----------------------|---|--------------------|
| <b>SW-10-005</b>      | <b>River Crossing Ditch Restoration</b> | <b>160,000</b>     |
|                       | Construction                            | 100,000            |
|                       | Design/Engineering                      | 50,000             |
|                       | Contingency                             | 10,000             |
|                       | CIP                                     | 160,000            |
| <b>SW-11-001</b>      | <b>GPS Survey Equipment/Receiver</b>    |                    |
|                       | Equipment                               |                    |
|                       | CIP                                     |                    |
| <b>SW-11-002</b>      | <b>Stormwater Management Plan</b>       | <b>240,000</b>     |
|                       | Construction                            | 220,000            |
|                       | Design/Engineering                      | 20,000             |
|                       | CIP                                     | 240,000            |
| <b>SW-11-003</b>      | <b>Detention Basin Dredging</b>         | <b>210,000</b>     |
|                       | Construction                            | 200,000            |
|                       | Design/Engineering                      | 10,000             |
|                       | CIP                                     | 210,000            |

| <i>Requested 2012</i> | <i>Requested 2013</i> | <i>Requested 2014</i> | <i>Requested 2015</i> | <i>Requested 2016</i> | <i>Total Requested 2012-2016</i> |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------------------|
|                       | <b>160,000</b>        |                       |                       |                       | <b>160,000</b>                   |
|                       | 100,000               |                       |                       |                       | 100,000                          |
|                       | 50,000                |                       |                       |                       | 50,000                           |
|                       | 10,000                |                       |                       |                       | 10,000                           |
|                       | 160,000               |                       |                       |                       | 160,000                          |
|                       |                       |                       | <b>20,000</b>         |                       | <b>20,000</b>                    |
|                       |                       |                       | 20,000                |                       | 20,000                           |
|                       |                       |                       | 20,000                |                       | 20,000                           |
| <b>210,000</b>        |                       |                       |                       |                       | <b>210,000</b>                   |
| 200,000               |                       |                       |                       |                       | 200,000                          |
| 10,000                |                       |                       |                       |                       | 10,000                           |
| 210,000               |                       |                       |                       |                       | 210,000                          |
| <b>210,000</b>        | <b>240,000</b>        | <b>240,000</b>        | <b>260,000</b>        | <b>260,000</b>        | <b>1,210,000</b>                 |
| 200,000               | 230,000               | 230,000               | 250,000               | 250,000               | 1,160,000                        |
| 10,000                | 10,000                | 10,000                | 10,000                | 10,000                | 50,000                           |
| 210,000               | 240,000               | 240,000               | 260,000               | 260,000               | 1,210,000                        |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**STORM WATER UTILITY**

| Project Number   | Project                        | Budget 2011      | Requested 2012   | Requested 2013   | Requested 2014   | Requested 2015   | Requested 2016   | Total Requested 2012-2016 |
|------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|
| <b>SW-11-004</b> | <b>Multi-Plate Storm Sewer</b> |                  | <b>880,000</b>   |                  | <b>50,000</b>    | <b>510,000</b>   |                  | <b>1,440,000</b>          |
|                  | Construction                   |                  | 800,000          |                  |                  | 500,000          |                  | 1,300,000                 |
|                  | Design/Engineering             |                  | 80,000           |                  | 50,000           | 10,000           |                  | 140,000                   |
|                  | CIP                            |                  |                  |                  |                  |                  |                  |                           |
|                  |                                |                  | 880,000          |                  | 50,000           | 510,000          |                  | 1,440,000                 |
| <b>SW-11-005</b> | <b>GIS System Development</b>  | <b>55,000</b>    |                  |                  |                  |                  |                  |                           |
|                  | Development                    | 45,000           |                  |                  |                  |                  |                  |                           |
|                  | Design/Engineering             | 10,000           |                  |                  |                  |                  |                  |                           |
|                  | CIP                            | 55,000           |                  |                  |                  |                  |                  |                           |
|                  |                                |                  |                  |                  |                  |                  |                  |                           |
|                  | Gross Funds                    | 4,396,000        | 4,903,000        | 4,288,000        | 4,129,000        | 4,440,000        | 3,891,000        | 21,651,000                |
|                  | Outside Funds                  | (308,000)        | (5,000)          | (8,500)          | (5,000)          | (5,000)          |                  | (23,500)                  |
|                  | <b>Net CIP Funds</b>           | <b>4,088,000</b> | <b>4,898,000</b> | <b>4,279,500</b> | <b>4,124,000</b> | <b>4,435,000</b> | <b>3,891,000</b> | <b>21,627,500</b>         |

CITY OF KENOSHA, WISCONSIN  
 2012-2016 CAPITAL IMPROVEMENT PLAN  
**TIF DISTRICTS**

| <i>Project<br/>Number</i> | <i>Project</i> | <i>Budget<br/>2011</i> |
|---------------------------|----------------|------------------------|
|---------------------------|----------------|------------------------|

| <i>Requested<br/>2012</i> | <i>Requested<br/>2013</i> | <i>Requested<br/>2014</i> | <i>Requested<br/>2015</i> | <i>Requested<br/>2016</i> | <i>Total Requested<br/>2012-2016</i> |
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------------------------|
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--------------------------------------|

|                  |   |             |
|------------------|---|-------------|
| <b>TI-11-001</b> | <b>Dept of Commerce Brownfield Project-Chrysler</b> | 1,500,000   |
|                  | Remediation   | 1,500,000   |
|                  |   |             |
|                  | Dept of Commerce Grant                              | 1,000,000   |
|                  | TIF #4  | 500,000     |
|                  |   |             |
|                  | Gross Funds   | 1,500,000   |
|                  | Outside Funds                                       | (1,500,000) |
|                  | Net CIP Funds                                       |             |

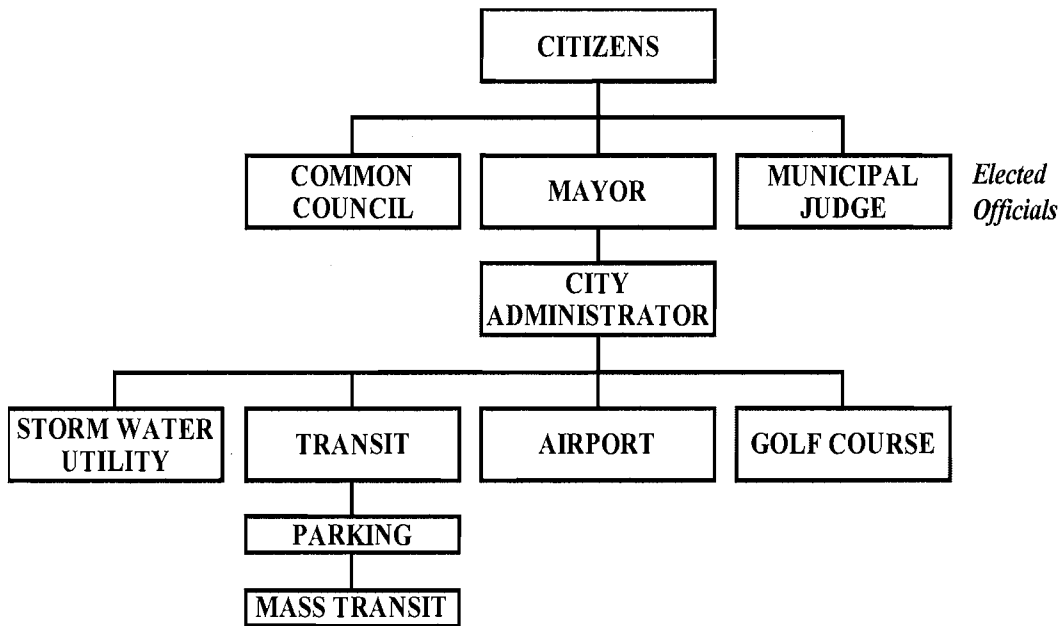
|  |  |  |  |  |  |
|--|--|--|--|--|--|
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

# ENTERPRISE FUNDS

Enterprise funds are established to account for operations financed and operated in a manner similar to private business enterprises. (ex. water, gas, and electric utilities; airports; parking garages; or transit systems). In practice, enterprise funds frequently are used to account for activities whose costs are only partially funded by fees and charges. For example, transit districts commonly are reported in enterprise funds, even though their primary source of financing often comes from subsidies rather than fare box revenues. Enterprise funds are considered useful in such cases because they focus attention on the cost of providing services, and they serve to highlight the portion of that cost being borne by taxpayers. These funds are maintained and budgeted on an accrual basis of accounting.

The Water Utility is an enterprise fund of the City of Kenosha. Its budget is approved separately by Board of Water Commissioners and is shown here for informational purposes only.

## Organization



## ENTERPRISE FUNDS MAJOR REVENUES

---

### ***Federal and State Operating Grants***

The Mass Transit Enterprise fund is subsidized approximately 53% from Federal and State operating grants. The amount estimated for 2012 is less than the actual amount received in 2010 and the amount expected to be received in 2011.

### ***Operating Assistance – General Fund***

Mass Transit and Airport receive a subsidy from the General Fund for operating purposes.

### ***Airport Lease Revenues***

The Airport receives lease payments for land leased to hangar owners. The 2012 budget includes approximately \$326,000, which is an increase from the \$321,000 estimate for 2011.

### ***Golf Course Revenues***

Various fees collected for the City-operated golf course are estimated at approximately \$271,000 for 2012.

### ***Storm Water Utility Revenues***

Fees are collected from citizens and property owners for the costs associated with providing storm water management systems, facilities, and services to address water quality and volume impacts of storm water runoff. The 2012 budget includes approximately \$5.5M in storm water charges.

## STORMWATER UTILITY (SWU)

The Federal Clean Water Pollution Control Act enacted more stringent water quality criteria for stormwater runoff. The Wisconsin Department of Natural Resources is responsible for the implementation of the federal regulations, as enacted under NR 216, to meet permitting requirements, and NR151, for performance standards. These regulations required the City of Kenosha to enhance current practices and implement new programs to reduce stormwater pollution runoff. All the new stormwater regulations must be fully implemented. This mandate significantly increases stormwater management operating expenses for the City of Kenosha.

The Stormwater Utility is also responsible for the maintenance, repair and analysis of the City of Kenosha's overall storm water conveyance systems, to ensure that the system is functioning to provide quantity and quality controls. The creation of the Stormwater Utility is a fair and equitable means of funding the current and new stormwater requirements. The Kenosha Stormwater Utility is managed by the Department of Public Works.

|   |
|---|
| <b><i>Responsibilities / Activities</i></b> |
|---|

### Program Management

The Program Management Division of the Stormwater Utility is responsible for the daily operations of the Stormwater Utility billing system, permit compliance, program scheduling and supervising utility activities. Program Management is responsible for handling customer's questions and concerns regarding their stormwater utility bills, equivalent hydrologic unit computations and credit or adjustment applications. The Utility manages stormwater utility parcel data for more than 80,000 EHU's and 32,000 customers.

|                           | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|---------------------------|----------------|-------------------|-------------------|
| Total No. of EHU's        | 79,063         | 79,306.5          | 80,050            |
| Total No. of Customers    | 32,288         | 32,277            | 32,440            |
| Parcels Receiving Credits | 68             | 80                | 80                |

### NR 216/151 Compliance

The NR216 & 151 Compliance Division of the Stormwater Utility develops, implements and manages the requirements of the Wisconsin Pollutant Discharge and Elimination System (WPDES) permit, which is enforced by the Wisconsin Department of Natural Resources and the Environmental Protection Agency; develops, implements and manages the requirements of the Construction Erosion Control and Post Construction Controls; develops, implements and manages the Illicit Discharge Detection and Elimination program; develops, implements and manages the Public Education and Outreach program, including the Public Participation portion; develops, implements and manages a stormwater facilities maintenance schedule and inventory program; develops, implements and manages a pollution prevention program, including a staff educational program; and develops public information brochures, newsletters and website updates.

## STORMWATER UTILITY (SWU)

---

### Engineering, Inspection and Enforcement

The Engineering, Inspection and Enforcement division of the Stormwater Utility manages the Stormwater Utility database of parcel information for approximately 32,300 customers; reviews, permits and inspects construction site's erosion control; responds to complaints regarding construction erosion control; responds to drainage complaints in the right-of-way and private property; is responsible for designing, bidding, inspecting and managing stormwater capital improvement projects; is responsible for designing and coordinating utility projects that utilize Stormwater Utility personnel; manages the Stormwater Utility credit and adjustment application submittals; manages the inspection of city-owned stormwater management facilities; implements and enforces the requirements of the long term maintenance procedures; and implements and manages a stormwater quality management program for compliance with permit requirements.

### Street Cleaning

The Street Cleaning division of the Stormwater Utility is responsible for managing and performing pollution prevention activities within the road right-of-ways. These activities would include, but are not limited to, street sweeping and structure cleaning and debris collection and disposal from the storm sewer conveyance systems.

Street sweepers maintain both streets and paved alleys to provide for the safe and smooth movement of vehicular and pedestrian traffic within the City of Kenosha. Street Cleaning provides for the removal of sand, leaves and other debris from the streets to prevent the plugging of storm sewers. Crews frequently respond to emergency calls to clean up oil spills and glass resulting from traffic accidents.

| STREET CLEANING             | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|-----------------------------|----------------|-------------------|-------------------|
| Total Street Miles Swept    | 28,000         | 28,000            | 28,000            |
| Miles of Streets Maintained | 310            | 311               | 311               |
| Tons of Sweeper Dumps       | 3,197          | 2,500             | 3,000             |



## STORMWATER UTILITY (SWU)

### Storm Sewer Maintenance

The Storm Sewer Maintenance division of the Stormwater utility is responsible for managing and performing maintenance activities of the stormwater conveyance system. This includes replacement of collapsed sewers, inlet inspection, storm sewer and structure cleaning, preventative maintenance program, detention basin maintenance, and respond to flooding issues.

Maintenance crews inspect, clean and repair storm sewers to help maintain the full flow capacity of storm sewers. Detention basins are regularly checked and cleaned. Culverts are cleaned or installed when necessary. Ditches are cleaned with a backhoe and sewers are treated for pest control. Missing or broken catch basin grates are retrieved or replaced. Noisy or worn manhole castings are replaced. Faulty catch basin leads, broken tiles, and cave-ins are repaired. Maintenance crews tuck-point the inside of inlets and manholes to extend their life and reduce pavement undermining. Crews redirect nuisance sump pumps directly into the storm sewer to prevent chronic standing water in the summer and ice buildup during the winter. Approximately 8,300 Digger's Hotline requests for locating storm sewers are received annually. The Stormwater Utility assumed responsibility for maintaining 28 detention basins.

| STORM SEWER MAINTENANCE                   | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|---|----------------|-------------------|-------------------|
| Miles of Streets Maintained               | 310            | 311               | 311               |
| No. of Catch Basins/Manholes Replaced     | 116            | 110               | 110               |
| No. of Castings Replaced                  | 181            | 180               | 180               |
| Linear Feet of Storm Sewer Replaced       | 3,740          | 3,700             | 3,700             |
| Digger's Hotline Locating Requests        | 8,300          | 8,300             | 8,300             |
| Detention Basins Maintained               | 28             | 28                | 28                |
| No. of Sump Pumps Directed to Storm Sewer | 15             | 15                | 15                |
| Square Feet of Street Slab Replaced       | 7,886          | 8,000             | 8,000             |
| Linear Feet of Curb Replaced              | 391            | 400               | 400               |
| Square Feet of Sidewalk Replaced          | 799            | 800               | 800               |
| Cubic Yards of Concrete Poured            | 540            | 550               | 550               |
| Tons of Sewer Truck Debris                | 476            | 500               | 650               |
| Tons of Stone/Backfill                    | 3,388          | 3,300             | 3,300             |

## STORMWATER UTILITY (SWU)

---

### Forestry

The Forestry division of the Stormwater Utility removes high-risk trees and ones that are deemed hazardous to public safety. They also work to keep stop signs and traffic signals clear of limbs and branches to promote public safety. New subdivisions continue to be developed, and this division of the Stormwater Utility works with the developers to select appropriate tree species and the placement of street trees. These programs are funded through the Capital Improvement Program. Requirements of the pruning contract are to ensure that the street trees are in compliance with the City ordinances for height restrictions over the street and sidewalks.

The Forestry division bought and planted more than 250 various street trees as part of the reforestation program, which is partially funded by the Capital Improvement Program budget.

| FORESTRY: PARK TREES       | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|----------------------------|----------------|-------------------|-------------------|
| Total Estimated Park Trees | 17,000         | 17,000            | 17,000            |
| Park Trees Pruned          | 400            | 500               | 500               |
| Park Trees Removed         | 100            | 50                | 50                |
| Park Trees Planted         | 100            | 100               | 100               |

| FORESTRY: STREET TREES          | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|---------------------------------|----------------|-------------------|-------------------|
| Total Estimated Street Trees    | 35,000         | 35,000            | 35,000            |
| Street Trees Pruned             | 1,600          | 1,400             | 1,400             |
| Street Trees Removed            | 200            | 200               | 400               |
| Development Plan Reviews        | 75             | 80                | 100               |
| Stump Grinding                  | 200            | 200               | 300               |
| Tree Maintenance/Investigations | 2,000          | 2,000             | 2,600             |
| Contractor Removals             | 140            | 130               | 200               |
| Street Trees Planted            | 150            | 150               | 200               |

## STORMWATER UTILITY (SWU)

### Yardwaste

The program is provided to assist citizens in removing yardwaste from their property by providing a spring and fall curbside collection, as well as having a public yardwaste drop-off site open 60 hours a week. The program provides a 4-week-long curbside Spring Yardwaste collection program, and an 8-week-long Fall Yardwaste collection program. Cut and bundled brush, less than 6" in diameter, is collected curbside May through November by appointment. In addition, the City operates a public Yardwaste Drop-Off Site, 4071 88<sup>th</sup> Avenue, consistent with Department of Natural Resources (WDNR) standards. At the drop-off site, brush does not need to be bundled or cut into short lengths. On Wednesdays, an extra attendant is available to assist the elderly and disabled unload their yardwaste and brush. The Yardwaste Division also educates the public on the benefits of composting. In 2012, the expansion of the City of Kenosha Yardwaste Drop-Off Site by an additional 3.5 acres will increase the furrowing (yardwaste processing) space, thereby, increasing the availability of free compost to Kenosha residents.

|  | 2010<br>Actual | 2011<br>Estimate | 2012<br>Estimated |
|--|----------------|------------------|-------------------|
| Daily Curbside (tons)                      | 990            | 1,100            | 1,200             |
| Drop-off Site Participation                | 78,000         | 80,000           | 85,000            |
| Compost Sold (cubic yard)                  | 500            | 700              | 1,000             |
| Compost Provided Free to Public (cu. yds.) | 3,500          | 5,000            | 7,000             |
| Compost Revenue Due to Sales               | \$3,266        | \$3,500          | \$5,000           |

|                                |
|--------------------------------|
| <b><i>Funded Full-Time</i></b> |
|--------------------------------|

|                         | Public<br>Works | Engineering | Finance | Adopted<br>2012 Total |
|-------------------------|-----------------|-------------|---------|-----------------------|
| Civil Engineer II       | —               | 1.00        | —       | 1.00                  |
| Clerk Typist III        | 1.00            | —           | —       | 1.00                  |
| Account Clerk II        | —               | —           | 1.00    | 1.00                  |
| Engineering Tech IV     | —               | 1.00        | —       | 1.00                  |
| Equipment Operator      | 1.00            | —           | —       | 1.00                  |
| Soil Erosion Specialist | —               | 1.00        | —       | 1.00                  |
|                         |                 |             |         |                       |
| Total Funded            | 2.00            | 3.00        | 1.00    | 6.00                  |

*These positions are authorized in their respective departments and are funded by or allocated to the Stormwater Utility. In addition, there are portions of positions in Public Works Division Administration, Streets, Parks and Engineering that are dedicated to and funded by the Stormwater Utility.*

STORM WATER UTILITY  
TAXES  
TAXES

2012 GENERAL FUND OPERATING BUDGET -- REVENUES

|                                   | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|-----------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| REAL & PERSONAL PROPERTY          |                            |                              |  |                               |   |
| 41127 PEN & INT DELQ SWU BILLINGS | 79,426-                    | 60,000-                      | 22,190-                                | 70,000-                       | 70,000-                                 |
| **REAL & PERSONAL PROPERTY        | 79,426-                    | 60,000-                      | 22,190-                                | 70,000-                       | 70,000-                                 |
| BUILDINGS & STRUCTURE PERMITS     |                            |                              |  |                               |   |
| 44806 RE-INSPECTION FEE           | 3,536-                     | 4,000-                       | 90-                                    | 2,500-                        | 2,500-                                  |
| **BUILDINGS & STRUCTURE PER       | 3,536-                     | 4,000-                       | 90-                                    | 2,500-                        | 2,500-                                  |
| PUBLIC WORKS                      |                            |                              |  |                               |   |
| 46392 SWU APPLICATION FILING FEES | 1,060-                     |                              | 676-                                   | 1,050-                        | 1,050-                                  |
| 46393 STORM WATER UTILITY CHARGES | 5,208,998-                 | 5,337,173-                   | 2,142,173-                             | 5,330,000-                    | 5,554,423-                              |
| 46396 SALE-COMPOST                |                            |                              |  | 7,000-                        | 7,000-                                  |
| **PUBLIC WORKS                    | 5,210,058-                 | 5,337,173-                   | 2,142,849-                             | 5,338,050-                    | 5,562,473-                              |
| BUILDING & ZONING                 |                            |                              |  |                               |   |
| 46605 EROSION CONTROL PLAN REVIEW | 17,080-                    | 19,000-                      | 6,350-                                 | 15,000-                       | 15,000-                                 |
| 46606 EROSION CONTROL INSP FEE    | 33,795-                    | 35,000-                      | 12,180-                                | 28,000-                       | 28,000-                                 |
| **BUILDING & ZONING               | 50,875-                    | 54,000-                      | 18,530-                                | 43,000-                       | 43,000-                                 |
| MISCELLANEOUS REVENUES            |                            |                              |  |                               |   |
| 49108 LABOR/OVERHEAD CHARGED OUT  | 1,544-                     |                              |  |                               |   |
| 49111 MISCELLANEOUS               | 143-                       |                              |  |                               |   |
| **MISCELLANEOUS REVENUES          | 1,687-                     |                              |  |                               |   |
| ***STORM WATER UTILITY            | 5,345,582-                 | 5,455,173-                   | 2,183,659-                             | 5,453,550-                    | 5,677,973-                              |

501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50100 STORM WATER UTILITY          |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 136,187        | 143,300         | 71,364           | 143,300           | 144,990                   |
| 121 WAGES PERMANENT REGULAR        | 7,598          |                 | 3,995            | 5,300             |                           |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 |                  |                   | 12,100                    |
| 131 OVERTIME                       | 1,100          | 22,300          |                  | 1,000             | 22,300                    |
| 132 TEMP/SEAS/L.T.E.               | 120            | 97,155          |                  | 97,155            | 84,600                    |
| 135 LONGEVITY                      | 120            | 120             | 210              | 420               | 15                        |
| 146 PRODUCTIVITY INCENTIVE         | 1,280          | 1,125           | 338              | 1,000             |                           |
| 151 WRS/RETIREMENT                 | 16,109         | 29,445          | 8,806            | 28,810            | 15,100                    |
| 152 F.I.C.A.                       | 9,037          | 15,740          | 4,676            | 15,400            | 15,870                    |
| 155 HEALTH INSURANCE EXPENSE       | 117,600        | 117,600         | 39,525           | 117,600           | 54,300                    |
| 156 GROUP LIFE INSURANCE           | 380            | 510             | 326              | 700               | 860                       |
| 158 MEDICARE CONTRIBUTION          | 2,113          | 3,840           | 1,094            | 3,615             | 3,840                     |
| TOTAL PERSONAL SERVICES            | 291,644        | 431,135         | 130,334          | 414,300           | 353,975                   |
| 215 DATA PROCESSING                | 114,142        | 118,300         | 55,324           | 115,500           | 118,749                   |
| 219 OTHER PROFESSIONAL SERVICES    | 2,344,108      | 2,955,989       | 654,318          | 2,934,946         | 2,886,479                 |
| 221 ELECTRICAL                     | 14,014         | 17,000          |                  | 20,000            | 21,000                    |
| 222 NATURAL GAS                    | 19,385         | 21,000          |                  | 21,000            | 24,000                    |
| 224 WATER                          | 2,079          |                 |                  |                   | 3,100                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 1,461          | 1,600           | 314              | 1,550             | 1,250                     |
| 226 CELLULAR/WIRELESS SERVICE COST | 1,285          | 2,590           | 609              | 1,780             | 3,300                     |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 1,440          | 1,700           | 437              | 2,075             | 2,100                     |
| 231 COMMUNICATIONS EQUIPMENT       | 1,784          | 1,000           | 293              | 1,000             | 500                       |
| 232 OFFICE EQUIPMENT               | 1,624          | 1,450           | 829              | 1,700             | 2,000                     |
| 233 LICENSING/MAINT AGREEMENTS     | 4,269          | 6,400           | 4,197            | 5,850             | 7,050                     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 3,028          | 3,000           | 1,630            | 4,500             | 4,500                     |
| 241 HEATING & AIR CONDITIONING     | 194            | 800             |                  | 500               | 800                       |
| 246 OTHER BLDG MAINTENANCE         | 2,310          | 3,000           | 2,229            | 3,000             | 3,000                     |
| 253 WASTE DISPOSAL CHARGES         | 100,973        | 159,525         | 41,966           | 159,000           | 140,974                   |
| 259 OTHER                          | 3,600          | 4,450           | 270              | 4,000             | 4,450                     |
| 261 MILEAGE                        | 505            | 1,500           | 242              | 1,250             | 1,500                     |
| 263 MEALS & LODGING                | 249            | 1,250           |                  | 1,150             | 1,700                     |
| 264 REGISTRATION                   | 2,499          | 2,950           | 1,864            | 2,785             | 3,150                     |
| 271 STATE INS POLICY FIRE&EXT COV  | 1,805          |                 | 2,077            | 2,077             | 3,000                     |
| 273 CVMIC LIABILITY                | 4,385          |                 | 13,849           | 13,849            | 14,000                    |
| 276 AUTO POLICY                    |                |                 | 732              | 732               | 800                       |
| 277 BOILER INSURANCE               |                |                 | 19               | 20                | 20                        |
| 282 EQUIPMENT RENTAL               | 19,053         | 10,000          | 84               | 10,000            | 10,000                    |
| TOTAL CONTRACTUAL SERVICES         | 2,644,192      | 3,313,504       | 781,283          | 3,308,264         | 3,257,422                 |

501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                          | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50100 STORM WATER UTILITY            |                |                 |                  |                   |                           |
| 311 OFFICE SUPPLIES/PRINTING         | 8,243          | 13,285          | 959              | 13,700            | 13,200                    |
| 312 POSTAGE                          |                | 6,600           |                  | 6,600             | 6,600                     |
| 316 COMPUTER SOFTWARE                | 434            | 1,725           | 1,725            | 1,725             | 450                       |
| 322 SUBSCRIPTIONS & BOOKS            | 379            | 300             | 160              | 300               | 300                       |
| 323 MEMBERSHIP DUES                  | 165            | 200             |                  | 200               | 200                       |
| 326 ADVERTISING                      |                | 500             |                  | 250               | 500                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC      | 70,645         | 97,600          | 26,070           | 90,500            | 91,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES     | 152,173        | 164,845         | 49,518           | 172,000           | 172,000                   |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES   | 73,468         | 89,000          | 56,252           | 100,000           | 95,000                    |
| 344 OUTSIDE MATERIAL & LABOR         | 63,472         | 72,700          | 14,257           | 64,500            | 67,500                    |
| 351 ROAD SALT                        |                | 100,000         |                  | 100,000           | 100,000                   |
| 353 HORTICULTURAL SUPP-FERT ETC      | 2,552          | 4,000           | 253              | 3,000             | 4,000                     |
| 354 GRAVEL, SAND, STONE              | 19,904         | 18,000          | 1,599            | 18,000            | 18,000                    |
| 355 CEMENT ASPHALT&CRACKFILL         | 76,852         | 67,000          | 23,133           | 67,000            | 75,000                    |
| 357 BUILDING MATERIALS               | 2,260          | 2,650           | 2,174            | 3,000             | 3,000                     |
| 359 OTHER                            | 14,046         | 40,000          | 23               | 38,000            | 40,000                    |
| 361 SMALL TOOLS                      | 7,474          | 8,350           | 1,817            | 7,850             | 8,400                     |
| 362 OFFICE FURNITURE & EQUIPMENT     | 2,411          | 1,050           | 20               | 800               | 800                       |
| 363 COMPUTER HARDWARE                |                | 2,575           | 1,507            | 2,575             | 2,500                     |
| 367 CLOTHING & UNIFORM REPLACEMENT   | 2,620          | 3,900           | 413              | 3,600             | 3,500                     |
| 369 OTHER NON CAPITAL EQUIPMENT      | 8,240-         |                 | 3,512            | 3,512             | 3,100                     |
| 372 TRAFFIC SIGNS & HARDWARE         | 3,494          |                 |                  |                   |                           |
| 378 BARRICADES, CONES, FLASHERS, ETC | 2,980          | 3,000           | 5,961            | 5,961             | 3,000                     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI   | 1,148          | 1,200           | 588              | 1,000             | 1,200                     |
| 385 BATTERIES                        | 778            | 1,315           | 401              | 920               | 1,350                     |
| 387 EQUIPMENT CLEANING SUPPLIES      | 2,273          | 6,000           | 190              | 3,000             | 6,000                     |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES    |                | 500             | 45               | 300               | 400                       |
| 389 OTHER                            | 27,740         | 22,000          | 1,479            | 22,000            | 22,000                    |
| TOTAL MATERIALS AND SUPPLIES         | 527,271        | 728,295         | 192,056          | 730,293           | 739,000                   |
| 421 ACCOUNTS RECEIVABLE              | 4,972          | 1,100           | 1,364            | 4,000             | 1,500                     |
| 433 STORM WATER UTILITY REFUNDS      | 150            | 10,000          | 172              | 6,000             | 10,000                    |
| TOTAL CLAIMS & LOSSES                | 5,122          | 11,100          | 1,536            | 10,000            | 11,500                    |
| 525 COPIER/FAX/BLEUPRINT/PLOTTERS    | 4,270          |                 | 4,270            | 4,270             |                           |
| 579 OTHER MISC EQUIPMENT             |                |                 |                  |                   | 12,200                    |
| TOTAL CAPITAL OUTLAY-PURCHASE        | 4,270          |                 | 4,270            | 4,270             | 12,200                    |

501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50100 STORM WATER UTILITY       |                |                 |                  |                   |                           |
| 661 INTRA FUND TRANSFER - OUT   | 888,656        | _____           | _____            | _____             | _____                     |
| TOTAL CONTRIBUTIONS TO OTHER    | 888,656        |                 |                  |                   |                           |
| 811 PRINCIPAL PAYMENTS-NOTES    | _____          | 662,182         | _____            | 662,182           | 1,044,524                 |
| 821 DEBT SERVICE PYMTS-INTEREST | _____          | 244,305         | _____            | 244,305           | 240,482                   |
| TOTAL DEBT SERVICE PAYMENTS     |                | 906,487         |                  | 906,487           | 1,285,006                 |
| 913 DEPR SERVICE VEHICLES       | 1,399          | 4,170           | _____            | 9,275             | 9,275                     |
| 917 DEPR LAND IMPROVEMENTS      | 1,077,564      | 1,072,802       | _____            | 1,108,155         | 1,108,155                 |
| 919 DEPR OTHER EQUIPMENT        | 48,730         | 38,796          | _____            | 63,790            | 63,790                    |
| 933 INDIRECT COST ALLOCATION    | 100,000        | 116,119         | 29,030           | 116,120           | 116,120                   |
| 934 OTHER CHARGE BACKS          |                |                 | 23,072           |                   |                           |
| TOTAL OTHER                     | 1,227,693      | 1,231,887       | 52,102           | 1,297,340         | 1,297,340                 |
| DEPARTMENT TOTAL                | 5,588,848      | 6,622,408       | 1,161,581        | 6,670,954         | 6,956,443                 |

501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 SWU-ADMINISTRATION           |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 84,087         | 87,990          | 43,710           | 87,990            | 89,680                    |
| 131 OVERTIME                       | 883            | 5,200           |                  | 1,000             | 5,200                     |
| 135 LONGEVITY                      | 120            | 120             | 60               | 120               | 15                        |
| 146 PRODUCTIVITY INCENTIVE         | 625            | 750             | 125              | 625               |                           |
| 151 WRS/RETIREMENT                 | 9,430          | 10,920          | 5,092            | 10,420            | 5,600                     |
| 152 F.I.C.A.                       | 5,308          | 5,840           | 2,718            | 5,570             | 5,890                     |
| 155 HEALTH INSURANCE EXPENSE       | 93,100         | 102,320         | 30,225           | 102,320           | 36,200                    |
| 156 GROUP LIFE INSURANCE           | 293            | 310             | 177              | 370               | 400                       |
| 158 MEDICARE CONTRIBUTION          | 1,242          | 1,370           | 636              | 1,310             | 1,380                     |
| TOTAL PERSONAL SERVICES            | 195,088        | 214,820         | 82,743           | 209,725           | 144,365                   |
| 215 DATA PROCESSING                | 114,142        | 118,300         | 55,324           | 115,500           | 118,749                   |
| 219 OTHER PROFESSIONAL SERVICES    | 237,013        | 227,043         | 29,372           | 227,000           | 190,000                   |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 159            | 300             | 83               | 250               | 300                       |
| 226 CELLULAR/WIRELESS SERVICE COST | 300            | 790             | 285              | 680               | 700                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 745            | 800             | 437              | 1,375             | 1,400                     |
| 232 OFFICE EQUIPMENT               | 1,242          | 850             | 650              | 1,200             | 1,500                     |
| 261 MILEAGE                        | 505            | 1,000           | 242              | 750               | 1,000                     |
| 263 MEALS & LODGING                | 249            | 750             |                  | 750               | 750                       |
| 264 REGISTRATION                   | 1,632          | 1,950           | 1,564            | 1,925             | 2,000                     |
| 271 STATE INS POLICY FIRE&EXT COV  | 1,805          |                 | 2,077            | 2,077             | 3,000                     |
| 273 CVMIC LIABILITY                | 4,385          |                 | 13,849           | 13,849            | 14,000                    |
| 277 BOILER INSURANCE               |                |                 | 19               | 20                | 20                        |
| 282 EQUIPMENT RENTAL               | 462            |                 |                  |                   |                           |
| TOTAL CONTRACTUAL SERVICES         | 362,639        | 351,783         | 103,902          | 365,376           | 333,419                   |
| 311 OFFICE SUPPLIES/PRINTING       | 8,243          | 13,285          | 959              | 13,700            | 13,200                    |
| 312 POSTAGE                        |                | 6,600           |                  | 6,600             | 6,600                     |
| 322 SUBSCRIPTIONS & BOOKS          | 379            | 300             | 160              | 300               | 300                       |
| 326 ADVERTISING                    |                | 500             |                  | 250               | 500                       |
| 362 OFFICE FURNITURE & EQUIPMENT   | 48             | 300             |                  | 300               | 300                       |
| 367 CLOTHING & UNIFORM REPLACEMENT | 440            | 600             | 221              | 500               | 500                       |
| 385 BATTERIES                      |                | 415             | 401              | 420               | 450                       |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES  |                | 100             |                  |                   |                           |
| TOTAL MATERIALS AND SUPPLIES       | 9,110          | 22,100          | 1,741            | 22,070            | 21,850                    |
| 421 ACCOUNTS RECEIVABLE            | 4,972          | 1,100           | 1,364            | 4,000             | 1,500                     |
| 433 STORM WATER UTILITY REFUNDS    | 150            | 10,000          | 172              | 6,000             | 10,000                    |
| TOTAL CLAIMS & LOSSES              | 5,122          | 11,100          | 1,536            | 10,000            | 11,500                    |



501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 661 INTRA FUND TRANSFER - OUT   | 888,656        | _____           | _____            | _____             | _____                     |
| TOTAL CONTRIBUTIONS TO OTHER    | 888,656        | _____           | _____            | _____             | _____                     |
| 811 PRINCIPAL PAYMENTS-NOTES    | _____          | 662,182         | _____            | 662,182           | 1,044,524                 |
| 821 DEBT SERVICE PYMTS-INTEREST | _____          | 244,305         | _____            | 244,305           | 240,482                   |
| TOTAL DEBT SERVICE PAYMENTS     | _____          | 906,487         | _____            | 906,487           | 1,285,006                 |
| 933 INDIRECT COST ALLOCATION    | 100,000        | 116,119         | 29,030           | 116,120           | 116,120                   |
| TOTAL OTHER                     | 100,000        | 116,119         | 29,030           | 116,120           | 116,120                   |
| DIVISION TOTAL                  | 1,560,615      | 1,622,409       | 218,952          | 1,629,778         | 1,912,260                 |

501 STORM WATER UTILITY  
 09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                      | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50102 SWU-NR216 & 151 COMPLIANCE |                |                 |                  |                   |                           |
| 219 OTHER PROFESSIONAL SERVICES  | 15,436-        | 105,550         | 26,718           | 105,550           | 100,000                   |
| TOTAL CONTRACTUAL SERVICES       | 15,436-        | 105,550         | 26,718           | 105,550           | 100,000                   |
| DIVISION TOTAL                   | 15,436-        | 105,550         | 26,718           | 105,550           | 100,000                   |

501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50103 SWU-ENG. INSP. ENFORCEMENT   |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 52,100         | 55,310          | 27,654           | 55,310            | 55,310                    |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 |                  |                   | 12,100                    |
| 132 TEMP/SEAS/L.T.E.               | 120            | 39,550          |                  | 39,550            | 26,750                    |
| 146 PRODUCTIVITY INCENTIVE         | 405            | 375             | 213              | 375               |                           |
| 151 WRS/RETIREMENT                 | 5,789          | 11,050          | 3,233            | 11,050            | 5,560                     |
| 152 F.I.C.A.                       | 3,228          | 5,900           | 1,701            | 5,910             | 5,840                     |
| 155 HEALTH INSURANCE EXPENSE       | 24,500         | 15,280          | 9,300            | 15,280            | 18,100                    |
| 156 GROUP LIFE INSURANCE           | 49             | 200             | 26               | 60                | 100                       |
| 158 MEDICARE CONTRIBUTION          | 755            | 1,385           | 398              | 1,385             | 1,370                     |
| TOTAL PERSONAL SERVICES            | 86,946         | 129,050         | 42,525           | 128,920           | 125,130                   |
| 219 OTHER PROFESSIONAL SERVICES    | 1,268,864      | 2,502,396       | 286,742          | 2,038,807         | 2,480,479                 |
| 226 CELLULAR/WIRELESS SERVICE COST | 985            | 1,800           | 324              | 1,100             | 2,600                     |
| 233 LICENSING/MAINT AGREEMENTS     | 4,269          | 6,400           | 4,197            | 5,850             | 7,050                     |
| 261 MILEAGE                        |                | 500             |                  | 500               | 500                       |
| 263 MEALS & LODGING                |                | 200             |                  | 200               | 650                       |
| 264 REGISTRATION                   | 867            | 500             | 300              | 460               | 650                       |
| 276 AUTO POLICY                    |                |                 | 732              | 732               | 800                       |
| TOTAL CONTRACTUAL SERVICES         | 1,274,985      | 2,511,796       | 292,295          | 2,047,649         | 2,492,729                 |
| 316 COMPUTER SOFTWARE              | 434            | 1,725           | 1,725            | 1,725             | 450                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 4,408          | 9,000           | 1,078            | 8,500             | 9,000                     |
| 342 CENTRAL GARAGE LABOR CHARGES   | 4,235          | 15,000          |                  | 15,000            | 15,000                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 2,069          | 5,000           |                  | 5,000             | 5,000                     |
| 361 SMALL TOOLS                    |                | 250             | 222              | 250               | 300                       |
| 362 OFFICE FURNITURE & EQUIPMENT   | 2,363          | 750             | 20               | 500               | 500                       |
| 363 COMPUTER HARDWARE              |                | 2,575           | 1,507            | 2,575             | 2,500                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 184            | 800             |                  | 600               | 500                       |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES  |                | 300             | 13               | 200               | 300                       |
| TOTAL MATERIALS AND SUPPLIES       | 13,693         | 35,400          | 4,565            | 34,350            | 33,550                    |
| 525 COPIER/FAX/BLUEPRINT/PLOTTERS  | 3,200          |                 | 3,200            | 3,200             |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 3,200          |                 | 3,200            | 3,200             |                           |
| 934 OTHER CHARGE BACKS             |                |                 | 23,072           |                   |                           |
| TOTAL OTHER                        |                |                 | 23,072           |                   |                           |
| DIVISION TOTAL                     | 1,378,824      | 2,676,246       | 365,657          | 2,214,119         | 2,651,409                 |

501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50104 SWU - STREET CLEANING        |                |                 |                  |                   |                           |
| 219 OTHER PROFESSIONAL SERVICES    | 293,609        |                 | 105,144          | 232,389           |                           |
| 253 WASTE DISPOSAL CHARGES         | 84,680         | 124,075         | 37,191           | 124,000           | 115,860                   |
| TOTAL CONTRACTUAL SERVICES         | 378,289        | 124,075         | 142,335          | 356,389           | 115,860                   |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 32,275         | 30,000          | 12,255           | 30,000            | 30,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 66,307         | 52,000          | 32,886           | 60,000            | 60,000                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 33,791         | 34,000          | 40,794           | 45,000            | 40,000                    |
| 344 OUTSIDE MATERIAL & LABOR       | 15,021         | 20,000          | 6,747            | 17,000            | 20,000                    |
| 361 SMALL TOOLS                    | 600            | 600             |                  | 600               | 600                       |
| 389 OTHER                          | 2,572          | 2,000           | 1,082            | 2,000             | 2,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 150,566        | 138,600         | 93,764           | 154,600           | 152,600                   |
| 919 DEPR OTHER EQUIPMENT           | 24,936         | 24,936          |                  | 12,470            | 12,470                    |
| TOTAL OTHER                        | 24,936         | 24,936          |                  | 12,470            | 12,470                    |
| DIVISION TOTAL                     | 553,791        | 287,611         | 236,099          | 523,459           | 280,930                   |

501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50105 SWU-STORM SEWER MAINTENANCE  |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 7,598          |                 | 3,995            | 5,300             |                           |
| 131 OVERTIME                       | 217            | 17,100          |                  |                   | 17,100                    |
| 132 TEMP/SEAS/L.T.E.               |                | 57,605          |                  | 57,605            | 57,850                    |
| 135 LONGEVITY                      |                |                 | 150              | 300               |                           |
| 146 PRODUCTIVITY INCENTIVE         | 250            |                 |                  |                   |                           |
| 151 WRS/RETIREMENT                 | 890            | 7,475           | 481              | 7,340             | 3,940                     |
| 152 F.I.C.A.                       | 501            | 4,000           | 257              | 3,920             | 4,140                     |
| 156 GROUP LIFE INSURANCE           | 38             |                 | 123              | 270               | 360                       |
| 158 MEDICARE CONTRIBUTION          | 116            | 1,085           | 60               | 920               | 1,090                     |
| TOTAL PERSONAL SERVICES            | 9,610          | 87,265          | 5,066            | 75,655            | 84,480                    |
| 219 OTHER PROFESSIONAL SERVICES    | 475,936        | 21,000          | 206,342          | 231,200           | 16,000                    |
| 221 ELECTRICAL                     | 14,014         | 17,000          |                  | 20,000            | 21,000                    |
| 222 NATURAL GAS                    | 19,385         | 21,000          |                  | 21,000            | 24,000                    |
| 224 WATER                          | 2,079          |                 |                  |                   | 3,100                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 1,302          | 1,300           | 231              | 1,300             | 950                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 695            | 900             |                  | 700               | 700                       |
| 231 COMMUNICATIONS EQUIPMENT       | 1,784          | 1,000           | 293              | 1,000             | 500                       |
| 232 OFFICE EQUIPMENT               | 382            | 600             | 179              | 500               | 500                       |
| 235 EQUIPMENT REPAIRS/MAINT.       | 3,028          | 3,000           | 1,630            | 4,500             | 4,500                     |
| 241 HEATING & AIR CONDITIONING     | 194            | 800             |                  | 500               | 800                       |
| 246 OTHER BLDG MAINTENANCE         | 2,310          | 3,000           | 2,229            | 3,000             | 3,000                     |
| 253 WASTE DISPOSAL CHARGES         | 16,293         | 35,450          | 4,775            | 35,000            | 25,114                    |
| 259 OTHER                          | 3,600          | 4,450           | 270              | 4,000             | 4,450                     |
| 282 EQUIPMENT RENTAL               | 18,591         | 10,000          | 84               | 10,000            | 10,000                    |
| TOTAL CONTRACTUAL SERVICES         | 559,593        | 119,500         | 216,033          | 332,700           | 114,614                   |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 24,895         | 48,000          | 6,930            | 40,000            | 40,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 61,521         | 74,845          | 8,946            | 74,000            | 74,000                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 29,734         | 40,000          | 11,939           | 40,000            | 40,000                    |
| 344 OUTSIDE MATERIAL & LABOR       | 41,901         | 49,200          | 7,272            | 44,000            | 44,000                    |
| 351 ROAD SALT                      |                | 100,000         |                  | 100,000           | 100,000                   |
| 353 HORTICULTURAL SUPP-FERT ETC    | 2,415          | 3,000           | 253              | 2,500             | 3,000                     |
| 354 GRAVEL, SAND, STONE            | 19,904         | 18,000          | 1,599            | 18,000            | 18,000                    |
| 355 CEMENT ASPHALT&CRACKFILL       | 76,852         | 67,000          | 23,133           | 67,000            | 75,000                    |
| 357 BUILDING MATERIALS             | 2,260          | 2,650           | 2,174            | 3,000             | 3,000                     |
| 359 OTHER                          | 14,046         | 40,000          | 23               | 38,000            | 40,000                    |
| 361 SMALL TOOLS                    | 5,102          | 5,500           | 1,065            | 5,000             | 5,500                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 1,996          | 2,000           | 192              | 2,000             | 2,000                     |
| 369 OTHER NON CAPITAL EQUIPMENT    | 8,240-         |                 | 3,512            | 3,512             | 2,500                     |

501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                          | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 372 TRAFFIC SIGNS & HARDWARE         | 3,494          |                 |                  |                   |                           |
| 378 BARRICADES, CONES, FLASHERS, ETC | 2,980          | 3,000           | 5,961            | 5,961             | 3,000                     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI   | 1,148          | 1,200           | 588              | 1,000             | 1,200                     |
| 385 BATTERIES                        | 778            | 900             |                  | 500               | 900                       |
| 387 EQUIPMENT CLEANING SUPPLIES      | 2,273          | 6,000           | 190              | 3,000             | 6,000                     |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES    |                | 100             | 32               | 100               | 100                       |
| 389 OTHER                            | 25,168         | 20,000          | 397              | 20,000            | 20,000                    |
| TOTAL MATERIALS AND SUPPLIES         | 308,227        | 481,395         | 74,206           | 467,573           | 478,200                   |
| 525 COPIER/FAX/BLUEPRINT/PLOTTERS    | 1,070          |                 | 1,070            | 1,070             |                           |
| 579 OTHER MISC EQUIPMENT             |                |                 |                  |                   | 12,200                    |
| TOTAL CAPITAL OUTLAY-PURCHASE        | 1,070          |                 | 1,070            | 1,070             | 12,200                    |
| 913 DEPR SERVICE VEHICLES            | 1,399          | 4,170           |                  | 9,275             | 9,275                     |
| 917 DEPR LAND IMPROVEMENTS           | 1,077,564      | 1,072,802       |                  | 1,108,155         | 1,108,155                 |
| 919 DEPR OTHER EQUIPMENT             | 23,794         | 13,860          |                  | 51,320            | 51,320                    |
| TOTAL OTHER                          | 1,102,757      | 1,090,832       |                  | 1,168,750         | 1,168,750                 |
| DIVISION TOTAL                       | 1,981,257      | 1,778,992       | 296,375          | 2,045,748         | 1,858,244                 |

501 STORM WATER UTILITY  
09 OTHER

1 STORM WATER UTILITY

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50106 FORESTRY                     |                |                 |                  |                   |                           |
| 219 OTHER PROFESSIONAL SERVICES    | 84,122         | 100,000         | _____            | 100,000           | 100,000                   |
| 263 MEALS & LODGING                | _____          | 300             | _____            | 200               | 300                       |
| 264 REGISTRATION                   | _____          | 500             | _____            | 400               | 500                       |
| TOTAL CONTRACTUAL SERVICES         | 84,122         | 100,800         | _____            | 100,600           | 100,800                   |
| 323 MEMBERSHIP DUES                | 165            | 200             | _____            | 200               | 200                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 9,067          | 10,600          | 5,807            | 12,000            | 12,000                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 20,110         | 23,000          | 7,686            | 23,000            | 23,000                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 7,874          | 10,000          | 3,519            | 10,000            | 10,000                    |
| 344 OUTSIDE MATERIAL & LABOR       | 6,550          | 3,500           | 238              | 3,500             | 3,500                     |
| 353 HORTICULTURAL SUPP-FERT ETC    | 137            | 1,000           | _____            | 500               | 1,000                     |
| 361 SMALL TOOLS                    | 1,772          | 2,000           | 530              | 2,000             | 2,000                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | _____          | 500             | _____            | 500               | 500                       |
| 369 OTHER NON CAPITAL EQUIPMENT    | _____          | _____           | _____            | _____             | 600                       |
| TOTAL MATERIALS AND SUPPLIES       | 45,675         | 50,800          | 17,780           | 51,700            | 52,800                    |
| DIVISION TOTAL                     | 129,797        | 151,600         | 17,780           | 152,300           | 153,600                   |
| DEPARTMENT TOTAL                   | 5,588,848      | 6,622,408       | 1,161,581        | 6,670,954         | 6,956,443                 |

## TRANSIT – PARKING

---

The Transit Department has the responsibility of operating and maintaining City of Kenosha owned parking lots. Revenues are derived from annual leases, and monthly permits and are estimated to be about \$9,000 for 2012. Four lots provide free parking.

The revenue received from leases and permits is used to pay utility bills and maintenance of the parking lots.

### ***Responsibilities/Activities***

The Parking Division of the Department of Transit functions to provide safe and convenient off street parking in support of local commerce.



## MASS TRANSIT

---

Mass Transit provides and arranges for public transportation services. Effective 2012 fixed route service will be provided five days per week, Monday through Friday, on regularly scheduled routes. Hours of operation are: Monday-Friday (6:00 A.M. to 7:30 P.M.). There will be limited service on Saturday with four (4) routes (9:00 A.M. to 5:00 P. M.). Route six has been eliminated and replaced with “tripper six”. The tripper six route will have limited service. It will be 5:55 A.M. to 8:20 A.M. and in the afternoon, it will be 2:35 P.M. to 5:00 P.M. Monday-Friday. The Streetcar runs on a Sunday through Saturday schedule year round. Complementary services for the disabled community are provided under contract seven days a week during the same hours as our fixed route or streetcar services. These services to the disabled community are provided in a partnership with Kenosha County.

Approximately 53% of the funding for operations comes from federal and state sources. Capital projects, eligible for funding by the federal government, are generally funded with a 80% federal share and 20% local share.

### *Responsibilities/Activities*

Mass Transit functions to provide safe and efficient public transportation to the community for access to jobs, schools, medical services, and business establishments. A mass transit system is an integral part of helping the area meet the requirements of the Clean Air Act.

Mass Transit provides regularly scheduled bus and streetcar service to all citizens. It also functions to supplement the bus system used by Kenosha Unified Schools with additional service to Middle and High Schools. It continues to maintain our fleet of passenger buses and streetcars, and to provide service for special events as required.

#### Buses

| Operating Statistics | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|----------------------|----------------|-------------------|-------------------|
| Revenue Miles        | 1,027,500      | 1,039,000         | 942,100           |
| Revenue Hours        | 69,300         | 70,400            | 63,700            |
| Riders               | 1,585,300      | 1,624,000         | 1,562,800         |
| Passengers/Hour      | 23             | 23                | 24                |

#### Streetcars

| Operating Statistics | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|----------------------|----------------|-------------------|-------------------|
| Revenue Miles        | 20,000         | 20,000            | 20,000            |
| Revenue Hours        | 2,800          | 2,800             | 2,800             |
| Riders               | 69,000         | 65,000            | 65,000            |
| Passengers/Hour      | 25             | 25                | 25                |

## MASS TRANSIT

### *Funded Full-Time Positions*

|                                     | 2010 | 2011 | Adopted<br>2012 |
|-------------------------------------|------|------|-----------------|
| <u>Operators</u>                    |      |      |                 |
| Bus Drivers                         | 39.5 | 38.5 | 33.5            |
| Total Operators                     | 39.5 | 38.5 | 33.5            |
| <br><u>Dispatching</u>              |      |      |                 |
| Supervisor of Operations            | 1.0  | 1.0  | 1.0             |
| Route Supervisor                    | 1.0  | 1.0  | 1.0             |
| Transit Dispatcher                  | 2.0  | 2.0  | 2.0             |
| Total Dispatching                   | 4.0  | 4.0  | 4.0             |
| <br><u>Garage &amp; Maintenance</u> |      |      |                 |
| Mechanic Supervisor                 | 1.0  | 1.0  | 1.0             |
| Mechanic II                         | 5.0  | 5.0  | 4.0             |
| Service Attendant                   | 4.0  | 3.0  | 3.0             |
| Total Garage & Maintenance          | 10.0 | 9.0  | 8.0             |
| <br><u>Administration</u>           |      |      |                 |
| Director of Transportation          | 1.0  | 1.0  | 1.0             |
| Administrative Secretary            | 1.0  | 1.0  | 1.0             |
| Account Clerk II (1)                | 0.6  | 0.6  | 0.6             |
| Total Administration                | 2.6  | 2.6  | 2.6             |
| <br><u>Streetcar Operations</u>     |      |      |                 |
| Operator                            | 1.5  | 1.5  | 1.5             |
| Total Streetcar Services            | 1.5  | 1.5  | 1.5             |
| <br><u>Streetcar Maintenance</u>    |      |      |                 |
| Streetcar Technician                | 1.0  | 1.0  | 1.0             |
| Total Streetcar Maintenance         | 1.0  | 1.0  | 1.0             |
| Total Funded                        | 58.6 | 56.6 | 50.6            |

## MASS TRANSIT

---

### **Unfunded Full-Time Positions**

|                                 | 2010 | 2011 | Adopted<br>2012 |
|---------------------------------|------|------|-----------------|
| <u>Operators</u>                |      |      |                 |
| Bus Drivers                     | 0    | 0    | 1               |
| Total Operators                 | 0    | 0    | 1               |
| <br>                            |      |      |                 |
| <u>Garage &amp; Maintenance</u> |      |      |                 |
| Mechanic II                     | 0    | 0    | 1               |
| Total Garage & Maintenance      | 0    | 0    | 1               |
| <br>                            |      |      |                 |
| Total Unfunded                  | 0    | 0    | 2               |

*(1) Position budgeted 60% Mass Transit, 40%  
Budget/Financial Services*

*Note: Unfunded bus driver position was shown in the total position count for 2010 and 2011. For 2012 it is shown separately.  
Position of Mechanic II is unfunded in 2012.*

MASS TRANSIT FUND  
 INTERGOVERNMENTAL REVENUES  
 INTERGOVERNMENTAL REVENUES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                      | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|--------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| FEDERAL GRANTS                       |                            |                              |  |                               |   |
| 43302 UMTA OPERATING ASSISTANCE      | 2,314,318-                 | 2,314,318-                   | _____                                  | 2,239,723-                    | 2,239,723-                              |
| 43305 UMTA-CAPITAL/OPERATING FUNDING | 5,681-                     | 14,200-                      | _____                                  | 6,600-                        | 20,400-                                 |
| **FEDERAL GRANTS                     | 2,319,999-                 | 2,328,518-                   | _____                                  | 2,246,323-                    | 2,260,123-                              |
| STATE GRANTS & REVENUES              |                            |                              |  |                               |   |
| 43404 STATE OPERATING ASSISTANCE     | 1,662,213-                 | 1,789,488-                   | 762,547-                               | 1,678,766-                    | 1,270,531-                              |
| **STATE GRANTS & REVENUES            | 1,662,213-                 | 1,789,488-                   | 762,547-                               | 1,678,766-                    | 1,270,531-                              |
| OTHER INTERGOVERNMENT REVENUE        |                            |                              |  |                               |   |
| 43616 PLEASANT PRAIRIE REIMB         | 7,392-                     | 27,177-                      | _____                                  | _____                         | _____                                   |
| 43621 WISPARK REIMB                  | 7,500-                     | 43,588-                      | _____                                  | _____                         | _____                                   |
| **OTHER INTERGOVERNMENT REV          | 14,892-                    | 70,765-                      | _____                                  | _____                         | _____                                   |
| TRANSIT REVENUES                     |                            |                              |  |                               |   |
| 47411 FULL ADULT-CASH TOKEN PASS     | 364,578-                   | 436,500-                     | 174,261-                               | 390,000-                      | 445,230-                                |
| 47412 SENIOR/DISABLED FARES          | 81,349-                    | 88,775-                      | 36,148-                                | 80,000-                       | 90,155-                                 |
| 47413 STUDENT - CASH PASS            | 125,795-                   | 145,885-                     | 69,114-                                | 140,000-                      | 148,803-                                |
| 47418 ST CATHERINES MED CAMPUS       | _____                      | _____                        | _____                                  | 2,000-                        | 3,900-                                  |
| 47421 UNIFIED SCHOOLS                | 632,142-                   | 671,490-                     | 383,670-                               | 671,490-                      | 704,887-                                |
| 47431 CHARTER SERVICE                | 460-                       | 500-                         | _____                                  | _____                         | 500-                                    |
| 47452 RENTAL OF BUILDINGS            | 800-                       | 8,400-                       | 1,000-                                 | 4,500-                        | 6,000-                                  |
| 47453 SALE OF TRANSIT ASSETS         | 4,775-                     | _____                        | 15,580-                                | 15,580-                       | _____                                   |
| 47454 PARK-N-RIDE LOT#23             | 18,631-                    | 45,000-                      | 7,334-                                 | 20,000-                       | 25,000-                                 |
| **TRANSIT REVENUES                   | 1,228,530-                 | 1,396,550-                   | 687,107-                               | 1,323,570-                    | 1,424,475-                              |
| SALE OF FIXED ASSETS                 |                            |                              |  |                               |   |
| 47799 GAIN/LOSS ON FIXED ASSET SALE  | 7,865                      | _____                        | _____                                  | _____                         | _____                                   |
| **SALE OF FIXED ASSETS               | 7,865                      | _____                        | _____                                  | _____                         | _____                                   |
| MISCELLANEOUS REVENUES               |                            |                              |  |                               |   |
| 49102 PRIOR YEAR EXP REIMB           | 1,872-                     | _____                        | _____                                  | _____                         | _____                                   |
| 49111 MISCELLANEOUS                  | 822-                       | _____                        | 402-                                   | 700-                          | _____                                   |
| 49115 MOTOR FUEL TAX REFUND          | 61,174-                    | _____                        | _____                                  | 41,900-                       | _____                                   |
| 49117 CASH OVRAGE & SHORTAGE         | 2                          | _____                        | _____                                  | _____                         | _____                                   |
| 49118 EMP WITNESS & JURY FEES RET'D  | 8-                         | _____                        | _____                                  | _____                         | _____                                   |
| **MISCELLANEOUS REVENUES             | 63,874-                    | _____                        | 402-                                   | 42,600-                       | _____                                   |
| OTHER FINANCING PROCEEDS             |                            |                              |  |                               |   |
| 49811 OPERATING ASSISTANCE-GEN FUND  | 1,426,584-                 | 1,519,344-                   | 759,672-                               | 1,554,604-                    | 1,519,344-                              |
| **OTHER FINANCING PROCEEDS           | 1,426,584-                 | 1,519,344-                   | 759,672-                               | 1,554,604-                    | 1,519,344-                              |
| ***MASS TRANSIT FUND                 | 6,708,227-                 | 7,104,665-                   | 2,209,728-                             | 6,845,863-                    | 6,474,473-                              |

MASS TRANSIT FUND

OBJECT SUMMARY BY FUND 2012

|                                    | 2010      | 2011      | EXPEND.   | 2011      | 2012      |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|
|                                    | ACTUAL    | REVISED   | TO        | ESTIMATED | ADOPTED   |
|                                    | EXPEND.   | BUDGET    | 6/30/11   | EXPEND.   | BUDGET    |
| <b>PERSONAL SERVICES</b>           |           |           |           |           |           |
| 111 SALARIES-PERMANENT REGULAR     | 392,687   | 450,320   | 197,843   | 404,420   | 437,700   |
| 121 WAGES PERMANENT REGULAR        | 2,039,876 | 2,170,320 | 1,006,502 | 2,096,300 | 1,942,308 |
| 122 PERM. PART-TIME - REPRESENTED  |           | 27,990    | 5,716     | 27,990    | 27,990    |
| 131 OVERTIME                       | 62,529    | 126,058   | 24,244    | 101,500   | 126,148   |
| 132 TEMP/SEAS/L.T.E.               | 373,007   | 199,810   | 102,232   | 195,876   | 185,750   |
| 135 LONGEVITY                      | 1,580     | 1,620     | 785       | 1,680     | 1,185     |
| 136 SHIFT DIFFERENTIAL             | 3,774     | 4,336     | 1,689     | 3,810     | 4,336     |
| 141 TOOL ALLOWANCE                 | 3,600     | 3,600     | 1,550     | 3,400     | 3,000     |
| 142 CAR/CELL PHONE/MOTORCYCLE ALLW |           | 1,080     |           |           |           |
| 144 EDUCATION REIMB ALLOWANCE      |           | 80        |           |           | 1,580     |
| 146 PRODUCTIVITY INCENTIVE         | 9,725     | 14,000    | 1,625     | 9,875     | 8,900     |
| 151 WRS/RETIREMENT                 | 368,302   | 402,069   | 153,309   | 375,950   | 214,352   |
| 152 F.I.C.A.                       | 177,343   | 186,087   | 82,018    | 176,530   | 169,853   |
| 155 HEALTH INSURANCE EXPENSE       | 1,102,080 | 1,024,800 | 610,080   | 1,024,800 | 931,800   |
| 156 GROUP LIFE INSURANCE           | 9,843     | 10,690    | 6,014     | 10,720    | 10,970    |
| 157 STATE UNEMPLOYMENT COMP        | 31,917    | 29,000    | 23,754    | 40,000    | 47,876    |
| 158 MEDICARE CONTRIBUTION          | 41,565    | 43,537    | 19,369    | 41,295    | 39,754    |
| 161 WORKMEN'S COMP MEDICAL SERVICE | 56,025    | 75,000    | 17,292    | 25,000    | 50,000    |
| 165 DEATH/DISABILITY MONTHLY       | 1,410     |           |           |           |           |
| ** TOTAL PERSONAL SERVICES         | 4,675,263 | 4,770,397 | 2,254,022 | 4,539,146 | 4,203,502 |
| <b>CONTRACTUAL SERVICES</b>        |           |           |           |           |           |
| 211 AUDITING SERVICES              | 17,344    | 17,745    |           | 17,850    | 17,850    |
| 216 MEDICAL EXAMS/VACCINATIONS/ETC | 3,018     | 4,400     | 1,394     | 4,400     | 4,400     |
| 219 OTHER PROFESSIONAL SERVICES    | 17,929    | 25,880    | 1,944     | 20,280    | 25,880    |
| 221 ELECTRICAL                     | 75,278    | 87,854    | 49,104    | 85,000    | 89,325    |
| 222 NATURAL GAS                    | 33,918    | 62,023    | 30,423    | 40,000    | 62,478    |
| 223 STORM WATER UTILITY            | 8,126     | 10,425    | 4,195     | 10,000    | 10,000    |
| 224 WATER                          | 7,784     | 8,817     | 3,852     | 8,240     | 8,846     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 2,158     | 2,060     | 1,237     | 2,060     | 2,060     |
| 226 CELLULAR/WIRELESS SERVICE COST | 82        | 910       | 334       | 910       | 910       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 3,188     | 3,951     | 1,667     | 3,561     | 3,994     |
| 231 COMMUNICATIONS EQUIPMENT       | 9,208     | 9,470     | 4,760     | 9,400     | 9,470     |
| 232 OFFICE EQUIPMENT               | 1,616     | 3,615     | 1,282     | 3,615     | 2,615     |
| 233 LICENSING/MAINT AGREEMENTS     | 6,821     | 6,020     | 2,868     | 6,020     | 6,330     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 5,114     | 4,000     | 1,853     | 3,000     | 9,000     |
| 246 OTHER BLDG MAINTENANCE         | 40,970    | 39,350    | 16,783    | 38,650    | 48,100    |
| 248 OUTSIDE LIGHTING REPAIRS       |           | 200       |           | 100       | 400       |
| 249 OTHER GROUNDS MAINTENANCE      | 23,907    | 21,050    | 14,916    | 21,050    | 15,700    |
| 258 PURCHASED TRANSPORTATION-TRANS | 249,056   | 204,000   | 92,545    | 204,000   | 254,000   |
| 261 MILEAGE                        | 1,628     | 1,950     | 332       | 1,900     | 1,950     |
| 262 COMMERCIAL TRAVEL              | 351       | 400       |           | 400       | 1,400     |
| 263 MEALS & LODGING                | 1,338     | 800       | 24        | 700       | 4,300     |

MASS TRANSIT FUND

OBJECT SUMMARY BY FUND 2012

|                                    | 2010    | 2011      | EXPEND. | 2011      | 2012      |
|------------------------------------|---------|-----------|---------|-----------|-----------|
|                                    | ACTUAL  | REVISED   | TO      | ESTIMATED | ADOPTED   |
|                                    | EXPEND. | BUDGET    | 6/30/11 | EXPEND.   | BUDGET    |
| <b>CONTRACTUAL SERVICES</b>        |         |           |         |           |           |
| 264 REGISTRATION                   | 599     | 900       |         | 900       | 900       |
| 271 STATE INS POLICY FIRE&EXT COV  | 8,252   | 16,443    | 13,161  | 13,162    | 17,265    |
| 273 CVMIC LIABILITY                | 20,088  | 21,525    | 25,578  | 25,578    | 22,601    |
| 276 AUTO POLICY                    | 296,078 | 357,260   | 270,058 | 270,059   | 357,260   |
| 277 BOILER INSURANCE               | 853     | 900       | 725     | 726       | 900       |
| 278 EXCESS W.C./W.C. PREMIUM       | 3,936   | 4,200     |         | 4,200     | 4,200     |
| 279 EMPLOYEE BLANKET BONDS-ETC     |         | 200       |         |           | 200       |
| 281 LAND LEASE                     |         | 130,845   |         | 130,845   | 130,845   |
| ** TOTAL CONTRACTUAL SERVICES      | 838,640 | 1,047,193 | 539,035 | 926,606   | 1,113,179 |
| <b>MATERIALS AND SUPPLIES</b>      |         |           |         |           |           |
| 311 OFFICE SUPPLIES/PRINTING       | 8,766   | 19,300    | 3,197   | 16,000    | 19,300    |
| 313 PRINTING AND DUPLICATION       |         |           | 115     |           |           |
| 316 COMPUTER SOFTWARE              | 158     | 510       |         | 260       | 510       |
| 317 SHOP SUPPLIES                  | 10,068  | 13,559    | 4,258   | 14,000    | 11,700    |
| 322 SUBSCRIPTIONS & BOOKS          |         | 200       |         |           | 200       |
| 323 MEMBERSHIP DUES                | 1,490   | 5,400     | 1,490   | 2,000     | 5,400     |
| 327 ADV & PROMOTION-G & A TRANSIT  | 7,065   | 200       | 298     | 500       | 200       |
| 328 NONADVERT PUBLICATIONS-TRANSIT | 1,209   | 500       | 121     | 500       | 500       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 569,192 | 633,250   | 343,007 | 759,700   | 711,133   |
| 342 CENTRAL GARAGE LABOR CHARGES   | 37      | 200       |         | 100       | 200       |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 5       | 100       | 17      | 50        | 100       |
| 344 OUTSIDE MATERIAL & LABOR       | 56,207  | 65,500    | 10,597  | 57,000    | 61,600    |
| 346 TIRES & TUBES-TRANSIT          | 58,705  | 58,102    | 20,408  | 58,102    | 58,102    |
| 347 PARTS PURCHASED-TRANSIT        | 213,691 | 221,000   | 69,602  | 205,737   | 221,000   |
| 361 SMALL TOOLS                    | 591     | 1,000     | 208     | 800       | 1,000     |
| 362 OFFICE FURNITURE & EQUIPMENT   | 770     |           | 519     | 519       |           |
| 363 COMPUTER HARDWARE              | 737     |           |         |           |           |
| 367 CLOTHING & UNIFORM REPLACEMENT | 14,670  | 18,070    | 5,009   | 16,000    | 17,150    |
| 369 OTHER NON CAPITAL EQUIPMENT    | 1,934   | 2,000     |         | 1,500     | 2,000     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 7,359   | 3,641     | 3,198   | 3,200     | 4,000     |
| 387 EQUIPMENT CLEANING SUPPLIES    | 296     | 800       | 138     | 500       | 500       |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES  | 58      | 100       | 90      | 100       | 100       |
| 389 OTHER                          | 1,661   | 2,500     | 707     | 2,400     | 2,500     |
| ** TOTAL MATERIALS AND SUPPLIES    | 954,669 | 1,045,932 | 462,979 | 1,138,968 | 1,117,195 |
| <b>INSURED LOSSES</b>              |         |           |         |           |           |
| 711 INSURED LOSSES-ACCIDENT CAUSED | 1,491-  |           |         |           |           |
| ** TOTAL INSURED LOSSES            | 1,491-  |           |         |           |           |
| <b>OTHER</b>                       |         |           |         |           |           |
| 911 DEPR UNMANNED PASSENGER SHELTE | 114,432 |           |         |           |           |
| 912 DEPR REVENUE VEHICLES          | 831,525 |           |         |           |           |
| 914 DEPR OFFICE EQUIPMENT          | 732     |           |         |           |           |
| 916 DEPR BLDGS & MAINTENANCE AREA  | 299,918 |           |         |           |           |

MASS TRANSIT FUND

OBJECT SUMMARY BY FUND 2012

|                              | 2010      | 2011      | EXPEND.   | 2011      | 2012      |
|------------------------------|-----------|-----------|-----------|-----------|-----------|
|                              | ACTUAL    | REVISED   | TO        | ESTIMATED | ADOPTED   |
|                              | EXPEND.   | BUDGET    | 6/30/11   | EXPEND.   | BUDGET    |
| OTHER                        |           |           |           |           |           |
| 917 DEPR LAND IMPROVEMENTS   | 7,759     |           |           |           |           |
| 919 DEPR OTHER EQUIPMENT     | 166,635   |           |           |           |           |
| 933 INDIRECT COST ALLOCATION | 241,143   | 241,143   | 60,285    | 241,143   | 241,143   |
| ** TOTAL OTHER               | 1,662,144 | 241,143   | 60,285    | 241,143   | 241,143   |
| ****TOTAL MASS TRANSIT FUND  | 8,129,225 | 7,104,665 | 3,316,321 | 6,845,863 | 6,675,019 |

520 MASS TRANSIT FUND  
09 OTHER

1 MASS TRANSIT OPERATIONS

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 OPERATIONS-OPERATORS-REG     |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 1,534,281      | 1,666,900       | 797,472          | 1,640,000         | 1,489,100                 |
| 131 OVERTIME                       | 47,890         | 91,350          | 17,862           | 85,000            | 91,440                    |
| 132 TEMP/SEAS/L.T.E.               | 514            |                 |                  |                   |                           |
| 146 PRODUCTIVITY INCENTIVE         | 6,000          | 7,775           | 625              | 6,000             | 7,775                     |
| 151 WRS/RETIREMENT                 | 228,520        | 258,805         | 93,242           | 254,740           | 146,425                   |
| 152 F.I.C.A.                       | 97,267         | 109,503         | 49,878           | 107,340           | 98,484                    |
| 155 HEALTH INSURANCE EXPENSE       | 781,200        | 749,745         | 432,450          | 749,745           | 675,345                   |
| 156 GROUP LIFE INSURANCE           | 7,416          | 8,000           | 4,592            | 8,000             | 8,000                     |
| 157 STATE UNEMPLOYMENT COMP        | 31,917         | 29,000          | 23,754           | 40,000            | 47,876                    |
| 158 MEDICARE CONTRIBUTION          | 22,757         | 25,612          | 11,745           | 25,100            | 23,035                    |
| 161 WORKMEN'S COMP MEDICAL SERVICE | 56,025         | 75,000          | 17,292           | 25,000            | 50,000                    |
| 165 DEATH/DISABILITY MONTHLY       | 1,410          |                 |                  |                   |                           |
| TOTAL PERSONAL SERVICES            | 2,815,197      | 3,021,690       | 1,448,912        | 2,940,925         | 2,637,480                 |
| 216 MEDICAL EXAMS/VACCINATIONS/ETC | 3,018          | 4,400           | 1,394            | 4,400             | 4,400                     |
| 278 EXCESS W.C./W.C. PREMIUM       | 3,936          | 4,200           |                  | 4,200             | 4,200                     |
| TOTAL CONTRACTUAL SERVICES         | 6,954          | 8,600           | 1,394            | 8,600             | 8,600                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 10,565         | 12,400          | 3,558            | 11,000            | 11,480                    |
| 389 OTHER                          | 184            | 300             | 128              | 300               | 300                       |
| TOTAL MATERIALS AND SUPPLIES       | 10,749         | 12,700          | 3,686            | 11,300            | 11,780                    |
| 933 INDIRECT COST ALLOCATION       | 72,343         | 72,343          | 18,085           | 72,343            | 72,343                    |
| TOTAL OTHER                        | 72,343         | 72,343          | 18,085           | 72,343            | 72,343                    |
| DIVISION TOTAL                     | 2,905,243      | 3,115,333       | 1,472,077        | 3,033,168         | 2,730,203                 |



520 MASS TRANSIT FUND  
09 OTHER

1 MASS TRANSIT OPERATIONS

| DESCRIPTION                     | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|---------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50103 OPERATIONS-OPERATORS-TEMP |                |                 |                  |                   |                           |
| 131 OVERTIME                    | 7,551          |                 |                  |                   |                           |
| 132 TEMP/SEAS/L.T.E.            | 271,522        | 134,606         | 65,658           | 134,606           | 134,606                   |
| 151 WRS/RETIREMENT              | 30,095         | 15,620          | 7,366            | 15,620            | 7,950                     |
| 152 F.I.C.A.                    | 16,963         | 8,350           | 3,937            | 8,350             | 8,350                     |
| 158 MEDICARE CONTRIBUTION       | 4,047          | 1,960           | 952              | 1,960             | 1,960                     |
| TOTAL PERSONAL SERVICES         | 330,178        | 160,536         | 77,913           | 160,536           | 152,866                   |
| <br>                            |                |                 |                  |                   |                           |
| DIVISION TOTAL                  | 330,178        | 160,536         | 77,913           | 160,536           | 152,866                   |

520 MASS TRANSIT FUND  
09 OTHER

1 MASS TRANSIT OPERATIONS

| DESCRIPTION                         | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50105 OPERATIONS-SUPV & DISPATCHING |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR      | 180,559        | 230,900         | 89,602           | 185,000           | 213,710                   |
| 131 OVERTIME                        | 910            | 3,338           | 4,473            | 5,500             | 3,338                     |
| 132 TEMP/SEAS/L.T.E.                | 52,675         | 36,270          | 20,672           | 36,270            | 22,210                    |
| 135 LONGEVITY                       | 45             |                 |                  |                   |                           |
| 136 SHIFT DIFFERENTIAL              | 549            | 800             | 246              | 600               | 800                       |
| 146 PRODUCTIVITY INCENTIVE          | 500            | 1,500           | 250              | 750               |                           |
| 151 WRS/RETIREMENT                  | 25,888         | 31,650          | 12,524           | 21,000            | 14,170                    |
| 152 F.I.C.A.                        | 14,584         | 16,920          | 6,829            | 14,200            | 14,889                    |
| 155 HEALTH INSURANCE EXPENSE        | 67,200         | 61,121          | 37,200           | 61,121            | 61,121                    |
| 156 GROUP LIFE INSURANCE            | 790            | 750             | 454              | 750               | 750                       |
| 158 MEDICARE CONTRIBUTION           | 3,411          | 3,960           | 1,671            | 3,320             | 3,486                     |
| TOTAL PERSONAL SERVICES             | 347,111        | 387,209         | 173,921          | 328,511           | 334,474                   |
| 261 MILEAGE                         |                | 200             |                  | 200               | 200                       |
| TOTAL CONTRACTUAL SERVICES          |                | 200             |                  | 200               | 200                       |
| DIVISION TOTAL                      | 347,111        | 387,409         | 173,921          | 328,711           | 334,674                   |

520 MASS TRANSIT FUND  
09 OTHER

1 MASS TRANSIT OPERATIONS

| DESCRIPTION                          | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50106 OPERATIONS-MATERIALS & SUPPLIE |                |                 |                  |                   |                           |
| 311 OFFICE SUPPLIES/PRINTING         | 5,139          | 11,600          | 1,527            | 10,000            | 11,600                    |
| 341 VEHICLE FUEL CHARGE/OIL/ETC      | 564,271        | 628,500         | 340,089          | 755,000           | 704,583                   |
| 346 TIRES & TUBES-TRANSIT            | 58,705         | 58,102          | 20,408           | 58,102            | 58,102                    |
| 362 OFFICE FURNITURE & EQUIPMENT     | 770            |                 | 519              | 519               |                           |
| 369 OTHER NON CAPITAL EQUIPMENT      | 1,934          | 2,000           |                  | 1,500             | 2,000                     |
| 389 OTHER                            | 75             | 200             | 41               | 100               | 200                       |
| TOTAL MATERIALS AND SUPPLIES         | 630,894        | 700,402         | 362,584          | 825,221           | 776,485                   |
| DIVISION TOTAL                       | 630,894        | 700,402         | 362,584          | 825,221           | 776,485                   |

520 MASS TRANSIT FUND  
 09 OTHER

1 MASS TRANSIT OPERATIONS

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50107 DEPRECIATION EXPENSE         |                |                 |                  |                   |                           |
| 911 DEPR UNMANNED PASSENGER SHELTE | 114,432        | _____           | _____            | _____             | _____                     |
| 912 DEPR REVENUE VEHICLES          | 797,218        | _____           | _____            | _____             | _____                     |
| 914 DEPR OFFICE EQUIPMENT          | 107            | _____           | _____            | _____             | _____                     |
| 917 DEPR LAND IMPROVEMENTS         | 7,759          | _____           | _____            | _____             | _____                     |
| 919 DEPR OTHER EQUIPMENT           | 22,414         | _____           | _____            | _____             | _____                     |
| TOTAL OTHER                        | 941,930        | _____           | _____            | _____             | _____                     |
| <br>                               |                |                 |                  |                   |                           |
| DIVISION TOTAL                     | 941,930        | _____           | _____            | _____             | _____                     |

520 MASS TRANSIT FUND  
09 OTHER

2 MASS TRANSIT-MAINTENANCE

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50201 TRANSIT GARAGE-MAINTENANCE   |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 63,763         | 65,020          | 32,508           | 65,020            | 65,020                    |
| 121 WAGES PERMANENT REGULAR        | 411,838        | 384,420         | 164,167          | 356,000           | 334,208                   |
| 122 PERM. PART-TIME - REPRESENTED  |                | 27,990          | 5,716            | 27,990            | 27,990                    |
| 131 OVERTIME                       | 3,057          | 18,858          | 1,357            | 6,000             | 18,858                    |
| 132 TEMP/SEAS/L.T.E.               | 24,886         |                 | 7,731            |                   |                           |
| 135 LONGEVITY                      | 925            | 1,140           | 395              | 900               | 360                       |
| 136 SHIFT DIFFERENTIAL             | 3,220          | 3,536           | 1,439            | 3,200             | 3,536                     |
| 141 TOOL ALLOWANCE                 | 3,000          | 3,000           | 1,250            | 2,800             | 2,400                     |
| 146 PRODUCTIVITY INCENTIVE         | 2,625          | 3,750           | 625              | 2,625             | 1,125                     |
| 151 WRS/RETIREMENT                 | 56,549         | 58,904          | 25,082           | 54,450            | 26,762                    |
| 152 F.I.C.A.                       | 31,789         | 31,484          | 13,317           | 28,820            | 28,120                    |
| 155 HEALTH INSURANCE EXPENSE       | 168,000        | 136,004         | 93,000           | 136,004           | 117,404                   |
| 156 GROUP LIFE INSURANCE           | 1,111          | 1,250           | 576              | 1,120             | 1,250                     |
| 158 MEDICARE CONTRIBUTION          | 7,435          | 7,365           | 3,115            | 6,740             | 6,583                     |
| TOTAL PERSONAL SERVICES            | 778,198        | 742,721         | 350,278          | 691,669           | 633,616                   |
| 219 OTHER PROFESSIONAL SERVICES    |                | 280             |                  | 280               | 280                       |
| 231 COMMUNICATIONS EQUIPMENT       | 9,208          | 9,400           | 4,760            | 9,400             | 9,400                     |
| 232 OFFICE EQUIPMENT               |                | 1,000           |                  | 1,000             |                           |
| 233 LICENSING/MAINT AGREEMENTS     | 5,142          | 4,220           | 2,028            | 4,220             | 4,530                     |
| 235 EQUIPMENT REPAIRS/MAINT.       | 5,114          | 4,000           | 1,853            | 3,000             | 9,000                     |
| 246 OTHER BLDG MAINTENANCE         |                | 9,000           | 1,485            | 9,000             | 27,000                    |
| 248 OUTSIDE LIGHTING REPAIRS       |                |                 |                  |                   | 200                       |
| 249 OTHER GROUNDS MAINTENANCE      |                | 1,850           | 350              | 1,850             | 2,900                     |
| 261 MILEAGE                        | 125            | 250             | 77               | 200               | 250                       |
| 263 MEALS & LODGING                | 93             | 300             | 24               | 200               | 300                       |
| 264 REGISTRATION                   | 199            | 200             |                  | 200               | 200                       |
| 276 AUTO POLICY                    | 49,118         | 54,000          | 51,841           | 51,841            | 54,000                    |
| TOTAL CONTRACTUAL SERVICES         | 68,999         | 84,500          | 62,418           | 81,191            | 108,060                   |
| 313 PRINTING AND DUPLICATION       |                |                 | 53               |                   |                           |
| 316 COMPUTER SOFTWARE              |                | 450             |                  | 200               | 450                       |
| 317 SHOP SUPPLIES                  | 9,204          | 12,859          | 3,285            | 13,000            | 11,000                    |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 4,379          | 4,200           | 2,918            | 4,200             | 6,000                     |
| 342 CENTRAL GARAGE LABOR CHARGES   | 37             | 200             |                  | 100               | 200                       |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 5              | 100             | 17               | 50                | 100                       |
| 344 OUTSIDE MATERIAL & LABOR       | 44,220         | 48,500          | 10,576           | 45,000            | 44,600                    |
| 347 PARTS PURCHASED-TRANSIT        | 217,691        | 216,000         | 65,858           | 200,000           | 216,000                   |
| 361 SMALL TOOLS                    | 591            | 1,000           | 208              | 800               | 1,000                     |
| 367 CLOTHING & UNIFORM REPLACEMENT | 4,105          | 5,670           | 1,451            | 5,000             | 5,670                     |

520 MASS TRANSIT FUND  
09 OTHER

2 MASS TRANSIT-MAINTENANCE

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 7,359          | 3,641           | 3,198            | 3,200             | 3,000                     |
| 387 EQUIPMENT CLEANING SUPPLIES    | 296            | 800             | 138              | 500               | 500                       |
| 389 OTHER                          | 1,402          | 2,000           | 538              | 2,000             | 2,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 289,289        | 295,420         | 88,240           | 274,050           | 290,520                   |
| 711 INSURED LOSSES-ACCIDENT CAUSED | 1,491-         | _____           | _____            | _____             | _____                     |
| TOTAL INSURED LOSSES               | 1,491-         | _____           | _____            | _____             | _____                     |
| 914 DEPR OFFICE EQUIPMENT          | 587            | _____           | _____            | _____             | _____                     |
| 916 DEPR BLDGS & MAINTENANCE AREA  | 267,727        | _____           | _____            | _____             | _____                     |
| 919 DEPR OTHER EQUIPMENT           | 22,476         | _____           | _____            | _____             | _____                     |
| 933 INDIRECT COST ALLOCATION       | 36,171         | 36,171          | 9,043            | 36,171            | 36,171                    |
| TOTAL OTHER                        | 326,961        | 36,171          | 9,043            | 36,171            | 36,171                    |
| DIVISION TOTAL                     | 1,461,956      | 1,158,812       | 509,979          | 1,083,081         | 1,068,367                 |

520 MASS TRANSIT FUND  
09 OTHER

2 MASS TRANSIT-MAINTENANCE

| DESCRIPTION                    | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50202 MAINT-NON-TRANSPORTATION |                |                 |                  |                   |                           |
| 132 TEMP/SEAS/L.T.E.           | 14,103         | 16,354          | 6,064            | 16,000            | 16,354                    |
| 151 WRS/RETIREMENT             | 1,553          | 1,900           | 703              | 1,860             | 970                       |
| 152 F.I.C.A.                   | 874            | 1,020           | 376              | 1,000             | 1,020                     |
| 158 MEDICARE CONTRIBUTION      | 205            | 240             | 88               | 235               | 240                       |
| TOTAL PERSONAL SERVICES        | 16,735         | 19,514          | 7,231            | 19,095            | 18,584                    |
| 246 OTHER BLDG MAINTENANCE     | 27,683         | 15,650          | 8,312            | 15,650            | 6,200                     |
| 248 OUTSIDE LIGHTING REPAIRS   |                | 200             |                  | 100               | 200                       |
| 249 OTHER GROUNDS MAINTENANCE  | 20,227         | 15,800          | 14,264           | 15,800            | 9,400                     |
| TOTAL CONTRACTUAL SERVICES     | 47,910         | 31,650          | 22,576           | 31,550            | 15,800                    |
| DIVISION TOTAL                 | 64,645         | 51,164          | 29,807           | 50,645            | 34,384                    |

520 MASS TRANSIT FUND  
09 OTHER

3 MASS TRANSIT-ADMINISTRATION

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50301 TRANSIT ADMINISTRATION       |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 148,365        | 154,400         | 75,733           | 154,400           | 158,970                   |
| 135 LONGEVITY                      | 435            | 480             | 240              | 480               | 525                       |
| 142 CAR/CELL PHONE/MOTORCYCLE ALLW |                | 1,080           |                  |                   |                           |
| 144 EDUCATION REIMB ALLOWANCE      |                | 80              |                  |                   | 1,580                     |
| 146 PRODUCTIVITY INCENTIVE         | 600            | 975             | 125              | 500               |                           |
| 151 WRS/RETIREMENT                 | 13,918         | 18,390          | 8,827            | 14,900            | 9,510                     |
| 152 F.I.C.A.                       | 9,240          | 9,830           | 4,707            | 9,640             | 9,990                     |
| 155 HEALTH INSURANCE EXPENSE       | 43,680         | 39,729          | 24,180           | 39,729            | 39,729                    |
| 156 GROUP LIFE INSURANCE           | 388            | 500             | 269              | 610               | 720                       |
| 158 MEDICARE CONTRIBUTION          | 2,161          | 2,300           | 1,101            | 2,260             | 2,340                     |
| TOTAL PERSONAL SERVICES            | 218,787        | 227,764         | 115,182          | 222,519           | 223,364                   |
| 211 AUDITING SERVICES              | 17,344         | 17,745          |                  | 17,850            | 17,850                    |
| 219 OTHER PROFESSIONAL SERVICES    | 17,929         | 25,600          | 1,944            | 20,000            | 25,600                    |
| 221 ELECTRICAL                     | 52,249         | 58,433          | 36,916           | 60,000            | 58,433                    |
| 222 NATURAL GAS                    | 30,057         | 52,920          | 26,477           | 34,000            | 52,920                    |
| 223 STORM WATER UTILITY            | 8,126          | 10,425          | 4,195            | 10,000            | 10,000                    |
| 224 WATER                          | 7,784          | 8,240           | 3,852            | 8,240             | 8,240                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 2,158          | 2,060           | 1,237            | 2,060             | 2,060                     |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 790             | 334              | 790               | 790                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 2,389          | 3,090           | 1,225            | 2,700             | 3,090                     |
| 232 OFFICE EQUIPMENT               | 1,616          | 2,615           | 1,282            | 2,615             | 2,615                     |
| 233 LICENSING/MAINT AGREEMENTS     | 1,679          | 1,800           | 840              | 1,800             | 1,800                     |
| 258 PURCHASED TRANSPORTATION-TRANS | 249,056        | 204,000         | 92,545           | 204,000           | 254,000                   |
| 261 MILEAGE                        | 1,503          | 1,500           | 255              | 1,500             | 1,500                     |
| 262 COMMERCIAL TRAVEL              | 351            | 400             |                  | 400               | 1,400                     |
| 263 MEALS & LODGING                | 1,245          | 500             |                  | 500               | 4,000                     |
| 264 REGISTRATION                   | 400            | 700             |                  | 700               | 700                       |
| 271 STATE INS POLICY FIRE&EXT COV  | 8,252          | 16,443          | 13,161           | 13,162            | 17,265                    |
| 273 CVMIC LIABILITY                | 20,088         | 21,525          | 25,578           | 25,578            | 22,601                    |
| 276 AUTO POLICY                    | 210,889        | 263,560         | 183,207          | 183,208           | 263,560                   |
| 277 BOILER INSURANCE               | 853            | 900             | 725              | 726               | 900                       |
| 279 EMPLOYEE BLANKET BONDS-ETC     |                | 200             |                  |                   | 200                       |
| TOTAL CONTRACTUAL SERVICES         | 633,968        | 693,446         | 393,773          | 589,829           | 749,524                   |
| 311 OFFICE SUPPLIES/PRINTING       | 1,091          | 2,000           | 1,141            | 2,000             | 2,000                     |
| 313 PRINTING AND DUPLICATION       |                |                 | 62               |                   |                           |
| 316 COMPUTER SOFTWARE              | 158            | 60              |                  | 60                | 60                        |
| 322 SUBSCRIPTIONS & BOOKS          |                | 200             |                  |                   | 200                       |
| 323 MEMBERSHIP DUES                | 1,490          | 5,400           | 1,490            | 2,000             | 5,400                     |



520 MASS TRANSIT FUND  
09 OTHER

3 MASS TRANSIT-ADMINISTRATION

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 327 ADV & PROMOTION-G & A TRANSIT  | 7,065          | 200             | 298              | 500               | 200                       |
| 328 NONADVERT PUBLICATIONS-TRANSIT | 1,209          | 500             | 121              | 500               | 500                       |
| 388 PHOTOGRAPHIC EQUIP & SUPPLIES  | 58             | 100             | 90               | 100               | 100                       |
| TOTAL MATERIALS AND SUPPLIES       | 11,071         | 8,460           | 3,202            | 5,160             | 8,460                     |
| 914 DEPR OFFICE EQUIPMENT          | 38             |                 |                  |                   |                           |
| 919 DEPR OTHER EQUIPMENT           | 809            |                 |                  |                   |                           |
| 933 INDIRECT COST ALLOCATION       | 132,629        | 132,629         | 33,157           | 132,629           | 132,629                   |
| TOTAL OTHER                        | 133,476        | 132,629         | 33,157           | 132,629           | 132,629                   |
| <br>                               |                |                 |                  |                   |                           |
| DEPARTMENT TOTAL                   | 997,302        | 1,062,299       | 545,314          | 950,137           | 1,113,977                 |

520 MASS TRANSIT FUND  
09 OTHER

4 STREET CARS

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50401 STREET CARS SYSTEM           |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR        | 44,887         | 66,700          | 19,578           | 48,000            | 66,700                    |
| 131 OVERTIME                       | 2,726          | 4,800           | 21               | 3,000             | 4,800                     |
| 132 TEMP/SEAS/L.T.E.               | 9,307          | 12,580          | 2,107            | 9,000             | 12,580                    |
| 151 WRS/RETIREMENT                 | 6,268          | 9,760           | 2,518            | 6,970             | 4,965                     |
| 152 F.I.C.A.                       | 3,523          | 5,220           | 1,346            | 3,730             | 5,220                     |
| 155 HEALTH INSURANCE EXPENSE       | 16,800         | 22,921          | 9,300            | 22,921            | 22,921                    |
| 156 GROUP LIFE INSURANCE           | 47             | 80              | 17               | 40                | 50                        |
| 158 MEDICARE CONTRIBUTION          | 824            | 1,220           | 315              | 870               | 1,220                     |
| TOTAL PERSONAL SERVICES            | 84,382         | 123,281         | 35,202           | 94,531            | 118,456                   |
| 221 ELECTRICAL                     | 23,029         | 29,421          | 12,188           | 25,000            | 30,892                    |
| 222 NATURAL GAS                    | 3,861          | 9,103           | 3,946            | 6,000             | 9,558                     |
| 224 WATER                          |                | 577             |                  |                   | 606                       |
| 226 CELLULAR/WIRELESS SERVICE COST | 82             | 120             |                  | 120               | 120                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 799            | 861             | 442              | 861               | 904                       |
| 231 COMMUNICATIONS EQUIPMENT       |                | 70              |                  |                   | 70                        |
| 246 OTHER BLDG MAINTENANCE         | 13,287         | 14,700          | 6,986            | 14,000            | 14,900                    |
| 249 OTHER GROUNDS MAINTENANCE      | 3,680          | 3,400           | 302              | 3,400             | 3,400                     |
| 276 AUTO POLICY                    | 36,071         | 39,700          | 35,010           | 35,010            | 39,700                    |
| 281 LAND LEASE                     |                | 130,845         |                  | 130,845           | 130,845                   |
| TOTAL CONTRACTUAL SERVICES         | 80,809         | 228,797         | 58,874           | 215,236           | 230,995                   |
| 311 OFFICE SUPPLIES/PRINTING       | 2,536          | 5,700           | 529              | 4,000             | 5,700                     |
| 317 SHOP SUPPLIES                  | 864            | 700             | 973              | 1,000             | 700                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 542            | 550             |                  | 500               | 550                       |
| 344 OUTSIDE MATERIAL & LABOR       | 11,987         | 17,000          | 21               | 12,000            | 17,000                    |
| 347 PARTS PURCHASED-TRANSIT        | 4,000-         | 5,000           | 3,744            | 5,737             | 5,000                     |
| 363 COMPUTER HARDWARE              | 737            |                 |                  |                   |                           |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI |                |                 |                  |                   | 1,000                     |
| TOTAL MATERIALS AND SUPPLIES       | 12,666         | 28,950          | 5,267            | 23,237            | 29,950                    |
| DIVISION TOTAL                     | 177,857        | 381,028         | 99,343           | 333,004           | 379,401                   |

520 MASS TRANSIT FUND  
09 OTHER

4 STREET CARS

| DESCRIPTION                       | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50402 DEPRECIATION EXPENSE        |                |                 |                  |                   |                           |
| 912 DEPR REVENUE VEHICLES         | 34,307         | _____           | _____            | _____             | _____                     |
| 916 DEPR BLDGS & MAINTENANCE AREA | 32,191         | _____           | _____            | _____             | _____                     |
| 919 DEPR OTHER EQUIPMENT          | 120,936        | _____           | _____            | _____             | _____                     |
| TOTAL OTHER                       | 187,434        | _____           | _____            | _____             | _____                     |
| <br>                              |                |                 |                  |                   |                           |
| DIVISION TOTAL                    | 187,434        | _____           | _____            | _____             | _____                     |

520 MASS TRANSIT FUND  
09 OTHER

4 STREET CARS

| DESCRIPTION                  | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50403 STREET CAR MAINTENANCE |                |                 |                  |                   |                           |
| 121 WAGES PERMANENT REGULAR  | 48,870         | 52,300          | 25,285           | 52,300            | 52,300                    |
| 131 OVERTIME                 | 395            | 7,712           | 531              | 2,000             | 7,712                     |
| 135 LONGEVITY                | 175            |                 | 150              | 300               | 300                       |
| 136 SHIFT DIFFERENTIAL       | 5              |                 | 4                | 10                |                           |
| 141 TOOL ALLOWANCE           | 600            | 600             | 300              | 600               | 600                       |
| 151 WRS/RETIREMENT           | 5,511          | 7,040           | 3,047            | 6,410             | 3,600                     |
| 152 F.I.C.A.                 | 3,103          | 3,760           | 1,628            | 3,450             | 3,780                     |
| 155 HEALTH INSURANCE EXPENSE | 25,200         | 15,280          | 13,950           | 15,280            | 15,280                    |
| 156 GROUP LIFE INSURANCE     | 91             | 110             | 106              | 200               | 200                       |
| 158 MEDICARE CONTRIBUTION    | 725            | 880             | 382              | 810               | 890                       |
| TOTAL PERSONAL SERVICES      | 84,675         | 87,682          | 45,383           | 81,360            | 84,662                    |
| DIVISION TOTAL               | 84,675         | 87,682          | 45,383           | 81,360            | 84,662                    |
| FUND TOTAL                   | 8,129,225      | 7,104,665       | 3,316,321        | 6,845,863         | 6,675,019                 |

## AIRPORT

The Department provides the administrative, technical, and supervisory support necessary to ensure an efficient, well maintained, and safe operation of the Kenosha Regional Airport. The Department manages the development, leasing, and maintenance of all Airport properties.

To provide a modern airport facility offering the variety of services required by airport users. An important part of the Airport's mission is to support local area economic development through the services available at the Airport. It is also a designated reliever airport for corporate, freight, and general aviation activity in the Chicago to Milwaukee corridor.

### ***Responsibilities/Activities***

The Airport is currently home to (9) nine aviation service businesses, three flight schools including helicopter, and several corporate flight departments. The Airport is also home to over 250 based aircraft, more than any other airport in Wisconsin. An Airport Master Plan study was completed in June 2011. The study offers guidance in planning for the short and long term needs of the airport. The study was commissioned by the Wisconsin Bureau of Aeronautics and the FAA to evaluate future funding and development for the airport.

|                                    | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|------------------------------------|----------------|-------------------|-------------------|
| Hangar leases managed and enforced | 50             | 50                | 50                |
| Fuel flowage fees (gallons)        | 777,230        | 670,000           | 715,000           |
| Aircraft Operations                | 54,839         | 51,500            | 50,000            |

### ***Funded Full-Time Positions***

|                                    | 2010 | 2011 | Adopted<br>2012 |
|------------------------------------|------|------|-----------------|
| Airport Director                   | 1    | 1    | 1               |
| Supervisor of Operations - Airport | 1    | 1    | 1               |
| Airport Maintenance Technician     | 2    | 2    | 1               |
| Total Funded                       | 4    | 4    | 3               |

### ***Unfunded Full-Time Positions***

|                                | 2010 | 2011 | Adopted<br>2012 |
|--------------------------------|------|------|-----------------|
| Airport Maintenance Technician | 0    | 0    | 1               |
| Total Unfunded                 | 0    | 0    | 1               |

*Note: Unfunded positions were shown in the total position count for 2010 and 2011. For 2012 they are shown separately.*

AIRPORT FUND  
 NON-GOVERNMENTAL GRANTS  
 NON-GOVERNMENTAL GRANTS

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                      | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|--------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| AIRPORT REVENUES                     |                            |                              |  |                               |   |
| 47201 LEASE - FARM LAND              | 3,760-                     | 3,760-                       |  | 3,760-                        | 3,760-                                  |
| 47203 9400-10-20 KENEVAN             | 9,188-                     | 9,188-                       | 9,188-                                 | 9,188-                        | 9,188-                                  |
| 47204 10310 DRAUPNIR SERVICES, LLC   | 7,209-                     | 7,209-                       | 7,209-                                 | 7,209-                        | 7,209-                                  |
| 47206 4940 88 AVE G.T.C.             | 6,000-                     | 6,000-                       | 6,000-                                 | 6,000-                        | 6,000-                                  |
| 47207 10290 HANGAR 3000 LLC          | 4,725-                     | 4,725-                       | 4,725-                                 | 4,725-                        | 4,725-                                  |
| 47209 9516 BIRDS ROOST               | 2,650-                     | 2,651-                       | 2,650-                                 | 2,651-                        | 2,651-                                  |
| 47210 9770 D&J                       | 3,600-                     | 3,600-                       | 3,600-                                 | 3,600-                        | 3,600-                                  |
| 47211 9890 BEARDSLEY                 | 2,125-                     | 2,126-                       | 2,125-                                 | 2,126-                        | 2,126-                                  |
| 47213 9910 KENOSHA JET CTR           | 9,375-                     | 9,376-                       | 9,375-                                 | 9,376-                        | 9,376-                                  |
| 47214 9940 FRANK ALLSEITS CORP.      | 4,752-                     | 4,752-                       | 4,752-                                 | 4,752-                        | 4,752-                                  |
| 47215 FUEL FARM-FRANK ALLSEITS CORP. | 2,000-                     | 2,000-                       | 1,500-                                 | 2,000-                        | 2,000-                                  |
| 47216 FUEL FLOW-FRANK ALLSEITS CORP. | 1,441-                     | 2,000-                       | 878-                                   | 2,000-                        | 2,000-                                  |
| 47218 10030 ERICSON                  | 3,557-                     | 3,557-                       | 3,557-                                 | 3,557-                        | 3,557-                                  |
| 47219 10010 KENO T-HANGAR            | 3,557-                     | 3,557-                       | 3,557-                                 | 3,557-                        | 3,557-                                  |
| 47220 10070 HANGAR FIFTEEN           | 3,557-                     | 3,557-                       | 3,557-                                 | 3,557-                        | 3,557-                                  |
| 47221 10050 HANGAR EIGHTEEN          | 3,557-                     | 3,557-                       | 3,557-                                 | 3,557-                        | 3,557-                                  |
| 47222 10090-10110 HANGAR 90          | 7,114-                     | 7,114-                       | 7,114-                                 | 7,114-                        | 7,114-                                  |
| 47223 9390 PARTNERSHIP LLC           | 2,749-                     | 2,749-                       | 2,749-                                 | 2,749-                        | 2,749-                                  |
| 47225 10150 HANGAR 51                | 3,978-                     | 3,978-                       | 3,978-                                 | 3,978-                        | 3,978-                                  |
| 47226 9522 SEACORD                   | 3,171-                     | 3,171-                       | 3,171-                                 | 3,171-                        | 3,171-                                  |
| 47227 10130 HANGAR 30                | 3,557-                     | 3,557-                       | 3,557-                                 | 3,557-                        | 3,557-                                  |
| 47228 9830 RAFFEL                    | 1,800-                     | 1,800-                       | 1,800-                                 | 1,800-                        | 1,800-                                  |
| 47230 FUEL FARM KENO JET CTR         | 4,000-                     | 4,000-                       | 3,000-                                 | 4,000-                        | 4,000-                                  |
| 47231 KENO AERO FUEL FARM FEE        | 2,000-                     | 2,000-                       | 1,500-                                 | 2,000-                        | 2,000-                                  |
| 47232 KENO JET - FUEL FLOWAGE        | 15,319-                    | 24,300-                      | 6,869-                                 | 15,500-                       | 17,000-                                 |
| 47233 HANGAR 4000 LLC (JEROLD JACKS) | 3,942-                     | 3,942-                       | 3,942-                                 | 3,942-                        | 3,942-                                  |
| 47234 10270 HANGAR 5000              | 4,716-                     | 4,716-                       | 4,716-                                 | 4,716-                        | 4,716-                                  |
| 47235 9870 AVIATION PLUS             | 2,646-                     | 2,646-                       | 2,646-                                 | 2,646-                        | 2,646-                                  |
| 47239 9604-08 SMERNOFF               | 1,175-                     | 1,176-                       | 1,175-                                 | 1,176-                        | 1,176-                                  |
| 47241 10190 SECURITY                 | 3,557-                     | 3,557-                       | 3,557-                                 | 3,557-                        | 3,557-                                  |
| 47243 9820 ACME AIR VENTURE          | 4,521-                     | 4,521-                       | 4,521-                                 | 4,521-                        | 4,521-                                  |
| 47244 10210 HANGAR 2000 NORTH        | 3,557-                     | 3,557-                       | 3,557-                                 | 3,557-                        | 3,557-                                  |
| 47245 10230 EXEC AIRCRFT             | 3,557-                     | 3,557-                       | 3,557-                                 | 3,557-                        | 3,557-                                  |
| 47246 10170 SECURITY HANGARS         | 3,557-                     | 3,557-                       | 3,557-                                 | 3,557-                        | 3,557-                                  |
| 47248 9840 OCKER/CUMMINGS            | 2,250-                     | 2,250-                       | 2,250-                                 | 2,250-                        | 2,250-                                  |
| 47252 9894 FUEL FLOWAGE FEES         | 32,202-                    | 40,400-                      | 17,011-                                | 40,400-                       | 45,000-                                 |
| 47253 9894 PROP. LLC/LAND LEASE      | 10,170-                    | 10,170-                      | 10,170-                                | 10,170-                       | 10,170-                                 |
| 47254 9894 PROP/FUEL FARM FACILITY   | 4,000-                     | 6,000-                       | 3,000-                                 | 4,000-                        | 4,000-                                  |
| 47255 9850 BAKENG DEUCE              | 2,250-                     | 2,250-                       | 2,250-                                 | 2,250-                        | 2,250-                                  |
| 47256 9530 SOUTHPORT HANGER CONDO    | 5,549-                     | 5,549-                       | 5,549-                                 | 5,549-                        | 5,549-                                  |
| 47258 9846 ERIC WOELBING             | 2,592-                     | 2,592-                       | 2,592-                                 | 2,592-                        | 2,592-                                  |
| 47260 RAMP FEES                      | 2,975-                     | 2,576-                       | 2,599-                                 | 2,646-                        | 2,576-                                  |
| 47262 9952 AMPHIB                    | 5,328-                     | 5,328-                       | 5,328-                                 | 5,328-                        | 5,328-                                  |
| 47265 9962 ZENO AIRE                 | 14,900-                    | 14,900-                      | 14,900-                                | 14,900-                       | 14,900-                                 |
| 47266 ZENO FUEL FLOW                 | 7,411-                     | 8,800-                       | 797-                                   | 2,000-                        | 1,000-                                  |
| 47267 ZENO FUEL TANK FEE             | 4,000-                     | 4,000-                       | 3,000-                                 | 4,000-                        | 4,000-                                  |

AIRPORT FUND  
 NON-GOVERNMENTAL GRANTS  
 NON-GOVERNMENTAL GRANTS

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                     | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|-------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| AIRPORT REVENUES                    |                            |                              |  |                               |   |
| 47270 10460 SSR PROPERTIES          | 4,572-                     | 4,572-                       | 4,572-                                 | 4,572-                        | 4,572-                                  |
| 47274 9950 BURTON BUCHER            | 3,888-                     | 3,888-                       | 3,888-                                 | 3,888-                        | 3,888-                                  |
| 47277 10430 RKJ ENTERPRISES         | 4,050-                     | 4,050-                       | 4,050-                                 | 4,050-                        | 4,050-                                  |
| 47278 10440-CAPITAL 1ST AVIATION    | 4,428-                     | 4,428-                       | 4,428-                                 | 4,428-                        | 4,428-                                  |
| 47280 9960-WM KNAUZ TRUST           | 4,845-                     | 4,455-                       | 4,892-                                 | 4,892-                        | 4,455-                                  |
| 47284 9904-JOHN S. SWIFT CO         | 2,525-                     | 2,525-                       | 2,525-                                 | 2,525-                        | 2,525-                                  |
| 47285 10420-IAN J.A.SCOTT INS TRUST | 2,727-                     | 2,727-                       | 2,727-                                 | 2,727-                        | 2,727-                                  |
| 47286 10450-PARRISH PROPERTIES XI   | 4,428-                     | 4,428-                       | 4,428-                                 | 4,428-                        | 4,428-                                  |
| 47288 9880-CASPER AVIATION          | 2,430-                     | 2,430-                       | 2,430-                                 | 2,430-                        | 2,430-                                  |
| 47291 MITCH AND CHRIS LLC - 9500    | 6,267-                     | 6,267-                       | 6,267-                                 | 6,267-                        | 6,267-                                  |
| 47293 NEW CINGULAR WIRELESS PSC LLC | 15,042-                    | 16,200-                      | 9,450-                                 | 16,200-                       | 16,200-                                 |
| 47294 10330 ROBERT COOK TRUST       | 5,184-                     | 5,184-                       | 5,184-                                 | 5,184-                        | 5,184-                                  |
| 47295 10320 WOELBING                | 4,293-                     | 4,293-                       | 4,293-                                 | 4,293-                        | 4,293-                                  |
| 47296 9612 - SUNSTAR AERO SERVICES  | 7,354-                     | 7,355-                       | 7,354-                                 | 7,355-                        | 7,355-                                  |
| 47298 KENOSHA HANGAR LLC            | 5,608-                     | 5,608-                       | 5,608-                                 | 5,608-                        | 5,608-                                  |
| **AIRPORT REVENUES                  | 317,237-                   | 338,738-                     | 272,738-                               | 321,645-                      | 326,238-                                |
| INTEREST INCOME                     |                            |                              |  |                               |   |
| 48108 INTEREST ON ACCOUNTS REC.     | 6,750-                     | _____                        | 3,909-                                 | 4,862-                        | _____                                   |
| **INTEREST INCOME                   | 6,750-                     | _____                        | 3,909-                                 | 4,862-                        | _____                                   |
| MISCELLANEOUS REVENUES              |                            |                              |  |                               |   |
| 49111 MISCELLANEOUS                 | 94-                        | _____                        | _____                                  | _____                         | _____                                   |
| 49115 MOTOR FUEL TAX REFUND         | 1,217-                     | _____                        | _____                                  | 1,000-                        | _____                                   |
| **MISCELLANEOUS REVENUES            | 1,311-                     | _____                        | _____                                  | 1,000-                        | _____                                   |
| OTHER FINANCING PROCEEDS            |                            |                              |  |                               |   |
| 49811 OPERATING ASSISTANCE-GEN FUND | 451,809-                   | 373,701-                     | 186,852-                               | 373,701-                      | 354,129-                                |
| **OTHER FINANCING PROCEEDS          | 451,809-                   | 373,701-                     | 186,852-                               | 373,701-                      | 354,129-                                |
| ***AIRPORT FUND                     | 777,107-                   | 712,439-                     | 463,499-                               | 701,208-                      | 680,367-                                |

521 AIRPORT FUND  
09 OTHER

1 AIRPORT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 AIRPORT                      |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 138,683        | 144,420         | 71,648           | 144,420           | 147,300                   |
| 121 WAGES PERMANENT REGULAR        | 46,554         | 47,180          | 23,042           | 47,180            | 47,180                    |
| 122 PERM. PART-TIME - REPRESENTED  |                | 118,869         | 60,845           | 118,869           | 118,869                   |
| 131 OVERTIME                       | 22,241         | 24,000          | 27,365           | 28,000            | 24,000                    |
| 132 TEMP/SEAS/L.T.E.               | 118,096        |                 |                  |                   |                           |
| 135 LONGEVITY                      | 420            | 420             | 210              | 420               | 420                       |
| 146 PRODUCTIVITY INCENTIVE         | 1,125          | 1,125           | 250              | 850               |                           |
| 151 WRS/RETIREMENT                 | 34,045         | 39,028          | 20,227           | 37,200            | 19,930                    |
| 152 F.I.C.A.                       | 19,172         | 20,863          | 10,804           | 21,080            | 20,950                    |
| 155 HEALTH INSURANCE EXPENSE       | 50,400         | 50,400          | 27,900           | 50,400            | 54,300                    |
| 156 GROUP LIFE INSURANCE           | 789            | 960             | 534              | 960               | 980                       |
| 158 MEDICARE CONTRIBUTION          | 4,743          | 4,886           | 2,659            | 4,930             | 4,900                     |
| TOTAL PERSONAL SERVICES            | 436,268        | 452,151         | 245,484          | 454,309           | 438,829                   |
| 219 OTHER PROFESSIONAL SERVICES    | 2,995          | 1,930           | 757              | 1,930             | 1,980                     |
| 221 ELECTRICAL                     | 44,329         | 42,000          | 22,962           | 41,000            | 42,000                    |
| 222 NATURAL GAS                    | 11,308         | 20,000          | 10,175           | 15,000            | 20,000                    |
| 223 STORM WATER UTILITY            | 144,601        | 9,805           | 1,840            | 7,800             | 7,800                     |
| 224 WATER                          | 3,639          | 3,800           | 1,804            | 3,800             | 3,800                     |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 1,669          | 1,800           | 696              | 900               | 1,500                     |
| 226 CELLULAR/WIRELESS SERVICE COST |                | 790             | 377              | 790               | 790                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 1,336          | 1,450           | 551              | 1,450             | 1,450                     |
| 231 COMMUNICATIONS EQUIPMENT       | 723            | 300             | 85               | 300               | 300                       |
| 232 OFFICE EQUIPMENT               | 416            | 650             | 247              | 650               | 650                       |
| 241 HEATING & AIR CONDITIONING     | 4,143          | 4,000           | 3,478            | 4,000             | 4,000                     |
| 242 ELEVATOR                       | 2,310          | 4,873           | 609              | 4,873             | 950                       |
| 243 CLEANING CONTRACT-BLDG         | 600            | 600             |                  | 600               | 600                       |
| 246 OTHER BLDG MAINTENANCE         | 7,215          | 9,368           | 3,883            | 9,000             | 6,147                     |
| 248 OUTSIDE LIGHTING REPAIRS       |                | 1,500           |                  | 1,500             | 1,500                     |
| 249 OTHER GROUNDS MAINTENANCE      | 1,290          | 1,500           | 727              | 1,500             | 1,500                     |
| 261 MILEAGE                        | 1,614          | 1,700           | 530              | 1,700             | 1,700                     |
| 263 MEALS & LODGING                | 368            | 500             | 238              | 500               | 500                       |
| 264 REGISTRATION                   | 110            | 120             | 120              | 120               | 120                       |
| 271 STATE INS POLICY FIRE&EXT COV  | 3,649          | 3,835           | 4,775            | 4,775             | 4,775                     |
| 273 CVMIC LIABILITY                | 2,098          | 2,100           | 2,574            | 2,574             | 2,574                     |
| 275 AVIATION LIABILITY             | 9,800          | 10,500          | 8,500            | 8,500             | 8,500                     |
| 276 AUTO POLICY                    | 836            | 850             | 805              | 805               | 850                       |
| 277 BOILER INSURANCE               |                | 85              | 120              | 120               | 120                       |
| 278 EXCESS W.C./W.C. PREMIUM       | 406            | 410             |                  | 410               | 410                       |
| 279 EMPLOYEE BLANKET BONDS-ETC     |                | 25              |                  | 25                | 25                        |



521 AIRPORT FUND  
09 OTHER

1 AIRPORT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 282 EQUIPMENT RENTAL               | 11,280         | 12,780          | 8,460            | 12,780            | 12,030                    |
| TOTAL CONTRACTUAL SERVICES         | 256,735        | 137,271         | 74,313           | 127,402           | 126,571                   |
| 311 OFFICE SUPPLIES/PRINTING       | 807            | 750             | 263              | 750               | 750                       |
| 323 MEMBERSHIP DUES                | 720            | 710             | 525              | 710               | 710                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 21,908         | 19,500          | 15,830           | 30,000            | 21,500                    |
| 342 CENTRAL GARAGE LABOR CHARGES   | 17,316         | 11,000          | 6,258            | 11,000            | 11,000                    |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 10,050         | 6,000           | 7,140            | 9,000             | 6,000                     |
| 344 OUTSIDE MATERIAL & LABOR       | 11,318         | 12,000          | 10,460           | 12,000            | 12,000                    |
| 351 ROAD SALT                      | 10,899         | 12,000          |                  | 10,500            | 10,500                    |
| 353 HORTICULTURAL SUPP-FERT ETC    | 1,776          | 2,500           | 2,305            | 2,500             | 2,500                     |
| 355 CEMENT ASPHALT&CRACKFILL       | 401            | 300             |                  | 300               | 300                       |
| 357 BUILDING MATERIALS             | 429            | 500             | 135              | 500               | 500                       |
| 361 SMALL TOOLS                    | 595            | 600             | 578              | 600               | 600                       |
| 367 CLOTHING & UNIFORM REPLACEMENT | 749            | 750             |                  | 750               | 500                       |
| 371 PAVEMENT MARKINGS              | 3,482          | 3,000           |                  | 3,000             | 3,000                     |
| 372 TRAFFIC SIGNS & HARDWARE       | 855            | 700             |                  | 700               | 700                       |
| 375 ELECTRICAL SUPL TRAF&ST LHTG   | 4,640          | 6,000           | 1,847            | 5,000             | 5,500                     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 1,914          | 1,700           | 1,148            | 1,700             | 1,700                     |
| 385 BATTERIES                      | 296            | 500             | 76               | 400               | 500                       |
| TOTAL MATERIALS AND SUPPLIES       | 88,155         | 78,510          | 46,565           | 89,410            | 78,260                    |
| 562 PICK-UP TRUCKS                 | 1,000-         |                 |                  |                   |                           |
| 579 OTHER MISC EQUIPMENT           |                |                 |                  |                   | 5,100                     |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 1,000-         |                 |                  |                   | 5,100                     |
| 916 DEPR BLDGS & MAINTENANCE AREA  | 34,674         | 34,185          |                  | 35,068            | 35,068                    |
| 917 DEPR LAND IMPROVEMENTS         | 91,421         | 91,425          |                  | 91,425            | 91,425                    |
| 919 DEPR OTHER EQUIPMENT           | 37,722         | 31,920          |                  | 36,552            | 36,552                    |
| 920 DEPR CONTRA CONTRIBUTED CAP    |                | 113,735-        |                  | 113,735-          | 113,735-                  |
| 933 INDIRECT COST ALLOCATION       | 44,507         | 44,507          | 11,127           | 44,507            | 44,507                    |
| TOTAL OTHER                        | 208,324        | 88,302          | 11,127           | 93,817            | 93,817                    |
| DEPARTMENT TOTAL                   | 988,482        | 756,234         | 377,489          | 764,938           | 742,577                   |

## PARKS – WASHINGTON PARK GOLF COURSE

The Parks Division functions to provide affordable recreational opportunities for the community's golf enthusiasts.

### **Responsibilities/Activities**

Under the direction of the Golf Course Supervisor, the facility is staffed entirely with seasonal employees on a seven day per week operation during March through December.

Major Tournaments held include the Men's, City Open and Junior City Opens. Additional tournaments include 2 and 4 person scrambles throughout the year. There are several leagues that play at the course which include: a Senior League; Ladies Leagues on Wednesdays and Thursdays; Coins (Mondays); Stan's (Mondays); Bart's Birdies (Wednesdays); Muni's Dozen (Thursdays); City Employees (Thursdays); and Danish Brotherhood (Fridays).

Among the Parks Division's objectives are fairway and sand trap improvements, as well as tree removal.

| GOLF COURSE           | 2010<br>Actual | 2011<br>Estimated | 2012<br>Estimated |
|-----------------------|----------------|-------------------|-------------------|
| Total Golfers         | 21,000         | 22,000            | 22,500            |
| Number of Tournaments | 14             | 7*                | 7                 |

*\*Tournaments were reduced to allow for open play on the weekends.*

### **Funded Full-Time Positions**

| GOLF COURSE                | 2010 | 2011 | Adopted<br>2012 |
|----------------------------|------|------|-----------------|
| Golf Course Supervisor (1) | 0.5  | 0.5  | 0.5             |
| Total Funded               | 0.5  | 0.5  | 0.5             |

*(1) Position is budgeted 50% Golf Course & 50% Park Division*

GOLF COURSE  
PUBLIC CHARGES FOR SERVICES  
PUBLIC CHARGES FOR SERVICES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                      | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|--------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| PARKS DEPARTMENT                     |                            |                              |  |                               |   |
| 46551 GOLF COURSE FEES-ADULT MON-FRI | 36,562-                    | 38,700-                      | 12,058-                                | 30,000-                       | 39,000-                                 |
| 46552 GOLF COURSE FEES-CHILD         | 9,968-                     | 10,900-                      | 2,279-                                 | 8,000-                        | 10,000-                                 |
| 46553 GOLF COURSE SEASON PASS-SENIOR | 5,975-                     | 5,700-                       | 4,666-                                 | 5,700-                        | 6,000-                                  |
| 46554 GOLF EQUIPMENT RENTAL FEES     | 2,289-                     | 2,300-                       | 914-                                   | 2,000-                        | 2,000-                                  |
| 46555 SALE OF GOLF EQUIPMENT         | 2,296-                     | 2,200-                       | 782-                                   | 2,000-                        | 2,000-                                  |
| 46556 CONCESSIONS-GOLF COURSE        | 27,382-                    | 31,000-                      | 6,883-                                 | 23,000-                       | 30,650-                                 |
| 46557 GOLF COURSE FEES SENIOR W/PASS | 36,850-                    | 37,500-                      | 9,904-                                 | 27,000-                       | 32,000-                                 |
| 46558 GLF COUR FEES-ADULT-WKEND-HOL  | 38,689-                    | 40,000-                      | 11,663-                                | 30,000-                       | 45,000-                                 |
| 46559 GLF COUR FEES-\$40 SPECIAL     | 1,310-                     |                              |  |                               |   |
| 46560 GLF COUR FEES SR-W/O PASS      | 14,499-                    | 16,000-                      | 3,600-                                 | 12,000-                       | 15,000-                                 |
| 46561 GLF COUR SEASON PASS-JUNIOR    | 8,963-                     |                              | 91-                                    | 525-                          |   |
| 46562 GREEN FEE TICKET-TEN PUNCH     | 5,605-                     | 5,700-                       | 2,180-                                 | 5,000-                        | 5,000-                                  |
| 46564 GOLF CART RENTAL FEES-ADULT    | 29,953-                    | 34,000-                      | 8,117-                                 | 22,000-                       | 30,000-                                 |
| 46566 GLF CART RENT-SENIORS-WEEKDAYS | 19,170-                    | 21,000-                      | 4,289-                                 | 15,000-                       | 16,000-                                 |
| 46567 ADV-TEE SIGNS & FLOWER BEDS    | 1,200-                     | 1,200-                       | 450-                                   | 750-                          | 5,000-                                  |
| 46568 CITY EMPLOYEE                  | 2,295-                     | 2,300-                       | 462-                                   | 2,300-                        | 2,500-                                  |
| 46569 CITY EMPLOYE SEASON PASS SALES | 4,252-                     |                              | 12-                                    | 46-                           |   |
| 46571 GOLF CART FEES - FALL RATE     | 4,308-                     | 10,000-                      | 1,466-                                 | 5,000-                        | 6,000-                                  |
| 46572 GAS CAR-10 PUNCH TICKET        | 200-                       | 300-                         |  | 71-                           | 100-                                    |
| 46573 GREEN FEE-SUNRISE              | 19,221-                    | 18,000-                      | 6,464-                                 | 20,000-                       | 25,000-                                 |
| **PARKS DEPARTMENT                   | 270,987-                   | 276,800-                     | 76,280-                                | 210,392-                      | 271,250-                                |
| COMMERCIAL REVENUES                  |                            |                              |  |                               |   |
| 47198 CELL TOWER LEASE               | 21,795-                    | 21,000-                      | 12,965-                                | 22,230-                       | 23,000-                                 |
| **COMMERCIAL REVENUES                | 21,795-                    | 21,000-                      | 12,965-                                | 22,230-                       | 23,000-                                 |
| MISCELLANEOUS REVENUES               |                            |                              |  |                               |   |
| 49117 CASH OVERAGE & SHORTAGE        | 101                        |                              | 89                                     | 89                            |   |
| **MISCELLANEOUS REVENUES             | 101                        |                              | 89                                     | 89                            |   |
| ***GOLF COURSE                       | 292,681-                   | 297,800-                     | 89,156-                                | 232,533-                      | 294,250-                                |

524 GOLF COURSE  
05 CULTURE & RECREATION

1 GOLF COURSE

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 GOLF COURSE                  |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 31,346         | 31,970          | 15,744           | 31,970            | 31,970                    |
| 121 WAGES PERMANENT REGULAR        | 10,684         |                 |                  |                   |                           |
| 122 PERM. PART-TIME - REPRESENTED  |                |                 |                  |                   | 26,130                    |
| 131 OVERTIME                       | 2,368          | 9,250           | 2,216            | 6,000             | 5,220                     |
| 132 TEMP/SEAS/L.T.E.               | 84,942         | 84,800          | 30,475           | 84,800            | 66,420                    |
| 135 LONGEVITY                      | 150            | 150             | 20               | 120               | 120                       |
| 146 PRODUCTIVITY INCENTIVE         | 125            | 185             |                  |                   |                           |
| 151 WRS/RETIREMENT                 | 11,660         | 11,590          | 4,396            | 11,150            | 7,580                     |
| 152 F.I.C.A.                       | 6,571          | 6,200           | 2,288            | 7,500             | 7,970                     |
| 155 HEALTH INSURANCE EXPENSE       | 8,400          | 8,400           | 4,650            | 8,400             | 9,050                     |
| 158 MEDICARE CONTRIBUTION          | 1,879          | 1,840           | 692              | 1,800             | 1,890                     |
| TOTAL PERSONAL SERVICES            | 158,125        | 154,385         | 60,481           | 151,740           | 156,350                   |
| 219 OTHER PROFESSIONAL SERVICES    | 15,162         | 16,000          | 1,162            | 16,000            | 16,000                    |
| 221 ELECTRICAL                     | 5,427          | 5,800           | 1,806            | 5,900             | 5,800                     |
| 222 NATURAL GAS                    | 1,987          | 3,500           | 1,172            | 2,500             | 3,500                     |
| 223 STORM WATER UTILITY            | 6,251          | 5,700           | 3,270            | 7,300             | 7,300                     |
| 224 WATER                          | 9,512          | 10,300          | 678              | 9,800             | 10,300                    |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 330            | 475             | 37               | 300               | 475                       |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 832            | 750             | 398              | 1,000             | 750                       |
| 235 EQUIPMENT REPAIRS/MAINT.       | 43-            | 750             | 90               | 600               | 750                       |
| 244 PAINTING & CARPETING           | 164            | 300             | 215              | 300               | 300                       |
| 246 OTHER BLDG MAINTENANCE         | 486            | 350             | 110              | 200               | 350                       |
| 249 OTHER GROUNDS MAINTENANCE      | 2,648          | 2,000           | 230              | 2,425             | 2,000                     |
| 271 STATE INS POLICY FIRE&EXT COV  | 822            | 1,700           | 1,346            | 1,346             | 1,700                     |
| 273 CVMIC LIABILITY                | 3,707          | 3,700           | 4,015            | 4,015             | 4,015                     |
| 277 BOILER INSURANCE               |                | 100             | 62               | 62                | 100                       |
| 278 EXCESS W.C./W.C. PREMIUM       | 146            | 150             |                  | 177               | 100                       |
| 282 EQUIPMENT RENTAL               | 14,665         | 16,000          | 5,322            | 15,000            | 16,000                    |
| TOTAL CONTRACTUAL SERVICES         | 62,096         | 67,575          | 19,913           | 66,925            | 69,440                    |
| 311 OFFICE SUPPLIES/PRINTING       | 391            | 350             | 106              | 400               | 350                       |
| 323 MEMBERSHIP DUES                | 160            | 125             |                  |                   |                           |
| 326 ADVERTISING                    |                | 200             |                  |                   | 200                       |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    |                | 600             | 275              | 500               | 600                       |
| 342 CENTRAL GARAGE LABOR CHARGES   | 74             | 600             |                  | 600               | 600                       |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 10             | 300             |                  | 300               | 300                       |
| 344 OUTSIDE MATERIAL & LABOR       | 14,962         | 9,579           | 1,334            | 10,000            | 10,000                    |
| 353 HORTICULTURAL SUPP-FERT ETC    | 5,695          | 9,000           | 4,148            | 8,000             | 9,000                     |
| 354 GRAVEL, SAND, STONE            | 1,696          | 6,000           |                  | 5,000             | 2,000                     |

524 GOLF COURSE  
05 CULTURE & RECREATION

1 GOLF COURSE

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 357 BUILDING MATERIALS             | 72             | 400             |                  | 300               | 400                       |
| 361 SMALL TOOLS                    | 74             | 200             | 314              | 400               | 300                       |
| 367 CLOTHING & UNIFORM REPLACEMENT |                | 771             |                  | 770               | 350                       |
| 369 OTHER NON CAPITAL EQUIPMENT    | 259            |                 | 756              | 756               |                           |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 462            | 200             | 30               | 400               | 200                       |
| 389 OTHER                          | 893            | 200             |                  | 200               | 200                       |
| 397 GOLF CONCESSIONS               | 12,464         | 12,500          | 3,686            | 12,500            | 15,000                    |
| 398 GOLF EQUIPMENT                 | 1,578          | 2,500           | 2,807            | 3,500             | 2,500                     |
| TOTAL MATERIALS AND SUPPLIES       | 38,790         | 43,525          | 13,456           | 43,626            | 42,000                    |
| 579 OTHER MISC EQUIPMENT           | 580            |                 |                  |                   |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE      | 580            |                 |                  |                   |                           |
| 713 INSURED LOSSES-OTHER CAUSES    | 51-            |                 |                  |                   |                           |
| TOTAL INSURED LOSSES               | 51-            |                 |                  |                   |                           |
| 916 DEPR BLDGS & MAINTENANCE AREA  | 1,730          | 1,772           |                  | 1,750             | 1,750                     |
| 917 DEPR LAND IMPROVEMENTS         | 1,574          | 1,575           |                  | 1,575             | 1,575                     |
| 919 DEPR OTHER EQUIPMENT           | 7,140          | 5,910           |                  | 5,595             | 5,595                     |
| 933 INDIRECT COST ALLOCATION       | 17,276         | 17,276          | 4,319            | 17,276            | 17,276                    |
| TOTAL OTHER                        | 27,720         | 26,533          | 4,319            | 26,196            | 26,196                    |
| DEPARTMENT TOTAL                   | 287,260        | 292,018         | 98,169           | 288,487           | 293,986                   |

**KENOSHA WATER UTILITY  
2012 ADOPTED BUDGET**

| DESCRIPTION                                     | ACTUALS<br>2010   | ADJUSTED<br>2011  | ESTIMATED<br>2011 | PROPOSED<br>2012  | BOARD<br>ADOPTED  |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>WATER SYSTEM</b>                             |                   |                   |                   |                   |                   |
| <b>DIVISION OPERATING EXPENSES</b>              |                   |                   |                   |                   |                   |
| PRODUCTION DIVISION EXPENSE                     | 2,092,809         | 2,376,586         | 2,370,444         | 2,416,619         | 2,416,619         |
| ADMINISTRATION DIVISION EXPENSE                 | 757,232           | 895,616           | 866,980           | 879,279           | 879,279           |
| DISTRIBUTION DIVISION EXPENSE                   | <u>1,681,755</u>  | <u>1,901,383</u>  | <u>1,825,827</u>  | <u>1,857,795</u>  | 1,857,795         |
| <b>TOTAL DIVISION OPERATING EXPENSES</b>        | <b>4,531,796</b>  | <b>5,173,585</b>  | <b>5,063,251</b>  | <b>5,153,693</b>  | <b>5,153,693</b>  |
| <b>NON-DIVISION OPERATING EXPENSES</b>          |                   |                   |                   |                   |                   |
| DEPRECIATION                                    | 2,072,832         | 2,319,500         | 2,124,700         | 2,178,100         | 2,178,100         |
| TAXES   | 2,030,929         | 1,796,096         | 1,969,152         | 1,972,028         | 1,972,028         |
| DEBT SERVICE                                    | 2,923,154         | 2,924,400         | 2,924,400         | 2,908,200         | 2,908,200         |
| INSURANCE                                       | 1,210,786         | 1,416,592         | 1,209,706         | 1,153,980         | 1,153,980         |
| <b>TOTAL NON-DIVISION OPERATING EXPENSES</b>    | <b>8,237,701</b>  | <b>8,456,588</b>  | <b>8,227,958</b>  | <b>8,212,308</b>  | <b>8,212,308</b>  |
| <b>TOTAL WATER OPERATING EXPENSES</b>           | <b>12,769,497</b> | <b>13,630,173</b> | <b>13,291,209</b> | <b>13,366,001</b> | <b>13,366,001</b> |
| <b>OTHER EXPENSES</b>                           |                   |                   |                   |                   |                   |
| CAPITAL IMPROVEMENTS                            | 2,727,752         | 2,258,000         | 1,600,000         | 2,194,000         | 2,194,000         |
| CONTINGENCY                                     | <u>0</u>          | <u>110,964</u>    | <u>0</u>          | <u>200,000</u>    | 200,000           |
| <b>TOTAL OTHER EXPENSES</b>                     | <b>2,727,752</b>  | <b>2,368,964</b>  | <b>1,600,000</b>  | <b>2,394,000</b>  | <b>2,394,000</b>  |
| <b>TOTAL WATER SYSTEM EXPENSES</b>              | <b>15,497,249</b> | <b>15,999,137</b> | <b>14,891,209</b> | <b>15,760,001</b> | <b>15,760,001</b> |
| <b>SOURCE OF FUNDS</b>                          |                   |                   |                   |                   |                   |
| TOTAL OPERATING REVENUES                        | 13,911,906        | 13,824,500        | 13,822,100        | 13,875,700        | 13,875,700        |
| ADJUSTMENTS TO RENEWAL & REPLACEMENT FUND       | <u>1,585,343</u>  | <u>2,174,637</u>  | <u>1,069,109</u>  | <u>1,884,301</u>  | <u>1,884,301</u>  |
| <b>TOTAL WATER SYSTEM SOURCE OF FUNDS</b>       | <b>15,497,249</b> | <b>15,999,137</b> | <b>14,891,209</b> | <b>15,760,001</b> | <b>15,760,001</b> |
| <b>SEWER SYSTEM</b>                             |                   |                   |                   |                   |                   |
| <b>OPERATING EXPENSES</b>                       |                   |                   |                   |                   |                   |
| WASTEWATER TREATMENT                            | 7,051,867         | 7,236,946         | 7,260,656         | 6,889,400         | 6,889,400         |
| <b>TOTAL OPERATING EXPENSES</b>                 | <b>7,051,867</b>  | <b>7,236,946</b>  | <b>7,260,656</b>  | <b>6,889,400</b>  | <b>6,889,400</b>  |
| <b>NON-DIVISION OPERATING EXPENSES</b>          |                   |                   |                   |                   |                   |
| DEPRECIATION                                    | 2,250,502         | 2,427,000         | 2,307,000         | 2,364,400         | <u>2,364,400</u>  |
| DEBT SERVICE                                    | <u>3,539,466</u>  | <u>3,452,100</u>  | <u>3,460,200</u>  | <u>2,282,400</u>  | <u>2,282,400</u>  |
| <b>TOTAL NON-DIVISION OPERATING EXPENSES</b>    | <b>5,789,968</b>  | <b>5,879,100</b>  | <b>5,767,200</b>  | <b>4,646,800</b>  | <b>4,646,800</b>  |
| <b>TOTAL SEWER SYSTEM OPERATING EXPENSES</b>    | <b>12,841,835</b> | <b>13,116,046</b> | <b>13,027,856</b> | <b>11,536,200</b> | <b>11,536,200</b> |
| <b>OTHER EXPENSES:</b>                          |                   |                   |                   |                   |                   |
| CAPITAL IMPROVEMENTS                            | 4,532,225         | 5,840,637         | 1,400,000         | 4,409,500         | 4,409,500         |
| CONTINGENCY                                     | <u>0</u>          | <u>0</u>          | <u>0</u>          | <u>200,000</u>    | 200,000           |
| <b>TOTAL OTHER EXPENSES</b>                     | <b>4,532,225</b>  | <b>5,840,637</b>  | <b>1,400,000</b>  | <b>4,609,500</b>  | <b>4,609,500</b>  |
| <b>TOTAL SEWER SYSTEM EXPENSES</b>              | <b>17,374,060</b> | <b>18,956,683</b> | <b>14,427,856</b> | <b>16,145,700</b> | <b>16,145,700</b> |
| <b>SOURCE OF FUNDS</b>                          |                   |                   |                   |                   |                   |
| TOTAL OPERATING REVENUES                        | 13,907,611        | 14,381,960        | 14,290,847        | 14,324,247        | 14,324,247        |
| ADJUSTMENTS TO RENEWAL & REPLACEMENT FUND       | <u>3,466,449</u>  | <u>4,574,723</u>  | <u>137,009</u>    | <u>1,821,453</u>  | <u>1,821,453</u>  |
| <b>TOTAL SEWER SYSTEM SOURCE OF FUNDS</b>       | <b>17,374,060</b> | <b>18,956,683</b> | <b>14,427,856</b> | <b>16,145,700</b> | <b>16,145,700</b> |
| <b>HOUSEHOLD HAZARDOUS WASTE SYSTEM</b>         |                   |                   |                   |                   |                   |
| <b>EXPENSES</b>                                 | 128,908           | 142,105           | 127,217           | 134,089           | 134,089           |
| <b>TOTAL HOUSEHOLD HAZARDOUS WASTE EXPENSES</b> | <b>128,908</b>    | <b>142,105</b>    | <b>127,217</b>    | <b>134,089</b>    | <b>134,089</b>    |
| <b>SOURCE OF FUNDS</b>                          |                   |                   |                   |                   |                   |
| TOTAL OPERATING REVENUES                        | 180,049           | 184,500           | 179,700           | 180,200           | 180,200           |
| ADJUSTMENTS TO FUND                             | <u>(51,141)</u>   | <u>(42,395)</u>   | <u>(52,483)</u>   | <u>(46,111)</u>   | <u>(46,111)</u>   |
| <b>TOTAL HHW SOURCE OF FUNDS</b>                | <b>128,908</b>    | <b>142,105</b>    | <b>127,217</b>    | <b>134,089</b>    | <b>134,089</b>    |
| <b>TOTAL WATER UTILITY</b>                      | <b>33,000,217</b> | <b>35,097,925</b> | <b>29,446,282</b> | <b>32,039,790</b> | <b>32,039,790</b> |

**KENOSHA WATER UTILITY  
PERSONNEL PLAN**

**Adopted 2012**

**Modified 2012**

**ADMINISTRATION/ENGINEERING**

|           |   |           |   |
|-----------|---|-----------|---|
| 1         | General Manager                                 | 1         | General Manager                                 |
| 1         | Assistant General Manager                       | 1         | Assistant General Manager                       |
| 1         | Director of Engineering                         | 1         | Director of Engineering                         |
| 1         | Director of Operations                          | 1         | Director of Operations                          |
| 1         | GIS Director                                    | 1         | GIS Director                                    |
| 0         | Facility Plan Engineer                          | 0         | Facility Plan Engineer                          |
| 2         | Water Engineer                                  | 2         | Water Engineer                                  |
| 0         | Computer/Instrumentation System Specialist      | 0         | Computer/Instrumentation System Specialist      |
| 1         | Personnel & Administration Supervisor           | 1         | Personnel & Administration Supervisor           |
| 6         | Engineering Technician I - V                    | 5         | Engineering Technician I - V                    |
| 0         | Geographic Information Systems (GIS) Specialist | 1         | Geographic Information Systems (GIS) Specialist |
| 1         | Customer Service Supervisor                     | 1         | Customer Service Supervisor                     |
| 1         | Administrative Secretary                        | 0         | Administrative Secretary                        |
| <b>16</b> | <b>Total</b>                                    | <b>15</b> | <b>Total</b>                                    |

**BUSINESS SERVICES**

|           |                                       |           |                                       |
|-----------|---------------------------------------|-----------|---------------------------------------|
| 1         | Director of Business Services         | 1         | Director of Business Services         |
| 1         | Customer Service Supervisor           | 1         | Customer Service Supervisor           |
| 1         | Meter Services Supervisor             | 1         | Meter Services Supervisor             |
| 1         | Water Finance & Purchasing Supervisor | 1         | Water Finance & Purchasing Supervisor |
| 1         | Water Utility Accountant              | 1         | Water Utility Accountant              |
| 2         | Account Clerk II                      | 2         | Account Clerk II                      |
| 4         | Clerk Typist III                      | 4         | Clerk Typist III                      |
| 4         | Water Meter Maintainer I/II           | 4         | Water Meter Maintainer I/II           |
| 2         | Water Meter Reader                    | 2         | Water Meter Reader                    |
| <b>17</b> | <b>Total</b>                          | <b>17</b> | <b>Total</b>                          |

**WATER DISTRIBUTION & SEWER COLLECTION**

|           |   |           |   |
|-----------|---|-----------|---|
| 1         | Director of Water Distribution & Sewer Collection | 1         | Director of Water Distribution & Sewer Collection |
| 3         | Water Dist & Sewer Coll. Supervisor               | 3         | Water Dist & Sewer Coll. Supervisor               |
| 4         | Water Const. & Maint. Worker I/II                 | 4         | Water Const. & Maint. Worker I/II                 |
| 8         | Water Equipment Operator                          | 8         | Water Equipment Operator                          |
| <b>16</b> | <b>Total</b>                                      | <b>16</b> | <b>Total</b>                                      |

**WASTEWATER TREATMENT**

|           |   |           |                                  |
|-----------|---|-----------|----------------------------------|
| 0         | Director of Wastewater Treatment            | 1         | Director of Wastewater Treatment |
| 1         | Laboratory Supervisor                       | 1         | Laboratory Supervisor            |
| 0         | Utility Operations & Maintenance Supervisor | 1         | Utility Maintenance Supervisor   |
| 0         | Operations Supervisor                       | 1         | Operations Supervisor            |
| 7         | Sewage Plant Operator I                     | 7         | Sewage Plant Operator I          |
| 3         | Assistant Plant Operator                    | 2         | Assistant Plant Operator         |
| 4         | Water Utility Mechanic II                   | 4         | Water Utility Mechanic II        |
| 3         | Chemist                                     | 3         | Chemist                          |
| 2         | Utility Worker                              | 2         | Utility Worker                   |
| 2         | Electrical Repairer                         | 2         | Electrical Repairer              |
| 2         | Laboratory Aide II                          | 2         | Laboratory Aide II               |
| 1         | Stockroom Clerk                             | 0         | Stockroom Clerk                  |
| <b>25</b> | <b>Total</b>                                | <b>26</b> | <b>Total</b>                     |

**WATER PRODUCTION**

|           |                              |          |                              |
|-----------|------------------------------|----------|------------------------------|
| 1         | Director of Water Production | 1        | Director of Water Production |
| 1         | Lead Chemist                 | 1        | Lead Chemist                 |
| 6         | Water Plant Operator I       | 6        | Water Plant Operator I       |
| 1         | Chemist                      | 1        | Chemist                      |
| 1         | Utility Worker               | 0        | Utility Worker               |
| <b>10</b> | <b>Total</b>                 | <b>9</b> | <b>Total</b>                 |

|           |                        |           |                        |
|-----------|------------------------|-----------|------------------------|
| <b>84</b> | <b>Total Employees</b> | <b>83</b> | <b>Total Employees</b> |
|-----------|------------------------|-----------|------------------------|

(This page left blank intentionally.)



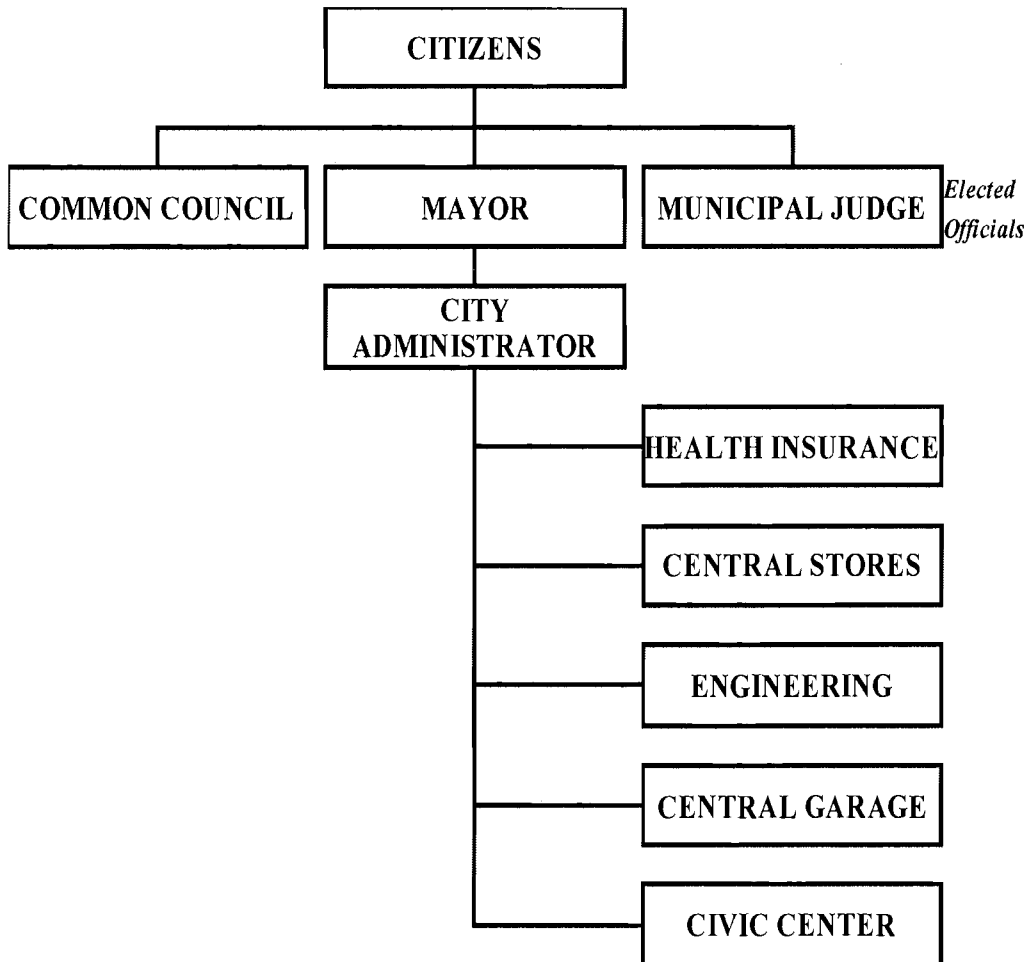
# INTERNAL SERVICE FUNDS

---

Internal Service Funds are established to account for activities of those City of Kenosha operations deriving their revenues from billings to departments that purchase the goods and services.

These funds are maintained and budgeted on an accrual basis of accounting.

## Organization



## INTERNAL SERVICE FUNDS MAJOR REVENUES

---

### ***Inter-Fund Service Charges***

The Internal Service funds derive revenues from the service that they provide to all operations of the City on a cost reimbursement basis.

## **HEALTH INSURANCE FUND**

---

The Health Insurance Fund is established to account for health and dental insurance benefits for all full time employees and retirees of the City. Expenditures recorded in this fund are allocated to benefiting departments.

The City of Kenosha maintains a self-funded health insurance plan and a premium based dental plan for all permanent full-time employees and retirees. The 2012 budget represents 733 active positions, plus 181 retirees. Active employees do not pay a premium contribution. Retirees pay a premium based on age and dependents per an annual ratings calculation.

The 2012 budget contains plan changes to both medical and prescription plans for all non-protective and protective non-represented employees and retirees. However, protective and transit union employees will continue in the same plan as previous years for 2012.

For the last two years, the City has offered various wellness activities for employees to participate in, such as yoga, stress management, strength training and weight loss programs. The programs were funded through credits received from the wellness provider. In 2012, the wellness provider will continue to provide funding credits for wellness activities.

HEALTH INSURANCE FUND  
 INTERGOVERNMENTAL REVENUES  
 INTERGOVERNMENTAL REVENUES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                    | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| 43918 WELLNESS PROGRAM             |                            |                              | 10,279-                                | 12,000-                       | 25,000-                                 |
| **INTERGOVERNMENTAL REVENUE        |                            |                              | 10,279-                                | 12,000-                       | 25,000-                                 |
| MISCELLANEOUS REVENUES             |                            |                              |  |                               |   |
| 49103 HEALTH INS REIMB-PRIOR YEAR  | 9,025-                     |                              |  |                               |   |
| 49111 MISCELLANEOUS                | 1,708-                     |                              |  |                               |   |
| 49135 RETIREE BILL OUTS            | 710,920-                   | 709,628-                     | 406,299-                               | 530,400-                      | 609,312-                                |
| 49136 COBRA H.I. PREMIUMS          | 6,522-                     |                              |  |                               |   |
| 49137 COBRA H.I. PREMIUMS          |                            |                              | 1,260-                                 | 1,260-                        |   |
| **MISCELLANEOUS REVENUES           | 728,175-                   | 709,628-                     | 407,559-                               | 531,660-                      | 609,312-                                |
| INTERNAL SERVICE FUND CHARGES      |                            |                              |  |                               |   |
| 49201 INTER - FUND SERVICE CHARGES | 14,163,439-                | 16,551,172-                  | 8,248,837-                             | 16,792,340-                   | 16,543,400-                             |
| **INTERNAL SERVICE FUND CHA        | 14,163,439-                | 16,551,172-                  | 8,248,837-                             | 16,792,340-                   | 16,543,400-                             |
| ***HEALTH INSURANCE FUND           | 14,891,614-                | 17,260,800-                  | 8,666,675-                             | 17,336,000-                   | 17,177,712-                             |

611 HEALTH INSURANCE FUND  
09 OTHER

1 HEALTH INSURANCE EXP

| DESCRIPTION                  | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 HEALTH INSURANCE EXP   |                |                 |                  |                   |                           |
| 155 HEALTH INSURANCE EXPENSE | 16,284,655     | 17,260,800      | 8,888,782        | 17,331,000        | 17,152,712                |
| TOTAL PERSONAL SERVICES      | 16,284,655     | 17,260,800      | 8,888,782        | 17,331,000        | 17,152,712                |
| <br>                         |                |                 |                  |                   |                           |
| DIVISION TOTAL               | 16,284,655     | 17,260,800      | 8,888,782        | 17,331,000        | 17,152,712                |

(This page left blank intentionally.)

611 HEALTH INSURANCE FUND  
09 OTHER

1 HEALTH INSURANCE EXP

| DESCRIPTION                      | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|----------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50102 WELLNESS PROGRAM EXPENSES  |                |                 |                  |                   |                           |
| 259 OTHER                        | 2,523          | _____           | 2,777            | 5,000             | 25,000                    |
| 264 REGISTRATION                 | 180            | _____           | _____            | _____             | _____                     |
| TOTAL CONTRACTUAL SERVICES       | 2,703          | _____           | 2,777            | 5,000             | 25,000                    |
| 362 OFFICE FURNITURE & EQUIPMENT | _____          | _____           | _____            | _____             | _____                     |
| 389 OTHER                        | 506            | _____           | _____            | _____             | _____                     |
| TOTAL MATERIALS AND SUPPLIES     | 506            | _____           | _____            | _____             | _____                     |
| DIVISION TOTAL                   | 3,209          | _____           | 2,777            | 5,000             | 25,000                    |
| DEPARTMENT TOTAL                 | 16,287,864     | 17,260,800      | 8,891,559        | 17,336,000        | 17,177,712                |

## **PUBLIC WORKS - CENTRAL STORES**

---

Central Stores stocks various items that are used by a majority of City departments. Items are picked up by the departments as needed.

Central Stores is responsible for dispensing gasoline and diesel fuel to City departments, except Kenosha Police Department and Kenosha Transit, and is responsible for maintaining the fuel islands. In addition, Kenosha Unified Schools, Kenosha Achievement Center and the Humane Society get fuel from Central Stores. Bids are requested from various vendors to obtain the best price. Bulk purchases allow for a better cost compared to retail.

Central Stores maintains a current list of all City-owned equipment and archives all related records.

### ***Responsibilities/Activities***

Central Stores stocks over 1200 items such as: batteries, tires, work gloves, light bulbs, first aid supplies, paper, envelopes, various City forms, spray paint, small tools, janitorial supplies, safety equipment and contractor hand tools. Stores also maintains the listing of all items available through Central Stores for City departments' use by utilizing an in-house computerized inventory program.

Stores Division orders all supplies/products from a variety of sources and maintains this inventory. With the City's purchasing power, Central Stores is able to keep costs low by ordering in large quantities and take advantage of low or no-cost delivery options. It coordinates this process with Purchasing in Finance, as well as with other City departments. Central Stores requests quotes for delivery of diesel and unleaded gasoline, as needed, and awards delivery to the lowest bidder. Fuel tanks are stocked for dispensing diesel fuel and unleaded gasoline for City departments, except the Kenosha Police Department and Kenosha Transit.

Central Stores prepares monthly fuel billing reports and stores billing reports, with individual department reports provided to each City department.

### ***Funded Full-time Positions***

|   | <u>2010</u> | <u>2011</u> | <u>Adopted<br/>2012</u> |
|---|-------------|-------------|-------------------------|
| Supervisor – Fleet Maintenance & Central Stores (1) | 0.5         | 0.5         | 0.5                     |
| Stockroom Clerk (1)                                 | <u>0.5</u>  | <u>0.5</u>  | <u>0.5</u>              |
| Total Funded  | <u>1.0</u>  | <u>1.0</u>  | <u>1.0</u>              |

*(1) Positions are budgeted 50% Central Stores, 50% Fleet Maintenance*



STORES FUND  
 NON-GOVERNMENTAL GRANTS  
 NON-GOVERNMENTAL GRANTS

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                     | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|-------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| COMMERCIAL REVENUES                 |                            |                              |  |                               |   |
| 47103 SALE OF PROPERTY-TAXABLE      | 116-                       |                              |  |                               |   |
| **COMMERCIAL REVENUES               | 116-                       |                              |  |                               |   |
| INTERNAL SERVICE FUND CHARGES       |                            |                              |  |                               |   |
| 49201 INTER - FUND SERVICE CHARGES  | 1,928,670-                 | 1,875,000-                   | 1,221,599-                             | 2,350,000-                    | 2,180,000-                              |
| **INTERNAL SERVICE FUND CHA         | 1,928,670-                 | 1,875,000-                   | 1,221,599-                             | 2,350,000-                    | 2,180,000-                              |
| OTHER FINANCING PROCEEDS            |                            |                              |  |                               |   |
| 49811 OPERATING ASSISTANCE-GEN FUND | 84,207-                    | 87,649-                      | 43,824-                                | 88,629-                       | 81,050-                                 |
| **OTHER FINANCING PROCEEDS          | 84,207-                    | 87,649-                      | 43,824-                                | 88,629-                       | 81,050-                                 |
| ****STORES FUND                     | 2,012,993-                 | 1,962,649-                   | 1,265,423-                             | 2,438,629-                    | 2,261,050-                              |

(This page left blank intentionally.)

630 STORES FUND  
09 OTHER

1 CENTRAL STORES

| DESCRIPTION                    | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|--------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 CENTRAL STORES           |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR | 52,613         | 54,880          | 27,036           | 54,880            | 54,880                    |
| 135 LONGEVITY                  | 270            | 270             | 135              | 270               | 270                       |
| 146 PRODUCTIVITY INCENTIVE     | 125            | 375             |                  | 125               |                           |
| 151 WRS/RETIREMENT             | 5,831          | 7,095           | 3,152            | 6,000             | 3,260                     |
| 152 F.I.C.A.                   | 3,250          | 3,445           | 1,635            | 3,440             | 3,420                     |
| 155 HEALTH INSURANCE EXPENSE   | 16,800         | 16,800          | 9,300            | 18,600            | 18,100                    |
| 156 GROUP LIFE INSURANCE       | 276            | 280             | 170              | 310               | 320                       |
| 158 MEDICARE CONTRIBUTION      | 760            | 810             | 382              | 810               | 800                       |
| TOTAL PERSONAL SERVICES        | 79,925         | 83,955          | 41,810           | 84,435            | 81,050                    |
| 235 EQUIPMENT REPAIRS/MAINT.   | 3,085          | 3,000           | 2,338            | 3,500             | 3,500                     |
| TOTAL CONTRACTUAL SERVICES     | 3,085          | 3,000           | 2,338            | 3,500             | 3,500                     |
| 391 GASOLINE                   | 237,743        | 350,000         | 170,341          | 350,000           | 350,000                   |
| 392 DIESEL FUEL                | 548,994        | 525,000         | 333,084          | 700,000           | 730,000                   |
| 393 PARTS, SUPPLIES, ETC.      | 1,310,367      | 1,000,000       | 673,605          | 1,300,000         | 1,100,000                 |
| TOTAL MATERIALS AND SUPPLIES   | 2,097,104      | 1,875,000       | 1,177,030        | 2,350,000         | 2,180,000                 |
| 919 DEPR OTHER EQUIPMENT       | 347            | 694             |                  | 694               | 694                       |
| TOTAL OTHER                    | 347            | 694             |                  | 694               | 694                       |
| DEPARTMENT TOTAL               | 2,180,461      | 1,962,649       | 1,221,178        | 2,438,629         | 2,265,244                 |

## **PUBLIC WORKS - ENGINEERING SERVICES**

---

The Engineering Division coordinates and/or provides design and construction engineering services for public works and stormwater utility improvement projects and capital improvements for City facilities. Compliance with mandates from state and federal agencies is included in the workload for the Engineering Division. Responsibilities include preparation of plans and specifications for capital projects, contract administration and construction management of capital projects; technical analysis and reports, stormwater management implementation, and plan reviews and inspection services for new developments. The Engineering Division reports to the Director of Public Works.

As required for implementation of the Capital Improvement Plan, the Engineering Division is responsible for providing municipal engineering services including, but not limited to, design, bidding and management of construction for public works and capital improvement projects including parks; conducting technical analysis and producing technical reports; reviewing plans for new development and subdivisions for compliance with City of Kenosha drainage standards and stormwater management criteria; implementing of stormwater management activities and stormwater discharge permit conditions; inspecting new subdivisions for compliance with approved drainage plans; traffic engineering including signals, signing and marking; and surveying services, including field surveys, construction staking, subdividing City parcels, property descriptions, right-of-way plats, and other work as needed.

### ***Responsibilities/Activities***

Some of the major activities undertaken by the Engineering Division are: street construction and resurfacing (including Concrete Street Repairs) streets, and crack sealing. They also function to maintain storm sewer and drainage (including Stormwater Management), as well as repair sidewalk curb and gutters.

### ***Funded Full Time Positions***

|                                    | 2010 | 2011 | Adopted<br>2012 |
|------------------------------------|------|------|-----------------|
| Director of Engineering (1)        | 1    | 1    | 1               |
| Deputy Director of Engineering (1) | 2    | 2    | 2               |
| Civil Engineer III(2)(1)           | 4    | 5    | 3               |
| Civil Engineer II (2)(1)           | 1    | 1    | 2               |
| Civil Engineer I (1)               | 0    | 0    | 1               |
| Engineering Technician V (1)       | 1    | 1    | 2               |
| Engineering Technician IV (1)      | 3    | 3    | 2               |
| Engineering Technician III (1)     | 1    | 1    | 1               |
| Engineering Technician II (2) (1)  | 1    | 1    | 1               |
| <br>                               |      |      |                 |
| Total Funded                       | 14   | 15   | 15              |

*(1) Position is authorized in Engineering, a portion of position is funded in Engineering for allocation to Storm Water Utility.*

*(2) Position may be filled at a lower level.*

ENGINEERING SERVICES FUND  
 MISCELLANEOUS REVENUES  
 MISCELLANEOUS REVENUES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                    | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| MISCELLANEOUS REVENUES             |                            |                              |  |                               |   |
| 49111 MISCELLANEOUS                | 49-                        | <u>          </u>            | <u>          </u>                      | <u>          </u>             | <u>          </u>                       |
| **MISCELLANEOUS REVENUES           | 49-                        | <u>          </u>            | <u>          </u>                      | <u>          </u>             | <u>          </u>                       |
| INTERNAL SERVICE FUND CHARGES      |                            |                              |  |                               |   |
| 49201 INTER - FUND SERVICE CHARGES | 1,132,389-                 | 1,364,332-                   | 454,066-                               | 1,278,565-                    | 1,289,978-                              |
| **INTERNAL SERVICE FUND CHA        | 1,132,389-                 | 1,364,332-                   | 454,066-                               | 1,278,565-                    | 1,289,978-                              |
| ***ENGINEERING SERVICES FUND       | 1,132,438-                 | 1,364,332-                   | 454,066-                               | 1,278,565-                    | 1,289,978-                              |

(This page left blank intentionally.)

631 ENGINEERING SERVICES FUND  
09 OTHER

1 ENGINEERING SERVICES FUND

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 ENGINEERING SERVICES         |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 817,782        | 974,290         | 431,136          | 900,000           | 972,308                   |
| 131 OVERTIME                       | 48,121         | 34,850          | 21,923           | 34,850            | 34,850                    |
| 132 TEMP/SEAS/L.T.E.               | 58,780         | 25,264          | 13,997           | 38,000            | 44,400                    |
| 135 LONGEVITY                      | 1,375          | 1,195           | 570              | 1,160             | 1,275                     |
| 146 PRODUCTIVITY INCENTIVE         | 2,875          | 2,875           | 125              | 1,250             |                           |
| 151 WRS/RETIREMENT                 | 100,527        | 118,934         | 52,068           | 100,100           | 60,620                    |
| 152 F.I.C.A.                       | 55,369         | 64,665          | 28,345           | 60,400            | 63,700                    |
| 155 HEALTH INSURANCE EXPENSE       | 216,880        | 316,200         | 120,900          | 316,200           | 325,800                   |
| 156 GROUP LIFE INSURANCE           | 3,301          | 3,500           | 1,754            | 3,000             | 3,500                     |
| 158 MEDICARE CONTRIBUTION          | 13,326         | 15,063          | 6,692            | 14,130            | 15,270                    |
| TOTAL PERSONAL SERVICES            | 1,318,336      | 1,556,836       | 677,510          | 1,469,090         | 1,521,723                 |
| 226 CELLULAR/WIRELESS SERVICE COST | 1,869          | 2,305           | 1,198            | 2,400             | 2,300                     |
| 231 COMMUNICATIONS EQUIPMENT       | 1,011          | 1,011           | 522              | 1,044             | 1,050                     |
| 232 OFFICE EQUIPMENT               | 500            | 825             | 546              | 980               | 825                       |
| 233 LICENSING/MAINT AGREEMENTS     | 4,869          | 5,523           | 4,869            | 4,869             | 5,525                     |
| 261 MILEAGE                        | 1,201          | 1,150           | 181              | 1,000             | 1,150                     |
| 263 MEALS & LODGING                | 366            | 500             | 214              | 400               | 500                       |
| 264 REGISTRATION                   | 2,207          | 3,054           | 1,299            | 2,400             | 2,400                     |
| TOTAL CONTRACTUAL SERVICES         | 12,023         | 14,368          | 8,829            | 13,093            | 13,750                    |
| 311 OFFICE SUPPLIES/PRINTING       | 1,878          | 2,500           | 375              | 2,000             | 2,500                     |
| 316 COMPUTER SOFTWARE              |                | 1,725           | 1,725            | 1,725             | 1,725                     |
| 323 MEMBERSHIP DUES                | 1,260          | 1,375           | 1,290            | 1,290             | 1,300                     |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 3,499          | 6,717           | 3,293            | 6,700             | 6,750                     |
| 342 CENTRAL GARAGE LABOR CHARGES   | 6,533          | 6,788           | 1,680            | 6,000             | 6,800                     |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 2,300          | 2,293           | 1,247            | 2,200             | 2,300                     |
| 361 SMALL TOOLS                    | 1,533          | 1,200           | 1,362            | 1,362             | 1,200                     |
| 362 OFFICE FURNITURE & EQUIPMENT   | 60             | 225             |                  |                   |                           |
| 363 COMPUTER HARDWARE              |                | 1,964           | 1,835            | 1,964             | 2,600                     |
| 385 BATTERIES                      | 343            | 270             | 111              | 270               | 300                       |
| TOTAL MATERIALS AND SUPPLIES       | 17,406         | 25,057          | 12,918           | 23,511            | 25,475                    |
| 913 DEPR SERVICE VEHICLES          | 4,824          | 4,825           |                  | 4,825             | 4,825                     |
| 919 DEPR OTHER EQUIPMENT           | 6,732          | 6,685           |                  | 6,985             | 6,985                     |
| 934 OTHER CHARGE BACKS             | 220,067-       | 238,939-        | 58,124-          | 238,939-          | 282,780-                  |
| TOTAL OTHER                        | 208,511-       | 227,429-        | 58,124-          | 227,129-          | 270,970-                  |
| DEPARTMENT TOTAL                   | 1,139,254      | 1,368,832       | 641,133          | 1,278,565         | 1,289,978                 |

## **PUBLIC WORKS - FLEET MAINTENANCE**

The Fleet Maintenance Division of the Public Works Department performs the majority of the preventative maintenance, diagnostic repair work, and fabrication for approximately 500 pieces of equipment for the Public Works Divisions of Engineering, Municipal Office Building, Parks, Street, Waste and other City of Kenosha Departments, such as Administration, Airport, Election and Museum. This division also provides maintenance, recovery services, and support for the Transit, Police and Fire Departments, if requested.

### ***Responsibilities/Activities***

Fleet Maintenance maintains a high level of equipment availability, reliability and longevity through the utilization of our Fleet Maintenance program and support from a skilled and dedicated staff. Fleet Maintenance personnel are available 24 hours a day, seven days a week to assist and aid City departments with their fleet issues and during emergencies. Fleet Maintenance assists City departments/divisions with new equipment purchases by providing the informational resources for appropriate equipment purchase and utilization. Since technologies are constantly changing and evolving, fleet mechanics and staff are offered specialized training opportunities in their fields to enhance skills and knowledge about various types of City equipment.

Fleet Maintenance communicates and provides feedback to all departments regarding equipment status and provides solutions and suggestions for improving fleet efficiency. Fleet management staff may outsource specialized work if it is in the best interests of the customer with regard to budget and/or time. It also assists and advises in problem solving or finding solutions for fleet equipment or projects. Fleet Maintenance participates in the development and implementation of the Capital Improvement Project Budget equipment replacement, provides necessary information to help develop a satisfactory, cost effective and workable equipment replacement plan, and assists in creating specifications.

The major activities of Fleet Maintenance are to perform equipment repairs and preventative maintenance for all departments/divisions; coordinate Fleet activities with departments for the purpose of minimizing downtime by effective scheduling and prioritizing repairs/maintenance; offer low-cost towing/recovery services, which are available 24 hours a day, seven days a week through the use of city-owned light duty and heavy duty recovery equipment; provide City departments with bi-monthly maintenance reports for scheduling required equipment services; provide support to the Street Division during snow and ice removal operations; and stock and maintain an inventory of parts and supplies for general/specific applications of light and heavy duty equipment.

### ***Funded Full-Time Positions***

|   | <u>2010</u> | <u>2011</u> | <u>Adopted<br/>2012</u> |
|---|-------------|-------------|-------------------------|
| Superintendent of Fleet Maintenance                 | 1.0         | 1.0         | 1.0                     |
| Supervisor – Fleet Maintenance & Central Stores (1) | 0.5         | 0.5         | 0.5                     |
| Mechanic II   | 8.0         | 8.0         | 8.0                     |
| Stock room Clerk (1)                                | 0.5         | 0.5         | 0.5                     |
| <br>  |             |             |                         |
| Total Funded  | <u>10.0</u> | <u>10.0</u> | <u>10.0</u>             |

*(1) Positions are budgeted 50% Fleet Maintenance, 50% Central Stores.*



CENTRAL GARAGE FUND  
 MISCELLANEOUS REVENUES  
 MISCELLANEOUS REVENUES

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                    | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| INTERNAL SERVICE FUND CHA          |                            |                              |  |                               |   |
| 49201 INTER - FUND SERVICE CHARGES | 995,134-                   | 977,643-                     | 429,017-                               | 962,990-                      | 965,490-                                |
| **INTERNAL SERVICE FUND CHA        | 995,134-                   | 977,643-                     | 429,017-                               | 962,990-                      | 965,490-                                |
| ***CENTRAL GARAGE FUND             | 995,134-                   | 977,643-                     | 429,017-                               | 962,990-                      | 965,490-                                |

632 CENTRAL GARAGE FUND  
09 OTHER

1 CENTRAL EQUIPMENT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 CENTRAL EQUIPMENT            |                |                 |                  |                   |                           |
| 111 SALARIES-PERMANENT REGULAR     | 130,757        | 134,560         | 66,569           | 134,560           | 134,560                   |
| 121 WAGES PERMANENT REGULAR        | 398,834        | 401,700         | 179,241          | 385,000           | 401,700                   |
| 131 OVERTIME                       | 9,153          | 15,000          | 19,905           | 31,900            | 15,000                    |
| 135 LONGEVITY                      | 1,920          | 2,035           | 920              | 1,860             | 1,880                     |
| 136 SHIFT DIFFERENTIAL             | 427            | 450             | 522              | 600               | 450                       |
| 141 TOOL ALLOWANCE                 | 4,750          | 4,800           | 2,100            | 4,000             | 4,800                     |
| 146 PRODUCTIVITY INCENTIVE         | 1,750          | 2,500           | 250              | 1,000             |                           |
| 151 WRS/RETIREMENT                 | 60,288         | 65,088          | 31,266           | 61,700            | 32,948                    |
| 152 F.I.C.A.                       | 33,715         | 34,792          | 16,570           | 34,700            | 34,624                    |
| 155 HEALTH INSURANCE EXPENSE       | 201,600        | 184,800         | 120,900          | 184,800           | 217,200                   |
| 156 GROUP LIFE INSURANCE           | 2,277          | 2,350           | 1,310            | 2,250             | 2,350                     |
| 158 MEDICARE CONTRIBUTION          | 7,884          | 8,145           | 3,875            | 8,110             | 8,103                     |
| TOTAL PERSONAL SERVICES            | 853,355        | 856,220         | 443,428          | 850,480           | 853,615                   |
| 219 OTHER PROFESSIONAL SERVICES    |                |                 |                  | 300               | 300                       |
| 221 ELECTRICAL                     | 15,113         | 17,500          | 8,490            | 16,000            | 17,500                    |
| 222 NATURAL GAS                    | 14,146         | 20,000          | 8,954            | 17,000            | 20,000                    |
| 224 WATER                          | 739            | 900             | 366              | 800               | 900                       |
| 225 TELE-LONG DISTANCE/LOCAL CALLS | 573            | 800             | 457              | 800               | 975                       |
| 226 CELLULAR/WIRELESS SERVICE COST | 177            | 19              | 19               | 20                |                           |
| 227 TELEPHONE - EQUIPMENT/OTHER    | 1,254          | 1,126           | 451              | 1,500             | 1,110                     |
| 231 COMMUNICATIONS EQUIPMENT       | 525            | 600             | 273              | 600               | 600                       |
| 232 OFFICE EQUIPMENT               | 721            |                 |                  |                   |                           |
| 235 EQUIPMENT REPAIRS/MAINT.       | 5,745          | 5,000           | 4,667            | 5,500             | 6,000                     |
| 241 HEATING & AIR CONDITIONING     | 3,712          | 1,700           |                  | 1,700             | 2,000                     |
| 246 OTHER BLDG MAINTENANCE         | 949            | 3,500           | 775              | 2,500             | 3,500                     |
| 259 OTHER                          | 4,978          | 5,500           | 2,144            | 5,300             | 5,500                     |
| 261 MILEAGE                        | 799            | 700             | 167              | 600               | 600                       |
| 263 MEALS & LODGING                | 596            | 450             | 70               | 400               | 400                       |
| 264 REGISTRATION                   | 640            | 1,500           | 675              | 1,500             | 1,500                     |
| TOTAL CONTRACTUAL SERVICES         | 50,667         | 59,295          | 27,508           | 54,520            | 60,885                    |
| 311 OFFICE SUPPLIES/PRINTING       | 2,042          | 2,600           | 2,065            | 2,500             | 2,000                     |
| 322 SUBSCRIPTIONS & BOOKS          | 3,171          | 3,500           | 1,500            | 3,500             | 1,500                     |
| 341 VEHICLE FUEL CHARGE/OIL/ETC    | 2,607          | 2,500           | 1,491            | 3,000             | 3,000                     |
| 343 CENT.GARAGE-PARTS&MAT. CHARGES | 4,636          | 1,500           | 2,214            | 3,000             | 2,000                     |
| 344 OUTSIDE MATERIAL & LABOR       | 12             | 1,000           |                  | 500               | 3,000                     |
| 361 SMALL TOOLS                    | 1,886          | 1,700           | 566              | 1,700             | 2,000                     |
| 363 COMPUTER HARDWARE              | 726            |                 |                  |                   |                           |
| 367 CLOTHING & UNIFORM REPLACEMENT | 519            |                 |                  |                   | 400                       |

632 CENTRAL GARAGE FUND  
09 OTHER

1 CENTRAL EQUIPMENT

| DESCRIPTION                        | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 369 OTHER NON CAPITAL EQUIPMENT    |                |                 |                  |                   | 1,700                     |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI | 4,116          | 3,500           | 2,008            | 3,500             | 3,500                     |
| 389 OTHER                          | 5,986          | 8,000           | 4,475            | 7,000             | 8,000                     |
| 393 PARTS, SUPPLIES, ETC.          | 13,803-        |                 |                  |                   |                           |
| TOTAL MATERIALS AND SUPPLIES       | 11,898         | 24,300          | 14,319           | 24,700            | 27,100                    |
| 575 SHOP EQUIPMENT                 |                |                 |                  |                   | 23,000                    |
| TOTAL CAPITAL OUTLAY-PURCHASE      |                |                 |                  |                   | 23,000                    |
| 913 DEPR SERVICE VEHICLES          | 3,004          | 3,005           |                  |                   |                           |
| 916 DEPR BLDGS & MAINTENANCE AREA  | 14,279         | 14,192          |                  | 14,366            | 14,366                    |
| 917 DEPR LAND IMPROVEMENTS         | 9,026          | 9,026           |                  | 9,026             | 9,026                     |
| 919 DEPR OTHER EQUIPMENT           | 11,604         | 11,605          |                  | 9,898             | 9,898                     |
| TOTAL OTHER                        | 37,913         | 37,828          |                  | 33,290            | 33,290                    |
| DEPARTMENT TOTAL                   | 953,833        | 977,643         | 485,255          | 962,990           | 997,890                   |

## CIVIC CENTER BUILDING FUND

---

In 1997, the City of Kenosha purchased from the Kenosha Water Utility, the Water Center facility, currently known as the Civic Center Building. In 2011, the City and the Kenosha Public Library reviewed and extended the Library's lease for space in this building.

The City leases space to the Kenosha Public Library for administrative offices, support service functions, and miscellaneous library storage.

The City also leases to the Kenosha Area Tourism Corporation for commercial office space.

| CIVIC CENTER OCCUPANCY                               | SQUARE FOOTAGE |
|--|----------------|
| <b>BASEMENT</b>                                      |                |
| Kenosha Public Library (incl. Delivery area)         | 4,640          |
| City of Kenosha (storage)                            | 1,816          |
| <b>FIRST FLOOR</b>                                   |                |
| Kenosha Public Library                               | 2,614          |
| Kenosha Area Convention & Visitors Bureau            | 2,200          |
| Meeting Room   | 700            |
| <b>SECOND FLOOR</b>                                  |                |
| Kenosha Public Library                               | 4,707          |
| Vacant Area  | 3,200          |
| <b>THIRD FLOOR</b>                                   |                |
| Kenosha Public Library                               | 2,296          |
| <b>TOTAL USEABLE SPACE<br/>CIVIC CENTER BUILDING</b> | <b>22,173</b>  |

CIVIC CENTER BUILDING  
 NON-GOVERNMENTAL GRANTS  
 NON-GOVERNMENTAL GRANTS

2012 GENERAL FUND OPERATING BUDGET - REVENUES

|                                      | 2010<br>ACTUAL<br>REVENUES | 2011<br>BUDGETED<br>REVENUES | 2011<br>ACTUAL<br>RECEIVED<br>06/30/11 | 2011<br>ESTIMATED<br>REVENUES | 2012<br>ADOPTED<br>BUDGETED<br>REVENUES |
|--------------------------------------|----------------------------|------------------------------|--|-------------------------------|---|
| CIVIC CENTER BUILDING REV            |                            |                              |  |                               |   |
| 47501 LEASE-KENO PUBLIC LIBRARY      | 104,178-                   | 149,500-                     | 107,303-                               | 149,500-                      | 149,500-                                |
| 47502 LEASE - KENO AREA TOURISM CORP | 33,942-                    | 34,960-                      | 14,387-                                | 34,960-                       | 36,008-                                 |
| **CIVIC CENTER BUILDING REV          | 138,120-                   | 184,460-                     | 121,690-                               | 184,460-                      | 185,508-                                |
| ***CIVIC CENTER BUILDING             | 138,120-                   | 184,460-                     | 121,690-                               | 184,460-                      | 185,508-                                |

633 CIVIC CENTER BUILDING  
09 OTHER

1 CIVIC CENTER BUILDING EXPENSE

| DESCRIPTION                         | ACTUAL<br>2010 | REVISED<br>2011 | 6 MO YTD<br>6/11 | ESTIMATED<br>2011 | 2012<br>ADOPTED<br>BUDGET |
|-------------------------------------|----------------|-----------------|------------------|-------------------|---------------------------|
| 50101 CIVIC CENTER BUILDING EXPENSE |                |                 |                  |                   |                           |
| 221 ELECTRICAL                      | 33,094         | 31,000          | 14,483           | 31,000            | 31,000                    |
| 222 NATURAL GAS                     | 14,004         | 24,000          | 11,216           | 24,000            | 24,000                    |
| 223 STORM WATER UTILITY             | 666            | 700             | 347              | 700               | 700                       |
| 224 WATER                           | 1,015          | 1,350           | 406              | 1,200             | 1,200                     |
| 241 HEATING & AIR CONDITIONING      | 4,503          | 3,400           | 1,585            | 3,500             | 3,500                     |
| 242 ELEVATOR                        | 3,637          | 3,750           | 3,812            | 3,825             | 3,825                     |
| 243 CLEANING CONTRACT-BLDG          | 13,008         | 13,010          | 5,420            | 13,010            | 13,010                    |
| 244 PAINTING & CARPETING            | 2,010          |                 |                  |                   |                           |
| 245 ROOF REPAIRS                    | 1,000          | 1,000           |                  | 1,000             | 1,000                     |
| 246 OTHER BLDG MAINTENANCE          | 1,555          | 1,800           | 1,366            | 1,800             | 1,800                     |
| 249 OTHER GROUNDS MAINTENANCE       | 1,820          | 1,500           | 351              | 2,000             | 2,000                     |
| 253 WASTE DISPOSAL CHARGES          | 912            | 900             | 494              | 900               | 900                       |
| 259 OTHER                           | 6,380          | 8,000           | 7,085            | 8,000             | 8,000                     |
| 271 STATE INS POLICY FIRE&EXT COV   | 1,600          | 4,300           | 2,967            | 3,000             | 3,000                     |
| 277 BOILER INSURANCE                | 236            | 275             | 201              | 250               | 250                       |
| TOTAL CONTRACTUAL SERVICES          | 85,440         | 94,985          | 49,733           | 94,185            | 94,185                    |
| 382 HOUSEKEEPING-JANITORIAL SUPPLI  | 1,416          | 1,430           | 805              | 1,430             | 1,430                     |
| TOTAL MATERIALS AND SUPPLIES        | 1,416          | 1,430           | 805              | 1,430             | 1,430                     |
| 583 BUILDING IMPROVEMENTS           |                |                 | 9,800            | 9,800             |                           |
| TOTAL CAPITAL OUTLAY-PURCHASE       |                |                 | 9,800            | 9,800             |                           |
| 662 INTER FUND TRANSFER - OUT       | 26,296         | 89,500          |                  |                   | 189,500                   |
| TOTAL CONTRIBUTIONS TO OTHER        | 26,296         | 89,500          |                  |                   | 189,500                   |
| DEPARTMENT TOTAL                    | 113,152        | 185,915         | 60,338           | 105,415           | 285,115                   |

(This page left blank intentionally.)

## 2012 CAPITAL OUTLAY SUMMARY

|                                |                                     | Adopted<br>2012 |
|--------------------------------|-------------------------------------|-----------------|
| <b>INFORMATION TECHNOLOGY</b>  |                                     |                 |
| 110-01-51102-539               | Switch upgrade/City Hall            | 20,000          |
| 110-01-51102-539               | Assessor's server/software          | 15,000          |
| 110-01-51102-539               | Virtual machine/Windows (2)         | 20,000          |
| 110-01-51102-539               | UPS, monitors, etc                  | 20,000          |
| 110-01-51102-539               | Other equipment                     | 10,000          |
| TOTAL IT                       |                                     | 85,000          |
| <br><b>WASTE COLLECTIONS</b>   |                                     |                 |
| 110-03-53116-579               | Permanently Mounted Pressure Washer | 9,000           |
| TOTAL WASTE COLLECTION         |                                     | 9,000           |
| <b>TOTAL GENERAL FUND</b>      |                                     | <b>94,000</b>   |
| <br><b>STORM WATER UTILITY</b> |                                     |                 |
| 501-09-50105-579               | Sewer Pipe Laser                    | 5,000           |
| 501-09-50105-579               | Core Drill                          | 7,200           |
| TOTAL STORM WATER              |                                     | 12,200          |
| <br><b>AIRPORT</b>             |                                     |                 |
| 521-09-50101-579               | Line Driver for Graco paint sprayer | 5,100           |
| TOTAL AIRPORT                  |                                     | 5,100           |
| <br><b>CENTRAL GARAGE</b>      |                                     |                 |
| 632-09-50101-575               | Permanently Mounted Pressure Washer | 8,000           |
| 632-09-50101-575               | Above ground 2 post lift            | 15,000          |
| TOTAL CENTRAL GARAGE           |                                     | 23,000          |
| <b>TOTAL OTHER FUNDS</b>       |                                     | <b>40,300</b>   |



**SUMMARY OF OBJECT CODE 362 – 2012 ADOPTED BUDGET**

---

---

|                                |                                  | Object Code<br>362 |
|--------------------------------|----------------------------------|--------------------|
| <b>PARKS</b>                   |                                  |                    |
| 110-05-55109                   | Chair Mat                        | 100                |
| <b>TOTAL GENERAL FUND</b>      |                                  | <b>100</b>         |
| <br><b>STORM WATER UTILITY</b> |                                  |                    |
| 501-09-50101                   | Chair                            | 300                |
| 501-09-50103                   | Vehicle Accessories for Netbooks | 500                |
| <b>TOTAL STORM WATER</b>       |                                  | <b>800</b>         |
| <b>TOTAL OTHER FUNDS</b>       |                                  | <b>800</b>         |

**SUMMARY OF OBJECT CODE 369 – 2012 ADOPTED BUDGET**

---

---

|                           |   | Object Code<br>369 |
|---------------------------|---|--------------------|
| <b>POLICE</b>             |   |                    |
| 110-02-52103              | Cages, Light Bars and Sirens                      | 3,500              |
| 110-02-52106              | Traps, Kennels, Snares, Etc.                      | 3,000              |
| TOTAL POLICE              |   | <u>6,500</u>       |
| <b>FIRE</b>               |   |                    |
| 110-02-52203              | Facepiece Pouch – 16                              | 175                |
| 110-02-52203              | SCBA Facepiece – 3                                | 3,250              |
| 110-02-52203              | Head Set Replacement                              | 4,050              |
| 110-02-52203              | Miscellaneous Radio Parts                         | 1,500              |
| 110-02-52203              | Radio Repair Tools and Test Equipment             | 1,100              |
| 110-02-52203              | Motorola License Renewal – 2                      | 800                |
| 110-02-52203              | Repeater Tune Up – 2                              | 1,000              |
| 110-02-52203              | ASME Bottles – Station 3 & 4                      | 14,200             |
| 110-02-52206              | Safety Materials                                  | 500                |
| TOTAL FIRE                |   | <u>26,575</u>      |
| <b>PARKS</b>              |   |                    |
| 110-05-55102              | Groomer Lift Arm Assembly and Replacement Brushes | 4,500              |
| 110-05-55108              | Plastic Picnic Table -5                           | 3,350              |
| 110-05-55108              | Drum Can  | 2,000              |
| 110-05-55108              | Picnic Grills                                     | 1,000              |
| 110-05-55109              | Lawn Mowers, Blowers, and Hand Held Sprayers      | 6,800              |
| TOTAL PARKS               |   | <u>17,650</u>      |
| <b>TOTAL GENERAL FUND</b> |   | <b>50,725</b>      |

**SUMMARY OF OBJECT CODE 369 – 2012 ADOPTED BUDGET**

---

---

|                                   |   | Object Code<br>369 |
|-----------------------------------|---|--------------------|
| <b>EMERGENCY MEDICAL SERVICES</b> |   |                    |
| 206-02-52205                      | EKG Patient Monitor Cable – 8           | 600                |
| 206-02-52205                      | Prosplint Kits                          | 400                |
| 206-02-52205                      | EKG Trunk Cable – 2                     | 350                |
| 206-02-52205                      | Ferno Proflexx Stretcher Replacement    | 4,250              |
| 206-02-52205                      | Miscellaneous Replacement Equipment     | 5,400              |
| TOTAL EMS                         |   | <u>11,000</u>      |
| <b>STORM WATER UTILITY</b>        |   |                    |
| 501-09-50105                      | Trash pump                              | 2,500              |
| 501-09-50106                      | Other misc. equipment                   | 600                |
| TOTAL STORM WATER UTILITY         |   | <u>3,100</u>       |
| <b>TRANSIT</b>                    |   |                    |
| 520-09-50106                      | D.E.F. Pump & hose reel for buses       | 2,000              |
| TOTAL TRANSIT                     |   | <u>2,000</u>       |
| <b>CENTRAL GARAGE</b>             |   |                    |
| 632-09-50101                      | Wheel Dollies For Towing Small Tractors | 1,700              |
| TOTAL CENTRAL GARAGE              |   | <u>1,700</u>       |
| <b>TOTAL OTHER FUNDS</b>          |   | <b>17,800</b>      |

## 2012 PERSONAL SERVICES - OVERTIME SUMMARY

|                           | 2011<br>Adopted<br>Budget | 2012<br>Adopted<br>Budget |
|---------------------------|---------------------------|---------------------------|
| Budget/Financial Services | 4,500                     | 5,000                     |
| Community Development     | 1,000                     | 1,000                     |
| Elections                 | 2,500                     | 3,500                     |
| <u>Fire Department</u>    |                           |                           |
| Suppression               | 270,000                   | 270,000                   |
| Prevention                | 15,000                    | 15,000                    |
| Training & Education      | 50,000                    | 50,000                    |
| Total Fire                | 335,000                   | 335,000                   |
| Legal                     | 1,000                     | 6,000                     |
| Parks                     | 26,535                    | 26,330                    |
| <u>Police Department</u>  |                           |                           |
| Investigations            | 100,000                   | 100,000                   |
| Patrol                    | 360,000                   | 360,000                   |
| Support Services          | -                         | 11,500                    |
| Planning & Training       | 40,000                    | 40,000                    |
| Street Crimes Unit        | 60,000                    | 60,000                    |
| Community Services        | 18,000                    | 18,000                    |
| Total Police              | 578,000                   | 589,500                   |

## 2012 PERSONAL SERVICES - OVERTIME SUMMARY

|                                | 2011<br>Adopted<br>Budget | 2012<br>Adopted<br>Budget |
|--------------------------------|---------------------------|---------------------------|
|                                |                           |                           |
| <u>Public Works Department</u> |                           |                           |
| Municipal Building             | 5,000                     | 5,000                     |
| Administration                 | 1,000                     | -                         |
| Street Division                | 155,000                   | 155,000                   |
| Waste Collections              | 58,870                    | 68,327                    |
| Solid Waste Disposal           | 5,553                     | 7,071                     |
| Total Public Works             | 225,423                   | 235,398                   |
| <b>TOTAL GENERAL FUND</b>      | <b>1,173,958</b>          | <b>1,201,728</b>          |
| Recycling                      | 16,358                    | 19,170                    |
| Yard Waste                     | 1,400                     | 1,400                     |
| Emergency Medical Services     | 205,000                   | 205,000                   |
| Storm Water Utility            | 22,300                    | 22,300                    |
| Transit                        | 126,058                   | 126,148                   |
| Airport                        | 24,000                    | 24,000                    |
| Golf Course                    | 9,250                     | 5,220                     |
| Engineering                    | 34,850                    | 34,850                    |
| Central Garage                 | 15,000                    | 15,000                    |
| <b>TOTAL OTHER FUNDS</b>       | <b>454,216</b>            | <b>453,088</b>            |

## 2012 PERSONAL SERVICES - TEMPORARY & SEASONAL SUMMARY

|                                      | 2011<br>Adopted<br>Budget | 2012<br>Adopted<br>Budget |
|--------------------------------------|---------------------------|---------------------------|
| Assessing                            | 7,587                     | 2,890                     |
| Board of Review                      | 1,204                     | 1,810                     |
| Budget/Financial Services            | 31,000                    | -                         |
| City Clerk                           | 17,582                    | 2,410                     |
| Elections                            | 46,550                    | 91,500                    |
| Community Development                | 14,184                    | 6,960                     |
| Legal                                | 20,520                    | 20,520                    |
| Mail                                 | 16,001                    | -                         |
| <u>Parks Division</u>                |                           |                           |
| Administration                       | 6,900                     | -                         |
| Parks                                | 605,570                   | 500,229                   |
| Total Parks                          | 612,470                   | 500,229                   |
| <u>Police Department</u>             |                           |                           |
| Auxiliary Services (Crossing Guards) | 155,060                   | 153,080                   |
| Community Services                   | 17,530                    | 17,530                    |
| Total Police                         | 172,590                   | 170,610                   |

## 2012 PERSONAL SERVICES - TEMPORARY & SEASONAL SUMMARY

|                                | 2011<br>Adopted<br>Budget | 2012<br>Adopted<br>Budget |
|--------------------------------|---------------------------|---------------------------|
|                                |                           |                           |
| <u>Public Works Department</u> |                           |                           |
| Administration                 | 6,000                     | -                         |
| Street Division                | 44,800                    | 44,800                    |
| Waste Collections              | 92,450                    | 46,149                    |
| Total Public Works             | 143,250                   | 90,949                    |
| <b>TOTAL GENERAL FUND</b>      | <b>1,082,938</b>          | <b>887,878</b>            |
| Recycling                      | 7,800                     | 7,800                     |
| Yard Waste                     | 68,000                    | 68,000                    |
| Storm Water Utility            | 97,155                    | 84,600                    |
| Transit                        | 227,800                   | 185,750                   |
| Airport                        | 118,869                   | -                         |
| Golf Course                    | 84,800                    | 66,420                    |
| Engineering                    | 25,264                    | 44,400                    |
| <b>TOTAL OTHER FUNDS</b>       | <b>629,688</b>            | <b>456,970</b>            |

(This page left blank intentionally.)



## BUDGET HISTORY – BY MAJOR FUNCTION

|      | Total<br>Adopted<br>Budget | General<br>Government | Police<br>Protection | Fire<br>Protection | Other<br>Public<br>Safety | Public<br>Works &<br>Sanitation | Health    | Parks &<br>Culture | Debt<br>Service | Other     |
|------|----------------------------|-----------------------|----------------------|--------------------|---------------------------|---------------------------------|-----------|--------------------|-----------------|-----------|
| 2003 | 63,665,281                 | 6,099,468             | 19,906,375           | 10,344,196         | 1,264,030                 | 8,311,095                       | 951,837   | 4,168,769          | 9,000,000       | 3,619,511 |
| 2004 | 63,326,219                 | 6,268,414             | 19,630,630           | 10,072,944         | 1,291,196                 | 8,187,482                       | 963,000   | 4,162,106          | 9,300,000       | 3,450,447 |
| 2005 | 65,038,930                 | 6,468,384             | 20,436,049           | 10,135,423         | 1,427,365                 | 8,224,807                       | 1,117,200 | 4,088,258          | 9,237,700       | 3,903,744 |
| 2006 | 66,676,639                 | 6,378,143             | 21,463,380           | 10,895,700         | 1,436,892                 | 8,986,265                       | 1,164,697 | 4,429,355          | 7,956,579       | 3,965,628 |
| 2007 | 68,813,198                 | 6,193,176             | 21,706,494           | 10,628,827         | 1,464,061                 | 7,519,180                       | 1,211,607 | 4,245,084          | 8,351,803       | 7,492,966 |
| 2008 | 70,403,592                 | 6,314,732             | 23,073,951           | 11,156,484         | 1,566,459                 | 8,038,425                       | 1,398,776 | 4,179,469          | 8,075,233       | 6,600,063 |
| 2009 | 71,561,315                 | 6,483,419             | 25,341,595           | 12,071,986         | 1,512,516                 | 8,881,693                       | 1,337,234 | 3,859,085          | 7,499,567       | 4,574,220 |
| 2010 | 70,987,333                 | 6,350,813             | 25,998,824           | 12,028,021         | 1,437,516                 | 8,835,534                       | 1,430,234 | 3,554,471          | 7,541,504       | 3,810,416 |
| 2011 | 72,340,778                 | 6,332,581             | 26,996,495           | 12,397,300         | 1,355,619                 | 8,634,513                       | 1,411,234 | 3,388,475          | 8,072,830       | 3,751,731 |
| 2012 | 70,857,318                 | 7,166,679             | 26,779,003           | 12,615,444         | -                         | 8,119,560                       | 873,166   | 3,005,268          | 8,353,356       | 3,944,842 |

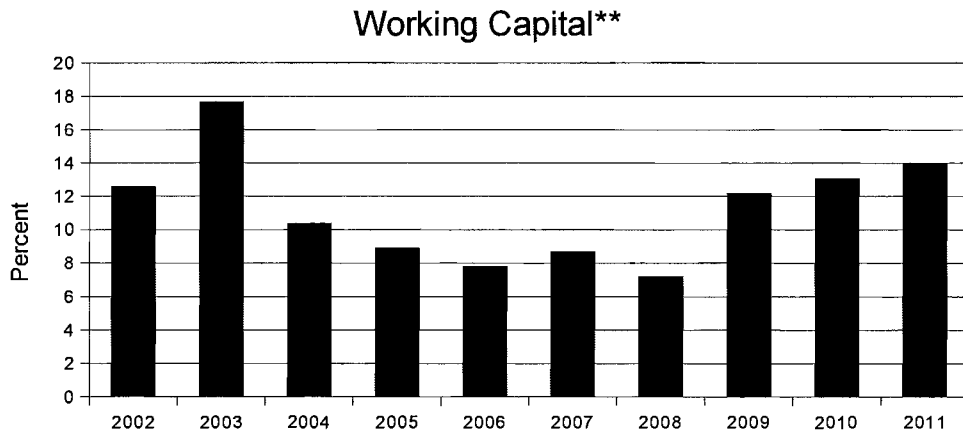
Note: - Health function includes animal control costs and a contribution to the County for health services.

For the 2012 budget animal control was shifted to the Police Department. Also the Department of Neighborhood Services & Inspections under Other Public Safety was combined with the Department of City Development to form the new department of Community Development & Inspections under General Government.

## FUND BALANCE

| 12/31 | Fund Balance |           |                 | Subsequent Year's Budget | Working Capital as a Percent of Budget |
|-------|--------------|-----------|-----------------|--------------------------|--|
|       | Total        | Reserved  | Working Capital |                          |  |
| 2002  | 14,373,660   | 6,352,902 | 8,020,676       | 63,665,281               | 12.6%                                  |
| 2003  | 16,594,742   | 5,405,767 | 11,188,975      | 63,326,219               | 17.7%                                  |
| 2004  | 14,534,252   | 7,787,547 | 6,746,705       | 65,038,930               | 10.4%                                  |
| 2005  | 10,862,891   | 4,920,542 | 5,942,349       | 66,676,639               | 8.9%                                   |
| 2006  | 10,681,795   | 5,322,059 | 5,359,736       | 68,813,198               | 7.8%                                   |
| 2007  | 10,585,159   | 4,470,871 | 6,114,288       | 70,403,592               | 8.7%                                   |
| 2008  | 7,327,947    | 2,142,084 | 5,185,863       | 71,561,315               | 7.2%                                   |
| 2009  | 10,070,022   | 1,431,526 | 8,638,496       | 70,987,333               | 12.2%                                  |
| 2010  | 10,959,305   | 1,502,410 | 9,456,895       | 72,340,778               | 13.1%                                  |
| 2011* | 11,427,986   | 1,502,410 | 9,925,576       | 70,857,318               | 14.0%                                  |

\*Estimated Fund Balance



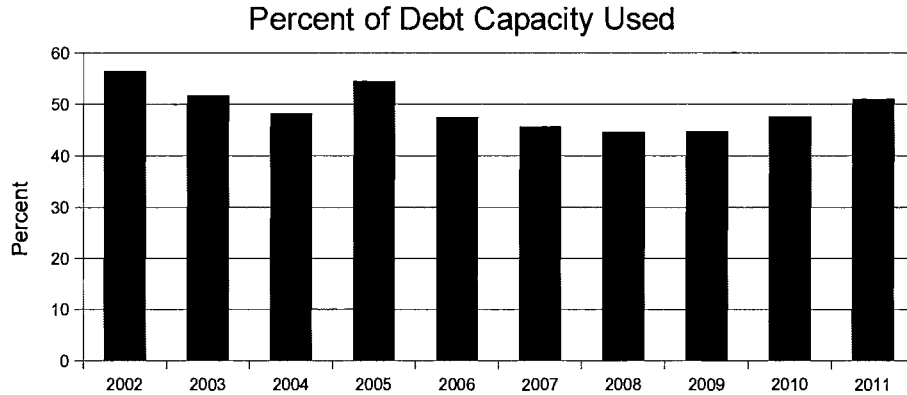
\*\* Working Capital shown as a percent of Subsequent Year's Budget on Graph

Note: Prior to 2009, the schedule was presented on a cash basis, after 2009 the schedule has been presented on an accrual basis.

## OUTSTANDING DEBT AND DEBT RATIOS

|       | Outstanding<br>Debt 12/31<br>(000) | Equalized<br>Values, 1/1<br>(000) | Debt as a<br>Percent of<br>Equalized<br>Values | Population | Debt<br>Per Capita | Legal<br>Debt<br>Capacity | Percent of<br>Legal Debt<br>Capacity<br>Used |
|-------|------------------------------------|-----------------------------------|--|------------|--------------------|---------------------------|--|
| 2002  | 123,510.1                          | 4,371,085                         | 2.83%  | 91,853     | 1,344.65           | 218,554.3                 | 56.5%  |
| 2003  | 122,396.9                          | 4,731,960                         | 2.59%  | 92,073     | 1,329.35           | 236,598.0                 | 51.7%  |
| 2004  | 124,037.9                          | 5,149,078                         | 2.41%  | 92,808     | 1,336.50           | 257,453.9                 | 48.2%  |
| 2005  | 154,142.3                          | 5,659,982                         | 2.72%  | 93,785     | 1,643.57           | 282,999.1                 | 54.5%  |
| 2006  | 147,804.7                          | 6,218,398                         | 2.38%  | 94,450     | 1,564.90           | 310,919.9                 | 47.5%  |
| 2007  | 150,762.3                          | 6,593,677                         | 2.29%  | 95,530     | 1,578.17           | 329,683.9                 | 45.7%  |
| 2008  | 151,225.1                          | 6,770,637                         | 2.23%  | 95,910     | 1,576.74           | 338,531.9                 | 44.7%  |
| 2009  | 152,367.6                          | 6,799,689                         | 2.24%  | 96,000     | 1,587.16           | 339,984.5                 | 44.8%  |
| 2010  | 152,584.9                          | 6,405,483                         | 2.38%  | 96,400     | 1,582.83           | 320,274.2                 | 47.6%  |
| 2011* | 153,170.2                          | 6,011,116                         | 2.55%  | 99,450     | 1,540.17           | 300,555.8                 | 51.0%  |

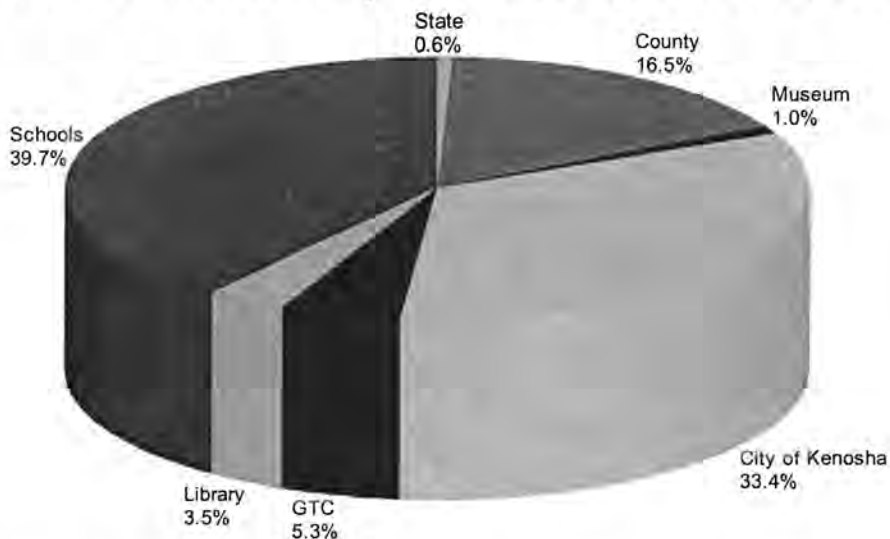
\*Outstanding as of date of budget publication



## COMPARATIVE TAX LEVIES\*

|                              | 2008               | 2009               | 2010               | 2011               | 2012               |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Kenosha Unified Schools      | 54,935,019         | 58,494,782         | 61,099,778         | 66,459,521         | 64,821,934         |
| County of Kenosha            | 24,475,252         | 25,331,315         | 26,578,877         | 27,247,078         | 27,020,966         |
| State of Wisconsin           | 1,118,987          | 1,149,020          | 1,153,949          | 1,087,048          | 1,020,124          |
| Gateway Technical College    | 7,895,990          | 8,303,926          | 8,717,337          | 8,910,830          | 8,611,240          |
| Library                      | 5,444,771          | 5,314,336          | 5,421,446          | 5,503,521          | 5,677,238          |
| Museum                       | 1,881,123          | 1,889,065          | 1,860,686          | 1,811,396          | 1,634,475          |
| City of Kenosha              | 45,241,826         | 49,105,250         | 51,538,573         | 53,784,142         | 54,580,882         |
| <b>Gross Tax Levy (KUSD)</b> | <b>140,992,968</b> | <b>149,587,694</b> | <b>156,370,646</b> | <b>164,803,536</b> | <b>163,366,859</b> |
| <br>                         |                    |                    |                    |                    |                    |
| Bristol School District #1   | 506,439            | 699,188            | 753,506            | 758,264            | 735,618            |
| Paris School District        | 45,102             | 53,447             | 77,760             | 76,627             | 69,458             |
| Westosha-Bristol             | 325,103            | 397,175            | 505,159            | 507,668            | 481,290            |
| <b>Total Tax Levy</b>        | <b>141,869,612</b> | <b>150,737,504</b> | <b>157,707,071</b> | <b>166,146,095</b> | <b>164,653,225</b> |
| <br>                         |                    |                    |                    |                    |                    |
| Less:                        |                    |                    |                    |                    |                    |
| School Tax Credit            | (8,472,529)        | (9,574,762)        | (9,778,343)        | (9,697,021)        | (9,761,751)        |
| General Property Tax Credit  |                    |                    |                    |                    |                    |
| <b>Net Tax Levy</b>          | <b>133,397,083</b> | <b>141,162,742</b> | <b>147,928,728</b> | <b>156,449,074</b> | <b>154,891,474</b> |

### Distribution of City of Kenosha 2012 Tax Bill



\*Represents year of collection

Note: This table includes amounts collected for City of Kenosha Tax Incremental Districts

## COMPARATIVE TAX LEVIES\* (Continued)

|                             | Comparative Tax Rates |               |               |               |               |
|-----------------------------|-----------------------|---------------|---------------|---------------|---------------|
|                             | 2008                  | 2009          | 2010          | 2011          | 2012          |
| Kenosha Unified Schools     | 8.8117                | 8.9963        | 9.2006        | 11.2622       | 11.0051       |
| County of Kenosha           | 3.8593                | 3.8185        | 3.9191        | 4.5199        | 4.4917        |
| State of Wisconsin          | 0.1764                | 0.1732        | 0.1702        | 0.1803        | 0.1696        |
| Gateway Technical College   | 1.2451                | 1.2517        | 1.2854        | 1.4782        | 1.4314        |
| Library                     | 0.8586                | 0.8011        | 0.7994        | 0.9129        | 0.9437        |
| Museum                      | 0.2966                | 0.2848        | 0.2744        | 0.3005        | 0.2717        |
| City of Kenosha             | 7.1339                | 7.4022        | 7.5995        | 8.9220        | 9.0730        |
| <br>                        |                       |               |               |               |               |
| Gross Tax Rate (KUSD)       | 22.3816               | 22.7278       | 23.2486       | 27.5760       | 27.3862       |
| <br>                        |                       |               |               |               |               |
| Bristol School District #1  | 5.0437                | 5.6764        | 5.7362        | 6.4147        | 6.3238        |
| Paris School District       | 6.3708                | 6.2501        | 8.0886        | 8.5738        | 7.5392        |
| Westosha – Bristol          | 3.0245                | 3.0152        | 3.5834        | 3.9929        | 3.8338        |
| <br>                        |                       |               |               |               |               |
| Gross Tax Rate (Bristol)    | 21.6380               | 22.4230       | 23.3675       | 26.7214       | 26.5387       |
| Gross Tax Rate (Paris)      | 22.9651               | 22.9967       | 25.7199       | 28.8805       | 27.7541       |
| <br>                        |                       |               |               |               |               |
| Less:                       |                       |               |               |               |               |
| School Tax Credit           | (1.336)               | (1.443)       | (1.442)       | (1.6086)      | (1.6227)      |
| General Property Tax Credit | -                     | -             | -             | -             | -             |
| <br>                        |                       |               |               |               |               |
| Net Tax Rate (KUSD)         | 21.0455               | 21.2847       | 21.8065       | 25.9673       | 25.7634       |
| Net Tax Rate (Bristol)      | 20.3018               | 20.9798       | 21.9253       | 25.1128       | 24.9160       |
| Net Tax Rate (Paris)        | 21.6290               | 21.5536       | 24.2778       | 27.2719       | 26.1314       |
| <br>                        |                       |               |               |               |               |
|                             | 01/01/07              | 01/01/08      | 01/01/09      | 01/01/10      | 01/01/11      |
| Assessed Values:            |                       |               |               |               |               |
| Real Estate                 | 6,204,312,700         | 6,485,666,800 | 6,629,275,500 | 5,857,071,100 | 5,841,925,800 |
| Personal Property           | 137,500,600           | 148,183,600   | 152,558,800   | 171,211,000   | 173,813,700   |
| Assessed Values – Total     | 6,341,813,300         | 6,633,850,400 | 6,781,834,300 | 6,028,282,100 | 6,015,739,500 |
| Assessed Values – KUSD      | 6,234,323,400         | 6,502,124,400 | 6,640,861,800 | 5,901,138,200 | 5,890,200,700 |
| Assessed Values – Bristol   | 100,410,400           | 123,174,600   | 131,359,000   | 118,206,600   | 116,325,900   |
| Assessed Values – Paris     | 7,079,500             | 8,551,400     | 9,613,500     | 8,937,300     | 9,212,900     |
| Equalized Values – Total    | 6,593,676,500         | 6,770,637,300 | 6,799,688,900 | 6,405,482,800 | 6,011,116,400 |
| Equalized Values – KUSD     | 6,481,947,010         | 6,636,160,712 | 6,658,381,089 | 6,270,390,307 | 5,884,334,818 |
| Equalized Values – Bristol  | 104,370,763           | 125,746,625   | 131,671,445   | 125,595,720   | 117,869,750   |
| Equalized Values – Paris    | 7,358,727             | 8,729,963     | 9,636,366     | 9,495,973     | 8,911,832     |
| <br>                        |                       |               |               |               |               |
| Assessment Ratio            | 96.18%                | 97.98%        | 99.74%        | 94.11%        | 100.08%       |

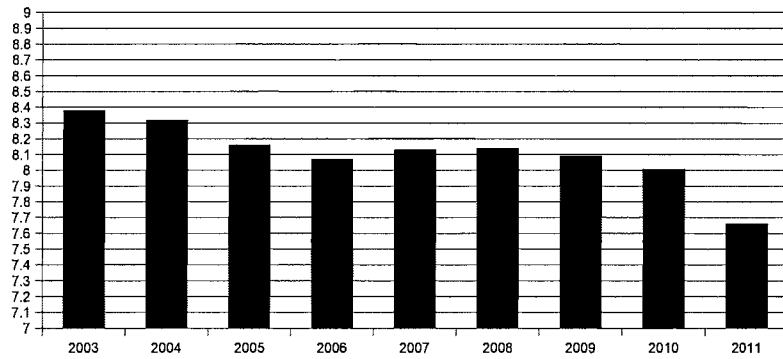
\*Represents year of collection

Note: This table includes amounts collected for City of Kenosha Tax Incremental Districts

## SERVICE LEVELS

|       | Population | Square Miles | Total | Police | Fire  | Public Works | Parks | Water Utility | Transit | Library | All Others |
|-------|------------|--------------|-------|--------|-------|--------------|-------|---------------|---------|---------|------------|
| 2003  | 92,078     | 25.10        | 771.0 | 197.0  | 156.0 | 98.0         | 35.8  | 80.0          | 58.6    | 42.0    | 105.4      |
| 2004  | 92,808     | 25.43        | 773.0 | 197.0  | 156.0 | 98.0         | 35.8  | 80.0          | 58.6    | 43.0    | 103.7      |
| 2005  | 93,785     | 25.43        | 765.0 | 197.0  | 156.0 | 96.0         | 32.8  | 80.0          | 58.6    | 43.0    | 104.6      |
| 2006  | 94,450     | 25.71        | 762.0 | 197.0  | 156.0 | 95.0         | 32.0  | 82.0          | 58.6    | 43.0    | 101.6      |
| 2007  | 95,530     | 25.88        | 776.0 | 203.0  | 156.0 | 99.0         | 31.2  | 83.0          | 58.6    | 43.0    | 102.2      |
| 2008  | 95,910     | 25.56        | 781.0 | 205.0  | 157.0 | 100.0        | 31.2  | 84.0          | 58.6    | 43.0    | 102.2      |
| 2009  | 96,000     | 26.56        | 777.0 | 210.0  | 156.0 | 99.0         | 25.0  | 84.0          | 58.6    | 42.0    | 102.4      |
| 2010  | 96,400     | 26.58        | 772.0 | 209.0  | 156.0 | 96.0         | 25.0  | 84.0          | 58.6    | 42.0    | 101.4      |
| 2011  | 99,450     | 26.61        | 762.0 | 209.0  | 156.0 | 95.0         | 24.0  | 82.0          | 56.6    | 41.0    | 98.4       |
| 2012* | NA         | NA           | 733.0 | 211.0  | 155.0 | 93.0         | 23.0  | 80.0          | 50.6    | 37.0    | 83.4       |

Full Time Employees Per 1,000 Population

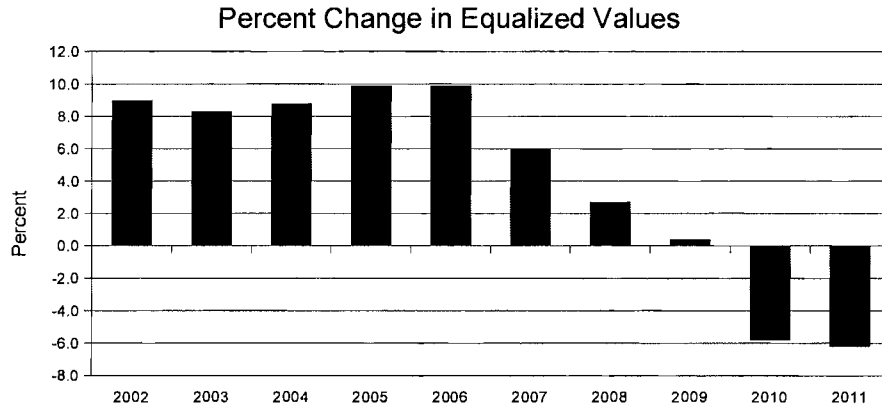


\*Funded Full-Time Positions

## PROPERTY VALUATIONS

(In Thousands)

| Jan 1 | Real Estate                      |            |               |           | Personal Property |           | Percent Change | Total Assessed | Assessment Ratio |
|-------|----------------------------------|------------|---------------|-----------|-------------------|-----------|----------------|----------------|------------------|
|       | Residential Agricultural* Other* | Commercial | Manufacturing | Total     | Total             | Total     |                |                |                  |
| 2002  | 3,054,801                        | 1,048,978  | 148,996       | 4,252,775 | 118,310           | 4,371,085 | 9.0%           | 4,346,974      | 99.45%           |
| 2003  | 3,338,229                        | 1,111,462  | 151,013       | 4,600,704 | 131,256           | 4,731,960 | 8.3%           | 4,444,482      | 93.92%           |
| 2004  | 3,670,734                        | 1,192,175  | 152,389       | 5,015,298 | 133,780           | 5,149,078 | 8.8%           | 5,120,051      | 99.44%           |
| 2005  | 4,076,387                        | 1,299,218  | 151,931       | 5,527,536 | 132,446           | 5,659,982 | 9.9%           | 5,302,827      | 93.69%           |
| 2006  | 4,499,994                        | 1,430,861  | 146,565       | 6,077,420 | 140,978           | 6,218,398 | 9.9%           | 6,194,403      | 99.61%           |
| 2007  | 4,796,602                        | 1,490,601  | 164,663       | 6,451,866 | 141,811           | 6,593,677 | 6.0%           | 6,341,813      | 96.18%           |
| 2008  | 4,845,106                        | 1,608,640  | 167,756       | 6,621,502 | 149,136           | 6,770,638 | 2.7%           | 6,633,850      | 97.98%           |
| 2009  | 4,691,102                        | 1,794,478  | 161,765       | 6,647,345 | 152,344           | 6,799,689 | 0.4%           | 6,781,834      | 99.74%           |
| 2010  | 4,386,070                        | 1,692,757  | 154,363       | 6,233,190 | 172,293           | 6,405,483 | -5.8%          | 6,028,282      | 94.11%           |
| 2011  | 4,092,478                        | 1,599,802  | 145,169       | 5,837,449 | 173,667           | 6,011,116 | -6.2%          | 6,015,739      | 100.08%          |



Source: Wisconsin Department of Revenue

\*2008 was the first year to include Agricultural, Other Property, and Undeveloped.

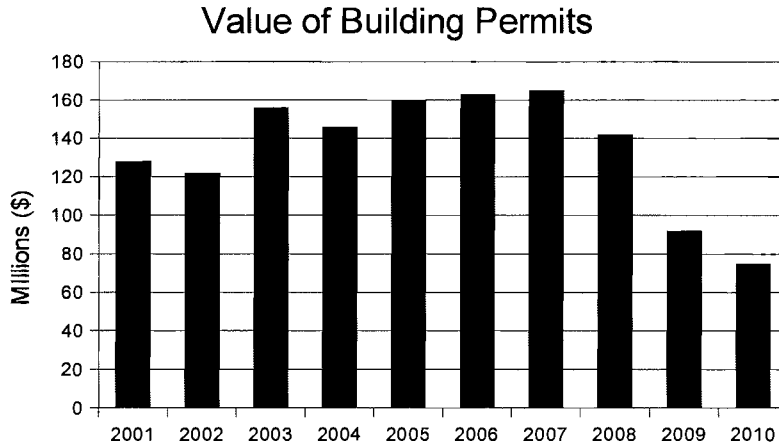
\*2009 was the first year to include Agricultural, Other Property, Undeveloped, and AG Forest.

\*\* Equalized Values include all TIF Districts

## BUILDING PERMITS ISSUED

|      | Total     |                | Single Family |                |                  | Multifamily |                | Commercial & Industrial<br>(\$000) Value) |                         |
|------|-----------|----------------|---------------|----------------|------------------|-------------|----------------|---|-------------------------|
|      | # Permits | \$ Value (000) | # Units       | \$ Value (000) | \$ Value/# Units | # Units     | \$ Value (000) | New                                       | Additions & Alterations |
| 2001 | 5,358     | 128,155        | 195           | 24,054         | 123.4            | 178         | 16,830         | 36,146                                    | 10,039                  |
| 2002 | 5,644     | 122,983        | 205           | 24,258         | 118.3            | 195         | 12,751         | 35,226                                    | 8,348                   |
| 2003 | 6,024     | 156,095        | 215           | 33,382         | 155.3            | 441         | 39,340         | 26,660                                    | 12,748                  |
| 2004 | 6,529     | 146,082        | 303           | 50,538         | 166.8            | 361         | 18,833         | 22,533                                    | 10,743                  |
| 2005 | 6,673     | 160,117        | 357           | 58,655         | 164.3            | 131         | 13,793         | 23,672                                    | 12,292                  |
| 2006 | 6,080     | 163,216        | 331           | 58,960         | 178.1            | 105         | 11,155         | 30,749                                    | 15,649                  |
| 2007 | 5,587     | 165,023        | 273           | 52,074         | 190.7            | 45          | 3,722          | 47,473                                    | 12,281                  |
| 2008 | 4,129     | 141,587        | 136           | 26,433         | 194.4            | 5           | 973            | 45,915                                    | 23,948                  |
| 2009 | 3,727     | 91,935         | 94            | 15,712         | 167.1            | 4           | 1,150          | 3,543                                     | 44,347                  |
| 2010 | 3,691     | 74,623         | 63            | 10,125         | 160.7            | 2           | 6,799          | 11,236                                    | 14,957                  |

Source: City of Kenosha Department of Neighborhood Services & Inspections



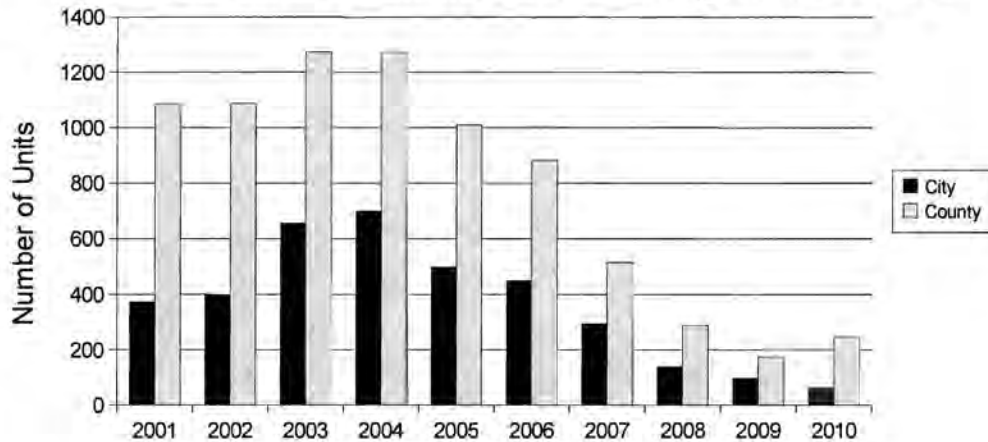


## NEW RESIDENTIAL PERMITS ISSUED AND EXISTING HOME SALES

City of Kenosha and Kenosha County

| Year | New Residential Units |               |              |       |               |              | Existing Homes (County) |                     |                |                        |
|------|-----------------------|---------------|--------------|-------|---------------|--------------|-------------------------|---------------------|----------------|------------------------|
|      | Total                 | City          |              | Total | County        |              | Sales                   | Average Sales Price | Percent Change | Average Days on Market |
|      |                       | Single Family | Multi-Family |       | Single Family | Multi-Family |                         |                     |                |                        |
| 2001 | 373                   | 195           | 178          | 1,086 | 694           | 392          | 1,763                   | 163,100             | 20.87%         | 63                     |
| 2002 | 416                   | 205           | 211          | 1,088 | 701           | 387          | 2,370                   | 153,904             | -5.64%         | 70                     |
| 2003 | 656                   | 215           | 441          | 1,274 | 745           | 529          | 2,868                   | 162,304             | 5.46%          | 91                     |
| 2004 | 700                   | 303           | 397          | 1,273 | 801           | 472          | 2,988                   | 176,544             | 8.77%          | 89                     |
| 2005 | 498                   | 357           | 141          | 1,010 | 807           | 203          | 3,451                   | 195,967             | 11.00%         | 92                     |
| 2006 | 449                   | 331           | 118          | 882   | 646           | 236          | 3,704                   | 200,349             | 2.24%          | 100                    |
| 2007 | 296                   | 273           | 23           | 515   | 495           | 20           | 2,798                   | 193,649             | -3.34%         | 73                     |
| 2008 | 141                   | 136           | 5            | 289   | 277           | 12           | 1,767                   | 197,701             | 2.09%          | 105                    |
| 2009 | 98                    | 94            | 4            | 175   | 165           | 10           | 624                     | 142,656             | -27.84%        | 89                     |
| 2010 | 65                    | 63            | 2            | 247   | 158           | 89           | 656                     | 149,900             | 5.08%          | 70                     |

### New Residential Permits And Existing Home Sales



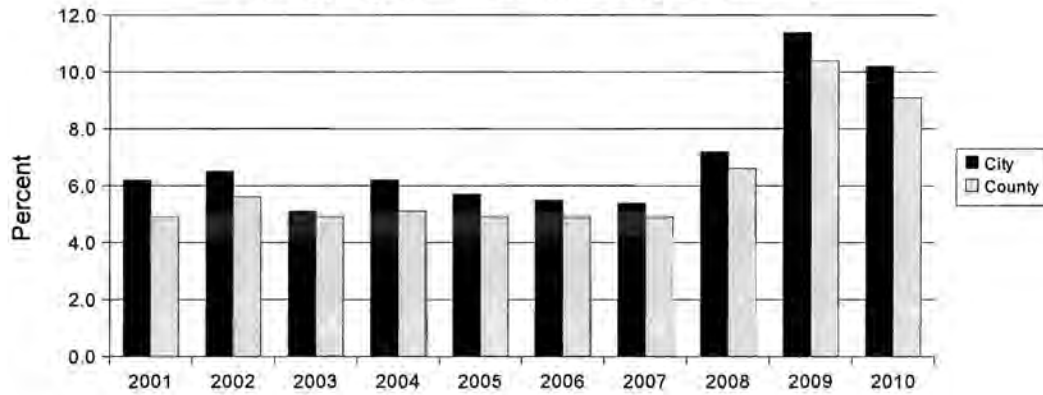
Source: City of Kenosha Department of Neighborhood Services & Inspections  
 City of Kenosha Department of City Development  
 U.S. Bureau of Census, Construction Statistics

## EMPLOYMENT AND UNEMPLOYMENT

City of Kenosha and Kenosha County  
Household Data

| Year | Labor Force (000) |        | Employed (000) |        | Unemployment Rates |        |           |      |
|------|-------------------|--------|----------------|--------|--------------------|--------|-----------|------|
|      | City              | County | City           | County | City               | County | Wisconsin | U.S. |
| 2001 | 49.2              | 83.1   | 45.9           | 78.5   | 6.2%               | 4.9%   | 4.6%      | 4.8% |
| 2002 | 48.6              | 82.3   | 45.2           | 77.3   | 6.5%               | 5.6%   | 4.6%      | 6.0% |
| 2003 | 48.3              | 83.4   | 45.2           | 79.1   | 5.1%               | 4.9%   | 5.5%      | 5.7% |
| 2004 | 49.0              | 84.0   | 45.0           | 80.0   | 6.2%               | 5.1%   | 4.3%      | 5.1% |
| 2005 | 48.3              | 83.3   | 45.6           | 79.2   | 5.7%               | 4.9%   | 4.4%      | 4.6% |
| 2006 | 48.4              | 83.4   | 45.7           | 79.3   | 5.5%               | 4.9%   | 4.5%      | 4.3% |
| 2007 | 48.1              | 82.9   | 45.5           | 78.8   | 5.4%               | 4.9%   | 4.6%      | 4.8% |
| 2008 | 49.2              | 85.2   | 45.7           | 79.6   | 7.2%               | 6.6%   | 5.8%      | 7.1% |
| 2009 | 48.4              | 83.6   | 42.9           | 74.9   | 11.4%              | 10.4%  | 8.3%      | 9.7% |
| 2010 | 48.6              | 83.3   | 43.7           | 75.7   | 10.2%              | 9.1%   | 7.1%      | 9.1% |

### Unemployment Rates - City & County



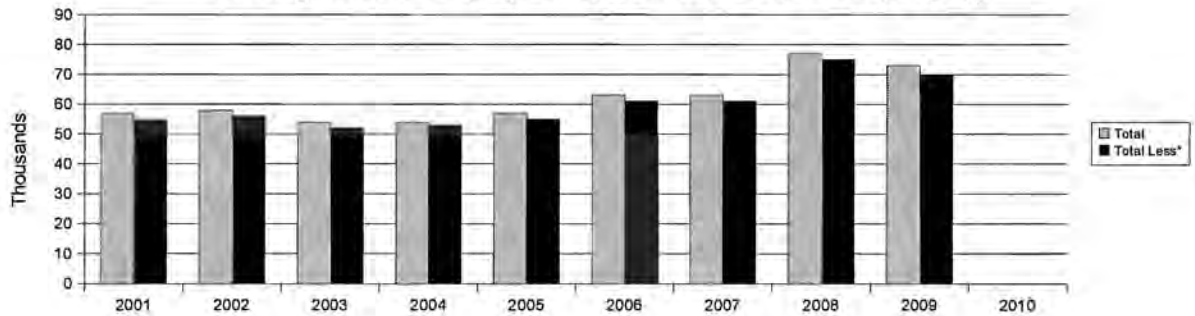
Source: Wisconsin Department of Workforce Development  
U.S. Bureau of Labor Statistics

## NON-AGRICULTURE EMPLOYMENT IN KENOSHA COUNTY

Establishment Data  
(In Thousands)

| Year   | Total | Construc-<br>tion | Manufacturing |                                  | Wholesale/<br>Retail/<br>Trade | Finance<br>Insurance &<br>Real Estate | Services | Govern-<br>ment | Total Less<br>Trans-<br>portation<br>Equipment |
|--------|-------|-------------------|---------------|----------------------------------|--------------------------------|---------------------------------------|----------|-----------------|--|
|        |       |                   | Total         | Trans-<br>portation<br>Equipment |                                |                                       |          |                 |  |
| 2001   | 57.2  | 2.4               | 11.0          | 2.3                              | 11.7                           | 1.5                                   | 16.7     | 9.3             | 54.9   |
| 2002   | 58.1  | 3.2               | 9.8           | 2.0                              | 11.3                           | 1.3                                   | 14.2     | 9.8             | 56.1   |
| 2003   | 53.6  | 2.2               | 8.7           | 1.6                              | 9.2                            | 2.0                                   | 19.2     | 9.0             | 52.0   |
| 2004   | 54.3  | 2.2               | 9.2           | 1.5                              | 9.4                            | 1.8                                   | 21.0     | 9.2             | 52.8   |
| 2005   | 57.2  | 2.4               | 9.6           | 1.9                              | 9.2                            | 1.7                                   | 23.5     | 9.0             | 55.3   |
| 2006   | 63.1  | 2.3               | 10.0          | 2.1                              | 8.6                            | 1.8                                   | 28.5     | 9.8             | 61.0   |
| 2007   | 63.0  | 3.1               | 9.3           | 2.3                              | 9.5                            | 2.0                                   | 27.3     | 9.5             | 60.7   |
| 2008   | 77.5  | 4.2               | 9.0           | 2.9                              | 11.7                           | 2.1                                   | 37.3     | 10.3            | 74.6   |
| 2009   | 73.2  | 3.7               | 7.3           | 3.0                              | 11.1                           | 2.2                                   | 35.6     | 10.3            | 70.2   |
| 2010** | NA    | NA                | NA            | NA                               | NA                             | NA                                    | NA       | NA              | NA   |

Non-Agricultural Employment (Total/Total Less Transp Equip)



\*Total Less Transportation Equipment

\*\*2010 Data not available until December 2011

Source: Wisconsin Department of Workforce Development  
U.S. Bureau of Labor Statistics

**City of Kenosha Major Employers – 2010**

---

| <u>Employer</u>                  | <u>Nature of Business</u>           | <u>Employment</u> |
|----------------------------------|-------------------------------------|-------------------|
| Kenosha Unified School District  | Education                           | Over 1,000        |
| United Hospital System           | Medical Facility                    | Over 1,000        |
| County of Kenosha                | County Government                   | Over 1,000        |
| City of Kenosha                  | City Government                     | 500 – 999         |
| Carthage College                 | Education                           | 500 – 999         |
| Aurora Health Care               | Medical Facility                    | 500 – 999         |
| University of Wisconsin-Parkside | Education                           | 500 – 999         |
| Gateway Technical College        | Education                           | 500 – 999         |
| Kenosha Beef International LTD   | Food Processing                     | 250 – 499         |
| Jockey International Inc         | Clothing Manufacturer               | 250 – 499         |
| Society's Assets Inc             | Services for the Elderly & Disabled | 250 – 499         |
| Aurora Medical                   | Physician's Offices                 | 250 – 499         |
| Ocean Spray Cranberries, Inc.    | Food Processing                     | 100 – 249         |

Source: Wisconsin Department of Workforce Development  
Kenosha Area Business Alliance

**City of Kenosha Largest Taxpayers -- 2011\***

| Name   | 2010<br>Assessed<br>Valuation | Net<br>Taxes Due   |
|--|-------------------------------|--------------------|
| Affiliated Foods Midwest<br>(Food Distribution)                  | \$52,869,600                  | \$1,372,883        |
| Chicagoland DC 2008 LLC<br>(Food Distribution)                   | 45,043,200                    | 1,169,652          |
| Southport Plaza Ltd, Partners<br>(Commercial Retail Development) | 38,893,400                    | 1,009,958          |
| Edward Rose Associates<br>(Multi-Family Housing)                 | 26,772,700                    | 695,216            |
| FR - Kenosha LLC<br>(Developer)                                  | 25,629,600                    | 665,533            |
| Petretti Realty<br>(Multi-Family Housing)                        | 23,442,400                    | 608,737            |
| Dairyland Greyhound Park<br>(Greyhound Racing Track)             | 21,912,700                    | 569,015            |
| LPF 10100 Kenosha LLC<br>(Industrial)                            | 20,657,100                    | 536,410            |
| Woodman's Food Market Inc<br>(Retail Grocer)                     | 20,358,100                    | 528,646            |
| Badger RE Portfolio III LLC<br>(Medical)                         | <u>18,996,700</u>             | <u>493,294</u>     |
| Total of Top Ten Taxpayers                                       | <u>\$294,575,500</u>          | <u>\$7,649,344</u> |
| Total City of Kenosha Assessed Values, 1/1/10                    | \$6,028,282,100               |                    |
| Top Ten As a Percent of Total                                    | 4.89%                         |                    |

\* - Taxes levied in 2010 for 2011 Collection

Source: City of Kenosha Assessor's Office  
City of Kenosha Clerk/Treasurer's Office

(This page left blank intentionally.)

## **GLOSSARY**

### **ACCREDITED VALUE**

An amount of interest on Capital Appreciation Notes, that when added to the original amount of principal, produces a yield on a date in time approximately equal to the yield to maturity as set forth on the original date of issue. This full accreted amount is considered general obligation debt of the City.

### **ACCRUAL BASIS OF ACCOUNTING AND BUDGETING**

Whereby revenues are recognized when earned and expenses are recorded as liabilities are incurred. Earned but unbilled revenues are recorded as receivables at year end.

### **APPROPRIATION**

An authorization made by the City Council which permits officials to incur obligations and to expend governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one year period in operating funds.

### **ASSESSED VALUATION**

The estimated value placed upon real and personal property by the City assessors as the basis for levying property taxes.

### **BALANCED BUDGET**

A budget in which current revenues (including possible transfers from working capital) equal current expenditures.

### **BONDS AND NOTES**

A written promise to pay a specified sum of money at a future date along with periodic interest. Proceeds from bonds and notes are typically used for long-term debt to pay for construction of capital projects.

### **BUDGET (OPERATING)**

A plan of financial operation embodying proposed expenditures for a given period, typically a fiscal year, and the proposed means of financing them (revenue estimates). The term is also used to denote the officially approved expenditure ceilings under which the City and its departments operate.

### **CAPITAL OUTLAY**

The purchase, acquisition, or construction of any item having a unit cost of \$5,000 or more and a useful life of more than three years. Typical capital outlay items include vehicles, construction equipment, and certain office equipment.

### **CAPITAL PROJECT (CAPITAL IMPROVEMENT)**

Major construction, acquisition, or renovation activities which add value to the City's physical assets or significantly increase their useful life. Projects normally have a cost in excess of \$25,000 and a useful life of at least five years.

## **GLOSSARY**

### **CONTINGENCY**

Funds set aside, but not appropriated or approved for use. These funds could be used for unanticipated expenditure requirements, new programs, or to absorb unexpected revenue losses only with specific Council authorization.

### **CONTRACTUAL SERVICE**

Expenditures related to daily routine operation such as utilities, printing, employee travel, repairs etc., and services which are purchased from private contractors.

### **DEBT SERVICE**

Payment of principal and interest to holders of the City debt instruments.

### **DEFICIT**

Excess of an entity's liabilities over its assets (a negative fund balance). The term may also be used to describe a situation where expenditures exceed revenues.

### **DEPARTMENT**

A major organizational unit in the City comprised of related work activities aimed at accomplishing a major service or regulatory program.

### **DIVISION**

An organizational subdivision of a department.

### **EMPLOYEE BENEFITS**

Contributions made by the City to designated funds to meet commitments or obligations for employee fringe benefits. Included are the City's share or costs for Social Security, Wisconsin Retirement System, and the other pension, medical, and life insurance plans.

### **ENCUMBRANCES**

Obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation. Encumbrances are used for budget-control during the year and are only carried on the balance sheet at year-end. Goods and services received after the close of the fiscal year are charged to the next year's budget, unless Council approves an encumbrance carry over.

### **ENTERPRISE FUND (PROPRIETARY FUND)**

Separate financial entity used for government operations that are financed and operated in a manner similar to business enterprises, and for which preparation of an income statement is desirable.

### **EQUALIZED VALUES**

The estimated full market value placed on real and personal property by the State Department of Revenue to insure that property is equitably appraised across jurisdictions. These values are used in formulas to distribute state aid and to properly apportion tax levies of units of governments across jurisdictions.



## **GLOSSARY**

### **EQUITY TRANSFERS**

Nonrecurring or non-routine transfers of equity between funds.

### **EXPENDITURES (EXPENSES)**

For funds using the modified accrual basis of accounting, the cost of goods received and services rendered are recognized when measurable, except unmatured interest on debt, which is recognized when due. Funds using full accrual accounting (Proprietary funds) measure cost for operations, capital outlay and debt service as resources expire or are consumed.

### **FISCAL YEAR**

A twelve month period to which the annual operating budget applies. The fiscal year is also the calendar year for all City funds.

### **FULL-TIME EQUIVALENT POSITIONS**

A part-time position converted to the decimal equivalent position based on total hours per year. Full-time positions charged to more than one program are shown as an appropriate fraction in each program.

### **FUND**

An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

### **FUND BALANCE**

A fund will have balance sheet accounts consisting of assets, liabilities, and fund balance, and a series of revenue and expenditure accounts. A fund balance is created or increased when fund revenues exceed fund expenditures for a fiscal period. Correspondingly, a fund's balance is decreased when fund expenditures exceed fund revenues. The balance sheet accounts identify the assets that belong to a fund, such as cash or a grant payment receivable; and what liabilities it owes, such as an accounts payable to a supplier. The difference between a fund's assets and liabilities equals fund balance. A positive fund balance represents a financial resource available to finance expenditures of a following fiscal period. A deficit balance can only be recovered by having revenues exceed expenditures in a following fiscal period.

### **GENERAL FUND**

The fund supported by taxes, fees, and other revenues that may be used for any lawful purpose.

### **GENERAL OBLIGATION DEBT**

When the city pledges its full faith and credit to the repayment of the debt it issues, then this debt is a general obligation.

### **GRANTS**

Contributions or gifts of cash or other assets from another governmental or private entity to be used or expended for a specified purpose, activity, or facility.

## **GLOSSARY**

### **INTERGOVERNMENTAL REVENUE**

A contribution of assets (usually cash) by one governmental unit to another. Typically, these contributions are made to local governments from the State and Federal governments. Grants are usually made for specified purposes.

### **INTERNAL SERVICE FUND**

Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, on a cost reimbursement basis.

### **MILL RATE**

Property tax levy stated in terms of dollars and cents for every thousand dollars of assessed property value.

### **MODIFIED ACCRUAL BASIS OF ACCOUNTING AND BUDGETING**

Whereby revenues are recorded when received in cash, except for revenues considered susceptible to accrual, which are those revenues that are both measurable and available. Revenues considered susceptible to accrual consist primarily of reimbursements for expenditures under federal and state grants. Expenditures are recognized when a liability is incurred, except for sick pay, pension expenditures and interest on long-term debt are recognized when paid.

### **NON-DEPARTMENTAL**

Program costs that do not relate to any one department, but represent costs of a general City-wide nature.

### **OPERATING TRANSFER**

Routine and/or recurring transfers of assets between funds.

### **PAYMENT IN LIEU OF TAXES**

Charges to an enterprise Fund which the City would receive in property taxes if the Enterprise were a private sector operation. Enterprise Funds are assessed a Payment in Lieu of Property Tax based on the value of the real property assets of the fund.

### **PERSONAL SERVICES**

Services rendered by full-time and part-time employees to support the functions of City departments. Costs include salaries, fringes, and other related benefits.

### **PROGRAM**

A distinct function of City government provided to the public or a function providing support to the direct services of other City departments.

### **REVENUE BONDS**

A bond that is payable from a specific source of revenue and to which the full faith and credit of the City is not pledged.

## **GLOSSARY**

### **REVENUE**

Income derived from taxes, fees, and charges, In the broader sense, "revenue" refers to all government income, regardless of source, used to fund services.

### **SPECIAL ASSESSMENT**

A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement of service deemed to primarily benefit those properties.

### **TAX INCREMENTAL FINANCING DISTRICT (T.I.F.)**

A geographical area designated for public and private development. Public improvements are funded by debt which is repaid through segregating the increased property taxes resulting from private development.

### **WORKING CAPITAL**

The excess of total current assets over total current liabilities to be used.

(This page left blank intentionally.)